
2026

MAYOR'S PROPOSED

Capital Budget



BUDGET BOOK RELEASE DATE | NOVEMBER 4, 2025

Capital Budget In Camera Education Session: **November 17, 2025 - 2:00pm start**

Capital Budget Council Meeting: **November 25, 2025 - 4:00pm start**

30 Day Strong Mayor's Act Review Period (*for Council Amendments*):
November 4, 2025 to December 3, 2025 unless shortened by way of Council Resolution

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INTRODUCTION

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Mayoral Directive to Staff

Decision Number: MD-2025

Date: July 29, 2025

Subject: Direction to staff to prepare the 2026 Budget for presentation to City Council

WHEREAS pursuant to Part VI.1 (Special Powers and Duties of Head of Council) of the *Municipal Act, 2001*, Sections 284.3 (Direction to Employees), the Mayor may direct municipal employees to:

- a) Undertake research and provide advice to the head of council and city council on policies and programs of the City or of the head of council as they relate to the powers and duties under this Part; and
- b) Carry out duties related to the exercise of the powers or performance of the duty, including implementing any decisions made by the head of council under this Part.

The Mayor directs the CAO and Treasurer to:

1. Prepare the following in accordance with the requirements of the Act:
 - a. Draft 2026 Capital Budget
 - b. Draft 2026 Parking Budget
 - c. Draft 2026 Water/Wastewater Budget
 - d. Draft 2026 Tax Levy Supported Operating Budget.
2. That the Treasurer provide the Mayor with periodic updates on the 2026 Draft Budgets in order that those discussions may keep the Mayor informed on the budget; and;
3. That the Draft Budgets be provided to each Members of Council and the public during Fall 2025 and early Winter 2026.

James M. Diodati, Mayor

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2025 In-Year Council-Approved Capital Budget Amendments

Division	Authorizing Report	ID	Project Description	Existing Budget	2025 In-Year Budget Adjustment	Total Amended Budget	Funding Source
Finance	CS-2025-02	R170-25	2025 Rural Surface Treatment Program	\$ 750,000	\$ 900,000	\$ 1,650,000	Capital Levy (Asset Management)
Fire	CAO-2025-04	F112-25	Self Contained Breathing Apparatus (SCBA) Decontamination Washer Project	\$ -	\$ 58,000	\$ 58,000	External (Funding Protection Grant)
Fire	CAO-2025-10	F103-24	Aerial 1 Replacement	\$ 3,000,000	\$ 235,000	\$ 3,235,000	CSPR85
Municipal Works	MW-2025-05		Portage Road Watermain Replacement - Niagara Parks Commission Cost Sharing		\$ 1,250,000	\$ 1,250,000	CSPR73
Municipal Works	MW-2025-07	R177-25	Reconstruction and Widening of McLeod Road from Kalar Road to Beechwood Road		\$ 9,562,500	\$ 9,562,500	\$4,531,250 CSPR \$250,000 DC \$4,781,250 from Housing Enabling Core Servicing (HECS) Grant;
Municipal Works	MW-2025-11	R170-25 & R171-25	Urban and Rural Surface Treatment Program	\$ 2,797,000	\$ 211,000	\$ 3,008,000	CCBF
Municipal Works	MW-2025-12	R178-25	Mewburn Emergency Repairs		\$ 450,000	\$ 450,000	CCBF and CSPR
Municipal Works	MW-2025-19	BC28-21	Detenbeck Road Bridge Replacement	\$ 900,000	\$ 100,000	\$ 1,000,000	OCIF
				\$ 7,447,000	\$ 12,766,500	\$ 20,213,500	

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SUMMARIES

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2026-2029 Capital Projects Budget

2026 MAYOR'S PROPOSED CAPITAL BUDGET

CONSOLIDATED

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	10,616,149	1,532,200	946,100	150,000	13,244,449
Studies and Master Plans	2,130,000	500,000	-	-	2,630,000
Information Technology	3,790,000	1,435,829	946,243	600,000	6,772,072
Facilities and Land	3,460,000	1,820,800	1,693,500	322,900	7,297,200
Vehicles and Equipment	9,610,232	680,000	710,000	765,000	11,765,232
Parks/Trails/Cemeteries	493,000	640,000	90,000	90,000	1,313,000
Fixtures and Furniture	100,000	-	-	-	100,000
Construction:					
Roads, Bridges and Culverts	15,018,531	9,650,000	2,750,000	-	27,418,531
Stormwater Management	5,210,159	1,850,000	3,300,000	-	10,360,159
Water and Wastewater Systems	23,049,692	3,335,000	3,000,000	2,000,000	31,384,692
Contingency	1,127,768	150,000	-	-	1,277,768
Other	3,888,000	365,000	50,000	50,000	4,353,000
TOTAL EXPENDITURES	78,493,531	21,958,829	13,485,843	3,977,900	117,916,103

FUNDING SOURCES					
Transfer from Operating	(3,500,000)	-	-	-	(3,500,000)
Capital Levy	(2,120,000)	-	-	-	(2,120,000)
Transfer from Water/Sewer	(13,100,000)	-	-	-	(13,100,000)
Capital SPRs/Reserve Funds	(15,005,658)	-	-	-	(15,005,658)
OLG Reserve Fund	(10,000,000)	-	-	-	(10,000,000)
Development Charges	(6,938,158)	-	-	-	(6,938,158)
Debentures	-	-	-	-	-
Canada Community Building Fund	(3,885,000)	-	-	-	(3,885,000)
Federal/Provincial Grants	(22,380,715)	-	-	-	(22,380,715)
External Contributions	(1,340,500)	-	-	-	(1,340,500)
Other	(223,500)	-	-	-	(223,500)
TOTAL FUNDING SOURCES	(78,493,531)	-	-	-	(78,493,531)



2026-2029 Capital Projects Budget

2026 MAYOR'S PROPOSED CAPITAL BUDGET

CONTINGENT PROJECTS

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	15,000	-	-	-	15,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	118,000	-	-	-	118,000
Vehicles and Equipment	128,000	-	-	-	128,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	261,000	-	-	-	261,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(66,500)	-	-	-	(66,500)
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	(128,000)	-	-	-	(128,000)
External Contributions	(66,500)	-	-	-	(66,500)
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(261,000)	-	-	-	(261,000)



2026-2029 Capital Projects Budget

2026 MAYOR'S PROPOSED CAPITAL BUDGET

ALL SERVICES

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	10,601,149	1,532,200	946,100	150,000	13,229,449
Studies and Master Plans	2,130,000	500,000	-	-	2,630,000
Information Technology	3,790,000	1,435,829	946,243	600,000	6,772,072
Facilities and Land	3,342,000	1,820,800	1,693,500	322,900	7,179,200
Vehicles and Equipment	9,482,232	680,000	710,000	765,000	11,637,232
Parks/Trails/Cemeteries	493,000	640,000	90,000	90,000	1,313,000
Fixtures and Furniture	100,000	-	-	-	100,000
Construction:					
Roads, Bridges and Culverts	15,018,531	9,650,000	2,750,000	-	27,418,531
Stormwater Management	5,210,159	1,850,000	3,300,000	-	10,360,159
Water and Wastewater Systems	23,049,692	3,335,000	3,000,000	2,000,000	31,384,692
Contingency	1,127,768	150,000	-	-	1,277,768
Other	3,888,000	365,000	50,000	50,000	4,353,000
TOTAL EXPENDITURES	78,232,531	21,958,829	13,485,843	3,977,900	117,655,103

FUNDING SOURCES

Transfer from Operating	(3,500,000)	-	-	-	(3,500,000)
Capital Levy	(2,120,000)	-	-	-	(2,120,000)
Transfer from Water/Sewer	(13,100,000)	-	-	-	(13,100,000)
Capital SPRs/Reserve Funds	(14,939,158)	-	-	-	(14,939,158)
OLG Reserve Fund	(10,000,000)	-	-	-	(10,000,000)
Development Charges	(6,938,158)	-	-	-	(6,938,158)
Debentures	-	-	-	-	-
Canada Community Building Fund	(3,885,000)	-	-	-	(3,885,000)
Federal/Provincial Grants	(22,252,715)	-	-	-	(22,252,715)
External Contributions	(1,274,000)	-	-	-	(1,274,000)
Other	(223,500)	-	-	-	(223,500)
TOTAL FUNDING SOURCES	(78,232,531)	-	-	-	(78,232,531)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CAO DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	316,000	280,000	310,000	365,000	1,271,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	750,000	-	-	-	750,000
TOTAL EXPENDITURES	1,066,000	280,000	310,000	365,000	2,021,000

FUNDING SOURCES					
Transfer from Operating	(266,000)	-	-	-	(266,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(800,000)	-	-	-	(800,000)
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,066,000)	-	-	-	(1,066,000)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CORPORATE SERVICES DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	1,260,000	392,200	146,100	-	1,798,300
Studies and Master Plans	-	-	-	-	-
Information Technology	3,548,000	1,435,829	946,243	600,000	6,530,072
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	278,000	15,000	-	-	293,000
TOTAL EXPENDITURES	5,086,000	1,843,029	1,092,343	600,000	8,621,372

FUNDING SOURCES					
Transfer from Operating	(438,000)	-	-	-	(438,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(522,500)	-	-	-	(522,500)
Capital SPRs/Reserve Funds	(560,500)	-	-	-	(560,500)
OLG Reserve Fund	(3,565,000)	-	-	-	(3,565,000)
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(5,086,000)	-	-	-	(5,086,000)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

MUNICIPAL WORKS DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	4,618,149	1,140,000	800,000	150,000	6,708,149
Studies and Master Plans	330,000	-	-	-	330,000
Information Technology	-	-	-	-	-
Facilities and Land	673,000	-	-	-	673,000
Vehicles and Equipment	8,913,232	400,000	400,000	400,000	10,113,232
Parks/Trails/Cemeteries	403,000	550,000	-	-	953,000
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	13,196,000	9,650,000	2,750,000	-	25,596,000
Stormwater Management	5,210,159	1,850,000	3,300,000	-	10,360,159
Water and Wastewater Systems	22,699,692	3,335,000	3,000,000	2,000,000	31,034,692
Contingency	1,107,768	150,000	-	-	1,257,768
Other	50,000	350,000	50,000	50,000	500,000
TOTAL EXPENDITURES	57,201,000	17,425,000	10,300,000	2,600,000	87,526,000

FUNDING SOURCES					
Transfer from Operating	(445,000)	-	-	-	(445,000)
Capital Levy	(2,120,000)	-	-	-	(2,120,000)
Transfer from Water/Sewer	(11,059,500)	-	-	-	(11,059,500)
Capital SPRs/Reserve Funds	(10,089,658)	-	-	-	(10,089,658)
OLG Reserve Fund	(4,086,000)	-	-	-	(4,086,000)
Development Charges	(6,638,158)	-	-	-	(6,638,158)
Debentures	-	-	-	-	-
Canada Community Building Fund	(3,885,000)	-	-	-	(3,885,000)
Federal/Provincial Grants	(17,380,184)	-	-	-	(17,380,184)
External Contributions	(1,274,000)	-	-	-	(1,274,000)
Other	(223,500)	-	-	-	(223,500)
TOTAL FUNDING SOURCES	(57,201,000)	-	-	-	(57,201,000)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

PLANNING BUILDING AND DEVELOPMENT DIVISION

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	858,000	-	-	-	858,000
Studies and Master Plans	1,800,000	500,000	-	-	2,300,000
Information Technology	242,000	-	-	-	242,000
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	253,000	-	-	-	253,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	1,822,531	-	-	-	1,822,531
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	350,000	-	-	-	350,000
Contingency	20,000	-	-	-	20,000
Other	-	-	-	-	-
TOTAL EXPENDITURES	5,345,531	500,000	-	-	5,845,531

<u>FUNDING SOURCES</u>					
Transfer from Operating	(70,000)	-	-	-	(70,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(948,000)	-	-	-	(948,000)
OLG Reserve Fund	(1,310,000)	-	-	-	(1,310,000)
Development Charges	(195,000)	-	-	-	(195,000)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	(2,822,531)	-	-	-	(2,822,531)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(5,345,531)	-	-	-	(5,345,531)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

RECREATION CULTURE AND FACILITIES DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	3,865,000	-	-	-	3,865,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	2,669,000	1,820,800	1,693,500	322,900	6,506,200
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	90,000	90,000	90,000	90,000	360,000
Fixtures and Furniture	100,000	-	-	-	100,000
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	275,000	-	-	-	275,000
TOTAL EXPENDITURES	6,999,000	1,910,800	1,783,500	412,900	11,106,200

FUNDING SOURCES					
Transfer from Operating	(1,264,000)	-	-	-	(1,264,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(2,541,000)	-	-	-	(2,541,000)
OLG Reserve Fund	(1,039,000)	-	-	-	(1,039,000)
Development Charges	(105,000)	-	-	-	(105,000)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	(2,050,000)	-	-	-	(2,050,000)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(6,999,000)	-	-	-	(6,999,000)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CAPITAL PROJECT ADMINISTRATION

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	2,535,000	-	-	-	2,535,000
TOTAL EXPENDITURES	2,535,000	-	-	-	2,535,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	(1,017,000)	-	-	-	(1,017,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(1,518,000)	-	-	-	(1,518,000)
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(2,535,000)	-	-	-	(2,535,000)



2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

DEFERRED PROJECTS

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	695,000	300,000	350,000	-	1,345,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	60,000	-	-	-	60,000
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	90,000	350,000	-	-	440,000
Fixtures and Furniture	43,000	46,875	51,565	-	141,440
Construction:					
Roads, Bridges and Culverts	1,700,000	975,875	1,311,280	-	3,987,155
Stormwater Management	630,000	322,825	365,900	-	1,318,725
Water and Wastewater Systems	1,170,000	719,980	1,249,075	-	3,139,055
Contingency	450,000	230,000	330,000	-	1,010,000
Other	-	-	-	-	-
TOTAL EXPENDITURES	4,838,000	2,945,555	3,657,820	-	11,441,375

FUNDING SOURCES

Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	-	-	-	-	-



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2026 CAPITAL BUDGET

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CONTINGENT PROJECTS

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Cemeteries Department

[Stamford Columbarium Capital Improvements](#)

Fire Department

[Self-Contained Breathing Apparatus \(SCBA\) Decontamination Washers](#)

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Contingent Projects

2026 Capital Budget

Summary of Budget Requests

(in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Cemeteries Department				
1 Stamford Columbarium Capital Improvements	99	High	SE	\$ 133,000
Cemeteries Department Total				\$ 133,000
Fire Department				
2 Self-Contained Breathing Apparatus (SCBA) Decontamination Washers	61	Very High	SE	\$ 128,000
Fire Department Total				\$ 128,000
Contingent Projects Total				\$ 261,000

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2026-2029 Capital Projects Budget

2026 MAYOR'S PROPOSED CAPITAL BUDGET

CONTINGENT PROJECTS

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	15,000	-	-	-	15,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	118,000	-	-	-	118,000
Vehicles and Equipment	128,000	-	-	-	128,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	261,000	-	-	-	261,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(66,500)	-	-	-	(66,500)
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	(128,000)	-	-	-	(128,000)
External Contributions	(66,500)	-	-	-	(66,500)
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(261,000)	-	-	-	(261,000)

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Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Contingent Project
Project Name: Stamford Columbarium Capital Improvements

Project Contact: Facilities Manager
Project Type: Service Level Enhancement
Priority Ranking: High

2026 Budget Request: \$ 133,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 133,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Facilities department requires \$133,000 to install a fire sprinkler system at the Stamford Green Columbarium.

Business Case: The Stamford Green Columbarium, located at 3394 Portage Road, is an indoor columbarium located within the Old St. John's Church. The Heritage designated building was completed in 1825 and does not have a modern fire suppression system, placing both the structure and its contents at high risk in the event of a fire.

The City is finalizing a management agreement with the Old St. John's Stamford Heritage Association Incorporated related to the ongoing care and maintenance of the Stamford Green Columbarium.

The columbarium houses over 700 fragile, wooden columbariums, many containing urns housing cremated remains and memorial items of deep personal and historical value. A fire event could result in the permanent loss of cultural heritage, significant liability, and public trust.

The proposed sprinkler system will be designed and installed with sensitivity to the building's historical features. The project will include collaboration between engineers and historical preservation specialists to ensure installation complies with both Ontario fire code requirements and historic preservation standards.

Costs include \$15,000 for design, \$28,000 for water system upgrades, \$75,000 for sprinkler installation and \$15,000 in contingency. Work would begin in May 2026.

The Old St. John's Stamford Heritage Association will be applying for a grant to help offset the capital cost. and this project is contingent on a successful outcome.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	15-May-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

Operating costs associated with sprinkler system.



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Contingent Project	\$ 133,000	\$ 133,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Stamford Columbarium Capital Improvements

Project Description: The Facilities department requires \$133,000 to install a fire sprinkler system at the Stamford Green Columbarium.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	15,000			
Studies and Master Plans				
Information Technology				
Facilities and Land	118,000			
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	133,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(66,500)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions	(66,500)			
Other Revenue				
TOTAL FUNDING SOURCES	-	(133,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Fire
Department: Contingent Project
Project Name: Self-Contained Breathing Apparatus (SCBA)
Decontamination Washers
Project Contact: Scott Lawson
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 128,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 128,000
Project Start Date: 15-Jan-26
Estimated End Date: 30-Apr-26
Project ID#: NEW

Project Description: Fire Services require \$128,000 to purchase three (3) Self-Contained Breathing Apparatus decontamination washers.

Business Case: Fire Services is seeking funding to complete the installation of three (3) Self-Contained Breathing Apparatus (SCBA) decontamination washers. The washers provide a fast, efficient, and safe method for cleaning SCBA units and other protective gear.

These self-contained units remove harmful residues—such as combustion gases, soot, and toxic contaminants—in minutes. Designed to clean materials like steel, composite, rubber, fabric, and plastic, the washers operate within a sealed compartment, minimizing personnel exposure and health risks. This fully enclosed, ergonomic process reduces manual handling of contaminated gear, ensuring equipment is thoroughly sanitized and mission ready.

There is an existing washer unit at Station 1 funded through a 2024 grant. Each washer can clean two SCBA sets and associated personal protective equipment simultaneously, enabling consistent and efficient decontamination across the department.

This project directly supports cancer prevention efforts by complementing the current infrastructure of one extractor per station for bunker gear, creating a comprehensive, department-wide solution to reduce firefighter exposure to harmful contaminants.

Project funding has been applied for through the Fire Protection Grant (FY25-26).

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
15-Jan-26	1-Feb-26	15-Mar-26	31-Mar-26	30-Apr-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ No ☒ Funding Source Fire Protection Grant

Support For Request: ☐ Formal Quote ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Fire	2026 Request	Total Cost
Department: Contingent Project	\$ 128,000	\$ 128,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Self-Contained Breathing Apparatus (SCBA) Decontamination Washers

Project Description: Fire Services require \$128,000 to purchase three (3) Self-Contained Breathing Apparatus decontamination washers.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	128,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	128,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants	(128,000)			
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(128,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



CAO DIVISION

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CAO DIVISION

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[High-Angle Rescue Rope and Hardware Replacement](#)

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CAO

2026 Capital Budget

Summary of Budget Requests

(in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
CAO Department				
1 4500 Park Street Development	34	Very High	SI	\$ 750,000
CAO Department Total				\$ 750,000
Fire Department				
2 MSA Air Monitoring Equipment	9	Very High	AM	\$ 16,000
3 Personal Protective Equipment	10	Very High	AM	\$ 175,000
4 High-Angle Rescue Rope and Hardware Replacement	38	Very High	AM	\$ 50,000
5 Auto Extrication Tools	65	High	AM	\$ 75,000
Fire Department Total				\$ 316,000
CAO Division Total				\$ 1,066,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CAO DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	316,000	280,000	310,000	365,000	1,271,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	750,000	-	-	-	750,000
TOTAL EXPENDITURES	1,066,000	280,000	310,000	365,000	2,021,000

FUNDING SOURCES					
Transfer from Operating	(266,000)	-	-	-	(266,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(800,000)	-	-	-	(800,000)
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,066,000)	-	-	-	(1,066,000)

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Capital Budget Worksheet 2026

Requesting Division: Mayor/CAO's Office

Department: CAO

Project Name: 4500 Park Street Development

Project Contact: Jason Burgess

Project Type: Strategic Investment

Priority Ranking: Very High

2026 Budget Request: \$ 750,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 750,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-27

Project ID#: NEW

Project Description: Investment to support the development of attainable purpose built rental housing units in Downtown Niagara Falls.

Business Case: This project will explore a partnership in the development of attainable housing units and rent geared to income units (managed by Niagara Region Housing).

The property is located at 4500 Park Street in downtown Niagara Falls, an area expected to see a significant revitalization due to the following contributing factors:

- The Park Street redevelopment which will be a significant purpose-built rental building.
- The redevelopment of the train station into a transportation hub.
- A number of proposed housing developments, both mid rise and high rise, within the downtown core.
- The redevelopment of Bridge Street.
- Other private sector investment in the downtown core.
- The development of University of Niagara Falls Canada (UNFC), which will see a campus development along with several thousands of students attending by the end of the decade.

This development will provide a much-needed rental product to the market, providing housing for a wide range of income levels as detailed in the City's Housing Strategy. This building will be an iconic symbol for the development of the downtown and will contribute to the housing solution.

The City will contribute land, zoning, and other expertise/resources to the development of the property.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	N/A	1-Jan-26	1-Jul-26	31-Dec-27

Growth Related: ☐ No ☒ In-DC Background Study? ☐ No ☒ Year % DC

External Funding: ☐ No ☒ Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Mayor/CAO's Office	2026 Request	Total Cost
Department: CAO	\$ 750,000	\$ 750,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 4500 Park Street Development

Project Description: Investment to support the development of attainable purpose built rental housing units in Downtown Niagara Falls.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		750,000			
TOTAL EXPENDITURES	-	750,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(750,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(750,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Fire
Department: Operations
Project Name: MSA Air Monitoring Equipment

Project Contact: Ken Henry
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 16,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 16,000
Project Start Date: 15-Feb-26
Estimated End Date: 31-May-26
Project ID#: NEW

Project Description: Fire Services requires \$16,000 in 2026 to replace four (4) multi-gas detectors.

Business Case: This request seeks a capital budget allocation of \$16,000 to replace four (4) end-of-life MSA Altair multi-gas detectors used by Fire Services. Multi-gas detectors are critical safety tools that provide real-time monitoring of oxygen levels, explosive gases, and toxic atmospheres during firefighting, hazardous materials response, and rescue operations.

The current detectors have reached the end of their service life. They are increasingly unreliable due to sensor degradation, battery failure, and discontinued parts, which drives up maintenance costs and reduces accuracy. Continued use poses significant risks: inaccurate readings could endanger firefighters and civilians, expose the municipality to liability, and compromise compliance with NFPA, OSHA, and manufacturer standards.

The proposed replacement ensures frontline staff have dependable, modern life safety equipment. New detectors offer improved reliability, extended battery performance, faster calibration, and warranty support, reducing downtime and maintenance expenses.

With an expected lifecycle of 5–7 years, this investment averages \$2,700 annually, which is minimal compared to the human, financial, and reputational risks of equipment failure.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
15-Feb-26	15-Mar-26	15-Apr-26	30-Apr-26	31-May-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2026

Requesting Division: Fire	2026 Request	Total Cost
Department: Operations	\$ 16,000	\$ 16,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: MSA Air Monitoring Equipment

Project Description: Fire Services requires \$16,000 in 2026 to replace four (4) multi-gas detectors.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	16,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	16,000	-	-

FUNDING SOURCES

Transfer from Operating	(16,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(16,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Fire
Department: Operations
Project Name: Personal Protective Equipment

Project Contact: Ken Henry
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 175,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 700,000
Total Project Cost: \$ 875,000
Project Start Date: 15-Dec-25
Estimated End Date: 31-Mar-26
Project ID#: NEW

Project Description: Fire Services requires \$175,000 for annual replacement of aging Personal Protective Equipment (PPE) for firefighting personnel.

Business Case: This business case requests \$175,000 to replace aging Personal Protective Equipment (PPE) for firefighting personnel, including bunker gear, boots, helmets, gloves, hoods, coveralls, and SCBA face pieces. The current PPE has exceeded its recommended service life, posing safety, compliance, and operational risks. Outdated gear increases the likelihood of burns, respiratory injury, and reduced mobility, while also risking non-compliance with NFPA and OSHA standards. Records indicate 40 sets of bunker gear, including accessory items such as helmets, boots, gloves, and hoods, are near or past their lifespan.

Replacing PPE ensures regulatory compliance, enhances firefighter safety, and maintains operational readiness. New gear improves comfort, mobility, and performance, reducing potential injuries and long-term health risks. Financially, the \$175,000 investment prevents costs associated with medical treatment, injury claims, litigation, fines, and operational inefficiencies, which could exceed \$100,000–\$250,000 per incident. PPE life expectancy is 10 years for bunker gear and 5–7 years for boots, helmets, and gloves, providing long-term cost avoidance.

In conclusion, proactive replacement of PPE is a critical investment in firefighter safety, operational effectiveness, and regulatory compliance. Approval ensures readiness, reduces risk, and protects both personnel and the city from significant potential costs.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
15-Dec-25	31-Jan-26	28-Feb-26	15-Mar-26	31-Mar-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Fire	2026 Request	Total Cost
Department: Operations	\$ 175,000	\$ 875,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 700,000

Project Name: Personal Protective Equipment

Project Description: Fire Services requires \$175,000 for annual replacement of aging Personal Protective Equipment (PPE) for firefighting personnel.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	200,000	425,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		175,000	200,000	225,000	275,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	175,000	200,000	225,000	275,000

FUNDING SOURCES

Transfer from Operating		(175,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(175,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	200,000	425,000	700,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Fire
Department: Operations
Project Name: High-Angle Rescue Rope and Hardware Replacement
Project Contact: Ken Henry
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 50,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 50,000
Project Start Date: 15-Feb-26
Estimated End Date: 31-May-26
Project ID#: NEW

Project Description: Rescue rope replacement and all associated support systems and hardware.

Business Case: This request seeks up to \$50,000 to replace NFPA 2500 certified high-angle rescue ropes and hardware. Our current equipment has reached or is nearing the end of its service life, exceeding NFPA-recommended usage intervals, which can compromise performance and increase risk of failure.

These ropes and hardware are frequently used in high-angle rescues around the Niagara Gorge, where steep terrain heightens operational hazards. Replacing aging equipment ensures compliance with NFPA 2500, enhances personnel safety, and maintains operational readiness. Without replacement, there is increased risk of injury, equipment failure, and reduced rescue effectiveness, along with potential legal and regulatory exposure. Procuring new NFPA-compliant ropes, carabiners, pulleys, harnesses, and anchors will mitigate these risks, improve reliability, and sustain high rescue capability.

The investment also supports asset management tracking and training, ensuring long-term safety and efficiency for all high-angle rescue operations.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
15-Feb-26	15-Mar-26	15-Apr-26	30-Apr-26	31-May-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Fire	2026 Request	Total Cost
Department: Operations	\$ 50,000	\$ 50,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: High-Angle Rescue Rope and Hardware Replacement

Project Description: Rescue rope replacement and all associated support systems and hardware.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	50,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	50,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(50,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(50,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Fire
Department: Operations
Project Name: Auto Extrication Tools

Project Contact: Ken Henry
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 75,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 255,000
Total Project Cost: \$ 330,000
Project Start Date: 31-Jan-26
Estimated End Date: 1-Apr-26
Project ID#: NEW

Project Description: Fire Services requires \$75,000 in 2026 to replace an auto extrication tool ("Jaws of Life") which has reached the end of its useful life.

Business Case: The Fire Department is requesting the purchase of modern battery-powered rescue tools ("Jaws of Life") to replace existing aging battery equipment. These tools spreaders, cutters, and rams are essential for timely and effective extrications during vehicle collisions and technical rescues.

The department responds to approximately 900 motor vehicle collisions each year, encompassing both local roads and Kings series highways, many requiring extrication. Several of our current tools are outdated, costly to maintain, and increasingly ineffective against modern vehicles, which are built with high-strength steel, composites, and electric systems. Delays caused by equipment limitations can reduce patient survival and increase risks to firefighters.

Battery-powered tools provide faster deployment, greater mobility, and superior cutting and spreading power without the need for hoses or pumps. They are lightweight, safer to use, NFPA 1936 compliant, and represent the industry's future. By continuing to invest in battery technology, the department ensures compatibility with evolving rescue demands, longer tool life, and greater efficiency.

The estimated cost of \$75,000 includes one complete tool set, batteries, chargers, mounts, accessories, and maintenance. This investment strengthens operational readiness, enhances firefighter safety, and demonstrates a commitment to modern, sustainable rescue technology for the community we serve.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
31-Jan-26	15-Feb-26	1-Mar-26	1-Mar-26	1-Apr-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A

Capital Budget Worksheet 2026

Requesting Division: Fire	2026 Request	Total Cost
Department: Operations	\$ 75,000	\$ 330,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 255,000

Project Name: Auto Extrication Tools

Project Description: Fire Services requires \$75,000 in 2026 to replace an auto extrication tool ("Jaws of Life") which has reached the end of its useful life.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	80,000	165,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		75,000	80,000	85,000	90,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	75,000	80,000	85,000	90,000

FUNDING SOURCES

Transfer from Operating		(75,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(75,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	80,000	165,000	255,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



CORPORATE SERVICES DIVISION

2026 CAPITAL BUDGET

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CORPORATE SERVICES DIVISION

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Corporate Services

2026 Capital Budget

Summary of Budget Requests

(in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Communications Department				
1 Planning Advertising	26	Very High	SI	\$ 38,000
Communications Department Total				\$ 38,000
Customer Service Department				
2 AYSNF CRM Solution Phase 2 with AI Service Agent	44	Very High	SE	\$ 835,000
Customer Service Department Total				\$ 835,000
Information Systems Department				
3 Information Systems Master Plan	2	Very High	SI	\$ 200,000
4 New Cemetery Software - Phase 2	12	Very High	SE	\$ 245,000
5 Wide Area Network (WAN) Replacement Project	13	Very High	AM	\$ 200,000
6 Upgrade Existing Swipe Card and CCTV Software	16	Very High	SE	\$ 170,000
7 Storage Network Replacement	18	Very High	AM	\$ 325,000
8 Net New IT Purchases	41	Very High	SE	\$ 200,000
9 Council Chamber and Exchange Upgrades - Phase 2	45	Very High	SE	\$ 175,000
10 Network Equipment Replacement	48	Very High	AM	\$ 200,000
11 Work and Asset Management (WAM) System Replacement - Phase 1	53	Very High	SI	\$ 2,085,000
12 IT Hardware Replacement Budget	59	Very High	AM	\$ 400,000
13 Exchange Website Migration to Cloud Solution	90	High	SE	\$ 13,000
Information Systems Department Total				\$ 4,213,000
Corporate Services Division Total				\$ 5,086,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CORPORATE SERVICES DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	1,260,000	392,200	146,100	-	1,798,300
Studies and Master Plans	-	-	-	-	-
Information Technology	3,548,000	1,435,829	946,243	600,000	6,530,072
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	278,000	15,000	-	-	293,000
TOTAL EXPENDITURES	5,086,000	1,843,029	1,092,343	600,000	8,621,372

FUNDING SOURCES					
Transfer from Operating	(438,000)	-	-	-	(438,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(522,500)	-	-	-	(522,500)
Capital SPRs/Reserve Funds	(560,500)	-	-	-	(560,500)
OLG Reserve Fund	(3,565,000)	-	-	-	(3,565,000)
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(5,086,000)	-	-	-	(5,086,000)

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Capital Budget Worksheet 2026

Requesting Division: Corporate Services

Department: Communications

Project Name: Planning Advertising

Project Contact: Teresa Simmonds

Project Type: Strategic Investment

Priority Ranking: Very High

2026 Budget Request: \$ 38,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 38,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: NEW

Project Description: The Planning department requires \$38,000 to pay for advertising to support the completion of four Planning capital projects.

Business Case: The Communications Department is responsible to assist the Planning Department to issue proper public notification in accordance with the Planning Act. The majority of this capital budget request will come from the legislated need to place newspaper notices in the Niagara Falls Review, with the average notice costing approximately \$1,000, due to the size.

Additional expenditures will be incurred for "Let's Talk" notices, social media campaigns, printed materials and specialty design services.

The advertising budget associated with this capital budget request is broken down into five pre-existing Planning capital projects and one new 2026 capital budget request, as follows:

1. Official Plan (G50-22) - \$5,500
2. Zoning Bylaw Update (BP65-25) - \$12,000
3. Secondary Plans - \$16,500
 - Garner West (BP54-23)
 - Northwest (BP53-23)
 - Ministry of Transportation & Greater Niagara General Hospital (BP52-23)
4. Urban Design Guidelines (2026 Planning Capital Budget Request) - \$4,000

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	31-Mar-26	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☒ Yes Year % DC

External Funding: ☐ No ☒ Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

None



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Communications	\$ 38,000	\$ 38,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Planning Advertising

Project Description: The Planning department requires \$38,000 to pay for advertising to support the completion of four Planning capital projects.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other		38,000		
TOTAL EXPENDITURES	-	38,000	-	-

FUNDING SOURCES

Transfer from Operating		(38,000)		
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(38,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Customer Service
Project Name: AYSNF CRM Solution Phase 2 with AI Service Agent
Project Contact: Stephanie Young
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 835,000
Pre-2026 Approved: \$ 600,000
Forecast 2027+: \$ -
Total Project Cost: \$ 1,435,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: G62-23

Project Description: Phase 2 requires \$835,000 to expand on AYSNF CRM solution, using technology and streamlined process to deliver seamless, customer-centric service.

Business Case: Phase 2 builds on the AYSNF initiative and previous CRM project phases, expanding customer-centric service delivery through integrated technology and streamlined processes.

The main priorities are to broaden CRM functionality across more service areas, enhance self-service and omni-channel engagement for accessibility, integrate analytics for data-driven decisions, and support continuous improvement with feedback loops. This phase also aims to connect CRM with department-specific software for seamless workflows, reinforcing the City's commitment to exceptional, citizen-centered service by improving accessibility, transparency, and staff efficiency, while supporting modernization and operational excellence.

A major focus is the implementation of an AI Customer Service Web Agent, which will automate responses to frequent inquiries and case creation, expediting information retrieval for citizens and reducing manual processes.

Unlike typical chatbots, this agent will leverage CRM data for full automation and action-taking, crawling website content and knowledge articles to provide accurate answers and escalate conversations to live representatives when needed. This initiative is designed to handle high website traffic, enable self-service for residents, and align with the Customer Service Strategy for ongoing service refinement.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	1-Apr-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **% DC** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Ongoing annual software licencing costs - approximately \$180,000 annually
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Customer Service	\$ 835,000	\$ 1,435,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 600,000	\$ -

Project Name: AYSNF CRM Solution Phase 2 with AI Service Agent

Project Description: Phase 2 requires \$835,000 to expand on AYSNF CRM solution, using technology and streamlined process to deliver seamless, customer-centric service.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)		350,000			
Studies and Master Plans					
Information Technology	600,000	410,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		75,000			
TOTAL EXPENDITURES	600,000	835,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(100,000)				
OLG Reserve Fund	(500,000)	(835,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(600,000)	(835,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs			180,000		
TOTAL OPERATING IMPACTS	-	-	180,000	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services

Department: Information Systems

Project Name: Information Systems Master Plan

Project Contact: Dave Etherington

Project Type: Strategic Investment

Priority Ranking: Very High

2026 Budget Request: \$ 200,000

Pre-2026 Approved: \$ 125,000

Forecast 2027+: \$ -

Total Project Cost: \$ 325,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: G68-23

Project Description: The Information Systems department requires \$200,000 in 2026 for consulting services to complete a second phase of the IT Master Plan.

Business Case: Phase 1 of the Information Systems Master Plan was allocated \$125,000 in 2023 & 2024 to support foundational planning. An additional \$200,000 is now required to accommodate an second phase, including:

- Six workshops with internal stakeholders to explore technology use;
- Digital strategy, business process workshops, and security awareness initiatives; and,
- Addition of municipal and external comparators.

The expanded scope increases complexity and requires significant research and coordination to complete. The investment is intended to realize long-term benefits in service quality, risk mitigation, and strategic clarity.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 200,000	\$ 325,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ 125,000	\$ -

Project Name: Information Systems Master Plan

Project Description: The Information Systems department requires \$200,000 in 2026 for consulting services to complete a second phase of the IT Master Plan.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	125,000	200,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	125,000	200,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(125,000)	(200,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(125,000)	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Information Systems
Project Name: New Cemetery Software - Phase 2

Project Contact: Manager of Cemeteries
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 245,000
Pre-2026 Approved: \$ 100,000
Forecast 2027+: \$ -
Total Project Cost: \$ 345,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: G97-25

Project Description: The Cemeteries department requires an additional \$245,000 to cover staff secondments necessary to properly implement a new Cemetery software solution.

Business Case: The current software used by Cemetery Services is outdated and has exceeded its lifespan, leading to critical data integrity and reliability issues. Implementing a modern replacement software is essential to ensure enhanced and reliable service delivery to clients.

Internally, this new solution will significantly improve record management, mapping, and connectivity. Externally, it will boost customer service, sales opportunities, accessibility, operations, and administrative efficiency. Additionally, it will provide specialized portals for professionals in the bereavement industry, such as funeral homes and monument dealers.

This capital request will cover the procurement and implementation of the new solution, including the necessary staff secondments to ensure its successful deployment. In addition, two estimated amounts have been included to ensure sufficient budgetary amounts for the data conversion and first year of licensing. The Request for Proposals is being prepared but won't be ready in time for the Capital Budget timeline, so estimates are used to meet the deadline.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DC** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: The new software will have associated annual maintenance costs beginning in 2026 with 1st year licensing. Following implementation, these on-going costs are approximately \$50,000 per year increasing with inflation.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 245,000	\$ 345,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 100,000	\$ -

Project Name: New Cemetery Software - Phase 2

Project Description: The Cemeteries department requires an additional \$245,000 to cover staff secondments necessary to properly implement a new Cemetery software solution.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology	100,000	245,000		
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	100,000	245,000	-	-

FUNDING SOURCES

Transfer from Operating	(100,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund		(245,000)		
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	(100,000)	(245,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs		50,000		
TOTAL OPERATING IMPACTS	-	-	50,000	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Wide Area Network (WAN) Replacement Project
Project Contact: Brent Wallace
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 200,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 200,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Information Systems department requires \$200,000 in 2026 to segment the City's internet traffic to isolate vulnerable systems.

Business Case: Currently all internet traffic from City staff is directed through City Hall. Segmenting networks using firewalls would help isolate sensitive systems in case of a breach, given the rise in ransomware and targeted attacks exploiting legacy firewall gaps.

Segmented networks simplify compliance with IT standards and align with industry best practices. Other municipalities are exploring similar network connectivity systems - moving from a single internet connection to segmented connections to each City facility.

Web segmentation enables granular control over traffic, improving performance and reducing downtime due to misconfigurations or unauthorized access. The strategy also supports disaster recovery and business continuity planning.

Costs are related to upgrades to network architecture (switches and cabinets) which will also incorporate better levels of security for Internet of Things equipment (i.e., HVAC, security doors & cameras, etc.). It will take a few months to implement and is not expected to affect City operations.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **% DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 200,000	\$ 200,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Wide Area Network (WAN) Replacement Project

Project Description: The Information Systems department requires \$200,000 in 2026 to segment the City's internet traffic to isolate vulnerable systems.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology	200,000			
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	200,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(200,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(200,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Upgrade Existing Swipe Card and CCTV Software
Project Contact: Dave Etherington
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 170,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 170,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Information Systems department requires \$170,000 in 2026 to replace obsolete security software pertaining to swipe card access and CCTV.

Business Case: IS staff to replace the City's current obsolete solutions. Enhanced CCTV and swipe software offers a modern, integrated solution that enhances both security and operational efficiency.

These platforms provide advanced features like real-time monitoring, cloud-based management, and easy scalability, ensuring a higher level of protection while reducing the complexity of managing traditional security systems. With robust analytics, automated alerts, and seamless integration across multiple sites, new software will improve situational awareness, streamline access control, and enhance overall security posture.

By transitioning to these systems, the City can future proof security infrastructure, reduce maintenance costs, by bypassing the reliance on physical servers, and gain more control over access and monitoring in real-time. A new solution also enables access for the Niagara Regional Police system to improve collaboration and further enhance security. Going with a 10 year option saves us significantly on ongoing licencing costs.

Estimated Project Timeline
 (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Will roll into hardware budget going forward, subscriptions/ licencing.
 (Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 170,000	\$ 170,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Upgrade Existing Swipe Card and CCTV Software

Project Description: The Information Systems department requires \$170,000 in 2026 to replace obsolete security software pertaining to swipe card access and CCTV.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology	170,000			
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	170,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(170,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(170,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services

Department: Information Systems

Project Name: Storage Network Replacement

Project Contact: Tony Iervolino

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 325,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 325,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: NEW

Project Description: The IS department requires \$325,000 in 2026 to replace the City's aging and complex network storage system.

Business Case: The City's current network storage system (VMware) has increased its licencing costs dramatically, is difficult to manage, and lacks disaster recovery capabilities. It requires specialized hardware and licensing, making updates and maintenance costly and time-consuming. Additionally, an inability to apply critical security patches leaves the City vulnerable to service outages and data risks.

The new solution is not expected to result in increased costs, but will come with improved support, disaster recovery capabilities and reduce the burden on staff for maintenance. Staff could then focus on other key priorities that align with modernization efforts.

Switching to an alternative modern and streamlined system combining storage, computing, and virtualization would improve capabilities without sacrificing reliability or security. A modern system would be easier to manage, reduce hardware needs, and lower overall costs. Most importantly, it would include built-in disaster recovery, ensuring services stay online even during unexpected events

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 325,000	\$ 325,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Storage Network Replacement

Project Description: The IS department requires \$325,000 in 2026 to replace the City's aging and complex network storage system.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		325,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	325,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(325,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(325,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services

Department: Information Systems

Project Name: Net New IT Purchases

Project Contact: Dave Etherington

Project Type: Service Level Enhancement

Priority Ranking: Very High

2026 Budget Request: \$ 200,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ 600,000

Total Project Cost: \$ 800,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-25

Project ID#: NEW

Project Description: The Information Systems department requires \$200,000 in 2026 to purchase net new IT hardware across the corporation (e.g., computers, smartphones)

Business Case: Having a dedicated budget for net new hardware is intended to capture discretionary additions to improve current business operations. The 2026 capital request is within the average cost compared to previous years.

Net new hardware purchases for 2026 include:

- Twelve (12) network switches to replace obsolete internet connections;
- Seven (7) 43-inch monitors to support building plans examinations;
- Six (6) mobile internet hubs to support field operations and municipal enforcement staff;
- Ten (10) CCTV cameras to be installed at City Hall and the MacBain Centre to improve security/surveillance;
- Six (6) laptops to support new investigation staff in Municipal Works;
- One (1) laptop upgrade to support landscape architecture software; and,
- miscellaneous in-year upgrades to obsolete IT hardware.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-25

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 200,000	\$ 800,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ 600,000

Project Name: Net New IT Purchases

Project Description: The Information Systems department requires \$200,000 in 2026 to purchase net new IT hardware across the corporation (e.g., computers, smartphones)

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	200,000	400,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		200,000	200,000	200,000	200,000
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	200,000	200,000	200,000	200,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(200,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	200,000	400,000	600,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Council Chamber and Exchange Upgrades - Phase 2
Project Contact: Dave Jackson
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 175,000
Pre-2026 Approved: \$ 120,000
Forecast 2027+: \$ -
Total Project Cost: \$ 295,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: G102-25

Project Description: The Information Systems department requires \$175,000 in 2026 to for Phase 2 upgrades to City Hall Council Chambers and upgrades at the Exchange.

Business Case: The technology used to support meetings in City Hall Council Chambers was originally installed in the late 1990s. While some components have been replaced over time, the overall system has not been modernized. This has led to operational challenges as replacement parts for aging components are increasingly difficult to source and the lack of modern technology forces reliance on third-party streaming providers for all Council meetings.

Phase 1 upgrades approved in 2025 included the installation of modern microphones and a digital voting system, which continues to be implemented.

The \$175,000 budget will be used to procure displays, cameras and associated software to enhance meeting functionality and accessibility. Some costs would also be attributed to contracted services for setting up wiring and power for displays. The proposed upgrades can be implemented with minimal alteration to the physical layout of the chambers and avoid disrupting ongoing Council meetings.

This project also includes funding for upgrades at the Niagara Falls Exchange, to enhance hybrid meeting functionality and live streaming ability.

Estimated Project Timeline
 (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ No **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 175,000	\$ 295,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 120,000	\$ -

Project Name: Council Chamber and Exchange Upgrades - Phase 2

Project Description: The Information Systems department requires \$175,000 in 2026 to for Phase 2 upgrades to City Hall Council Chambers and upgrades at the Exchange.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology	120,000	175,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	120,000	175,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(25,000)			
OLG Reserve Fund	(120,000)	(150,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(120,000)	(175,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services

Department: Information Systems

Project Name: Network Equipment Replacement

Project Contact: Tony Lervolino

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 200,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 200,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-25

Project ID#: NEW

Project Description: The Information Systems department requires \$200,000 in 2026 to replace outdated network infrastructure across City facilities.

Business Case: The Information Systems department proposes a phased replacement of outdated network infrastructure—including edge switches, network cabinets, and cabling—across City Hall and other municipal facilities.

This initiative is critical to maintaining operational continuity, improving cybersecurity, and supporting departmental relocations and reorganizations.

Current network equipment is outdated and increasingly difficult to maintain. Legacy switches lack support for modern updates, posing cybersecurity risks and vulnerability to power outages. Network cabinets and cabling are not standardized, limiting performance and complicating future upgrades.

Costs are related to assessments to be completed by a consultant and equipment and installation which are scheduled to occur throughout 2026. City operations are not expected to be impacted.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-25

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 200,000	\$ 200,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Network Equipment Replacement

Project Description: The Information Systems department requires \$200,000 in 2026 to replace outdated network infrastructure across City facilities.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	50,000			
Studies and Master Plans				
Information Technology	150,000			
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	200,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(200,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(200,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Work and Asset Management (WAM) System Replacement - Phase 1
Project Contact: Dave Etherington
Project Type: Strategic Investment
Priority Ranking: Very High

2026 Budget Request: \$ 2,085,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 1,735,372
Total Project Cost: \$ 3,820,372
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-27
Project ID#: NEW

Project Description: The Information Systems department requires \$2,085,000 in 2026 to replace or re-implement the City's Work and Asset Management System.

Business Case: The City's current Work and Asset Management System (WAM) is an enterprise application implemented in 2016 which does not meet the current needs of department's responsible for asset management and work orders.

A consultant has been contracted to review the current system and provide recommendations for a future enterprise WAM system. To date, the consultant has recommended there be dedicated positions seconded for the project with an estimated implementation of 2 years with the rollout being done by operational modules (e.g. Streets, Facilities, Stores). The full review is to be completed in fall 2025.

This would include a Project Manager, technical resources for data and Geographic Information Systems, one full-time subject matter expert, and various positions from facilities, finance and Municipal Works (depending on their responsibility to manage municipal assets).

Municipal Works secondments would last four (4) months for each asset class. Finance and facilities commitments would vary over the phases of the project. The project would add a steering committee to ensure that a proper project scope is created and involve Municipal works, Information Systems, Stores, Procurement, Facilities and Finance team support. There would also be a requirement for consulting implementation hours from the system vendor.

Costs are related to staff secondments and consulting fees.

Estimated Project Timeline
 (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Jan-26	n/a	n/a	31-Dec-27

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **% DC**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Staffing for ongoing support, Dedicated workspace (hub lease)
 (Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 2,085,000	\$ 3,820,372
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ 1,735,372

Project Name: Work and Asset Management (WAM) System Replacement - Phase 1

Project Description: The Information Systems department requires \$2,085,000 in 2026 to replace or re-implement the City's Work and Asset Management System.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	1,243,029	1,735,372

EXPENDITURES

Consulting (Design, Admin, PM)		660,000	392,200	146,100	
Studies and Master Plans					
Information Technology		1,260,000	835,829	346,243	
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		165,000	15,000		
TOTAL EXPENDITURES	-	2,085,000	1,243,029	492,343	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(522,500)			
Capital SPRs/Reserve Funds		(522,500)			
OLG Reserve Fund		(1,040,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(2,085,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	1,243,029	1,735,372	1,735,372
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs			365,000		
TOTAL OPERATING IMPACTS	-	-	365,000	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services

Department: Information Systems

Project Name: IT Hardware Replacement Budget

Project Contact: Dave Etherington

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 400,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ 1,200,000

Total Project Cost: \$ 1,600,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-25

Project ID#: NEW

Project Description: The Information Systems department requires \$400,000 in 2026 to replace aging IT hardware across the corporation (e.g., computers, smartphones).

Business Case: Having a dedicated budget for hardware replacement ensures the City can maintain business operations before considering additional spend on net new hardware purchases.

It is necessary to proactively replace equipment in a timely manner to minimize service impacts on staff and the public. Best practices also require equipment to be replaced prior to it becoming obsolete to protect corporate information. The 2026 capital request is within the average cost compared to previous years.

Hardware replacements for 2026 include:

- fifty (50) computers (3 to 8 year replacement);
- sixty (60) laptops (3 to 5 year replacement);
- twenty (20) tablets (5 to 7 year replacement);
- forty (40) monitors (replaced every 8 to 10 years);
- ten (10) wireless Access Points (10 to 15 year replacement);
- fifty (50) smartphones (3 to 5 year replacement);
- six (6) displays at various locations around the City;
- replacement switches in the server room to replace aging core switches, and;
- common miscellaneous items including docks, network switches, boardroom displays and other items.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-25

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 400,000	\$ 1,600,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 1,200,000

Project Name: IT Hardware Replacement Budget

Project Description: The Information Systems department requires \$400,000 in 2026 to replace aging IT hardware across the corporation (e.g., computers, smartphones).

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	400,000	800,000
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		400,000	400,000	400,000	400,000
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	400,000	400,000	400,000	400,000

FUNDING SOURCES

Transfer from Operating		(400,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(400,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	400,000	800,000	1,200,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Exchange Website Migration to Cloud Solution
Project Contact: Brent Wallace
Project Type: Service Level Enhancement
Priority Ranking: High

2026 Budget Request: \$ 13,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 13,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Information Systems department requires \$13,000 in 2026 to migrate the existing Exchange website to the same cloud platform as the City's website.

Business Case: The City is migrating its current website to a cloud-based solution and this project proposes to also migrate the Exchange website in the process.

Migrating the website to the same platform used by the City's website will provide a more uniform look and functionality between the sites. This also moves the website to a cloud-based solution similar to where our new website resides and moves it off local servers. Costs are related to implementation fees with cloud-hosting firm to migrate to the existing site.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Corporate Services	2026 Request	Total Cost
Department: Information Systems	\$ 13,000	\$ 13,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Exchange Website Migration to Cloud Solution

Project Description: The Information Systems department requires \$13,000 in 2026 to migrate the existing Exchange website to the same cloud platform as the City's website.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology	13,000			
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	13,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(13,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(13,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



MUNICIPAL WORKS DIVISION

2026 CAPITAL BUDGET

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MUNICIPAL WORKS DIVISION

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[Muddy Run Sewer Diversion](#)

[Kalar Road Culvert Replacement](#)

[Centre Street & Ellen Avenue Reconstruction \(Design\)](#)

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MUNICIPAL WORKS DIVISION - CONTINUED

Engineering Department - Continued

Michael Street (Shriner's Creek) Retaining Wall Extension

Engineering Department - Parks

Mulhern Park Playground Replacement

Splendour Neighbourhood Park Development

Urban Forest Management Plan Phase 2

Jolley Cut Investigation & Feasibility Assessment

E.E. Mitchelson Park Study

Firemen's Park Improvements

Engineering Department - Roads

Mill and Pave Program

Road Rehabilitation Program

Rural Surface Treatment Program

Sidewalk Replacement Program

Urban Surface Treatment Program

Asphalt Overlay Program

Paddock Trail Drive Road Rehabilitation and Urbanization

Roadway Design and Soil Investigation

Operations Department

Murray Hill Rail System

2026 Small Equipment - Net New

2026 Small Equipment - Replacement

Accessibility Improvement Program

Operations Department - Fleet

Net New Fleet - Road Closed Trailers

Net New Fleet - Side Pack Garbage Truck

2026 Annual Fleet Vehicle Replacement

Net New Fleet - Roadside Professional Brushcutter

Net New Fleet - Semi-Autonomous Line Painting Machine

Net New Fleet - Trailer and Plow

Net New Fleet - Loader Screening Bucket

Operations Department - Water/Wastewater

Water Meter Maintenance & Upgrade Program

Transportation Department

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MUNICIPAL WORKS DIVISION - CONTINUED

Transportation Department - Continued

2026 Annual Traffic Signal Component Replacement

Traffic Signal Rebuild Program

Pedestrian Signal at Dorchester Road & NS&T Trail

EV Charger Installations (Various Locations)

Road Safety Program

Parking Lot 4 Improvements

Intersection Safety Improvement Pilot Project

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Municipal Works

2026 Capital Budget

Summary of Budget Requests

(in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Engineering Department				
1 South Tourist Core - Watermain Replacement and Sewer Expansion	1	Very High	GR	\$ 12,800,000
2 Montrose Rd & Biggar Rd Reconstruction - Land Acquisitions	3	Very High	GR	\$ 380,000
3 Valley Way Sewer Separation Phase 1A	17	Very High	SE	\$ 3,803,000
4 Fraser St and George St Sewer Separation & Watermain Replacement	21	Very High	SE	\$ 500,000
5 Mewburn Road Sanitary Pumping Station Relocation and Upgrades (City Share)	23	Very High	AM	\$ 1,000,000
6 Royal Manor Drive Watermain Replacement	27	Very High	GR	\$ 2,700,000
7 Oxford Street Watermain Replacement	30	Very High	AM	\$ 930,000
8 Wiltshire Boulevard Watermain Replacement (Phase 1)	32	Very High	AM	\$ 475,000
9 2026 Bridge and Culvert Maintenance Program	33	Very High	AM	\$ 250,000
10 Grassy Brook Pump Station Area Inflow & Infiltration Reduction	37	Very High	AM	\$ 200,000
11 Stanley Avenue Business Park Ph 4 Additional Funds	42	Very High	AM	\$ 350,000
12 Huggins Area Sewer Separations - Phase 1	58	Very High	SE	\$ 4,100,000
13 Whirlpool Road Roundabout	62	Very High	SE	\$ 100,000
14 Fernwood SWMF Improvements	63	Very High	AM	\$ 733,000
15 Burdette Drive Watermain Replacement	66	High	AM	\$ 1,255,000
16 Murray Street Pedestrian Bridge Rehabilitation	68	High	AM	\$ 115,000
17 Victoria Avenue Railway Bridge Rehabilitation	69	High	AM	\$ 570,000
18 2026 Culvert Replacements	71	High	AM	\$ 1,208,000
19 Cedar Street Sewer Separation (Design)	81	High	AM	\$ 85,000
20 Chippawa West Subdivision SWM Pond Cleanout	82	High	AM	\$ 315,000
21 Homewood Avenue Sewer Separation (Design)	83	High	AM	\$ 110,000
22 Huron Street Sewer Separation (Design)	84	High	AM	\$ 125,000
23 Annual Sewer Lining Program	86	High	AM	\$ 500,000
24 Combined Sewer Separation 10-year Implementation Strategy	89	High	AM	\$ 100,000
25 Falls Avenue Area Combined Sewer Study	91	High	AM	\$ 120,000
26 Inflow and Infiltration Reduction Program Implementation Plan	92	High	GR	\$ 150,000
27 Muddy Run Sewer Diversion	93	High	SI	\$ 1,500,000
28 Kalar Road Culvert Replacement	104	Medium	AM	\$ 560,000
29 Centre Street & Ellen Avenue Reconstruction (Design)	107	Medium	AM	\$ 200,000
30 Michael Street (Shriner's Creek) Retaining Wall Extension	111	Medium	AM	\$ 25,000
Engineering Department Total				\$ 35,259,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth



Municipal Works

2026 Capital Budget

Summary of Budget Requests

(in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Engineering Department - Parks				
31 Mulhern Park Playground Replacement	67	High	AM	\$ 398,000
32 Splendour Neighbourhood Park Development	79	High	GR	\$ 125,000
33 Urban Forest Management Plan Phase 2	102	High	SI	\$ 120,000
34 Jolley Cut Investigation & Feasibility Assessment	103	Medium	AM	\$ 100,000
35 E.E. Mitchelson Park Study	108	Medium	AM	\$ 40,000
36 Firemen's Park Improvements	118	Very Low	AM	\$ 50,000
Engineering Department - Parks Total				\$ 833,000
Engineering Department - Roads				
37 Mill and Pave Program	40	Very High	AM	\$ 3,295,000
38 Road Rehabilitation Program	49	Very High	AM	\$ 2,120,000
39 Rural Surface Treatment Program	50	Very High	AM	\$ 1,560,000
40 Sidewalk Replacement Program	51	Very High	AM	\$ 710,000
41 Urban Surface Treatment Program	52	Very High	AM	\$ 460,000
42 Asphalt Overlay Program	54	Very High	AM	\$ 475,000
43 Paddock Trail Drive Road Rehabilitation and Urbanization	94	High	AM	\$ 580,000
44 Roadway Design and Soil Investigation	98	High	AM	\$ 100,000
Engineering Department - Roads Total				\$ 9,300,000
Operations Department				
45 Murray Hill Rail System	15	Very High	AM	\$ 600,000
46 2026 Small Equipment - Net New	64	High	AM	\$ 32,000
47 2026 Small Equipment - Replacement	73	High	AM	\$ 20,000
48 Accessibility Improvement Program	80	High	SE	\$ 50,000
Operations Department Total				\$ 702,000
Operations Department - Fleet				
49 Net New Fleet - Road Closed Trailers	24	Very High	SE	\$ 16,000
50 Net New Fleet - Side Pack Garbage Truck	47	Very High	GR	\$ 400,000
51 2026 Annual Fleet Vehicle Replacement	70	High	AM	\$ 3,285,000
52 Net New Fleet - Roadside Professional Brushcutter	85	High	SE	\$ 578,000
53 Net New Fleet - Semi-Autonomous Line Painting Machine	96	High	SE	\$ 77,000
54 Net New Fleet - Trailer and Plow	100	High	SE	\$ 27,000
55 Net New Fleet - Loader Screening Bucket	105	Medium	SE	\$ 24,000
Operations Department - Fleet Total				\$ 4,407,000
Operations Department - Water Wastewater				
56 Water Meter Maintenance & Upgrade Program	19	Very High	AM	\$ 1,000,000
Operations Department - Water Wastewater Total				\$ 1,000,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth



Municipal Works

2026 Capital Budget

Summary of Budget Requests

(in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Transportation Department				
57 2026 Annual Traffic Signal Component Replacement	7	Very High	AM	\$ 200,000
58 Traffic Signal Rebuild Program	28	Very High	AM	\$ 450,000
59 Pedestrian Signal at Dorchester Road & NS&T Trail	78	High	SE	\$ 200,000
60 EV Charger Installations (Various Locations)	95	High	SI	\$ 4,300,000
61 Road Safety Program	97	High	SE	\$ 250,000
62 Parking Lot 4 Improvements	106	Medium	SE	\$ 250,000
63 Intersection Safety Improvement Pilot Project	109	Medium	SI	\$ 50,000
Transportation Department Total				\$ 5,700,000
Municipal Works Division Total				\$ 57,201,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

MUNICIPAL WORKS DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	4,618,149	1,140,000	800,000	150,000	6,708,149
Studies and Master Plans	330,000	-	-	-	330,000
Information Technology	-	-	-	-	-
Facilities and Land	673,000	-	-	-	673,000
Vehicles and Equipment	8,913,232	400,000	400,000	400,000	10,113,232
Parks/Trails/Cemeteries	403,000	550,000	-	-	953,000
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	13,196,000	9,650,000	2,750,000	-	25,596,000
Stormwater Management	5,210,159	1,850,000	3,300,000	-	10,360,159
Water and Wastewater Systems	22,699,692	3,335,000	3,000,000	2,000,000	31,034,692
Contingency	1,107,768	150,000	-	-	1,257,768
Other	50,000	350,000	50,000	50,000	500,000
TOTAL EXPENDITURES	57,201,000	17,425,000	10,300,000	2,600,000	87,526,000

FUNDING SOURCES					
Transfer from Operating	(445,000)	-	-	-	(445,000)
Capital Levy	(2,120,000)	-	-	-	(2,120,000)
Transfer from Water/Sewer	(11,059,500)	-	-	-	(11,059,500)
Capital SPRs/Reserve Funds	(10,089,658)	-	-	-	(10,089,658)
OLG Reserve Fund	(4,086,000)	-	-	-	(4,086,000)
Development Charges	(6,638,158)	-	-	-	(6,638,158)
Debentures	-	-	-	-	-
Canada Community Building Fund	(3,885,000)	-	-	-	(3,885,000)
Federal/Provincial Grants	(17,380,184)	-	-	-	(17,380,184)
External Contributions	(1,274,000)	-	-	-	(1,274,000)
Other	(223,500)	-	-	-	(223,500)
TOTAL FUNDING SOURCES	(57,201,000)	-	-	-	(57,201,000)

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Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: South Tourist Core - Watermain Replacement and Sewer Expansion
Project Contact: Nick Golia
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: \$ 12,800,000
Pre-2026 Approved: \$ 3,335,000
Forecast 2027+: \$ -
Total Project Cost: \$ 16,135,000
Project Start Date: 1-Oct-23
Estimated End Date: 31-Mar-28
Project ID#: NEW

Project Description: The Engineering department requires \$12,800,000 in 2026 to implement upgraded servicing within the south tourist core to facilitate new development.

Business Case: An assessment of municipal service capacity within the sewer and water systems was conducted to support expected future development in the southern tourist core of the City.

Staff identified several necessary improvements and undertook preliminary design work when the City was awarded significant funding (up to 73% of the eligible costs) to implement this project from the Province of Ontario through the Housing-Enabling Water Systems Fund program. The funding is dependent on the project being completed by early 2029.

Originally planned to be completed in phases, conditions of funding will require an accelerated timeframe to complete construction, and it is recommended that the proposed phasing be combined into a single large-scale project, including:

Phase 1 - Stanley Avenue from Dunn Street to Old McLeod Road/Marineland Parkway including 1,150 m of new upsized watermain and a twinning of the existing sanitary sewer.
Phase 2 - Stanley Avenue from Dunn Street to Murray Street including 500 m of new upsized watermain.
Phase 3 - Functional servicing study of sanitary servicing alternative (either upsizing the existing sanitary sewer on McLeod Road from Stanley Ave to Drummond Road or constructing a new trunk sanitary sewer to parallel to the existing Conrail Drain and connecting to an existing Regional Trunk Sewer at Thundering Waters Boulevard). Also, improvements to 3,500m of the Conrail Drain from the upstream end at McLeod Road to its downstream limit at the OPG Canal.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Oct-23	1-Aug-26	1-Sep-26	1-Oct-26	31-Mar-28

Growth Related: ☐ Yes ☒ In DC Background Study? ☐ Yes ☒ Year % DC

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ Yes ☒ Funding Source

Support For Request: Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 12,800,000	\$ 16,135,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ 3,335,000	\$ -

Project Name: South Tourist Core - Watermain Replacement and Sewer Expansion

Project Description: The Engineering department requires \$12,800,000 in 2026 to implement upgraded servicing within the south tourist core to facilitate new development.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	585,000	410,149			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management		3,090,159			
Water and Wastewater Systems	2,750,000	9,299,692			
Contingency					
Other					
TOTAL EXPENDITURES	3,335,000	12,800,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(670,458)			
Capital SPRs/Reserve Funds	(22,804)				
OLG Reserve Fund					
Development Charges	(885,286)	(2,814,858)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(2,426,910)	(9,314,684)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(3,335,000)	(12,800,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Montrose Rd & Biggar Rd Reconstruction - Land Acquisitions
Project Contact: Nick Golia
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: \$ 380,000
Pre-2026 Approved: \$ 660,000
Forecast 2027+: \$ -
Total Project Cost: \$ 1,040,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: R147-22

Project Description: The Engineering department requires \$380,000 in 2026 for land acquisitions to support South Niagara Hospital corridor road reconstruction.

Business Case: This project supports the Montrose Road (Regional Road 98) and Biggar Road Infrastructure and Roadway Improvements associated with the New South Niagara Hospital.

It involves the acquisition of lands and easements required for road widenings, driveway realignments, and municipal infrastructure improvements. These acquisitions, along with associated easement closings, are essential to completing the corridor reconstruction in partnership with Niagara Region.

The 2020 Niagara Region Municipal Class Environmental Assessment identified the need for additional traffic lanes and infrastructure upgrades along Montrose Road, Lyons Creek Road, and Biggar Road. Land and easement acquisitions were identified to accommodate the reconstruction and provide connections to the New South Niagara Hospital.

Several acquisitions have already been completed through Agreements of Purchase and Sale; however, due to updated market conditions, final property costs exceed earlier estimates. The \$380,000 request in 2026 is in addition to \$660,000 previously approved.

This project supports the City of Niagara Falls 2023–2027 Strategic Priorities, specifically Growth Management, by ensuring that the required infrastructure is in place to support the New South Niagara Hospital and surrounding development. In addition, it contributes to Community Safety, as road widening and intersection improvements will enhance traffic operations and safety for all users.

Estimated Project Timeline (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	N/A	N/A	31-Dec-26

Growth Related: ☐ Yes ☒ In DC Background Study? ☐ Yes ☒ Year % DC

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 380,000	\$ 1,040,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ 660,000	\$ -

Project Name: Montrose Rd & Biggar Rd Reconstruction - Land Acquisitions

Project Description: The Engineering department requires \$380,000 in 2026 for land acquisitions to support South Niagara Hospital corridor road reconstruction.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land		373,000		
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency		7,000		
Other	660,000			
TOTAL EXPENDITURES	660,000	380,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(132,000)			
OLG Reserve Fund				
Development Charges	(528,000)	(380,000)		
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	(660,000)	(380,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Valley Way Sewer Separation Phase 1A

Project Contact: Rob Andrea
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 3,803,000
Pre-2026 Approved: \$ 635,000
Forecast 2027+: \$ 11,390,000
Total Project Cost: \$ 15,828,000
Project Start Date: 1-Sep-25
Estimated End Date: 1-Dec-26
Project ID#: STMS46

Project Description: The Engineering department requires \$3,803,000 in 2026 to improve sections of Valley Way, including replacing sections of storm sewer and watermain.

Business Case: The intent of this project is to begin the first phase of the Valley Way sewer separation, intended to provide flooding relief to key areas identified in the Environmental Assessment (EA) report.

This includes construction of new storm sewers to direct flow to the existing drop shaft at the Hydro Tunnel located on Valley Way as well as to the existing Park Street trunk storm sewer. This split storm drainage option has met the criteria of the EA and provides the best opportunity to utilize existing infrastructure.

It is anticipated that the project will be constructed in three phases as follows:

Phase 1A: Proposed Storm Sewer 2nd Avenue to Morrison Street. Replace the existing 150mm cast iron watermain from Morrison Street to Willmott Street. Road improvements on Valley Way from Victoria Avenue to Morrison Street. Costs include \$590,000 for design work and \$3,212,000 for construction to begin in June 2026.

Phase 1B: Construction continues from the end of Phase 1A at the intersection of extends 80m east of Homewood Avenue along Valley Way.

Phase 2: Proposed west storm sewer which starts at Homewood Avenue, runs west along Valley Way and discharges at the existing hydro drop shaft outlet west of Stanley Avenue.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Sep-25	1-May-26	1-Jun-26	15-Jun-26	1-Dec-26

Growth Related: Yes In DC Background Study? Yes Year 2024 % DC 10%

External Funding: Yes Is The Funding Confirmed? No Funding Source Region - CSO

Support For Request: Budgetary Estimate Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 3,803,000	\$ 15,828,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 635,000	\$ 11,390,000

Project Name: Valley Way Sewer Separation Phase 1A

Project Description: The Engineering department requires \$3,803,000 in 2026 to improve sections of Valley Way, including replacing sections of storm sewer and watermain.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	4,840,000	11,390,000

EXPENDITURES

Consulting (Design, Admin, PM)	635,000	590,000	840,000	500,000	
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,243,000	2,150,000	2,750,000	
Stormwater Management		1,220,000	1,850,000	3,300,000	
Water and Wastewater Systems		750,000			
Contingency					
Other					
TOTAL EXPENDITURES	635,000	3,803,000	4,840,000	6,550,000	-

FUNDING SOURCES

Transfer from Operating	(257,500)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(2,879,000)			
Capital SPRs/Reserve Funds	(235,000)	(543,700)			
OLG Reserve Fund					
Development Charges		(380,300)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(142,500)				
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(635,000)	(3,803,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	4,840,000	11,390,000	11,390,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Fraser St and George St Sewer Separation & Watermain Replacement
Project Contact: Rob Andrea
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 500,000
Pre-2026 Approved: \$ 100,000
Forecast 2027+: \$ -
Total Project Cost: \$ 600,000
Project Start Date: 1-Jan-26
Estimated End Date: 30-Nov-26
Project ID#: SS78

Project Description: The Engineering department requires \$500,000 in 2026 for design and construction work related to sewer separation and watermain replacement.

Business Case: George Street and Fraser Street are located southwest of the Thorold Stone Road/Stanley Avenue intersection. The sewer on Fraser Street is a 250-millimeter diameter concrete pipe that was installed in 1976; on George Street, the sewer is 300-millimeter concrete installed in 1961. Both convey combined sewage (i.e., mixed sanitary and storm flows).

Separating these sewers would reduce the likelihood of basement flooding and reduce the burden on downstream wastewater treatment facilities.

The watermain on George Street is a 150-millimeter diameter cast iron pipe installed in 1954. It services several residential properties as well as two commercial parcels. This pipe has exceeded its expected service life, with 23 recorded breaks since its installation. Palmer Park is adjacent to the project area and is the subject of a current proposal for park rezoning and redevelopment and provides a prime opportunity to review drainage needs for the park site to support decision-making on the rezoning application.

Project scope includes design for sewer separation on Fraser St. and George St.; design of storm infrastructure within the project area; design for watermain replacement on George St.; and analysis of stormwater management and control at Palmer Park. A total of \$100,000 in funding was approved in 2019 for functional design of the sewer separation, routing of storm flows, and identification of a storm outlet for the project area. The 2026 budget ask is for \$180,000 to support detailed design, and \$320,000 for the watermain replacement on George Street.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	2-Feb-26	1-Mar-26	1-May-26	30-Nov-26

Growth Related: ☐ Yes **In DC Background Study?** ☐ Yes **Year** **% DC**

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ No **Funding Source**

Support For Request: Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 500,000	\$ 600,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 100,000	\$ -

Project Name: Fraser St and George St Sewer Separation & Watermain Replacement

Project Description: The Engineering department requires \$500,000 in 2026 for design and construction work related to sewer separation and watermain replacement.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)	100,000	180,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		320,000			
Contingency					
Other					
TOTAL EXPENDITURES	100,000	500,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(450,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(50,000)				
Development Charges		(50,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions	(50,000)				
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	(500,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Mewburn Road Sanitary Pumping Station
 Relocation and Upgrades (City Share)
Project Contact: Joe D'Agostino
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 1,000,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 1,000,000
Project Start Date: 1-Feb-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering Department requires \$1,000,000 for Regional cost sharing to relocate and replace the Mewburn Road Sanitary Pumping Station.

Business Case: The project involves the relocation of an existing Sanitary sewage pumping station (SPS) at the intersection of Mountain Road and Mewburn Road that is currently owned by the City and operated and maintained by Niagara Region on our behalf.

The original SPS was built in over forty years ago partially on private property and despite numerous efforts by both the Region and the City to acquire the land required for the station to remain in its current location, there has been no success. The station is in very poor condition and several components are at the end of their useful life.

The Region has completed a Municipal Class Environmental Assessment that recommended relocating the station to Municipally owned property, and to rebuild it in its entirety on the nearby closed Mountain Road Landfill property. In accordance with Regional Policy, the Region will take formal possession of the new station and assume all responsibilities moving forward.

The project budget is cost sharing contribution to the Region-led project, and represents relocation costs consisting of sewer extensions including a trenchless crossing of the roundabout at Mountain Road and Mewburn Road.

Estimated Project Timeline
 (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Feb-26	1-Mar-26	1-May-26	1-Aug-26	30-Nov-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget:
 (Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 1,000,000	\$ 1,000,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Mewburn Road Sanitary Pumping Station Relocation and Upgrades (City Share)

Project Description: The Engineering Department requires \$1,000,000 for Regional cost sharing to relocate and replace the Mewburn Road Sanitary Pumping Station.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems	1,000,000			
Contingency				
Other				
TOTAL EXPENDITURES	-	1,000,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(1,000,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(1,000,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Royal Manor Drive Watermain Replacement

Project Contact: Steve Kizlan
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: **\$ 2,700,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 2,700,000
Project Start Date: 1-Jan-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering department requires \$2,700,000 in 2026 to design and replace a watermain along Royal Manor Dr., Glamis Cr., and Strathmore Cr.

Business Case: Includes Royal Manor Drive (Lundy's Lane to Windsor Cr. - East Intersection), Glamis Cr., and Strathmore Cr. Proposed watermain replacement based on break history, watermain material, and age.

This project is also being driven by the future connection to the proposed watermain on Royal Manor Drive, west of the Royal Manor bridge. Bridge rehabilitation is anticipated within the next 3 years. The bridge rehabilitation project will include new watermain install to connect to the existing watermain on Dorchester Road.

The new watermain connection at the north end of Royal Manor Drive will provide a looped connection for the local system. The additional connection will also ensure service is maintained in the event of a closure or abandonment of the Region watermain on Lundy's Lane.

Design work is expected to begin in early 2026 with construction expected to last from May through October.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	1-May-26	30-Nov-26

Growth Related: ☐ Yes ☒ No In DC Background Study? ☐ Yes ☒ No Year % DC

External Funding: ☐ No ☒ Yes Is The Funding Confirmed? ☐ Yes ☒ No Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 2,700,000	\$ 2,700,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Royal Manor Drive Watermain Replacement

Project Description: The Engineering department requires \$2,700,000 in 2026 to design and replace a watermain along Royal Manor Dr., Glamis Cr., and Strathmore Cr.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)		75,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		2,395,000			
Contingency		230,000			
Other					
TOTAL EXPENDITURES	-	2,700,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(675,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(2,025,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(2,700,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Oxford Street Watermain Replacement

Project Contact: Steve Kizlan
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: **\$ 930,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 930,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Aug-26
Project ID#: NEW

Project Description: The Engineering department requires \$930,000 in 2026 to excavate a section of Oxford Street, replace the watermain and reconstruct the roadway.

Business Case: Approximately 340 meters of cast iron of watermain located under Oxford St (Wiltshire Blvd to Rolling Acres Dr) has been identified by Operations staff for replacement due to water quality issues. Due to the aging watermain, low chlorine residual has been noted in the area which reduces flow. Additionally, there have been a high number of breaks in the area resulting in resident complaints about the road surface as a result of patch work done following repairs.

The in-house design is near completion and construction is expected to begin in July 2026 and last through to the end of 2026. Costs include \$50,000 in design work, \$800,000 for construction and \$80,000 in contingency.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	1-Apr-26	1-May-26	31-Aug-26

Growth Related: ☐ Yes ☒ No In DC Background Study? ☐ Yes ☒ No Year % DC

External Funding: ☐ No ☒ Yes Is The Funding Confirmed? ☐ Yes ☒ No Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 930,000	\$ 930,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Oxford Street Watermain Replacement

Project Description: The Engineering department requires \$930,000 in 2026 to excavate a section of Oxford Street, replace the watermain and reconstruct the roadway.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	50,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems	800,000			
Contingency	80,000			
Other				
TOTAL EXPENDITURES	- 930,000	-	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(837,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges	(93,000)			
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	- (930,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Wiltshire Boulevard Watermain Replacement
(Phase 1)
Project Contact: Steve Kilzan
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 475,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 1,135,000
Total Project Cost: \$ 1,610,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Oct-26
Project ID#: NEW

Project Description: The Engineering department requires \$475,000 in 2026 to excavate a section of Wiltshire Blvd, replace the watermain and reconstruct the roadway.

Business Case: Approximately 775 meters of cast iron of watermain located under Wiltshire Blvd (Cambridge St. to Baker Cres.) has been identified by Operations staff for replacement due to water quality issues. Due to the aging watermain, low residual has been noted in the area which reduces flow.

It is intended to implement the works in two phases:

Phase 1: 210-meter watermain replacement along Wiltshire Blvd (from Oxford to Cambridge) constructed from June through October 2026. Costs include \$50,000 for design work, \$385,000 for construction and \$40,000 in contingency.

Phase 2: 565-meter watermain replacement along Wiltshire Blvd (from Oxford to Baker) in 2027.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	1-Jun-26	31-Oct-26

Growth Related: Yes **In DC Background Study?** Yes **Year** 2024 **% DC** 10%

External Funding: No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: Budgetary Estimate Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 475,000	\$ 1,610,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 1,135,000

Project Name: Wiltshire Boulevard Watermain Replacement (Phase 1)

Project Description: The Engineering department requires \$475,000 in 2026 to excavate a section of Wiltshire Blvd, replace the watermain and reconstruct the roadway.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	1,135,000	1,135,000

EXPENDITURES

Consulting (Design, Admin, PM)		50,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		385,000	1,035,000		
Contingency		40,000	100,000		
Other					
TOTAL EXPENDITURES	-	475,000	1,135,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(427,500)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(47,500)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(475,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	1,135,000	1,135,000	1,135,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2026 Bridge and Culvert Maintenance Program
Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 250,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 250,000
Project Start Date: 1-Jan-26
Estimated End Date: 30-Aug-26
Project ID#: NEW

Project Description: The Engineering department requires \$250,000 in 2026 for contracted services to perform critical maintenance on bridges and culverts.

Business Case: In accordance with Provincial requirements, the City had condition inspections completed on all major Bridge and Culvert crossings at the end of 2024. A series of high priority maintenance measures were identified by the Consultant completing the inspections.

The Roadways Operations group does not have the equipment or experienced resources to complete a number of the recommended maintenance measures, so the works are to be contracted out. The maintenance work consists mainly of repairs to guiderails, end treatments, railing joints, and rotted deck boards, the reinstatement of rip rap erosion protection and the clearing of loose concrete material from deteriorated deck sections. The following bridge structures will require this recommended maintenance works:

Morrison Street Culvert (BCV_00040), Chippawa Parkway Culvert (BCV_00053), Drummond Road Bridge (BRG_00041), Weightman Bridge (BRG_00056), Willoughby Drive Bridge (00116), Charles Ruch Bridge (BRG_00175), Park Street Bridge (BRG_00181), Zimmerman Avenue Bridge (BRG_00182) Baden Powell Park Pedestrian Bridge (S156B), Larry Delazzer Park Pedestrian Bridges (S157B and S158B), and Portage Road Culvert (BCV_00044).

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-26	1-Apr-26	1-May-26	1-Jun-26	30-Aug-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 250,000	\$ 250,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 2026 Bridge and Culvert Maintenance Program

Project Description: The Engineering department requires \$250,000 in 2026 for contracted services to perform critical maintenance on bridges and culverts.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	250,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	250,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(250,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(250,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Grassy Brook Pump Station Area Inflow & Infiltration Reduction
Project Contact: Erik Nickel
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 200,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 200,000
Project Start Date: 1-Feb-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering Department requires \$200,000 to identify sources of inflow & infiltration in the Grassy Brook Area and to make corrective actions.

Business Case: The flow capacity of the Regional Grassy Brook Sewage Pumping Station (SPS) and downstream Montrose Road forcemain are proposed to be improved to restore to the Enviromental Compliance Approval (ECA) capacity and increase service the future South Niagara Hospital and the future Precedent Development lands known as Grand Niagara.

The Grassy Brook SPS frequently experiences excessive peak flows during rainfall events. The excessive wet weather peak flows currently experienced at Grassy Brook SPS are likely caused by inflow & infiltration (I&I) from the Montrose Road sanitary sewer. Although there is no present risk associated with the I&I, excessive surcharging once the Hospital and Grand Niagara subdivisions are connected could pose risk of potential overflow bypassing and basement flooding of properties located in low lying areas.

This project will help to identify sources of I&I in the surrounding Grassy Brook Area which services the new hospital and surrounding lands and provide recommendations on the removal of such I&I sources from the system.

The work associated with this capital budget will likely be developer-led and may be associated with cost-sharing arrangements between Precedent and the Region.

Estimated Project Timeline (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Feb-26	1-Mar-26	1-Apr-26	TBD	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DC** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ No **Funding Source** Region CSO Funding

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: The continued inflow and infiltration are expensed monthly on Regional wastewater invoicing. Reduction of this flow volume will decrease our ratio of flow contributions and will reduce our long-term costs, or at least contribute to cost avoidance.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 200,000	\$ 200,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Grassy Brook Pump Station Area Inflow & Infiltration Reduction

Project Description: The Engineering Department requires \$200,000 to identify sources of inflow & infiltration in the Grassy Brook Area and to make corrective actions.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans	200,000			
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	200,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(200,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(200,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Stanley Avenue Business Park Ph 4
Additional Funds
Project Contact: Steven Kizlan
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 350,000
Pre-2026 Approved: \$ 6,206,250
Forecast 2027+: \$ -
Total Project Cost: \$ 6,556,250
Project Start Date: 1-Apr-26
Estimated End Date: 30-Oct-26
Project ID#: W64-21

Project Description: The Engineering Department requires \$350,000 in 2026 to complete mill and pave work on road surfaces within the Stanley Ave Business Park.

Business Case: Watermain replacement within the Stanley Avenue Business Park has been ongoing since 2021. Phase 1 (Don Murie St. from Earl Thomas Ave. to Stanley Ave. and Earl Thomas Ave.) was completed in 2022. Phase 2 (Don Murie St. from Earl Thomas Ave. to turnaround and Progress St. from Earl Thomas Ave. to Stanley Ave.) was completed in 2023. Phase 3 (Kister Rd. from Don Murie St. to Progress St. and Progress St. from Earl Thomas Ave. to turnaround) was completed in 2024. Phase 4 (Kister Rd. north of Progress St. and Ramsey Rd. to Stanley Ave. is to be completed in winter of 2025.

With the completion of watermain replacement, the deteriorating roadways will need to be resurfaced. The watermain work was funded through the ICIP Green Fund and following completion of the underground works, there is some remaining budget capacity for some of the road restoration works. This additional \$350,000 will be used with the remaining ICIP funding to complete road rehabilitation works on streets where watermain replacement has occurred.

The roads that will have mill and pave are:

1. Stanley Business Park (Phase 1) Don Murie St - Stanley Ave to Earl Thomas Ave
2. Stanley Business Park (Phase 1) Earl Thomas Ave - Don Murie St to Progress St
3. Stanley Business Park (Phase 2) Don Murie St – Earl Thomas Ave to West Limit
4. Stanley Business Park (Phase 2) Progress St – Stanley Ave to Earl Thomas Ave
5. Stanley Business Park (Phase 3) Progress St – Earl Thomas Ave to West Limit
6. Stanley Business Park (Phase 3) Kister Rd – Don Murie St to Progress St

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Apr-26	1-May-26	1-Jun-26	1-Jul-26	30-Oct-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DC**

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ Yes **Funding Source** ICIP Green Fund

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 350,000	\$ 6,556,250
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 6,206,250	\$ -

Project Name: Stanley Avenue Business Park Ph 4 Additional Funds

Project Description: The Engineering Department requires \$350,000 in 2026 to complete mill and pave work on road surfaces within the Stanley Ave Business Park.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)	232,200				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		350,000			
Stormwater Management					
Water and Wastewater Systems	5,524,050				
Contingency	450,000				
Other					
TOTAL EXPENDITURES	6,206,250	350,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(102,200)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(2,820,000)	(350,000)			
Capital SPRs/Reserve Funds	(52,947)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(3,231,103)				
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(6,206,250)	(350,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Huggins Area Sewer Separations - Phase 1

Project Contact: Eric Lallouet
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 4,100,000
Pre-2026 Approved: \$ 305,000
Forecast 2027+: \$ 7,600,000
Total Project Cost: \$ 12,005,000
Project Start Date: 1-Jan-26
Estimated End Date: 30-Oct-30
Project ID#: SS58

Project Description: The Engineering department requires \$4,100,000 in 2026 to perform combined sewer separation, watermain replacement, and drainage improvements.

Business Case: Infrastructure upgrades are required in the Huggins Street neighborhood bounded by O'Neil Street to the north, Portage Road to the east, Huggins Street to the south, and Windermere Road to the west.

General infrastructure needs include separation of the existing combined sewer system; replacement of most watermains in the area; upgrading of sidewalks to current design standards (1.5-meter minimum width); and roadway improvements.

The scope of work is large and will be divided into several phases of construction, proposed as follows:

- Phase 1: Huggins St. from Marlborough Pl. to Portage Rd.
- Phase 2: Huggins St. from Windermere Rd. to Marlborough Pl.
- Phase 3: Glendoone St., Springdale Ave., and Gainsborough Ave. (from Huggins St. to Glendoone St.)
- Phase 4: Arlington Ave.
- Phase 5: Glenwood Pl., Glendale Pl., and Marlborough Pl. (from Huggins St. to south).

A total of \$305,000 in funding was approved in 2019 for functional design of the sewer separation, development of project phasing, and detailed design of Phases 1 & 2. The 2026 budget request is \$4,100,000 for construction of Phase 1.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
-	1-Jan-26	1-Mar-26	1-May-26	30-Oct-30

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ No **Funding Source** Region - CSO

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 4,100,000	\$ 12,005,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 305,000	\$ 7,600,000

Project Name: Huggins Area Sewer Separations - Phase 1

Project Description: The Engineering department requires \$4,100,000 in 2026 to perform combined sewer separation, watermain replacement, and drainage improvements.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	2,450,000	5,600,000

EXPENDITURES

Consulting (Design, Admin, PM)	175,000	250,000	150,000	150,000	
Studies and Master Plans	130,000				
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		3,850,000	2,300,000	3,000,000	2,000,000
Contingency					
Other					
TOTAL EXPENDITURES	305,000	4,100,000	2,450,000	3,150,000	2,000,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(160,500)	(845,642)			
Capital SPRs/Reserve Funds		(3,254,358)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions	(144,500)				
Other Revenue					
TOTAL FUNDING SOURCES	(305,000)	(4,100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	2,450,000	5,600,000	7,600,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Whirlpool Road Roundabout

Project Contact: Eric Lallouet
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: \$ 100,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 3,700,000
Total Project Cost: \$ 3,800,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-27
Project ID#: NEW

Project Description: The Engineering department requires \$100,000 in 2026 to complete the detailed design for the Whirlpool Road Roundabout.

Business Case: The intersection of Whirlpool Road and Niagara River Parkway is considered high volume during the peak tourism season. Cyclists and pedestrians that use the Millennium Trail and Niagara Parkway Recreational Trail frequently use this intersection to cross the Niagara River Parkway. Currently, the only traffic control measure in place is a single stop sign for south-bound traffic on Whirlpool Road. An intersection safety study was conducted in 2018 that analyzed alternative traffic control measures for this intersection including a PXO, full signalization and a roundabout. It was concluded that the roundabout was the preferred alternative as it effectively addresses the safety concerns for both trail users and vehicular traffic. This is a joint project between the City and Niagara Parks Commission (NPC). The City will lead the project, and the NPC will cost-share for 50% of the total cost of design and construction.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Jan-26	1-Feb-26	1-Sep-27	31-Dec-27

Growth Related: ☐ No **In-DC Background Study?** ☐ No **Year** **%-DC**

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ Yes **Funding Source** NPC Cost Sharing

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Implementing this capital project will provide a service level enhancement enabling the safe and efficient crossing of pedestrians and cyclists at the intersection of Whirlpool Road and the Niagara River Parkway. New infrastructure will reduce maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 100,000	\$ 3,800,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ 3,700,000

Project Name: Whirlpool Road Roundabout

Project Description: The Engineering department requires \$100,000 in 2026 to complete the detailed design for the Whirlpool Road Roundabout.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	3,700,000

EXPENDITURES

Consulting (Design, Admin, PM)		100,000		
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts			3,700,000	
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	100,000	3,700,000	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds		(50,000)		
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions		(50,000)		
Other Revenue				
TOTAL FUNDING SOURCES	-	(100,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	3,700,000	3,700,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Fernwood SWMF Improvements

Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: **\$ 733,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 733,000
Project Start Date: 1-Jan-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering department requires \$733,000 in 2026 to design and construct improvements to the Fernwood Subdivision Stormwater Management Facility

Business Case: The Fernwood Subdivision Stormwater Management Facility (SWMF) is located behind the rear yards of Hendershot Boulevard in the Fernwood Estates subdivision, just northeast of the intersection at Garner Road and Lundy's Lane.

A condition assessment of all City-owned SWMF was completed in 2021 and identified the Fernwood SWMF as being in most need of attention. Cells are 50-90% full of sediment, with roughly eight thousand cubic meters of sediment expected to be removed in total. Sediment is also present at cell inlets and outfalls, posing overflow and flooding risks.

Additionally, the three west-end cells are dense with invasive Phragmites australis. The aggressively spreading perennial wetland grass impedes the flow of stormwater through the ponds and impacts the available pond volume. It also poses a threat to neighbouring properties due to its rapid growth and difficulty eradicating.

The 2026 capital budget request includes \$133,000 for design work and \$600,000 for the pond clean out. This cost estimate is based on costs outlined in the 2021 condition assessment report and on costs for other City projects of similar size and scope.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	1-Jun-26	30-Nov-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 733,000	\$ 733,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Fernwood SWMF Improvements

Project Description: The Engineering department requires \$733,000 in 2026 to design and construct improvements to the Fernwood Subdivision Stormwater Management Facility

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	133,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management	600,000			
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	733,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(733,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(733,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Burdette Drive Watermain Replacement

Project Contact: S. Kizlan
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 1,255,000**
Pre-2026 Approved: \$ 1,035,000
Forecast 2027+: \$ -
Total Project Cost: \$ 2,290,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Nov-26
Project ID#: W55

Project Description: The Engineering department requires \$1,255,000 in 2026 to excavate a section of Burdette Drive, replace the watermain, and reconstruct the roadway.

Business Case: 542 metres of watermain located under Burdette Drive (Pettit Avenue to Morrison Street) has been identified by Operations staff for replacement due to rising water quality concerns and a number of breaks. Due to the aging watermain, low residual has been noted in the area which reduces flow.

The new Cannery Subdivision in the neighbourhood was thought to aid in increasing flows to this area and alleviate water quality concerns, but this did not seem to occur.

Costs include \$50,000 in design work, \$1.1M in construction and \$105,000 in contingency. Construction is expected to begin in July 2026 and last through to the end of 2026.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	1-Apr-26	1-Jul-26	1-Nov-26

Growth Related: ☐ Yes ☒ No In DC Background Study? ☐ Yes ☒ No Year % DC

External Funding: ☐ No ☒ Yes Is The Funding Confirmed? ☐ Yes ☒ No Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 1,255,000	\$ 2,290,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 1,035,000	\$ -

Project Name: Burdette Drive Watermain Replacement

Project Description: The Engineering department requires \$1,255,000 in 2026 to excavate a section of Burdette Drive, replace the watermain, and reconstruct the roadway.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)	50,000	50,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems	985,000	1,100,000			
Contingency		105,000			
Other					
TOTAL EXPENDITURES	1,035,000	1,255,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(15,000)	(1,129,500)			
Capital SPRs/Reserve Funds	(1,020,000)				
OLG Reserve Fund					
Development Charges		(125,500)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(1,035,000)	(1,255,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Murray Street Pedestrian Bridge
Rehabilitation
Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 115,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 115,000
Project Start Date: 1-Feb-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering Department requires \$115,000 in 2026 to undertake rehabilitation work on the Murray Street Pedestrian Bridge.

Business Case: Based on observations of the 2024 bridge inspection, touch up coating of the bottom chord, bottom bracing and steel pan deck is recommended immediately to prevent further deterioration of the structure. Complete re-coating of the entire upper truss structure is also recommended in the next 6-10 years at additional cost.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Feb-26	1-Apr-26	1-May-26	1-Aug-26	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DC

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ Yes ☒ Funding Source CCBF

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2) N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 115,000	\$ 115,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Murray Street Pedestrian Bridge Rehabilitation

Project Description: The Engineering Department requires \$115,000 in 2026 to undertake rehabilitation work on the Murray Street Pedestrian Bridge.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	15,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	100,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	115,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund	(115,000)			
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(115,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Victoria Avenue Railway Bridge Rehabilitation

Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 570,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 3,800,000
Total Project Cost: \$ 4,370,000
Project Start Date: 2-Jan-26
Estimated End Date: 30-Nov-27
Project ID#: NEW

Project Description: The Engineering department requires \$570,000 in 2026 to design improvements to the Victoria Avenue Railway Bridge.

Business Case: This structure is the Victoria Avenue crossing of the Canadian National Railway tracks located 200m north of Bridge Street. As part of the 2020 bi-annual bridge and culvert inspection program, the consultant identified several deficiencies and issues with the existing structure. It recommended a more detailed condition assessment of the concrete bridge deck, substructure and superstructure.

A detailed concrete condition assessment was completed and a preliminary design report issued in 2021. It recommended rehabilitating the existing structure by concrete patching, waterproofing, and paving the existing bridge deck. It also recommended refacing the pier columns and pier caps; refacing the south abutment; concrete patch repairing the north abutment; replacing the expansion joint seals; and replacing the remaining original steel bearings. It is anticipated that the rehabilitation work will extend the service life of the structure by 25-30 years.

The original condition assessment had indicated an implementation priority to be in the 1-to-5-year timeframe. However, an updated inspection in 2024 resulted in a recommendation that the rehabilitation works are now urgent and need to be completed as soon as is practical.

The proposed approach is to complete the detailed design in 2026 for potential tender and construction in 2027.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
2-Jan-26	1-Feb-27	1-Mar-27	1-Apr-27	30-Nov-27

Growth Related: In-DC Background Study? Year % DC

External Funding: Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 570,000	\$ 4,370,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 3,800,000

Project Name: Victoria Avenue Railway Bridge Rehabilitation

Project Description: The Engineering department requires \$570,000 in 2026 to design improvements to the Victoria Avenue Railway Bridge.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	3,800,000	3,800,000

EXPENDITURES

Consulting (Design, Admin, PM)		570,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts			3,800,000		
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	570,000	3,800,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants		(570,000)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(570,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	3,800,000	3,800,000	3,800,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2026 Culvert Replacements

Project Contact: Rob Andrea
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 1,208,000**
Pre-2026 Approved: \$ 170,500
Forecast 2027+: \$ -
Total Project Cost: \$ 1,378,500
Project Start Date: 1-Sep-25
Estimated End Date: 1-Dec-26
Project ID#: BC37-25

Project Description: The Engineering Department requires \$1,208,000 in 2026 to replace five (5) culvert crossings that are failing and in very poor condition.

Business Case: Based on the latest inspection records, five (5) culvert replacements are urgently recommended due to significant deterioration observed across multiple roads.

The identified replacements include:

- 1) Ridge Road: The multi-plate corrugated steel pipe culvert (M087C) west of Misener Road shows extensive corrosion, complete section loss, and perforations. Immediate replacement is advised as it has been on the list for years.
- 2) Weaver Road: The culvert (BCV_00118/M118C) west of Niagara River Parkway also exhibits severe corrosion and structural failures. It has similarly been on the replacement list for years and needs urgent action.
- 3) Logan and Ort Roads: Two culverts (M107C on Logan Road and M1110C on Ort Road) are rated as Poor or Very Poor.
- 4) Mewburn Road: Two culverts (BCV_00230 and BCV_00231) require replacement based on 2022 inspection findings to maintain road access and drainage.
- 5) Beaverdams Road: Culvert (BCV_00020/M020C) consists of a precast concrete pipe, stone masonry, and corrugated steel components from 1975, all in poor condition. Immediate replacement is recommended due to severe corrosion and deformation.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Sep-25	15-May-26	1-Jun-26	15-Jun-26	1-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DC

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ Yes ☒ Funding Source OCIF

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 1,208,000	\$ 1,378,500
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 170,500	\$ -

Project Name: 2026 Culvert Replacements

Project Description: The Engineering Department requires \$1,208,000 in 2026 to replace five (5) culvert crossings that are failing and in very poor condition.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
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EXPENDITURES

Consulting (Design, Admin, PM)	170,500	100,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,108,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	170,500	1,208,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(170,500)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants		(1,208,000)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(170,500)	(1,208,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Cedar Street Sewer Separation (Design)

Project Contact: Eric Lallouet
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 85,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 85,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Dec-26
Project ID#: NEW

Project Description: The Engineering department requires \$85,000 in 2026 to design sewer separation, watermain replacement and road reconstruction on Cedar Street.

Business Case: This project is part of an on-going effort to separate the combined sewer system in the drainage area of Cedar Street from Stanley Avenue to Homewood Avenue.

The watermain in the corridor will be replaced at the same time as the sewer separation and the road will be reconstructed.

The project fulfills a Provincial requirement to show progress with sewer separations, while also replacing aging infrastructure. Reducing the risk of basement flooding and accommodating growth are also key drivers identified in the Master Servicing Plan.

Detailed engineering design work is required for the next phase of sewer separation in this project area, following the construction on Maple Street, Homewood Avenue, and Elm Street.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Jan-26	1-Apr-26	1-Apr-26	1-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ No Funding Source Region - CSO

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

New infrastructure will reduce operating and maintenance costs.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 85,000	\$ 85,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Cedar Street Sewer Separation (Design)

Project Description: The Engineering department requires \$85,000 in 2026 to design sewer separation, watermain replacement and road reconstruction on Cedar Street.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	85,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	85,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(85,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(85,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Chippawa West Subdivision SWM Pond Cleanout
Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 315,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 315,000
Project Start Date: 1-Jan-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering department requires \$315,000 in 2026 to undertake a recommended full storm pond cleanout.

Business Case: The Chippawa West Subdivision Stormwater Management Pond (DSP_00005) is located behind Betty's Restaurant, located at 8893 Sodom Road just southwest of the intersection at Sodom Road and Nassau Avenue.

A condition assessment of all City-owned stormwater management facilities was completed in 2021 and identified the Chippawa West Subdivision Stormwater Management Pond (DSP_00005) in need of serious attention. The cell is between 65-70% full of sediment, with roughly 630 cubic meters of sediment expected to be removed in total. The sediment removal rating given was a 5 (very poor) which means works should be completed within a 1-year timeframe.

Phragmites were identified during the condition assessment and are present around the pond. Phragmites australis is an invasive, aggressively spreading perennial wetland grass that is widely considered Canada's worst and most prevalent invasive species plant. The presence of Phragmites impedes flow and negatively impacts the available pond volume.

The outlet was not flowing at the time of inspection despite high water levels. This suggests either the structural protective barrier (riprap jacket) or outlet pipe is blocked. The consultant recommended to remove and replace riprap jacket and flush the low flow outlet pipe from drain inlet to outlet.

The 2026 capital budget request includes \$15,000 for design work and \$300,000 to complete the full clean out of the pond and identified maintenance works.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	1-Jun-26	30-Nov-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 315,000	\$ 315,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Chippawa West Subdivision SWM Pond Cleanout

Project Description: The Engineering department requires \$315,000 in 2026 to undertake a recommended full storm pond cleanout.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	15,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management	300,000			
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	315,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(315,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(315,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Homewood Avenue Sewer Separation (Design)
Project Contact: Eric Lallouet
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 110,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 110,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering department requires \$110,000 in 2026 to design sewer separation, watermain replacement and road reconstruction on Homewood Avenue.

Business Case: This project is part of an on-going effort to separate the combined sewer system in the Homewood Avenue drainage area between Maple Street to Morrison Street.

The scope of the future construction work will include the separation of the sanitary and storm sewers, the replacement of the watermain in the corridor and reconstruction of the road.

The project fulfills the City's requirement to show progress with sewer separations, while also replacing aging infrastructure and reducing the risk of flooding in the neighborhood. Detailed engineering design work is required for the next phase of sewer separation in this project area, following the construction on Maple Street, Elm Street, and Homewood Avenue from Bridge Street to Maple Street.

Estimated Project Timeline (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Jan-26	1-Apr-26	1-Apr-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ No **Funding Source** Region - CSO

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: New infrastructure will reduce operating and maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 110,000	\$ 110,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Homewood Avenue Sewer Separation (Design)

Project Description: The Engineering department requires \$110,000 in 2026 to design sewer separation, watermain replacement and road reconstruction on Homewood Avenue.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	110,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	- 110,000	-	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(110,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	- (110,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Huron Street Sewer Separation (Design)

Project Contact: Eric Lallouet
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 125,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 125,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering department requires \$125,000 in 2026 to design sewer separation, watermain replacement and road reconstruction on Huron Street.

Business Case: This project is part of an on-going effort to separate the combined sewer system in the drainage area of Huron Street from Stanley Avenue to Sixth Avenue.

The project fulfills a Provincial requirement to show progress with sewer separations, while also replacing aging infrastructure. Reducing the risk of basement flooding and accommodating growth are also key drivers identified in the Master Servicing Plan.

Detailed engineering design work is required for the next phase of sewer separation in this project area, following the construction on Maple Street, Homewood Avenue, and Elm Street.

The scope of the future construction work will include the separation of the sanitary and storm sewers, the replacement of the watermain in the corridor and reconstruction of the road.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Jan-26	1-Apr-26	1-Apr-26	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ No ☒ Funding Source Region - CSO

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

New infrastructure will reduce operating and maintenance costs.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 125,000	\$ 125,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Huron Street Sewer Separation (Design)

Project Description: The Engineering department requires \$125,000 in 2026 to design sewer separation, watermain replacement and road reconstruction on Huron Street.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	125,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	- 125,000	-	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(125,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	- (125,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Annual Sewer Lining Program

Project Contact: Sue Noble
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 500,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 500,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering Department requires \$500,000 to in 2026 to perform sewer lining repairs and maintenance.

Business Case: Inspections of the City's sanitary and storm sewer systems are conducted on a regular basis to assess their condition and to determine the need for maintenance or capital works to ensure reliable service to the City's customers.

Inspection results show that most sewers in need of capital repairs are good candidates for trenchless rehabilitation.

Trenchless sewer rehabilitation, also referred to as sewer lining, is an effective method to repair and renew old or damaged sewers and can be completed at a fraction of the cost, in less time, and with less disruption to customers, than traditional open-cut sewer construction.

An annual sewer lining program is recommended to maintain or improve the overall structural condition of the sewer system. The 2026 request for \$500,000 is based on the estimated cost to line 1/3rd of the identified storm sewer sections eligible for this type of intervention. Any unspent funds in 2026 could be rolled forward as staff form a more precise cost estimate for remaining work.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	N/A	1-Jan-26	1-Mar-26	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ No ☒ Funding Source Region - CSO

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

No impact on operating budget.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 500,000	\$ 500,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Annual Sewer Lining Program

Project Description: The Engineering Department requires \$500,000 to in 2026 to perform sewer lining repairs and maintenance.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems	500,000			
Contingency				
Other				
TOTAL EXPENDITURES	-	500,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(500,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(500,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Combined Sewer Separation 10-year Implementation Strategy
Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 100,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 100,000
Project Start Date: 1-Mar-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering group requires \$100,000 to extend the Wet Weather Management strategy to a sub-sewershed level to form a Sewer Separation strategy.

Business Case: The proposed study will form the scope of future sewer improvement projects in the City including phasing, costs and prioritization based on competing wet weather management priorities across the City.

The study aims to develop a 10-year program of separation works for inclusion in the City's Capital forecast.

The forthcoming MSP (Master Servicing Plan) being completed by the Engineering Department includes a Wet Weather Management Strategy. Key components of the Strategy include:

- 1) identifying the potential sources of wet weather flow into the network and where this may increase the risk of basement flooding; and,
- 2) recommending priority sewer separations and system improvements.

The findings of the Wet Weather Management Strategy have provided a high-level prioritization and costing for sewer separation activities across the City. A more detailed analysis within each identified sewershed is necessary to create an implementation plan.

Estimated Project Timeline (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Mar-26	N/A	N/A	N/A	30-Nov-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ No **Funding Source** Region CSO Funding

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: NA
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 100,000	\$ 100,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Combined Sewer Separation 10-year Implementation Strategy

Project Description: The Engineering group requires \$100,000 to extend the Wet Weather Management strategy to a sub-sewershed level to form a Sewer Separation strategy.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)		100,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(100,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Falls Avenue Area Combined Sewer Study

Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 120,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 120,000
Project Start Date: 1-Mar-26
Estimated End Date: 30-Sep-26
Project ID#: NEW

Project Description: The Engineering department requires \$120,000 to study sewers in the area of Falls Ave between Stanley and Victoria for Sewer Separation purposes.

Business Case: The Falls Avenue area (between Stanley Avenue and Victoria Avenue) has been identified as having a high risk of sewer surcharging. The City has already separated sewers over the past 20 years in neighborhoods north and south of this area

The proposed study will form the scope of future sewer improvement projects in the area including phasing, costs and prioritization based on competing wet weather management priorities across the City.

The forthcoming MSP (Master Servicing Plan) being completed by the Engineering Department includes a Wet Weather Management Strategy. Key components of the Strategy include:

1) identifying the potential sources of wet weather flow into the network and where this may increase the risk of basement flooding; and,

2) recommending priority sewer separations and system improvements.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Mar-26	N/A	N/A	N/A	30-Sep-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ No Funding Source Region CSO Funding

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 120,000	\$ 120,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Falls Avenue Area Combined Sewer Study

Project Description: The Engineering department requires \$120,000 to study sewers in the area of Falls Ave between Stanley and Victoria for Sewer Separation purposes.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)		120,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	120,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(120,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(120,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Inflow and Infiltration Reduction Program Implementation Plan
Project Contact: Kent Schachowskoj
Project Type: Growth Related
Priority Ranking: High

2026 Budget Request: \$ 150,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 150,000
Project Start Date: 1-Mar-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering department requires \$150,000 to create an actionable plan to implement I&I reduction strategies in priority areas within the City.

Business Case: As part of the forthcoming MSP (Master Servicing Plan) being completed by the Engineering Department, a Wet Weather Management Strategy was also being completed of which a large component is the identification and prioritization of existing areas of the sewer network experiencing high I&I (Inflow and Infiltration) flows, which in turn increases the risk of basement flooding in the areas being serviced.

The purpose of this plan development is to further study identified priority areas to better determine the character of the wet weather flows being experienced in order to recommend a suite of potential I&I reduction or mitigate measures to implement in these areas. It is then to provide a prioritized action plan in the form of multi-year programs of sewer system improvements in these areas in order to mitigate or reduce the basement flooding risks identified through I&I reduction measures.

These recommendations will form the scope of future sewer improvement projects in the area including project phasing, costs and a recommended implementation timeframe based on competing wet weather management priorities across the City.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Mar-26	N/A	N/A	N/A	30-Nov-26

Growth Related: ☐ Yes ☒ No **In DC Background Study?** ☐ Yes ☒ No **Year** **% DC**

External Funding: ☐ Yes ☒ No **Is The Funding Confirmed?** ☐ Yes ☒ No **Funding Source**

Support For Request: Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 150,000	\$ 150,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Inflow and Infiltration Reduction Program Implementation Plan

Project Description: The Engineering department requires \$150,000 to create an actionable plan to implement I&I reduction strategies in priority areas within the City.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	150,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	150,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(15,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges	(135,000)			
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(150,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Engineering

Project Name: Muddy Run Sewer Diversion

Project Contact: Eric Lallouet

Project Type: Strategic Investment

Priority Ranking: High

2026 Budget Request: **\$ 1,500,000**

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 1,500,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: NEW

Project Description: The Engineering department requires \$1,500,000 in 2026 to design and relocate two existing trunk sanitary sewers at 4555 Erie Avenue.

Business Case: 4555 Erie Avenue was home to the former Niagara Falls Maintenance Transit Facility, located across from the VIA / GO Train Station on the south side of Bridge Street. The property is of particular interest for redevelopment as a parking facility to support growth and future developments in the downtown area. It is considered a key part of the corporate strategy for the downtown core.

Currently, the property is encumbered by two active trunk sanitary/combined sewers including the Muddy Run - a 1500mm x 2100mm box sewer and a 675mm diameter sewer owned by the Niagara Region. Relocating these sewers is expected to maximize the property's development potential and value.

The \$1.5M request includes \$200,000 for design work and \$1.3M for construction which would begin in Fall 2026.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Jan-26	1-Feb-26	1-Sep-26	31-Dec-26

Growth Related: ☐ Yes ☒ No In DC Background Study? ☐ Yes ☒ No Year % DC

External Funding: ☐ Yes ☒ No Is The Funding Confirmed? ☐ Yes ☒ No Funding Source Est. Regional Cost-Share

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: Relocating these sewers will increase the development potential and value of the property located at 4555 Erie Avenue. New infrastructure will reduce operating and maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 1,500,000	\$ 1,500,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Muddy Run Sewer Diversion

Project Description: The Engineering department requires \$1,500,000 in 2026 to design and relocate two existing trunk sanitary sewers at 4555 Erie Avenue.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)	200,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems	1,300,000			
Contingency				
Other				
TOTAL EXPENDITURES	-	1,500,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(1,100,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions	(400,000)			
Other Revenue				
TOTAL FUNDING SOURCES	-	(1,500,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Kalar Road Culvert Replacement

Project Contact: Joe D'Agostino
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Medium

2026 Budget Request: \$ 560,000
Pre-2026 Approved: \$ 75,000
Forecast 2027+: \$ -
Total Project Cost: \$ 635,000
Project Start Date: 31-Mar-26
Estimated End Date: 31-Oct-26
Project ID#: BC32-24

Project Description: The Engineering department requires \$560,000 in 2026 to replace the twin Culvert Crossing on Kalar Road north of Thorold Stone Road.

Business Case: The existing culvert structure (M022C) on Kalar Road (north of Thorold Stone Road) was identified as needing replacement due to deteriorated condition as part of the City's bi-annual Bridge and Culvert inspection program.

The twin corrugated steel pipes (CSP) are in poor condition with medium to severe corrosion, perforations, and section loss along the waterline at the ends of both cells. There is another area of severe corrosion, perforation, and section loss along the waterline of the south cell directly under the roadway over the structure, most notably at the west end.

There is a large void under the east sidewalk directly above the structure. The void is approximately 3 metres long, 1 metre deep, and extends 1 metre below the sidewalk. The void was filled in with granular material in 2017 which is no longer present.

Funding to support design work was previously approved and is targeted to be completed by year end. The \$560,000 requested would be for construction to begin in June 2026.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
31-Mar-26	30-Apr-26	31-May-26	30-Jun-26	31-Oct-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ Yes **Funding Source** OCIF

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 560,000	\$ 635,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 75,000	\$ -

Project Name: Kalar Road Culvert Replacement

Project Description: The Engineering department requires \$560,000 in 2026 to replace the twin Culvert Crossing on Kalar Road north of Thorold Stone Road.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	75,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		560,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	75,000	560,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(75,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants		(560,000)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(75,000)	(560,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Centre Street & Ellen Avenue Reconstruction (Design)
Project Contact: Eric Lallouet
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Medium

2026 Budget Request: \$ 200,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 200,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering Department requires \$200,000 to design the reconstruction of Centre Street & Ellen Avenue.

Business Case: The surface infrastructure on Ellen Avenue and Centre Street is reaching its intended service life. To sustain service reliability and support economic activity in this area, continued investment will be required.

Centre Street and Ellen Avenue are two streets included in the Victoria Centre Streetscape Master Plan which identified improvements including road reconstruction and decorative streetscape finishes on the following streets:

- Victoria Avenue from Highway 420 Off-Ramp to Clifton Hill (complete)
- Victoria Avenue from Clifton Hill to Ellen Avenue (complete)
- Ferry Street from Ellen Avenue to Stanley Avenue (complete)
- Ellen Avenue from Ferry Street to Walnut Street
- Centre Street from McGrail Avenue to Victoria Avenue
- Magdalen Street from Victoria Avenue to Ellen Avenue
- Walnut Street from Victoria Avenue to Ellen Avenue

The limits for the proposed reconstruction of Centre Street are from Victoria Avenue to McGrail Avenue and the limits for Ellen Avenue are from Walnut Street to Ferry Street. This phase will also include the segments on Magdalen and Walnut. All of these segments do not require the same level of work that Victoria Avenue and Ferry Street did since their sewers and watermain are in generally good condition. This next phase of reconstruction will focus primarily on surface work such as rebuilding the roads including concrete curbs, sidewalks, asphalt paving, and adding decorative street lighting.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	1-Apr-26	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 200,000	\$ 200,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Centre Street & Ellen Avenue Reconstruction (Design)

Project Description: The Engineering Department requires \$200,000 to design the reconstruction of Centre Street & Ellen Avenue.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	200,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	200,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(200,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(200,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Michael Street (Shriner's Creek) Retaining Wall Extension
Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Medium

2026 Budget Request: \$ 25,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 300,000
Total Project Cost: \$ 325,000
Project Start Date: 1-Apr-26
Estimated End Date: 1-Aug-27
Project ID#: NEW

Project Description: The Engineering Department requires \$25,000 in 2026 to design an extension to the retaining wall between Michael Street and Shriner's Creek.

Business Case: The City owns an Armour Stone retaining wall that is situated along the backs of several properties along Michael Street. The wall was built to protect the embankment after a branch of Shriner's Creek was cleared and channelized between Thorold Stone Road and Kalar Road.

Portions of the wall have required repair and reinstatement in recent years due to some erosion and slope stability concerns that were raised. A resident of Michael Street recently contacted the City about erosion and slope stability concerns.

Staff wish to engage a consultant to investigate the erosion and slope stability concerns and determine if extending the wall beyond its western edge or other slope stabilization techniques are required. The investigation would be completed in 2026 with potential construction funding (based on the findings of the investigation) to be sought through the 2027 Budget.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Apr-26	N/A	N/A	1-May-27	1-Aug-27

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

NA



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 25,000	\$ 325,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 300,000

Project Name: Michael Street (Shriner's Creek) Retaining Wall Extension

Project Description: The Engineering Department requires \$25,000 in 2026 to design an extension to the retaining wall between Michael Street and Shriner's Creek.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	300,000	300,000

EXPENDITURES

Consulting (Design, Admin, PM)		25,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other			300,000		
TOTAL EXPENDITURES	-	25,000	300,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(25,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(25,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	300,000	300,000	300,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Mulhern Park Playground Replacement

Project Contact: David Antonsen
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 398,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 398,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Oct-26
Project ID#: NEW

Project Description: The Parks Department requires \$398,000 for the replacement of the existing playground at Mulhern Park.

Business Case: Constructed in 2006, the existing playground equipment at Mulhern Park is at the end of its life and has been requiring additional effort by City maintenance staff to remain in a safe condition. Closure of the playground may be necessary in the future if the repairs become more extensive.

To avoid a future playground closure, the Mulhern Park Playground is recommended for replacement. The replacement work will include new playground equipment, new accessible artificial turf safety surface, improvements to accessible walkways, site furniture and new tree plantings.

Costs include \$45,000 for design work and \$353,000 for equipment and installation. The replacement would begin in August 2026 and restrict public use until October.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	1-Aug-26	1-Oct-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year %DC

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 398,000	\$ 398,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Mulhern Park Playground Replacement

Project Description: The Parks Department requires \$398,000 for the replacement of the existing playground at Mulhern Park.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	35,000			
Studies and Master Plans	10,000			
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries	353,000			
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	398,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(398,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(398,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Splendour Neighbourhood Park Development
Project Contact: Jeff Claydon
Project Type: Growth Related
Priority Ranking: High

2026 Budget Request: \$ 125,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 550,000
Total Project Cost: \$ 675,000
Project Start Date: 30-Jun-26
Estimated End Date: 30-Jun-27
Project ID#: NEW

Project Description: The Parks Department requires \$125,000 to design a new neighborhood park in the northeast quadrant of Warren Woods Subdivision.

Business Case: City parkland was taken as part of the parkland dedication through the subdivision planning process for Splendour Subdivision. This new residential subdivision, which is part of the Warren Woods area, has homes constructed and families living in the neighborhood. The park block is currently undeveloped and there have been requests by the residents of this new subdivision to develop the park.

This park was included in the Development Charges (DC) By-law and has DC funding as it is growth related. The development of this new neighborhood park will include typical neighborhood level amenities such as an accessible play space area, multipurpose play court, paved park pathways, signage, landscaping and tree planting.

The design stage of the project will be undertaken in 2026 with tendering and construction of the park planned to take place in 2027.

Total DC-funded costs for design and construction are: \$115,000 for design work, \$500,000 for construction, and \$60,000 in contingency.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
30-Jun-26	30-Aug-26	30-Sep-26	30-Oct-26	30-Jun-27

Growth Related: ☐ Yes ☒ No In DC Background Study? ☐ Yes ☒ No Year % DC

External Funding: ☐ No ☒ Yes Is The Funding Confirmed? ☐ Yes ☒ No Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: addition of new parkland and infrastructure will require maintenance and staff resources ongoing
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 125,000	\$ 675,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ -	\$ 550,000

Project Name: Splendour Neighbourhood Park Development

Project Description: The Parks Department requires \$125,000 to design a new neighborhood park in the northeast quadrant of Warren Woods Subdivision.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
				2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	550,000	550,000
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EXPENDITURES

Consulting (Design, Admin, PM)		115,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries			500,000		
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency		10,000	50,000		
Other					
TOTAL EXPENDITURES	-	125,000	550,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(125,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(125,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	550,000	550,000	550,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Urban Forest Management Plan Phase 2

Project Contact: David Antonsen
Project Type: Strategic Investment
Priority Ranking: High

2026 Budget Request: \$ 120,000
Pre-2026 Approved: \$ 100,000
Forecast 2027+: \$ -
Total Project Cost: \$ 220,000
Project Start Date: 30-Jan-26
Estimated End Date: 30-Nov-26
Project ID#: P136-23

Project Description: The Parks Department requires \$120,000 to study urban forest goals, issues, and beneficial policies as part of the Urban Forest Management Plan.

Business Case: The development of an Urban Forest Management Plan (UFMP) will provide a guiding document for the long-term sustainability of the City of Niagara Falls' urban forest, maximizing environmental, social, economic, and health benefits for residents.

The UFMP will provide a clear view of the existing conditions of the City of Niagara Falls Urban Forest, improve urban forestry policies, and provide strategic direction on capital investment and operational activities.

Creating a UFMP is a recommendation (RCP5-5) of the approved Niagara Falls Recreation, Culture and Parks Master Plan. The UFMP is also a Strategic Priority identified in the Environmental Sustainability Pillar.

Phase 1 of the UFMP was approved in 2023 and focused on developing an Urban Forest Plan that provides an accurate snapshot of current urban forest conditions. This project is built upon the data produced in the Phase 1 project; the UFMP Phase 2 will focus on engaging stakeholders, outside agencies, and residents on urban forest goals, issues, and beneficial policies. Forest canopy targets and operational improvements will also be reviewed.

The deliverable of this project will be a comprehensive urban forest study that will provide policy recommendations to City Council.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
30-Jan-26	27-Feb-26	27-Mar-26	N/A	30-Nov-26

Growth Related: Yes **In DC Background Study?** Yes **Year** 2025 **% DC** 10%

External Funding: No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: There are no operational impacts anticipated.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 120,000	\$ 220,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ 100,000	\$ -

Project Name: Urban Forest Management Plan Phase 2

Project Description: The Parks Department requires \$120,000 to study urban forest goals, issues, and beneficial policies as part of the Urban Forest Management Plan.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
			2029	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans	100,000	120,000			
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	100,000	120,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(108,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(100,000)				
Development Charges		(12,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	(120,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Jolley Cut Investigation & Feasibility Assessment
Project Contact: Erik Nickel
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Medium

2026 Budget Request: \$ 100,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 100,000
Project Start Date: 1-Mar-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Parks Department requires \$100,000 for contracted services to evaluate the condition, safety and sufficiency of the Jolley Cut pathway.

Business Case: The City has a pedestrian pathway from the end of Robinson Street to Queen Victoria Park. There are concerns with lighting and safety along the route. In addition, there needs to be consideration of the current location as it relates to proposed high rise hotel developments at the end of Robinson Street, in addition to the existing buried infrastructure (sanitary and storm sewers) along the current route.

The project scope is to retain a consultant to undertake an investigation and assessment of the existing Jolley Cut pathway and evaluate the condition, safety and sufficiency of the current route facilities and lighting. The consultant is then to recommend any improvements in consideration of all the above factors, including potential relocation/re-routing of the pathway and identify estimated costs for consideration in future capital budgets for construction funding.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Mar-26	N/A	N/A	31-Dec-26

Growth Related: Yes In DC Background Study? Yes Year 2024 % DC 50%

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 100,000	\$ 100,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Jolley Cut Investigation & Feasibility Assessment

Project Description: The Parks Department requires \$100,000 for contracted services to evaluate the condition, safety and sufficiency of the Jolley Cut pathway.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
			2029	

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)		100,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(50,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(50,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Parks

Project Name: E.E. Mitchelson Park Study

Project Contact: David Antonsen

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Medium

2026 Budget Request: \$ 40,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 40,000

Project Start Date: 30-Mar-26

Estimated End Date: 16-Aug-26

Project ID#: NEW

Project Description: The Parks Department requires \$40,000 to design a new public recreational amenity to replace the former outdoor pool at E.E. Mitchelson Park.

Business Case: The E.E. Mitchelson Park outdoor pool was decommissioned in 2025. City staff undertook a public engagement process to inform further improvements that will replace the outdoor pool and provide enhanced services to residents.

The design for these improvements is planned for 2026, with construction implementation anticipated in 2027.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
30-Mar-26	N/A	N/A	N/A	16-Aug-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) There are no operational impacts anticipated.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 40,000	\$ 40,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: E.E. Mitchelson Park Study

Project Description: The Parks Department requires \$40,000 to design a new public recreational amenity to replace the former outdoor pool at E.E. Mitchelson Park.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)		40,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	40,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(40,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(40,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Firemen's Park Improvements

Project Contact: Engineering
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very Low

2026 Budget Request: \$ 50,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 50,000
Total Project Cost: \$ 100,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Dec-26
Project ID#: NEW

Project Description: The Engineering department requires \$50,000 in 2026 to begin to address current priority needs at Firemen's Park.

Business Case: An assessment of current priority needs at Firemen's Park indicates this project could support several high-impact improvements, including:

- main power upgrades;
- amphitheater masonry repairs;
- pavilion repairs and enhancements;
- electrical improvements to the upper level;
- installation of electrical service to the lower level;
- pond aeration system; and,
- signage and wayfinding improvements.

This investment will advance priority repairs and improvements that enhance accessibility and functionality of the park for a range of City-hosted events, along with Stamford Centre Volunteer Firemen's Association events.

Recognizing current funding demands, it is proposed to implement the identified series of improvements over the next few years. The City's project team will work with the SCVFA to prioritize the improvements to fit within the proposed funding envelopes for 2026 and 2027 and will explore additional external funding opportunities to advance the work. During future capital budget cycles the scope of work can be revisited and adjusted based on shifting needs and priorities.

Work would begin in June 2026 and is not expected to negatively impact use of the park and its facilities.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	4-Jan-26	1-Jun-26	1-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 50,000	\$ 100,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 50,000

Project Name: Firemen's Park Improvements

Project Description: The Engineering department requires \$50,000 in 2026 to begin to address current priority needs at Firemen's Park.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	50,000

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries		50,000	50,000	
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	50,000	50,000	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund		(50,000)		
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(50,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	50,000	50,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Engineering - Roads

Project Name: Mill and Pave Program

Project Contact: Sam Mirabelli

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 3,295,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 3,295,000

Project Start Date: 1-Apr-26

Estimated End Date: 30-Oct-26

Project ID#: NEW

Project Description: The Engineering Department requires \$3,295,000 in 2026 to mill and pave the existing surface course asphalt on various roads.

Business Case: Mill & Pave surface course asphalt due to current road conditions on the following streets:

1. Victoria Avenue - Park St. to HWY 420 on ramp
2. Fallsview Boulevard - Dunn St. to South Limit
3. Stamford Green Drive - St. Paul St. to St. Patrick Ave.
4. Huron Street - Valley Way to Ontario Ave

Provisional:

5. Brown Road - Montrose to Garner Road South
6. ~~Drummond Road - Montrose to Bellevue~~
6. Drummond Road - Morrison to Bellevue (Corrected on Nov 11/25)

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Apr-26	1-May-26	1-Jun-26	1-Jul-26	30-Oct-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DC

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ Yes ☒ Funding Source CCBF

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 3,295,000	\$ 3,295,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Mill and Pave Program

Project Description: The Engineering Department requires \$3,295,000 in 2026 to mill and pave the existing surface course asphalt on various roads.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)		20,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		3,275,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	3,295,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund		(3,295,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(3,295,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Engineering - Roads

Project Name: Road Rehabilitation Program

Project Contact: Sam Mirabelli

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: **\$ 2,120,000**

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 2,120,000

Project Start Date: 1-May-26

Estimated End Date: 30-Nov-26

Project ID#: NEW

Project Description: The Engineering department requires \$2,120,000 in 2026 to remove and replace existing pavement structure and subdrains on segments of six (6) roads.

Business Case: Approximately 20 lane kilometers (2000 m) of roadway have been identified as being in poor condition and require full depth resurfacing. The project is expected to begin in Spring 2026 and take six (6) months to complete.

Affected street segments include:

- *1. Jupiter Boulevard - Riall St. to Mercury St.
- *2. Galaxy Drive - Jupiter Blvd. to Mercury Ave.
- *3. Mercury Avenue - Riall Street to Jupiter Blvd.
- 4. Mars Crescent - Galaxy Dr. to North Limit
- 5. January Drive - Mountain Rd. to Mountain Rd.
- 6. Carmella Place - January Dr. to West Limit

*Note, roads and sidewalks are to be replaced under the same contract. Sidewalk reconstruction is addressed as a separate request.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-May-26	TBD	TBD	TBD	30-Nov-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ Yes ☒ Funding Source OCIF

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 2,120,000	\$ 2,120,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Road Rehabilitation Program

Project Description: The Engineering department requires \$2,120,000 in 2026 to remove and replace existing pavement structure and subdrains on segments of six (6) roads.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	50,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	2,070,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	2,120,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants	(2,120,000)			
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(2,120,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering - Roads
Project Name: Rural Surface Treatment Program

Project Contact: Sam Mirabelli
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: **\$ 1,560,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 1,560,000
Project Start Date: 1-May-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering department requires \$1,560,000 in 2026 to apply Recycled Asphalt Pavement and surface treatment to segments of nine (9) rural roads.

Business Case: Annual program to repave rural roads identified as being in poor condition. The cost includes \$10,000 in design costs. The project is expected to begin in Spring 2026 and take six (6) months to complete.

The affected rural road segments include:

1. McKenny - Yokom to Lincoln
2. McKenny - Ridge to Netherby
3. McKenny - Lyons Creek to Schisler
4. Reixinger - Dell to WestEnd
5. Misener - Young to Schisler Road
6. Misener - Young to Carl
7. Young - Crowland to Morris
8. Miller - Willoghby to Sodom
9. Miller - Bailey to Niagara Parkway
10. Willoughby - Marshal to Detenback (Double Surface Treatment only)

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-May-26	TBD	TBD	TBD	30-Nov-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 1,560,000	\$ 1,560,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Rural Surface Treatment Program

Project Description: The Engineering department requires \$1,560,000 in 2026 to apply Recycled Asphalt Pavement and surface treatment to segments of nine (9) rural roads.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)		10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,550,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	1,560,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)		(1,560,000)			
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(1,560,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering - Roads
Project Name: Sidewalk Replacement Program

Project Contact: Sam Mirabelli
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 710,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 710,000
Project Start Date: 1-May-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Engineering department requires \$710,000 in 2026 to remove and replace sidewalks along segments of three (3) roads.

Business Case: Approximately 2,100 meters of sidewalk have been identified as being in poor condition and require removal and reconstruction. All new sidewalks will be AODA standard compliant. The project is expected to begin in Spring 2025 and take six (6) months to complete.

The affected sidewalk segments include:
*1. Jupiter Boulevard - Mercury Ave. to Rial St.
*2. Galaxy Drive - Jupiter Blvd. to Mercury Ave.
*3. Mercury Avenue - Rial St. to Jupiter Blvd

*Note, roads and sidewalks are to be replaced under the same contract. Road reconstruction is addressed as a separate request.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-May-26	TBD	TBD	TBD	30-Nov-26

Growth Related: In-DC Background Study? Year % DC

External Funding: Is The Funding Confirmed? Funding Source OCIF

Support For Request: Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 710,000	\$ 710,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Sidewalk Replacement Program

Project Description: The Engineering department requires \$710,000 in 2026 to remove and replace sidewalks along segments of three (3) roads.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	10,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	700,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	710,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants	(710,000)			
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(710,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Engineering - Roads

Project Name: Urban Surface Treatment Program

Project Contact: Sam Mirabelli

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 460,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 460,000

Project Start Date: 1-May-26

Estimated End Date: 30-Nov-26

Project ID#: NEW

Project Description: The Engineering department requires \$460,000 in 2026 to apply Recycled Asphalt Pavement and surface treatment to segments of five (5) urban roads.

Business Case: Approximately 1.1 km (1100m) of urban roads have been identified as being in poor condition and require repaving. The project is expected to begin in Spring 2026 and take six (6) months to complete.

The affected urban road segments include:
(North - South Direction):

1. Fourth Avenue - Valley Way to Armoury St.
2. Fourth Avenue - McRae St. to Jepson St.
3. Fifth Avenue - Valley Way to Jepson St.
4. Sixth Avenue - Valley Way to Jepson St.

(East - West Direction):

5. Armoury Street - Victoria Ave. to Fourth Ave.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-May-26	TBD	TBD	TBD	30-Nov-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 460,000	\$ 460,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Urban Surface Treatment Program

Project Description: The Engineering department requires \$460,000 in 2026 to apply Recycled Asphalt Pavement and surface treatment to segments of five (5) urban roads.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	10,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	450,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	- 460,000	-	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)	(460,000)			
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	- (460,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Engineering - Roads

Project Name: Asphalt Overlay Program

Project Contact: Sam Mirabelli

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: **\$ 475,000**

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 475,000

Project Start Date: 1-May-26

Estimated End Date: 30-Nov-26

Project ID#: NEW

Project Description: The Engineering department requires \$475,000 in 2026 to apply surface course asphalt to segments of three (3) roads.

Business Case: The following streets have been reconstructed under capital road reconstruction projects and require surface course asphalt:

1. Armoury Street - Victoria Ave. to St. Lawrence Ave.
2. St. Lawrence Avenue - Jepson St. to Simcoe St.
3. Main Street (Chippawa) - Willoughby Dr. to Sodom Rd.

Asphalt overlay has historically been segregated from reconstruction projects due to the length of construction timelines. The 2027 Budget planning process will see the inclusion of overlay in each reconstruction funding request.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-May-26	1-Jun-26	1-Jul-26	1-Aug-26	30-Nov-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DC

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ Yes ☒ Funding Source CCBF

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 475,000	\$ 475,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Asphalt Overlay Program

Project Description: The Engineering department requires \$475,000 in 2026 to apply surface course asphalt to segments of three (3) roads.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)		10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		465,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	475,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund		(475,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(475,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering - Roads
Project Name: Paddock Trail Drive Road Rehabilitation and Urbanization
Project Contact: J. D'Agostino
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 580,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 580,000
Project Start Date: 1-Apr-26
Estimated End Date: 30-Nov-26
Project ID#: NEW

Project Description: The Roads department requires \$580,000 to perform full depth resurfacing and improvements to two (2) segments of Paddock Trail Drive.

Business Case: The project would improve two (2) segments of Paddock Trail Drive, including full depth resurfacing due to current road conditions, along with the addition of a curb for urban cross-section, one (1) double catch basin for storm management, and approximately 194m of sidewalk.

Segment #1: Paddock Trail Drive from Woodbine Street to Mulhern Street is approximately 102m in length and has a current Pavement Condition Index (PCI) of 53.5 which is a poor rating.

Segment #2: Paddock Trail from Mulhern Street to Pinellas Park Drive is approximately 92m in length and has a current PCI of 61.5 which is a fair rating.

Additionally, there is currently no sidewalk along the east side of both road segments (approximately 194m). Constructing a sidewalk concurrently with road resurfacing would be cost effective and enhance access for residents.

With road PCI ratings from fair to poor, the project would urbanize the road by adding the missing curb segments and retrofitting the existing storm sewer to include a double catch basin which will address the existing road drainage issues and maintain a good road condition for longer.

Costs include \$30,000 for design work and \$550,000 for construction which would begin in May 2026 and last through the remainder of the year.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-May-26	1-Apr-26	1-May-26	1-Jun-26	30-Nov-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ Yes **Funding Source** OCIF

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 580,000	\$ 580,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Paddock Trail Drive Road Rehabilitation and Urbanization

Project Description: The Roads department requires \$580,000 to perform full depth resurfacing and improvements to two (2) segments of Paddock Trail Drive.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	30,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	550,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	580,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants	(580,000)			
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(580,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering - Roads
Project Name: Roadway Design and Soil Investigation

Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 100,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 300,000
Total Project Cost: \$ 400,000
Project Start Date: 1-Feb-26
Estimated End Date: 1-Jul-26
Project ID#: NEW

Project Description: The Engineering department requires \$100,000 in 2026 to perform soil investigation and roadway structure assessments for future construction projects.

Business Case: The Engineering department proposes conducting soil investigations and existing pavement structure assessments on candidate road segments ahead of future projects. The annual funding request has been used to effectively scope and estimate future construction costs for road resurfacing, rehabilitation, overlay, surface treatment and sidewalk repair/replacement.

Conducting pre-design work ahead of potential 2027 construction projects greatly increase efficiency and accuracy in budget planning and estimating roadway Improvement programs.

With the implementation of new Excess Soil Regulations at the Provincial level, the costs for soil investigation work have substantially increased (due to the scope and number of tests now required).

This capital cost can be allocated back against the new roadway assets once the improvements are implemented in subsequent construction years.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Feb-26	1-Mar-26	1-Apr-26	1-Jul-27	1-Jul-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering - Roads	\$ 100,000	\$ 400,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 300,000

Project Name: Roadway Design and Soil Investigation

Project Description: The Engineering department requires \$100,000 in 2026 to perform soil investigation and roadway structure assessments for future construction projects.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	100,000

EXPENDITURES

Consulting (Design, Admin, PM)		100,000	100,000	100,000	100,000
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	100,000	100,000	100,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)		(100,000)			
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	100,000	200,000	300,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Operations

Project Name: Murray Hill Rail System

Project Contact: James Sticca

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 600,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 600,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: NEW

Project Description: The Operations Department requests \$600,000 to design and replace the pedestrian railing system on Murray Hill.

Business Case: The existing concrete-and-metal railing on Murray Hill has reached end of service life due to a highly corrosive, wet environment, repeated vehicle strikes, and original design that did not properly manage drainage. The railing is located on a primary pedestrian desire line between the Fallsview tourist core/ Business Improvement Area and Niagara Parks Commission (NPC) Property. The railing is co-owned by the City and NPC and requires the City to fund half of any work.

The budgetary estimate includes costs for a detailed design and construction activities, such as removal of the original railing, installation of a black painted galvanized steel railing system, and necessary concrete work.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	N/A	31-Dec-26

Growth Related: In-DC Background Study? Year % DC

External Funding: Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Operations	\$ 600,000	\$ 600,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Murray Hill Rail System

Project Description: The Operations Department requests \$600,000 to design and replace the pedestrian railing system on Murray Hill.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	75,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	525,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	600,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(300,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions	(300,000)			
Other Revenue				
TOTAL FUNDING SOURCES	-	(600,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Operations
Project Name: 2026 Small Equipment - Net New

Project Contact: James Sticca
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 32,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 32,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Corporation is requesting \$32,000 for lifecycle replacement of small tools and equipment city-wide.

Business Case: The Corporation is requesting \$32,000 to facilitate the city-wide net new purchase of small tools and equipment made by Departments necessary to complete day to day operational duties required.

If funding is not approved, Staff face the risk of being unable to complete job responsibilities due to lack of proper equipment and tools.

2026 requests include:

- Fire safety simulator (\$6,600)
- Gas blowers (\$2,200)
- Gas trimmers (\$3,300)
- Hand pump (\$2,500)
- Sewer camera (\$13,900)
- Magnetic locator (\$2,800)

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	31-Mar-26	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

Not applicable. No net new incremental operating costs.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Operations	\$ 32,000	\$ 32,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 2026 Small Equipment - Net New

Project Description: The Corporation is requesting \$32,000 for lifecycle replacement of small tools and equipment city-wide.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	32,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	32,000	-	-

FUNDING SOURCES

Transfer from Operating	(13,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(19,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(32,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Operations

Project Name: 2026 Small Equipment - Replacement

Project Contact: James Sticca

Project Type: State of Good Repair (Asset Management)

Priority Ranking: High

2026 Budget Request: \$ 20,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 20,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: NEW

Project Description: The Corporation is requesting \$20,000 for lifecycle replacement of small tools and equipment city-wide.

Business Case: The Corporation is requesting \$20,000 to facilitate the city-wide replacement of small tools and equipment that is near end of useful life and failing and in need of replacement, made by Departments necessary to complete day to day operational duties required.

If funding is not approved, Staff face the risk of being unable to complete job responsibilities due to lack of proper equipment and tools.

2026 requests include:

- Gas Blowers (\$5,500)
- Gas Trimmers (\$8,800)
- Colorimeter (\$5,400)

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	31-Mar-26	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable. No net new incremental operating costs.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Operations	\$ 20,000	\$ 20,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 2026 Small Equipment - Replacement

Project Description: The Corporation is requesting \$20,000 for lifecycle replacement of small tools and equipment city-wide.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		20,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	20,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(5,400)			
Capital SPRs/Reserve Funds		(14,600)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(20,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Operations
Project Name: Accessibility Improvement Program

Project Contact: Charlie Smith
Project Type: Service Level Enhancement
Priority Ranking: High

2026 Budget Request: \$ 50,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 150,000
Total Project Cost: \$ 200,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Dec-26
Project ID#: NEW

Project Description: The Operations department requires \$50,000 in 2026 to address accessibility deficiencies identified in City Parks, Trails and Sidewalks.

Business Case: The intention of the Accessibility Improvement Program is to address public requests for physical accessibility improvements at City parks, trails, sidewalks, and signalized intersections.

In addition to some miscellaneous high-demand needs identified by the Accessibility Advisory Committee city-wide, the initial scope of work will include upgrades to meet current accessibility standards identified during routine inspections and maintenance, and as recommended by the Committee in their role as an advisor to Council.

Examples of improvements include cutting of curb ramps at intersections, placement of connecting sidewalk linkages at key accessible routes, handrail installation, accessible bench and street furniture installation, installation of tactile warning plates, etc.

The \$50,000 request will not resolve all accessibility deficiencies identified throughout the City. However, these funds will support high-priority improvements within the current capacity of Operations staff. Any remaining balance may be allocated in subsequent years to facilitate ongoing enhancements.

Estimated Project Timeline
 (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Apr-26	1-Jun-26	1-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget:
 (Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Operations	\$ 50,000	\$ 200,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ 150,000

Project Name: Accessibility Improvement Program

Project Description: The Operations department requires \$50,000 in 2026 to address accessibility deficiencies identified in City Parks, Trails and Sidewalks.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	50,000	100,000
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	-	50,000	50,000	50,000	50,000

FUNDING SOURCES

Transfer from Operating	(50,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(50,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	50,000	100,000	150,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Fleet
Project Name: Net New Fleet - Road Closed Trailers

Project Contact: Savannah Wells-Bisson
Project Type: Service Level Enhancement
Priority Ranking: Very High

2026 Budget Request: **\$ 16,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 16,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: New

Project Description: The Water/Wastewater department requires \$16,000 to purchase two (2) road closure trailers to manage traffic during construction.

Business Case: Road closure signage and equipment are critical to ensure frontline staff safety during construction. Currently, road and lane closures are managed using individual components, including signs, stands, cones, barricades, and sandbags which must be manually assembled at each site. This makes for longer turn around, and the signs and cone combinations are inconsistent and can be inconspicuous. Staff note a high frequency of vehicle entry to work sites even with signage posted.

The proposed trailers could be towed by any vehicle with a hitch and transported in tandem for rapid deployment, particularly important when responding to emergency work. They would also consolidate signage, barriers, and traffic devices into a single mobile unit. This eliminates ad-hoc setups, reduces equipment losses, and cuts down on setup time - allowing crews to focus on core repair and maintenance tasks. In turn, this improves response readiness for unplanned service interruptions, helps maintain public confidence in the City's ability to deliver services reliably, and aligns with best practices in risk management.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	N/A	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Formal Quote ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 16,000	\$ 16,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Net New Fleet - Road Closed Trailers

Project Description: The Water/Wastewater department requires \$16,000 to purchase two (2) road closure trailers to manage traffic during construction.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	14,268			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency	1,732			
Other				
TOTAL EXPENDITURES	-	16,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(16,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(16,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Fleet
Project Name: Net New Fleet - Side Pack Garbage Truck

Project Contact: Charlie Smith
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: \$ 400,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 400,000
Project Start Date: 1-Feb-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Operations Department requires \$400,000 for the purchase of a new side pack garbage truck.

Business Case: To address growing operational demands and public safety concerns, the Operations Department proposes acquiring a Split Side Loader Garbage Truck. The vehicle includes dual steering, allowing operators to safely and efficiently service both sides of the road without repositioning the vehicle—critical for narrow streets and high-traffic tourist areas.

The truck's split-body design supports dual-stream collection, reducing route duplication and fuel consumption. Enhanced safety features could include LED lights, a 360° camera system, and curbside tipper prep, ensuring visibility and protection for operators working roadside.

The current approach for garbage collection relies on a single-sided loader which does not feature a compactor, requiring frequent dump runs when it's full. This can be time-consuming, particularly while servicing the tourist core in the summer months.

The Niagara Region reported 95 illegal dumping incidents in the City of Niagara Falls (January to June 2025), highlighting the need for more visible and frequent waste collection. A Split Side Loader Garbage Truck would offer a compact solution supporting crews to cover more ground, discouraging dumping through increased presence and responsiveness.

Long-term cost benefits include reduced wear on fleet vehicles, lower fuel usage, and minimized downtime through features like auto-greasing and hydraulic inspection ports.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Feb-26	1-Mar-26	1-Apr-26	31-Dec-26

Growth Related: Yes **In DC Background Study?** Yes **Year** 2024 **% DC** 100%

External Funding: No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 400,000	\$ 400,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Net New Fleet - Side Pack Garbage Truck

Project Description: The Operations Department requires \$400,000 for the purchase of a new side pack garbage truck.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	400,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	400,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges	(400,000)			
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(400,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Fleet
Project Name: 2026 Annual Fleet Vehicle Replacement

Project Contact: Ken Williams
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: **\$ 3,285,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 3,285,000
Project Start Date: 1-Jan-25
Estimated End Date: 1-Dec-26
Project ID#: NEW

Project Description: Fleet Operations requires \$3,285,000 in 2026 to maintain the Annual Vehicle Replacement Program

Business Case: The Annual Fleet Replacement Program ensures City vehicles and equipment are replaced at the end of their operational service life based on usage, repair history, and anticipated future costs. By proactively replacing aging assets, the program reduces maintenance expenses, minimizes downtime, and supports safety, efficiency, and sustainability goals for continued reliable public services.

The 2026 replacement program is based on Fleet's annual replacement schedule. It plans to replace the following:

18 Vehicles:

- 2 Marine Units
- 13 Light/Medium Duty Vehicles (Sedans/SUVs/Pickups)
- 3 Heavy Duty Vehicles (Trucks for Roads and Water Wastewater)

8 Pieces of Equipment:

- 2 Zero Turn Mowers
- 2 Pumps (3")
- 2 Sidewalk Plows/Sanders
- 1 Forklift
- 1 Zamboni

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-25	N/A	N/A	N/A	1-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: By renewing fleet vehicles on a regular basis, it will help avoid unnecessarily high maintenance related costs for an aging fleet being used beyond its useful life.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 3,285,000	\$ 3,285,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 2026 Annual Fleet Vehicle Replacement

Project Description: Fleet Operations requires \$3,285,000 in 2026 to maintain the Annual Vehicle Replacement Program

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
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EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	3,014,964			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency	270,036			
Other				
TOTAL EXPENDITURES	-	3,285,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(3,285,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(3,285,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Fleet
Project Name: Net New Fleet - Roadside Professional
Brushcutter
Project Contact: Charlie Smith
Project Type: Service Level Enhancement
Priority Ranking: High

2026 Budget Request: \$ 578,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 578,000
Project Start Date: 1-Feb-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Operations Department requires \$578,000 to purchase a new roadside professional brush cutter for roadside maintenance.

Business Case: The Operations Department is requesting the acquisition of a roadside professional brush cutter to address critical operational inefficiencies and future challenges.

Currently, roadside maintenance requires several pieces of equipment and up to 7 staff members, including operators and follow-up crews for trimming. This process is inefficient and costly, especially as existing equipment experienced over 50% downtime this season, severely impacting service delivery. A single unit could consolidate these tasks, enabling a single operator to perform the work of multiple machines and crews.

Staff recruitment is also a growing concern. The division faces increasing difficulty in recruiting and retaining qualified personnel, which threatens long-term service continuity. By reducing the number of staff required, a single brushcutter helps mitigate staffing shortages while maintaining productivity.

Beyond mowing and trimming, a brushcutter could be used year-round. Attachments enable snow plowing, truck loading, forestry enhancement (brushing, stumping, tree removal), and unhoused cleanup support. This multi-season functionality maximizes return on investment and supports cross-departmental operations.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Feb-26	1-Mar-26	1-Apr-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 578,000	\$ 578,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Net New Fleet - Roadside Professional Brushcutter

Project Description: The Operations Department requires \$578,000 to purchase a new roadside professional brush cutter for roadside maintenance.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	578,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	578,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(578,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(578,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Fleet
Project Name: Net New Fleet - Semi-Autonomous Line Painting Machine
Project Contact: Rob McDonald
Project Type: Service Level Enhancement
Priority Ranking: High

2026 Budget Request: \$ 77,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 77,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Recreation department requires \$77,000 for a semi-autonomous athletic field line painting machine to reduce paint costs and save staff time.

Business Case: The City has 61 athletic fields requiring line painting. This task is currently done using push behind line painters and requires several staff to be involved. The City currently spends \$30,000 on paint annually.

Staff at Oakes Park, Ker Park, and Patrick Cummings Park currently paint baseball and soccer field lines manually, in addition to maintaining infields, managing litter, and cleaning washrooms and change rooms. Line painting is time-consuming and resource-intensive, requiring multiple staff and equipment.

The proposed semi-autonomous line painting unit uses global positioning system (GPS) technology to streamline field marking. It significantly reduces the time and labour required for layout and repainting and eliminates the need to manually mark irrigation heads twice a year. It also supports ad hoc requests like parking lot line painting for special events.

Operation Efficiencies and Cost Savings
With the new unit, one staff member could complete line painting across all facilities, freeing others for core maintenance tasks. For example, painting a soccer pitch would be reduced from 60 minutes to 15 minutes per session. It would also eliminate the need for 8 staff to spend 4-6 days per year marking irrigation heads. Finally, due to the efficiency of the proposed unit, it is estimated to save \$7,000 on paint per year.

The new unit would also enable the sale of 4 existing machines at an approximate value of \$3,000 each which require \$500 annually per unit in maintenance costs.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Formal Quote ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: One-time revenue to be realized through sale of existing line painting equipment, of approximately \$12,000. There is an operating impact with a low annual subscription of \$1,900. Annual maintenance savings of \$2,000 on existing equipment.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 77,000	\$ 77,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Net New Fleet - Semi-Autonomous Line Painting Machine

Project Description: The Recreation department requires \$77,000 for a semi-autonomous athletic field line painting machine to reduce paint costs and save staff time.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	70,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency	7,000			
Other				
TOTAL EXPENDITURES	-	77,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(77,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(77,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Fleet

Project Name: Net New Fleet - Trailer and Plow

Project Contact: J-P Narbonne

Project Type: Service Level Enhancement

Priority Ranking: High

2026 Budget Request: \$ 27,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 27,000

Project Start Date: 1-Jan-26

Estimated End Date: 30-Apr-26

Project ID#: NEW

Project Description: Purchase of new landscape trailer and a plow for Cemeteries operations.

Business Case: The new landscape trailer is to support current operations. Cemeteries added a second roaming crew in 2023 and were utilizing an old trailer that was borrowed from fleet.

The plow is for use during the winter season, to help with plowing tighter areas throughout the cemeteries, specifically Lundy's Lane. There is the potential to increase efficiency and support less damage to sides of roads.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	N/A	N/A	30-Apr-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Formal Quote ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) There will be efficiencies realized with the plow attachment and savings with road maintenance, soil, seed, and time of staff.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 27,000	\$ 27,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Net New Fleet - Trailer and Plow

Project Description: Purchase of new landscape trailer and a plow for Cemeteries operations.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	24,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency	3,000			
Other				
TOTAL EXPENDITURES	-	27,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(27,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(27,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Fleet
Project Name: Net New Fleet - Loader Screening Bucket

Project Contact: Charlie Smith
Project Type: Service Level Enhancement
Priority Ranking: Medium

2026 Budget Request: \$ 24,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 24,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Operations department requires \$24,000 to purchase one (1) front-end loader screening bucket to improve debris separation.

Business Case: The Screening bucket will be used for separating debris piles at the yard and sifting through contaminated loads of soil. These attachments will be used multiple times weekly, making the sorting process more efficient.

Without separating debris (contaminated, aggregates, concrete, asphalt, organics) receiver sites treat soil as waste, which raises the per tonne rate of disposal. Rates vary based on the type of waste and to the extent in which the soil is unsegregated.

Presently, staff use large stationary screens to separate fine material from coarse material, excavating buckets to pick large pieces of debris and loading buckets to try and separate material. Screening buckets allow for more precise separation of material from a large pile, without dropping large heavy items on the existing debris screen both saving time and extending the life of the debris screen.

Imagine grabbing a mixed pile of material with a large fan rake vs that same material with a shovel - fines fall out, large pieces remain and can be further sorted using the tines on the rake.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Jan-26	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Efficiencies to be realized with minimizing time spent on the sorting process.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Fleet	\$ 24,000	\$ 24,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Net New Fleet - Loader Screening Bucket

Project Description: The Operations department requires \$24,000 to purchase one (1) front-end loader screening bucket to improve debris separation.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	20,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency	4,000			
Other				
TOTAL EXPENDITURES	-	24,000	-	-

FUNDING SOURCES

Transfer from Operating	(24,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(24,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Water/Wastewater
Project Name: Water Meter Maintenance & Upgrade Program
Project Contact: Savannah Wells-Bisson
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 1,000,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 1,000,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Water/Wastewater department requires \$1,000,000 to replace aging water meters to improve accuracy, reduce water loss, and protect revenue.

Business Case: The City of Niagara Falls relies on accurate metering to safeguard over \$60 million in annual utility billing revenue. While industrial, commercial, and institutional (ICI) meters represent only 5% of the meter population, they account for a significant portion of consumption and revenue. Many are aging, under-registering, and incompatible with the City's automated meter reading (AMI) network. Preliminary analysis indicates many meters are estimated to under-register by greater than 1% due to age, with confirmation to follow from the 2025 Neptune ICI Survey.

This business case seeks approval for a 2026 ICI Meter Upgrade & Maintenance Program, delivered through contracted services. Even a 1% under-registration at a large ICI account (conservatively 100,000 m³ annually) equals \$3,400 in lost revenue, translating to hundreds of thousands in annual losses. With only one licensed plumber on staff, this workload cannot be managed internally.

The program will address over 200 ICI meters to increase billing accuracy, recover revenue, reduce non-revenue water, and improve customer service with real-time usage data. Estimated program costs, guided by Neptune's survey (\$160k in 2025 Operating), will be rapidly offset through revenue protection. Inaction risks ongoing revenue loss and widening the technology gap. Approval ensures systematic assessment, testing, and upgrading of all ICI meters—modernizing infrastructure, protecting revenue, and strengthening the City's financial stability.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	n/a - sole	1-Jun-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Potential increase in water revenue due to meters registering usage more accurately
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Water/Wastewater	\$ 1,000,000	\$ 1,000,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Water Meter Maintenance & Upgrade Program

Project Description: The Water/Wastewater department requires \$1,000,000 to replace aging water meters to improve accuracy, reduce water loss, and protect revenue.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems	1,000,000			
Contingency				
Other				
TOTAL EXPENDITURES	-	1,000,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer	(1,000,000)			
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(1,000,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Transportation
Project Name: 2026 Annual Traffic Signal Component Replacement
Project Contact: Mathew Bilodeau
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 200,000
Pre-2026 Approved: \$ 200,000
Forecast 2027+: \$ -
Total Project Cost: \$ 400,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Dec-26
Project ID#: TSP67-25

Project Description: Transportation Services requires \$200,000 in 2026 to replace traffic signal system components at the end of their useful life and at risk of failure.

Business Case: The Traffic Signal Component Replacement Program represents an annual spend to replace failed or failing traffic signal components across the City.

Components are prioritized based on the risk to public safety, including traffic and pedestrians, if aging equipment were to fail. It also includes failed component repairs. The program aims to improve the accessibility, functionality, and reliability of the City's traffic signal network through the strategic replacement of aging infrastructure. In addition to improving safety, prioritizing equipment replacements can reduce unplanned emergency repairs.

Eliminating funding for the program would result in purely reactive repairs once intersection systems have failed and safety has been jeopardized.

The Municipal Works Department has a shared service model with Niagara Region whereby the City funds traffic signal repairs and maintenance performed by regional crews. This is common among Niagara municipalities who benefit from economies of scale realized through a specialized crew available 24/7. Both the City and Region coordinate to identify key intersections and system improvements.

Costs include \$10,000 for design work and \$190,000 for component repairs/replacements. Unused amounts would be carried forward into the next year.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-May-26	1-Jun-26	1-Aug-26	1-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: No net new impact on operating. Anticipated reduction in service/maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 200,000	\$ 400,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 200,000	\$ -

Project Name: 2026 Annual Traffic Signal Component Replacement

Project Description: Transportation Services requires \$200,000 in 2026 to replace traffic signal system components at the end of their useful life and at risk of failure.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	10,000	10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	190,000	190,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	200,000	200,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(200,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(200,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(200,000)	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Transportation
Project Name: Traffic Signal Rebuild Program

Project Contact: Mathew Bilodeau
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: **\$ 450,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 1,350,000
Total Project Cost: \$ 1,800,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Aug-26
Project ID#: NEW

Project Description: Transportation Services requires \$450,000 in 2026 to fund an annual traffic signal rebuild program.

Business Case: The Traffic Signal Rebuild Program represents an annual spend to proactively replace identified traffic signal systems across the City.

Intersections are prioritized based on the risk to public safety, including traffic and pedestrians, if aging equipment were to fail. The program aims to improve the accessibility, functionality, and reliability of the City's traffic signal network through the strategic replacement of aging infrastructure. In addition to improving safety, prioritizing equipment replacements can reduce unplanned emergency repairs.

Eliminating funding for the program would result in purely reactive repairs once intersection systems have failed and safety has been jeopardized.

The Municipal Works Department has a shared service model with Niagara Region whereby the City funds traffic signal repairs and maintenance performed by regional crews. This is common among Niagara municipalities who benefit from economies of scale realized through a specialized crew available 24/7. Both the City and Region coordinate to identify key intersections and system improvements.

The amount requested for 2026 aligns with previous years and includes \$50,000 for design work and \$400,000 for equipment and repairs.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	1-May-26	1-Aug-26

Growth Related: In-DC Background Study? Year % DC

External Funding: Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: No net new impact on operating. Anticipated reduction in service/maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 450,000	\$ 1,800,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 1,350,000

Project Name: Traffic Signal Rebuild Program

Project Description: Transportation Services requires \$450,000 in 2026 to fund an annual traffic signal rebuild program.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	450,000	900,000

EXPENDITURES

Consulting (Design, Admin, PM)		50,000	50,000	50,000	50,000
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		400,000	400,000	400,000	400,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	450,000	450,000	450,000	450,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(450,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(450,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	450,000	900,000	1,350,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Transportation
Project Name: Pedestrian Signal at Dorchester Road & NS&T Trail
Project Contact: Mathew Bilodeau
Project Type: Service Level Enhancement
Priority Ranking: High

2026 Budget Request: \$ 200,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 200,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: Construction of a pedestrian signal where the NS&T trail intersects Dorchester Road.

Business Case: Transportation Services requires \$200,000 in 2026 to construct a pedestrian signal where the NS&T trail intersects Dorchester Road.

Installation of the pedestrian signal on Dorchester Road at the intersection of the NS&T Trail will provide a safer, controlled, and more direct crossing opportunity for the trail users.

This connection was noted in the NS&T Master Plan, and requested/discussed by Council at the September 16, 2025 meeting.

Design, tendering, and construction will be undertaken by the Niagara Region under existing service agreements.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-Jun-26	1-Jul-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DC** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Additional operating (electricity) and maintenance costs associated with new installation.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 200,000	\$ 200,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Pedestrian Signal at Dorchester Road & NS&T Trail

Project Description: Construction of a pedestrian signal where the NS&T trail intersects Dorchester Road.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
			2029	

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment		200,000		
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	200,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund		(200,000)		
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(200,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Transportation
Project Name: EV Charger Installations (Various Locations)

Project Contact: Mathew Bilodeau
Project Type: Strategic Investment
Priority Ranking: High

2026 Budget Request: **\$ 4,300,000**
Pre-2026 Approved: \$ 100,000
Forecast 2027+: \$ -
Total Project Cost: \$ 4,400,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Mar-27
Project ID#: TSP70-25

Project Description: Installation of 36 Electric Vehicle Charging Stations at various City and Niagara Parks owned parking facilities.

Business Case: The budget request of \$4.3M represents the gross total cost for all sites prior to accounting for grant funding, rebates and contributions for third parties (NPC). The net funding request of the City is approximately \$1.24M.

The City was successful with two (2) grant funding applications submitted to the Provincial (ChargeON) and Federal (NrCAN) programs to help offset the costs of the EV Charging Infrastructure. These grants will provide a maximum of \$2,317,500 for construction of twenty-two (22) Level 2 type chargers, and fourteen (14) Level 3 type fast chargers at six (6) sites.

Two (2) of the prospective sites are owned by the Niagara Parks Commission and would be expected to reimburse the City for their portion of the costs. The EV chargers must be operational by March 31, 2027, to meet the grant funding conditions.

Installing chargers may reduce parking revenue in the affected spaces, though they would generate user fees and carbon credit rebates. The city anticipates that full cost recovery could be achieved within the 10-year expected lifespan of the chargers, depending on the future of carbon rebates, rate of use and costs associated with operating and maintenance.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	30-Jan-26	15-Feb-26	1-Apr-26	31-Mar-27

Growth Related: In-DC Background Study? Year % DG

External Funding: Is The Funding Confirmed? Funding Source ChargeON/NRCAN/NPC

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: Positive impacts on the operating budget based on preliminary revenue estimates. Ten years of operations and maintenance included in service contracts with vendor. Electrical usage is the only operating cost which is the responsibility of the city, which staff anticipates will be more than covered by revenue.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 4,300,000	\$ 4,400,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ 100,000	\$ -

Project Name: EV Charger Installations (Various Locations)

Project Description: Installation of 36 Electric Vehicle Charging Stations at various City and Niagara Parks owned parking facilities.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment		3,950,000		
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency		350,000		
Other	100,000			
TOTAL EXPENDITURES	100,000	4,300,000	-	-

FUNDING SOURCES

Transfer from Operating	(100,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund		(1,235,000)		
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants		(2,317,500)		
External Contributions		(524,000)		
Other Revenue		(223,500)		
TOTAL FUNDING SOURCES	(100,000)	(4,300,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works

Department: Transportation

Project Name: Road Safety Program

Project Contact: Mathew Bilodeau

Project Type: Service Level Enhancement

Priority Ranking: High

2026 Budget Request: \$ 250,000

Pre-2026 Approved: \$ 175,000

Forecast 2027+: \$ -

Total Project Cost: \$ 425,000

Project Start Date: 1-Jan-26

Estimated End Date: 31/12/2026

Project ID#: TSP68-25

Project Description: Transportation Services requires \$250,000 in 2026 to design traffic and road safety improvements to the City road network.

Business Case: Building upon the work completed in 2023, 2024 and 2025 with the development of the traffic safety module, the Road Safety Program is meant to identify systemic traffic safety concerns.

This phase of the program would task a consultant with identifying countermeasures to address traffic safety problems among the City's road network. The approach is a cost-effective means to identify areas of concern and proactively plan capital improvements and programs.

Work in this phase would also include In-Service Road Safety Reviews (ISSR's) of the City's top collision locations with the targeted goal of improving safety at these specific locations.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	N/A	31/12/2026

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 250,000	\$ 425,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 175,000	\$ -

Project Name: Road Safety Program

Project Description: Transportation Services requires \$250,000 in 2026 to design traffic and road safety improvements to the City road network.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)	175,000	250,000		
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	175,000	250,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(175,000)	(250,000)		
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	(175,000)	(250,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Transportation
Project Name: Parking Lot 4 Improvements

Project Contact: Mathew Bilodeau
Project Type: Service Level Enhancement
Priority Ranking: Medium

2026 Budget Request: **\$ 250,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 250,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: Capital project to make improvements to Parking Lot 4 (Ellen Ave.)

Business Case: Parking Lot 4 is located at 5616 Ellen Avenue, between Centre St. and Walnut St.

It currently has approximately 47 parking spots, with a mix of angled and perpendicular spaces.

There are several medians throughout the parking lot which house parking lot lighting infrastructure.

This project is to explore options to make improvements to the parking lot layout, to ensure that the available space is being optimized to maximize the number of parking spaces available given the proximity and parking demand close to the tourist district and Clifton Hill.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	1-Jul-26	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ %-DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2) Potential increase in revenue if additional spots can be gained



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 250,000	\$ 250,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Parking Lot 4 Improvements

Project Description: Capital project to make improvements to Parking Lot 4 (Ellen Ave.)

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	250,000			
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	250,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(250,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(250,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Transportation
Project Name: Intersection Safety Improvement Pilot Project

Project Contact: Mathew Bilodeau
Project Type: Strategic Investment
Priority Ranking: Medium

2026 Budget Request: \$ 50,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 50,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: Pilot project to explore infrastructure changes at busy city intersection to improve safety.

Business Case: The City has installed signage at the intersection of Dorchester Road and Morrison Street as a pilot to deter panhandling and encourage donations to local charities.

Panhandling at this intersection became a big safety concern and the City was hoping the signage would help encourage donations to be made in lieu of providing cash to panhandlers who sometimes put themselves in danger balancing on medians and weaving between traffic.

This project aims to look at additional measures that can be taken including, infrastructure changes at intersections, to further improve safety and deter panhandling.

This pilot will initially consider improvements to the intersection at Dorchester Road and Morrison Street.

Based on the results of this pilot project, the City may look to adopt similar measures at other busy intersections to continue to improve the safety for pedestrians and motorists.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	1-Jun-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:**
 (Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Transportation	\$ 50,000	\$ 50,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Intersection Safety Improvement Pilot Project

Project Description: Pilot project to explore infrastructure changes at busy city intersection to improve safety.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
			2029	

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land		50,000		
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	50,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds		(50,000)		
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(50,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



PLANNING, BUILDING & DEVELOPMENT DIVISION

2026 CAPITAL BUDGET

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PLANNING BUILDING AND DEVELOPMENT DIVISION

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Planning Building and Development

2026 Capital Budget Summary of Budget Requests (in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Building Department				
1 Artificial Intelligence Building and Zoning Checks - Phase 1	87	High	SI	\$ 1,000,000
Building Department Total				\$ 1,000,000
Parking Department				
2 Parking Service Equipment - Parking Machine Replacement	60	Very High	AM	\$ 100,000
3 Parking Enforcement Equipment - LPR System	112	Medium	AM	\$ 153,000
Parking Department Total				\$ 253,000
Planning Department				
4 Comprehensive Urban Design Guidelines	4	Very High	GR	\$ 500,000
5 Employment and Tourism Studies	8	Very High	SI	\$ 650,000
6 Building Faster Fund (BFF) Investment Plan	11	Very High	GR	\$ 2,822,531
7 Planning Fees Update	31	Very High	SE	\$ 70,000
8 Affordable and Attainable Housing CIP	74	High	SI	\$ 50,000
Planning Department Total				\$ 4,092,531
Planning Building and Development Division Total				\$ 5,345,531

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

PLANNING BUILDING AND DEVELOPMENT DIVISION

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	858,000	-	-	-	858,000
Studies and Master Plans	1,800,000	500,000	-	-	2,300,000
Information Technology	242,000	-	-	-	242,000
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	253,000	-	-	-	253,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	1,822,531	-	-	-	1,822,531
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	350,000	-	-	-	350,000
Contingency	20,000	-	-	-	20,000
Other	-	-	-	-	-
TOTAL EXPENDITURES	5,345,531	500,000	-	-	5,845,531

<u>FUNDING SOURCES</u>					
Transfer from Operating	(70,000)	-	-	-	(70,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(948,000)	-	-	-	(948,000)
OLG Reserve Fund	(1,310,000)	-	-	-	(1,310,000)
Development Charges	(195,000)	-	-	-	(195,000)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	(2,822,531)	-	-	-	(2,822,531)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(5,345,531)	-	-	-	(5,345,531)

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Capital Budget Worksheet 2026

Requesting Division: Planning and Building
Department: Building
Project Name: Artificial Intelligence Building and Zoning Checks - Phase 1
Project Contact: Kira Dolch
Project Type: Strategic Investment
Priority Ranking: High

2026 Budget Request: \$ 1,000,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 1,000,000
Project Start Date: 5-Jan-26
Estimated End Date: 1-Jun-27
Project ID#: NEW

Project Description: Planning and Building Services requires \$1,000,000 to implement Artificial Intelligence software to improve the permit/zoning review process.

Business Case: An artificial intelligence (AI) software solution would fast track the assessment of zoning review and building permits by reducing approval timelines by up to 50%.

It would achieve efficiencies through a pre-submission evaluation that confirms compliance to relevant regulations (e.g., zoning and building code). It would also allow an applicant to check their design before submitting to the City, to rectify any non-compliance issues and increase the quality of the overall submission.

A summary report to the applicant would include property information, submission details, a summary and detailed outline of every code condition that has been checked and a pass/fail status, measurements and commentary. The AI technology is currently being piloted or already in use by several local municipalities.

A successful software roll out will require three (3) contract positions for one (1) year: Plans Examiner, GIS Administrator and a Zoning Administrator and one (1) contract position for 6 months: Software Analyst. Key tasks include pilot testing, developing training videos and resources, preparing frequently asked questions, and providing support during rollout. An Integrated Technology (IT) expert would handle system integration with other City software, manage version updates, and maintain software until year-end handoff.

Costs include implementation and year one licensing fees. Future year costs will be funded by the operating budget annually, partially offset by incremental user fees.

Estimated Project Timeline
 (DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
5-Jan-26	1-Mar-26	1-Apr-26	1-Jun-26	1-Jun-27

Growth Related: ☐ No **In-DC Background Study?** ☐ No **Year** **%-DC**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Net annual costs include fixed licensing fees plus estimated variable costs for low density zoning by law and ontario building code checks, offset by estimated fee revenue.

(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Building	\$ 1,000,000	\$ 1,000,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Artificial Intelligence Building and Zoning Checks - Phase 1

Project Description: Planning and Building Services requires \$1,000,000 to implement Artificial Intelligence software to improve the permit/zoning review process.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	738,000			
Studies and Master Plans				
Information Technology	242,000			
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency	20,000			
Other				
TOTAL EXPENDITURES	-	1,000,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(1,000,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(1,000,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs		265,000		
TOTAL OPERATING IMPACTS	-	-	265,000	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building
Department: Parking
Project Name: Parking Service Equipment - Parking Machine Replacement
Project Contact: Paul Brown
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 100,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 100,000
Project Start Date: 1-Feb-26
Estimated End Date: 1-May-26
Project ID#: NEW

Project Description: Parking Services requires \$100,000 to replace 10 pay & display parking machines in City lots.

Business Case: As part of proper Asset Management, this capital project is to replace ten (10) MP104 parking machines that are over 20 years old and are no longer serviceable. The average life span for parking machines is 10-15 years and the current cost of parts and repairs due to equipment being obsolete is estimated at \$24,300.

When machines fail they remove payment options for the public leading to loss of revenue, increase in staff resource time and increase in operating costs for parts. Failed machines also lead to poor public image for the City.

New Pay & Display machines feature colour touch screens and tap/coin payment processing which increases payment methods available to the public and reduces the need for staff resources dedicated to coin collection. The back-end operating cost is \$67 per machine per month, which covers staff monitoring, coin collection scheduling, paper and battery level tracking, and payment verification. Revenue generated by the machines offset the monthly fees.

Council has approved a 5-year single source agreement with Precise Parklink for machine purchase and replacement in 2025.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Feb-26	1-Feb-26	N/A	1-May-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Formal Quote ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Monthly service fees per unit incorporated into the operating budget. Machines are revenue positive and cover operating costs with average per machine at \$7,500. Currently paying monthly services for the machines that will be replaced resulting in a zero increase to operating.



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Parking	\$ 100,000	\$ 100,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Parking Service Equipment - Parking Machine Replacement

Project Description: Parking Services requires \$100,000 to replace 10 pay & display parking machines in City lots.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	100,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	100,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(100,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(100,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building
Department: Parking
Project Name: Parking Enforcement Equipment - LPR System
Project Contact: Paul Brown
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Medium

2026 Budget Request: \$ 153,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 153,000
Project Start Date: 1-Feb-26
Estimated End Date: 1-May-26
Project ID#: NEW

Project Description: Parking Services requires \$153,000 to purchase a License Plate Recognition camera system used in parking enforcement vehicles.

Business Case: License Plate Recognition (LPR) camera systems are an integral piece of parking enforcement equipment, maximizing the area officers can enforce. The system has historically been hardwired through the vehicle and integrated with a mounted tablet as well as a digital communication box in the vehicle.

One of the enforcement vehicles with the system installed is currently due for replacement (included in Fleet Services' 2026 annual replacement). The system is difficult to move to a new vehicle and on review the LPR system is going on 7 years old and no longer fully supported by the company system as new cameras and technologies have been introduced to preplace the legacy equipment.

The LRP can do enforcement by plate recognition in metered areas, permit areas and time limit areas. The new LPR systems are no longer hardwired and can be transferred to other vehicles extending the life of the equipment and maintaining customer service levels if a vehicle needs to be repaired or taken out of rotation.

The capital budget will cover the initial purchase and installation and standard warranty and maintenance for year 1. Years 2 and 3 have annual warranty and maintenance that will go against the operational budget.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
N/A	1-Feb-26	1-Feb-26	N/A	1-May-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Formal Quote ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: Annual subscription and maintainance. As this is a replacement Operating would need to adjust to the new rate as current LPR subscription would be removed - 2nd year annual warrantly requires increase operating fees of \$36,000 from parking budget/revenues.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Parking	\$ 153,000	\$ 153,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Parking Enforcement Equipment - LPR System

Project Description: Parking Services requires \$153,000 to purchase a License Plate Recognition camera system used in parking enforcement vehicles.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment	153,000			
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	153,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(153,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(153,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs		36,000		
TOTAL OPERATING IMPACTS	-	-	36,000	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building
Department: Planning
Project Name: Comprehensive Urban Design Guidelines

Project Contact: Signe Hansen
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: \$ 500,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 500,000
Project Start Date: 1-Mar-26
Estimated End Date: 1-Mar-27
Project ID#: NEW

Project Description: The Planning department requires \$500,000 for a consultant and temporary full-time employee to modernize the City's urban design guidelines.

Business Case: This project seeks to update a series of outdated urban design guidelines, through the creation of one modern, comprehensive guideline that will ensure a high-quality built environment and public realm, as the City is projected to double in size over the next 30 years.

Urban design plays a crucial role in fostering vibrant, livable, and sustainable communities. It shapes how people interact with their environment, influencing everything from their physical health to their sense of community. Prioritizing thoughtful design of public spaces, streets, and buildings, urban design is proven to boost economic activity and attract new business, enhance our quality of life, and encourage civic pride and engagement.

The City of Niagara Falls has five separate urban design guidelines (UDG), dating back to 2003, that have guided how new development enhances the City's character and integrates well with the surrounding environment. Modernized urban design guidelines are required to guide how intensification, vertical growth, evolving tourist districts and new development interface with the community and the public realm. Failing to guide such growth will impact the City's reputation as a world class city and tourist destination.

In consultation with the community and BIAs, the study will present updated urban design guidelines for the tourist districts and BIAs (as key economic drivers), mid and high rise buildings, intensification, new neighbours and settlement areas, great main streets and pedestrian corridors, and heritage preservation.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Mar-26	1-May-26	1-Jul-26	1-Aug-26	1-Mar-27

Growth Related: ☐ Yes ☒ No In DC Background Study? ☐ Yes ☒ No Year % DC

External Funding: ☐ No ☒ Yes Is The Funding Confirmed? ☐ Yes ☒ No Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Redeploy existing, internal planning staff member to manage the project, the consultant team and the public consultation process, on an 8-10 month contract. This Urban Design Guidelines will be prepared by a consultant.



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Planning	\$ 500,000	\$ 500,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Comprehensive Urban Design Guidelines

Project Description: The Planning department requires \$500,000 for a consultant and temporary full-time employee to modernize the City's urban design guidelines.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans		500,000			
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	500,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(310,000)			
Development Charges		(190,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(500,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building

Department: Planning

Project Name: Employment and Tourism Studies

Project Contact: Signe Hansen

Project Type: Strategic Investment

Priority Ranking: Very High

2026 Budget Request: \$ 650,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ 500,000

Total Project Cost: \$ 1,150,000

Project Start Date: 1-Mar-26

Estimated End Date: June 1 2027

Project ID#: NEW

Project Description: The project will undertake two studies: One (1) for the feasibility of future employment areas and one (1) for Destination Niagara.

Business Case: The City of Niagara Falls is advancing two strategic studies - Destination Niagara and the QEW Future Employment Area.

The Destination Niagara Strategy, supported by all levels of government, aims to expand gaming, hotels, and amenities in the Tourist Core. To attract major investors, the City will conduct four technical studies: water/sewer/stormwater servicing, transportation, wind and mist impacts, and district energy/utilities. These will inform planning analyses, incentive packages, and economic development marketing materials for a comprehensive Destination Niagara investment briefing.

In 2022, the Region designated lands along the QEW as a Future Employment Area. Following the Province's release of Bill 5 in October 2025, which outlines criteria for Special Economic Zones, the City aims to study this corridor to support manufacturing needs for large, contiguous parcels. Strategically located along the 400-series highway, these lands offer significant potential for provincial designation. The study is proposed in two phases: Phase 1 (2026) will assess feasibility through technical and market studies; Phase 2 will develop planning policies based on Phase 1 findings to enable zoning and infrastructure readiness.

These two studies will help position the City of Niagara Falls as a premier destination and economic hub.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Jan 1 2026	1-Mar-26	1-May-26	June 1 2026	June 1 2027

Growth Related: ☐ Yes ☒ In DC Background Study? ☐ No Year % DG

External Funding: ☐ No ☒ Is The Funding Confirmed? Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: Planning and Municipal Works staff will manage consultant work. Aside from retaining consultants, no additional City staff will be required.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Planning	\$ 650,000	\$ 1,150,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ -	\$ 500,000

Project Name: Employment and Tourism Studies

Project Description: The project will undertake two studies: One (1) for the feasibility of future employment areas and one (1) for Destination Niagara.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	500,000	500,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans		650,000	500,000		
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	650,000	500,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(650,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(650,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	500,000	500,000	500,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building
Department: Planning
Project Name: Building Faster Fund (BFF) Investment Plan

Project Contact: Signe Hansen
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: \$ 2,822,531
Pre-2026 Approved: \$ 1,721,209
Forecast 2027+: \$ -
Total Project Cost: \$ 4,543,740
Project Start Date: 1-Jan-26
Estimated End Date: 1-Jun-27
Project ID#: NEW

Project Description: To receive full cost recovery through Provincial grants, \$2.8M is required to top up four (4) project budgets.

Business Case: The Province requires the City to identify the projects that meet the Building Faster Fund (BFF) Criteria and the Province needs to approve the plan prior to releasing the monies to the City. The project plan for these funds were sent to the Province on October 9, 2025 and the City is awaiting confirmation that our suggested projects meets the BFF criteria.

PBD-2025-40 approved a preliminary investment plan based on the 2023 BFF funding awarded to date for Park Street, an Accessory Dwelling Unit (ADU) Program and other study work. Subsequently, the Province revised their approval to remove the ADU Program.

With the award of the 2024 BFF grant along with accrued interest to date, the revised investment plan (inclusive of the 2023 approvals) are as follows:

1. \$1.225M for development site preparation (studies, underground water/storm/sanitary) at 4500 Park Street;
2. \$650,000 for development site preparation (studies, zoning by-law amendments and underground water/storm/sanitary) at the Dunn Street Extension Lands;
3. \$250,000 for study work to prepare the Kitchener Street Residential Site for servicing; and,
4. \$2.4M for underground service replacement and road reconstruction along sections of Willoughby Drive.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	1-Apr-26	1-Jun-27

Growth Related: Yes **In DC Background Study?** No **Year** **% DG**

External Funding: Yes **Is The Funding Confirmed?** Yes **Funding Source** Building Faster Fund

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Planning and Municipal Works staff will manage consultant work, Planning Staff will prepare planning policy related work in house. Aside from retaining consultants, no additional City staff will be required.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Planning	\$ 2,822,531	\$ 4,543,740
Project Type: Growth Related	Pre-2026	Forecast
	\$ 1,721,209	\$ -

Project Name: Building Faster Fund (BFF) Investment Plan

Project Description: To receive full cost recovery through Provincial grants, \$2.8M is required to top up four (4) project budgets.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans	825,000	650,000		
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	596,209	1,822,531		
Stormwater Management				
Water and Wastewater Systems	300,000	350,000		
Contingency				
Other				
TOTAL EXPENDITURES	1,721,209	2,822,531	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants	(1,721,209)	(2,822,531)		
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	(1,721,209)	(2,822,531)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building
Department: Planning
Project Name: Affordable and Attainable Housing CIP

Project Contact: Signe Hansen
Project Type: Strategic Investment
Priority Ranking: Very High

2026 Budget Request: \$ 50,000
Pre-2026 Approved: \$ 100,000
Forecast 2027+: \$ -
Total Project Cost: \$ 150,000
Project Start Date: 1-Oct-24
Estimated End Date: 1-Apr-26
Project ID#: BP66-25

Project Description: Update Affordable Housing CIP to fund continuation of work which was placed on hold to ensure alignment with Niagara Region's program.

Business Case: On September 10, 2024, Council directed staff (Report PBD-2024-39) to develop a comprehensive, modernized Community Improvement Plan (CIP) focused on four areas: Affordable and Attainable Housing, Environmental Sustainability, Economic Prosperity Generation, and Urban Intensification. The update aims to streamline and consolidate existing programs while introducing new incentives aligned with Council's strategic priorities.

On May 27, 2025, Council received Report PBD-2025-34 outlining the workplan and noting that the housing component was paused pending Niagara Region's new Housing Incentive Program to ensure alignment and funding leverage.

An approved \$100,000 budget for a standalone housing CIP was used to consolidate all four areas into one comprehensive CIP, creating significant cost efficiencies. Led by Landwise, the project began in early 2025 with extensive research and engagement. While the housing component was paused, the other three areas advanced through additional consultation.

With the Region's program nearing completion, staff recommend proceeding with the housing component, requiring a budget amendment to support new consultation, updated research, and integration with Regional funding. This will ensure a cohesive, implementable CIP that advances Council's housing and strategic priorities.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Oct-24	1-Jan-25	1-Mar-25	1-Apr-26	1-Apr-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ No ☒ Year % DC

External Funding: ☐ No ☒ Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Senior Planner will manage the project and the consultant team. This work can be accommodated in the existing Planning work program, with no new staff required.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Planning	\$ 50,000	\$ 150,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ 100,000	\$ -

Project Name: Affordable and Attainable Housing CIP

Project Description: Update Affordable Housing CIP to fund continuation of work which was placed on hold to ensure alignment with Niagara Region's program.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
			2029	

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	100,000	50,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	100,000	50,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(90,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(45,000)			
OLG Reserve Fund					
Development Charges	(10,000)	(5,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	(50,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Planning and Building

Department: Planning

Project Name: Planning Fees Update

Project Contact: Signe Hansen

Project Type: Service Level Enhancement

Priority Ranking: Very High

2026 Budget Request: \$ 70,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 70,000

Project Start Date: 1-Jan-26

Estimated End Date: 1-Jul-26

Project ID#: NEW

Project Description: Update 2023 Planning Fee Study to ensure all direct, indirect and capital costs associated processing development applications are captured.

Business Case: On March 31, 2025, Regional planning responsibilities were downloaded to the City. While City planning staff continue to review development applications relative to the City's Official Plan, Zoning Bylaw and Site Plan Guidelines, they now also perform work previously undertaken by Regional Planning staff, considering matters of provincial and regional interest including the Regional Official Plan, natural environment, climate change, housing, land use compatibility, employment, growth, archaeological and aggregate resources.

While no additional staff have been recommended to address the added responsibility and pressure on staff resources, implications include the redirection of planning policy staff to development matters, overtime costs that may exceed allocated funding, and consulting services in order to meet provincially legislated timelines.

As approved by way of Report PBD-2025-24 dated April 8, 2025, the 2023 Planning Fee Study should be updated to fully assess the financial, staffing and resource implications of the downloaded regional planning responsibilities. As an interim measure, Council approved that 75% of associated Regional fees be charged to cover the increased costs to the City, until the planning fees are updated.

An update of the 2023 Planning Fee Study will ensure all additional direct, indirect and capital costs associated with the processing of development applications are captured to achieve full cost recovery. Should fees not be increased, funds will need to be assigned from the tax levy to make up funding shortfalls.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	1-Apr-26	1-Jul-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ No ☒ Year % DC

External Funding: ☐ No ☒ Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Planning manager or director will manage the project and the consultant team. This work can be accommodated in the existing Planning work program, with no new staff required.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Planning and Building	2026 Request	Total Cost
Department: Planning	\$ 70,000	\$ 70,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Planning Fees Update

Project Description: Update 2023 Planning Fee Study to ensure all direct, indirect and capital costs associated processing development applications are captured.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
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EXPENDITURES

Consulting (Design, Admin, PM)		70,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	70,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(70,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(70,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



RECREATION, CULTURE & FACILITIES DIVISION

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Index

RECREATION CULTURE AND FACILITIES DIVISION

Summary of Projects in Priority Order

Recreation Culture and Facilities Division Project Summary

Financial Summary

Recreation Culture and Facilities Division Financial Summary

Cemeteries Department

Cemetery Road Repair/Replacement

Waterline Replacement

Facilities Department

AODA Capital Improvements

Chippawa Arena Progressive Design Build - Phase 1

Fire Training Grounds Improvements

Fairview Cemetery Capital Improvements

Gale Centre Priority Capital Repairs

Outdoor Pools Priority Capital Repairs

Battleground Hotel Museum Priority Capital Repairs

City Hall Priority Capital Repairs

Fire Station #6 Priority Capital Repairs

History Museum Priority Capital Repairs

Fire Station #5 Emergency Power Generator

Fire Administration Priority Capital Repairs

2026 Furniture Purchases

Building Condition Assessments

Fire Station #1 Priority Capital Repairs

Park Facilities Priority Capital Repairs

St. John Ambulance Parking Lot Replacement

Recreation Department

Update to the Recreation, Culture & Park Ten Year Plan

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Recreation Culture and Facilities

2026 Capital Budget Summary of Budget Requests (in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Cemeteries Department				
1 Cemetery Road Repair/Replacement	88	High	AM	\$ 50,000
2 Waterline Replacement	110	Medium	AM	\$ 40,000
Cemeteries Department Total				\$ 90,000
Facilities Department				
3 AODA Capital Improvements	5	Very High	SE	\$ 250,000
4 Chippawa Arena Progressive Design Build - Phase 1	6	Very High	SE	\$ 4,000,000
5 Fire Training Grounds Improvements	14	Very High	AM	\$ 30,000
6 Fairview Cemetery Capital Improvements	20	Very High	AM	\$ 129,000
7 Gale Centre Priority Capital Repairs	22	Very High	AM	\$ 340,000
8 Outdoor Pools Priority Capital Repairs	25	Very High	AM	\$ 180,000
9 Battleground Hotel Museum Priority Capital Repairs	29	Very High	AM	\$ 27,000
10 City Hall Priority Capital Repairs	35	Very High	AM	\$ 597,000
11 Fire Station #6 Priority Capital Repairs	36	Very High	AM	\$ 42,000
12 History Museum Priority Capital Repairs	39	Very High	AM	\$ 374,000
13 Fire Station #5 Emergency Power Generator	46	Very High	SI	\$ 105,000
14 Fire Administration Priority Capital Repairs	55	Very High	AM	\$ 145,000
15 2026 Furniture Purchases	72	High	AM	\$ 100,000
16 Building Condition Assessments	75	High	AM	\$ 54,000
17 Fire Station #1 Priority Capital Repairs	76	High	AM	\$ 207,000
18 Park Facilities Priority Capital Repairs	77	High	AM	\$ 114,000
19 St. John Ambulance Parking Lot Replacement	101	High	AM	\$ 75,000
Facilities Department Total				\$ 6,769,000
Recreation and Culture Department				
20 Update to the Recreation, Culture & Park Ten Year Plan	43	Very High	GR	\$ 140,000
Recreation and Culture Department Total				\$ 140,000
Recreation Culture and Facilities Division Total				\$ 6,999,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

RECREATION CULTURE AND FACILITIES DIVISION

EXPENDITURES	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	3,865,000	-	-	-	3,865,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	2,669,000	1,820,800	1,693,500	322,900	6,506,200
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	90,000	90,000	90,000	90,000	360,000
Fixtures and Furniture	100,000	-	-	-	100,000
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	275,000	-	-	-	275,000
TOTAL EXPENDITURES	6,999,000	1,910,800	1,783,500	412,900	11,106,200

FUNDING SOURCES					
Transfer from Operating	(1,264,000)	-	-	-	(1,264,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(2,541,000)	-	-	-	(2,541,000)
OLG Reserve Fund	(1,039,000)	-	-	-	(1,039,000)
Development Charges	(105,000)	-	-	-	(105,000)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	(2,050,000)	-	-	-	(2,050,000)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(6,999,000)	-	-	-	(6,999,000)

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Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Cemeteries
Project Name: Cemetery Road Repair/Replacement

Project Contact: Jean-Paul Narbonne
Project Type: State of Good Repair (Asset Management)
Priority Ranking: High

2026 Budget Request: \$ 50,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 150,000
Total Project Cost: \$ 200,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: C33-24

Project Description: The Cemeteries department requires \$50,000 in 2026 for annual road repair and maintenance.

Business Case: The Cemeteries department has historically been allocated \$40,000 per year through the Operating Budget to complete priority road repairs and maintenance. The department is proposing to transfer the majority of this funding (\$37,000) to the cemeteries capital special purposes reserve in order to fund the road works through the capital budget.

Ongoing roadway upkeep extends infrastructure life, avoids costly future repairs, and supports the City's goals of sustainability, customer service, and economic diversification. Well-maintained roads provide a safe, respectful, and welcoming environment for residents and visitors while supporting funeral services, local suppliers, and heritage tourism.

City cemeteries are active community spaces, with over 600 interments annually and daily visitors using the grounds for walking, reflection, and nature enjoyment. Continued funding is critical to prevent slips, trips, and falls, improve accessibility for families, seniors, and those using mobility aids, and ensure reliable access for burials and maintenance.

The annual \$50,000 investment covers road repairs, patching, grading, and accessibility upgrades, typically through contracted services. This proactive approach reduces liability, improves operational efficiency, strengthens public trust, and protects the City from far greater reconstruction costs in the future.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** 2026 **%-DC** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reclassification of road repairs in operating budget to a transfer to CSPR to help offset the costs in capital. Estimated reclass is \$37,000, holding \$3,000 in the operating budget as a contingency for unexpected small small repairs.



Capital Budget Worksheet 2026

Requesting Division:	Recreation, Culture and Facilities	2026 Request	Total Cost
Department:	Cemeteries	\$ 50,000	\$ 200,000
Project Type:	State of Good Repair (Asset Management)	Pre-2026	Forecast
		\$ -	\$ 150,000

Project Name: Cemetery Road Repair/Replacement

Project Description: The Cemeteries department requires \$50,000 in 2026 for annual road repair and maintenance.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	50,000	100,000
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries		50,000	50,000	50,000	50,000
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	50,000	50,000	50,000	50,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(50,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(50,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	50,000	100,000	150,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Cemeteries
Project Name: Waterline Replacement

Project Contact: Jean-Paul Narbonne
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Medium

2026 Budget Request: \$ 40,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 120,000
Total Project Cost: \$ 160,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Cemeteries department requires \$40,000 in 2026 for annual irrigation waterline replacement and maintenance.

Business Case: The Cemeteries department has historically been allocated \$40,000 per year through the Operating Budget to maintain fencing. The department is proposing to transfer the majority of this funding (\$37,000) to the cemeteries capital special purposes reserve in order to fund the waterline replacements through the capital budget.

The existing underground steel waterlines located throughout City-operated cemeteries have reached the end of their service life, resulting in frequent leaks, ongoing maintenance issues, and the risk of complete service failure.

Irrigation is necessary to maintain the quality and appearance of the cemetery grounds and for visitors who water flowers at their loved ones' gravesites. Without replacement, service interruptions will negatively impact cemetery operations, the visitor experience, and the overall appearance of these valued community spaces. Replacing the waterlines now will avoid costly emergency repairs in the future and ensure long-term, reliable water service.

This investment supports the City's strategic pillars of sustainability by reducing water loss through leaks, customer service by maintaining a respectful and functional environment for residents and visitors and economic diversification and growth by preserving the cemetery's reputation as a destination for families, services and heritage tourism.

Planning would begin in early 2026, followed by phased installations to ensure continuous service.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reclassification of fence repairs in operating budget to a transfer to CSPR to help offset the costs in capital. Estimated reclass is \$37,000, holding \$3,000 in the operating budget as a contingency for unexpected small fence repairs.



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Cemeteries	\$ 40,000	\$ 160,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 120,000

Project Name: Waterline Replacement

Project Description: The Cemeteries department requires \$40,000 in 2026 for annual irrigation waterline replacement and maintenance.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	40,000	80,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries		40,000	40,000	40,000	40,000
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	40,000	40,000	40,000	40,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(40,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(40,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	40,000	80,000	120,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: AODA Capital Improvements

Project Contact: Facilities Manager

Project Type: Service Level Enhancement

Priority Ranking: Very High

2026 Budget Request: \$ 250,000

Pre-2026 Approved: \$ 125,000

Forecast 2027+: \$ 710,000

Total Project Cost: \$ 1,085,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: BP63-24

Project Description: The Facilities department requires \$250,000 for accessibility upgrades to City facilities, including doors, ramps, paths, and signage.

Business Case: Capital funding is required to implement accessibility improvements identified through the City's 2025 accessibility audits. These audits assessed multiple City-owned buildings and public spaces for compliance with Accessibility for Ontarians with Disabilities Act (AODA) and related standards. The project is based on a multi-year phased approach to address improvements on a priority basis.

The audits identified barriers that limit access for individuals with disabilities, including:

- Inaccessible entrances and door hardware
- Inaccessible floor levels
- Lack of tactile or wayfinding signage
- Non-compliant ramps and pathways
- Inadequate washroom accessibility features
- Obstructed routes or insufficient turning space

Capital funding will support the removal of these barriers through targeted upgrades such as installing automatic door operators, correcting pathway grades, improving signage, and modifying interior layouts to enhance mobility.

These improvements align with the City's accessibility and inclusion goals, ensure compliance with legislative requirements, and improve service access for all residents.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	15-Mar-26	31-Dec-26

Growth Related:

In-DC Background Study?

Year

%-DC

External Funding:

Is The Funding Confirmed?

Funding Source

Support For Request:

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 250,000	\$ 1,085,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 125,000	\$ 710,000

Project Name: AODA Capital Improvements

Project Description: The Facilities department requires \$250,000 for accessibility upgrades to City facilities, including doors, ramps, paths, and signage.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	350,000	530,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	125,000	250,000	350,000	180,000	180,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	125,000	250,000	350,000	180,000	180,000

FUNDING SOURCES

Transfer from Operating	(25,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(100,000)	(250,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(125,000)	(250,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	350,000	530,000	710,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: Chippawa Arena Progressive Design Build - Phase 1

Project Contact: Facilities Manager

Project Type: Service Level Enhancement

Priority Ranking: Very High

2026 Budget Request: \$ 4,000,000

Pre-2026 Approved: \$ 945,000

Forecast 2027+: \$ -

Total Project Cost: \$ 4,945,000

Project Start Date: 1-Jan-26

Estimated End Date: 1-Oct-26

Project ID#: RF59-20

Project Description: The Facilities department requires \$4M for staff secondments and contracted services for Phase 1 of the Progressive Design Build for Chippawa Arena.

Business Case: Phase 1 includes design work completed through contracted services, and two (2) temporary staff secondments to support the initial project phase.

The existing single-pad arena has reached the end of its lifecycle and can no longer meet the demands of the growing community. Aging infrastructure, limited accessibility, and rising maintenance costs have made it inefficient and unable to support modern recreational needs.

This project proposes a full redevelopment of the site to include a new NHL-sized ice pad, conversion of the existing pad to an indoor turf field, and the addition of a gymnasium, library, childcare and multi-purpose spaces. This transformation will create a modern, multi-use facility that supports year-round activity and serves a wide range of ages and interests.

Demand for ice time, indoor turf, and flexible recreation space exceeds the City's current capacity. Local sports groups, families, and community organizations face scheduling challenges and limited access to quality amenities.

Redevelopment offers a long-term solution that replaces outdated infrastructure with a multi-use and accessible community hub. Co-locating recreation, fitness, and library services improves operational efficiency and creates new opportunities for programming and community engagement. This investment supports strategic priorities including active living, inclusion, and community well-being, while ensuring the facility meets long-term needs.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	15-Apr-26	1-Mar-26	1-Oct-26

Growth Related: ☐ No

In-DC Background Study? ☐

Year ☐

% DC ☐

External Funding: ☐ Yes

Is The Funding Confirmed? ☐ Yes

Funding Source: CSRIF Grant

Support For Request: ☐ Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

There will be future operating budget impacts (staffing, contract services, debt servicing costs, etc.). These cost estimates will be identified as part of Phase 1 of the progressive design build, with a report back in 2026.



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 4,000,000	\$ 4,945,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ 945,000	\$ -

Project Name: Chippawa Arena Progressive Design Build - Phase 1

Project Description: The Facilities department requires \$4M for staff secondments and contracted services for Phase 1 of the Progressive Design Build for Chippawa Arena.

	Forecasted Future Expenditures			
	Pre-2026	2026	2027	2028
			2029	

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	945,000	3,725,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		275,000			
TOTAL EXPENDITURES	945,000	4,000,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(2,000,000)			
OLG Reserve Fund	(945,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants		(2,000,000)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(945,000)	(4,000,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Fire Training Grounds Improvements

Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 30,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 30,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Jul-26
Project ID#: NEW

Project Description: The Facilities department requires \$30,000 to install removable railing and weather protection to the trench training prop at Fire Station 1.

Business Case: This project includes improvements of the existing Fire Station 1 training facilities, located at 5815 Morrison Street, to enhance the functionality and extend the useful life of the newly installed trench training prop. Key components of these upgrades include:

- 1. Railing System**
 Installation of removable railing system to improve site safety when not in use, but also improve in-use safety by providing fall protection during setup, instruction and observation. It's removable design will allow maximum flexibility during training scenarios.
- 2. Weather Protection**
 Installation of weather protection system when trench prop is not in use will extend the useful life of the training facility while improving overall functionality. The prop's open structure design allows for realistic training scenarios, but allows for accumulation of water, snow and ice during inclement weather conditions. The proposed system will allow the covering to be removed during use and re-installed for weather protection when not in-use to preserve the integrity of the structure.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-26	1-Apr-26	1-May-26	15-May-26	1-Jul-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
 (Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 30,000	\$ 30,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Fire Training Grounds Improvements

Project Description: The Facilities department requires \$30,000 to install removable railing and weather protection to the trench training prop at Fire Station 1.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	30,000			
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	30,000	-	-

FUNDING SOURCES

Transfer from Operating	(30,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(30,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Fairview Cemetery Capital Improvements

Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 129,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 315,600
Total Project Cost: \$ 444,600
Project Start Date: 1-Jan-26
Estimated End Date: 1-Oct-26
Project ID#: NEW

Project Description: The Facilities department requires \$129,000 to upgrade the electrical service and replace high efficiency lighting at Fairview Cemetery.

Business Case: This project includes capital improvements at Fairview Cemetery, located at 4501 Stanley Avenue, including electrical service upgrades and LED lighting replacements. This project is required to support the site's transition toward more sustainable operations and future-ready infrastructure.

The project includes:

- 1. Electrical Service Upgrade**
The existing 200amp electrical service at the facility is at maximum capacity and will not support additional equipment or improvements at the property. An electrical service upgrade is required to accommodate the future installation of EV charging stations for municipal vehicles and the proposed transition to electric grounds maintenance equipment such as mowers, excavators and utility vehicles.
- 2. LED Lighting Upgrades**
Throughout the building to improve energy efficiency, reduce utility costs, and enhance lighting quality and safety for staff.

The project is expected to last from June to October 2026.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Mar-26	1-May-26	1-Jun-26	1-Oct-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 129,000	\$ 444,600
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 315,600

Project Name: Fairview Cemetery Capital Improvements

Project Description: The Facilities department requires \$129,000 to upgrade the electrical service and replace high efficiency lighting at Fairview Cemetery.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	105,600	221,100

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		129,000	105,600	115,500	94,500
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	129,000	105,600	115,500	94,500

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(129,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(129,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	105,600	221,100	315,600
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Gale Centre Priority Capital Repairs

Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 340,000
Pre-2026 Approved: \$ 506,000
Forecast 2027+: \$ 1,080,800
Total Project Cost: \$ 1,926,800
Project Start Date: 1-Feb-26
Estimated End Date: 31-Dec-26
Project ID#: RF73-24

Project Description: The Facilities department requires \$340,000 to upgrade lighting, HVAC equipment, overhead doors, and elevator controls at the Gale Centre.

Business Case: The Gale Centre arena is located at 5152 Thorold Stone Road and is 15 years old. The 2023 Building Condition Assessment and current site conditions, identified components requiring replacement, including:

- 1. LED Lighting upgrades**
The rink's outdated T5 lighting will be replaced with energy-efficient LED fixtures, reducing costs and maintenance throughout all four rinks.
- 2. Phased HVAC Lifecycle Replacement**
The aging HVAC equipment increasingly requires costly maintenance; replacing it will improve reliability and energy efficiency.
- 3. Elevator Board Replacements**
Existing control boards are obsolete, and repairs are limited. Replacement of boards and software is necessary to maintain functionality and accessibility.
- 4. Overhead doors**
Four (4) Existing overhead door operators receive extensive use and have reached their expected service life. One (1) operator was replaced due to failure while the remaining three (3) require proactive replacement to avoid service disruption.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Feb-26	1-May-26	1-Jun-26	1-Jul-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 340,000	\$ 1,926,800
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 506,000	\$ 1,080,800

Project Name: Gale Centre Priority Capital Repairs

Project Description: The Facilities department requires \$340,000 to upgrade lighting, HVAC equipment, overhead doors, and elevator controls at the Gale Centre.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	452,800	1,080,800

EXPENDITURES

Consulting (Design, Admin, PM)	7,500				
Studies and Master Plans					
Information Technology					
Facilities and Land	498,500	340,000	452,800	628,000	
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	506,000	340,000	452,800	628,000	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(300,000)				
OLG Reserve Fund	(206,000)	(340,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(506,000)	(340,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	452,800	1,080,800	1,080,800
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Outdoor Pools Priority Capital Repairs

Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 180,000
Pre-2026 Approved: \$ 400,000
Forecast 2027+: \$ -
Total Project Cost: \$ 580,000
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: RF76-24

Project Description: The Facilities department requires \$180,000 to complete priority repairs and upgrades to various components at the City's four outdoor pools.

Business Case: This project includes critical lifecycle repairs/upgrades at the four outdoor pools (FH Leslie, NF's Lion's, Prince Charles & Chippawa Lions) to maintain the facilities in a state of good repair, mitigate safety risks, and ensure operational reliability based on the 2023 building condition assessment and site conditions. Some key components requiring replacement or upgrades include:

1. Localized exterior concrete repairs and replacements to improve accessibility, address trip hazards, drainage issues, and surface deterioration.
2. Replacement of lifeguard chairs to maintain staff safety and ensure proper visibility for effective supervision and emergency response at Niagara Falls Lion's Pool.
3. Replacement of sand filters, which are at end-of-life, to maintain water quality and prevent costly unplanned shutdowns at Prince Charles Pool.
4. Replacement of shower fixtures at FH Leslie pool to ensure proper hygiene, improved pool water quality and address user complaints.
4. Installation of an audio system at one high-traffic pool to improve communications and programming at FH Leslie Pool.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	15-May-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 180,000	\$ 580,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 400,000	\$ -

Project Name: Outdoor Pools Priority Capital Repairs

Project Description: The Facilities department requires \$180,000 to complete priority repairs and upgrades to various components at the City's four outdoor pools.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	400,000	180,000		
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	400,000	180,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(400,000)	(180,000)		
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	(400,000)	(180,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Battleground Hotel Museum Priority Capital Repairs
Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 27,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 27,000
Project Start Date: 1-Mar-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Facilities department requires \$27,000 for lifecycle capital repairs and improvements to the Battleground Hotel Museum facility.

Business Case: This project includes critical lifecycle repairs/upgrades at the Battleground Hotel Museum (Fralick's Tavern), located at 6151 Lundy's Lane. The project aims to maintain the facility in a state of good repair and historic attributes based on building condition assessments and site conditions. This historically designated facility consists of an original building constructed in 1836 and requires the following capital repairs:

1. Wood Fencing

Perimeter wood fencing installed around the site requires refinishing and localized wood replacement due to age and condition. The fencing will be refinished to match existing characteristics to preserve the visual integrity of the property.

2. Window Repairs

Existing wood windows require replacement of glazing putty and paint refinishing to prevent water infiltration, wood decay and further damage to preserve these historical elements.

Repairs would happen while the facility is closed to the public to avoid service impacts (end of August 2026 through the remainder of the calendar year).

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Mar-26	1-Jun-26	1-Jul-26	1-Aug-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** **%-DG**

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source**

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 27,000	\$ 27,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Battleground Hotel Museum Priority Capital Repairs

Project Description: The Facilities department requires \$27,000 for lifecycle capital repairs and improvements to the Battleground Hotel Museum facility.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	27,000			
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	27,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(27,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(27,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: City Hall Priority Capital Repairs

Project Contact: Facilities Manager

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 597,000

Pre-2026 Approved: \$ 301,200

Forecast 2027+: \$ 254,500

Total Project Cost: \$ 1,152,700

Project Start Date: 1-Jan-26

Estimated End Date: 1-Aug-26

Project ID#: BP60-24

Project Description: The Facilities department requires \$597,000 to modify lobby areas, repair concrete walkways, ceiling tiles and exterior lighting at City Hall.

Business Case: City Hall, located at 4310 Queen Street was constructed in 1970 and many original components have reached the end of their useful life. Council previously approved annual funding allocations for the capital improvements program at City Hall and 2026 funding of \$597,000 is required to preserve the functionality, safety and appearance of the facility, including:

1. Lobby Renovation

Modifications to lobby and former departmental counters to improve functionality and provide more usable floor area including new office and collaboration/meeting space.

2. Ceiling Tile Replacement

Numerous ceiling tiles throughout the building are stained, sagging, or damaged due to age and past water infiltration. Replacing the tiles will improve aesthetics, occupant comfort, and reduce future maintenance risks.

3. Interlock Walkway Replacement

Sections of the interlock walkway at the building entrance adjacent to Erie Avenue have heaved due to seasonal freeze-thaw cycles and ground movement. This poses a tripping hazard, impedes accessibility and limits effectiveness of snow clearing efforts.

4. Exterior Light Standard Replacement

The existing exterior light standards provide poor illumination, creating safety and visibility concerns during the evening and early morning hours. Replacing them with modern, energy-efficient fixtures will improve site safety and security for staff and visitors.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	15-May-26	1-Aug-26

Growth Related: No

In-DC Background Study?

Year

% DC

External Funding: No

Is The Funding Confirmed?

Funding Source

Support For Request: Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

Potential cost reductions associated with utilities.



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 597,000	\$ 1,152,700
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 301,200	\$ 254,500

Project Name: City Hall Priority Capital Repairs

Project Description: The Facilities department requires \$597,000 to modify lobby areas, repair concrete walkways, ceiling tiles and exterior lighting at City Hall.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	125,000	208,500

EXPENDITURES

Consulting (Design, Admin, PM)	10,000				
Studies and Master Plans					
Information Technology					
Facilities and Land	291,200	597,000	125,000	83,500	46,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	301,200	597,000	125,000	83,500	46,000

FUNDING SOURCES

Transfer from Operating	(82,200)	(383,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(219,000)	(214,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(301,200)	(597,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	125,000	208,500	254,500
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Fire Station #6 Priority Capital Repairs
Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 42,000
Pre-2026 Approved: \$ 280,000
Forecast 2027+: \$ 73,600
Total Project Cost: \$ 395,600
Project Start Date: 1-Jan-26
Estimated End Date: 31-Dec-26
Project ID#: F111-25

Project Description: The Facilities department requires \$42,000 to replace an aging rooftop air handler unit at Fire Station 6.

Business Case: Fire Station 6, located at 8037 Schisler Road, has 2 rooftop air handlers that provide HVAC for the building that was constructed in 2006. One unit was replaced in 2022 due to equipment failure, and the other unit has reached its expected service life and has required more frequent maintenance to address component failures.

This project is to replace one (1) rooftop air handler before it completely fails. Proactive replacement is necessary for ensuring reliable HVAC, improving energy efficiency, and avoiding emergency repairs and service interruptions. Costs include the unit and installation.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	15-May-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 42,000	\$ 395,600
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 280,000	\$ 73,600

Project Name: Fire Station #6 Priority Capital Repairs

Project Description: The Facilities department requires \$42,000 to replace an aging rooftop air handler unit at Fire Station 6.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	32,300	71,200

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	280,000	42,000	32,300	38,900	2,400
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	280,000	42,000	32,300	38,900	2,400

FUNDING SOURCES

Transfer from Operating	(130,000)	(42,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(150,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(280,000)	(42,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	32,300	71,200	73,600
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: History Museum Priority Capital Repairs

Project Contact: Facilities Manager
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 374,000
Pre-2026 Approved: \$ 234,500
Forecast 2027+: \$ 842,300
Total Project Cost: \$ 1,450,800
Project Start Date: 1-Mar-26
Estimated End Date: 31-Dec-26
Project ID#: RF74-24

Project Description: The Facilities department requires \$374,000 for masonry, wood refinishing, and improve climate control at the Niagara Falls History Museum.

Business Case: This project includes critical lifecycle repairs/upgrades at the Niagara Falls History Museum, located at 5810 Ferry Street, to maintain the facility in a state of good repair, improve energy efficiency, and ensure operational reliability based on the 2023 building condition assessment and site conditions.

The historic site consists of an original building constructed in the late 1800's with an addition added in 2011. Key components requiring replacement or upgrades include:

1. Phased masonry replacement
Previous funding was approved in 2025 budget for the commencement of phased masonry repairs to address deteriorating brick and mortar, preventing water infiltration and structural damage while preserving the building's historic character.
2. Exterior wood refinishing
To restore and protect original wood elements exposed to weathering, ensuring longevity and maintaining the museum's heritage appearance.
3. Building automation system upgrades
To improve climate control, energy efficiency, and long-term operational cost savings while maintaining environmental conditions for artifact preservation.

Work is scheduled to last from August 2026 through the end of the calendar year.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Mar-26	1-Jun-26	1-Jul-26	1-Aug-26	31-Dec-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DC** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division:	Recreation, Culture and Facilities	2026 Request	Total Cost
Department:	Facilities	\$ 374,000	\$ 1,450,800
Project Type:	State of Good Repair (Asset Management)	Pre-2026	Forecast
		\$ 234,500	\$ 842,300

Project Name: History Museum Priority Capital Repairs

Project Description: The Facilities department requires \$374,000 for masonry, wood refinishing, and improve climate control at the Niagara Falls History Museum.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	366,500	842,300

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	234,500	374,000	366,500	475,800	
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	234,500	374,000	366,500	475,800	-

FUNDING SOURCES

Transfer from Operating	(27,750)	(224,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(173,000)	(150,000)			
OLG Reserve Fund	(33,750)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(234,500)	(374,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	366,500	842,300	842,300
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Fire Station #5 Emergency Power Generator

Project Contact: Facilities Manager
Project Type: Strategic Investment
Priority Ranking: Very High

2026 Budget Request: \$ 105,000
Pre-2026 Approved: \$ 75,000
Forecast 2027+: \$ -
Total Project Cost: \$ 180,000
Project Start Date: 1-May-25
Estimated End Date: 31-Mar-26
Project ID#: F95-23

Project Description: The Facilities department requires \$105,000 to install a permanent emergency backup generator at Fire Station #5.

Business Case: Generators are a critical component of power backup and redundancy for fire stations which house specialized equipment that must remain powered during grid outages. Previously, \$75,000 was approved for a portable generator however, an additional \$105,000 in funding would upgrade to a permanently installed generator to provide more reliable and automatic backup power for Station 5. There is currently no backup power.

Essential systems requiring continuous power include:

- Radio equipment – Used to communicate with fire trucks and notify volunteers via pagers. During disasters or blackouts, this becomes the primary method of communication.
- Computer systems – Critical for coordination between stations and 911 dispatchers. Onboard apparatus computers rely on internet/Wi-Fi, which must remain active.
- Air extractors – Remove harmful diesel fumes from fire vehicle startups, ensuring a safe indoor environment.
- Building access – Firefighters use key fobs to enter stations. During outages, delayed access has directly impacted emergency response times.

In addition to maintaining emergency response capabilities, this also supports the station's ability to act as a local hub for emergency relief to residents—providing a safe, powered location during extended outages or severe weather events. This investment ensures Station 5 remains operational when the community needs it most.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-May-25	1-Jun-25	1-Jan-26	15-Jan-26	31-Mar-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ Yes **Is The Funding Confirmed?** ☐ Yes **Funding Source**

Support For Request: Please attach supporting documentation

**Explanation of Impact on
Operating Budget:**
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 105,000	\$ 180,000
Project Type: Strategic Investment	Pre-2026	Forecast
	\$ 75,000	\$ -

Project Name: Fire Station #5 Emergency Power Generator

Project Description: The Facilities department requires \$105,000 to install a permanent emergency backup generator at Fire Station #5.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	75,000	105,000		
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	75,000	105,000	-	-

FUNDING SOURCES

Transfer from Operating	(75,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund		(55,000)		
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants		(50,000)		
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	(75,000)	(105,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: Fire Administration Priority Capital Repairs

Project Contact: Facilities Manager

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 145,000

Pre-2026 Approved: \$ 328,500

Forecast 2027+: \$ 108,000

Total Project Cost: \$ 581,500

Project Start Date: 1-Jan-26

Estimated End Date: 1-Aug-26

Project ID#: F97-24

Project Description: Lifecycle capital repairs and improvements to maintain the asset in a state of good repair and ensure safety and functionality of the facility.

Business Case: This project includes critical lifecycle repairs/upgrades at the Fire Administration Building to maintain the facility in a state of good repair, improve energy efficiency, and ensure operational reliability based on the 2023 building condition assessment and site conditions. Key components requiring replacement or upgrades include:

1. Interior Lighting: Replace existing light fixtures with energy-efficient LED lighting to reduce energy consumption and maintenance costs.
2. Water Main & Fire Hydrant: Replace original infrastructure under existing asphalt driveway to ensure reliable water supply for training and truck refilling operations, and water supply to the fire station building.
3. Windows: Upgrade to energy-efficient windows to improve insulation, reduce utility costs, and enhance occupant comfort. Funding was approved in previous years complete phased replacement. Additional funds are required to complete all windows.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	15-May-26	1-Aug-26

Growth Related: No

In-DC Background Study?

Year

%-DG

External Funding: No

Is The Funding Confirmed?

Funding Source

Support For Request: Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 145,000	\$ 581,500
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 328,500	\$ 108,000

Project Name: Fire Administration Priority Capital Repairs

Project Description: Lifecycle capital repairs and improvements to maintain the asset in a state of good repair and ensure safety and functionality of the facility.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	-	108,000	108,000
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EXPENDITURES

Consulting (Design, Admin, PM)	18,000				
Studies and Master Plans					
Information Technology					
Facilities and Land	310,500	145,000	108,000		
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	328,500	145,000	108,000	-	-

FUNDING SOURCES

Transfer from Operating	(89,500)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(239,000)	(145,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(328,500)	(145,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	108,000	108,000	108,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: 2026 Furniture Purchases

Project Contact: James Dowling

Project Type: State of Good Repair (Asset Management)

Priority Ranking: High

2026 Budget Request: \$ 100,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 100,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: New

Project Description: Lifecycle replacement of City-wide furniture.

Business Case: The Corporation is requesting capital funding for the purchase and replacement of furniture at various locations across the City to support ongoing operations and improve the delivery of public programs and services.

Replacement of staff furniture (e.g., desks, chairs, cabinets) to improve workplace ergonomics, efficiency, and safety.

Replacement of durable furniture for community programming spaces, including tables, stackable chairs, and storage solutions used for recreational activities and events.

Much of the existing furniture is outdated, worn, or no longer meets current health, safety, or functional needs. New furnishings are necessary to maintain functionality of program spaces, allow for flexible room configurations, and improve the overall experience for participants and staff within these heavily used programming areas.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	1-Jan-26	31-Mar-26	N/A	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DG ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

Not applicable. No net new incremental operating costs.



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 100,000	\$ 100,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 2026 Furniture Purchases

Project Description: Lifecycle replacement of City-wide furniture.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture		100,000			
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(100,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: Building Condition Assessments

Project Contact: Facilities Manager

Project Type: State of Good Repair (Asset Management)

Priority Ranking: High

2026 Budget Request: \$ 54,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ 100,000

Total Project Cost: \$ 154,000

Project Start Date: 1-Jan-26

Estimated End Date: 15-Jun-26

Project ID#: NEW

Project Description: The Facilities department requires \$54,000 to conduct building condition assessments at properties to identify and prioritize future repair needs.

Business Case: This request is for funding for contracted services to conduct professional building condition assessments at 12 City-owned properties to evaluate facility integrity, safety, and long-term capital needs. These small to mid-size facilities were not included in the 2023 assessments which focused on large facilities.

The facilities include the Stamford Columbarium, Battleground Hotel Museum, Firehall Theatre, Niagara Falls Armoury, St. John Ambulance, Oakes Park, Houck Park, M F Ker, E E Mitchelson, Patrick Cummings Park, Palmer Park and Firemen's Park and are necessary to support asset management prioritization and reporting.

The targeted buildings are aging, with undocumented deficiencies in key systems such as roofing, HVAC, electrical, plumbing, and structure. Without detailed assessments, the facilities risk unexpected failures, costly emergency repairs, and potential health or safety hazards.

The assessments will provide a comprehensive analysis of each building's inventory, condition, identify deficiencies, estimate repair and replacement costs, and prioritize actions based on urgency and risk.

Facility assessment typically occurs every 3 to 5 years and is a best practice in asset management. Many of the facilities included have not been assessed since 2019. It enables data-driven decisions, improves service reliability, reduces long-term costs, and ensures that assets remain safe, functional, and compliant with applicable standards.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	15-Mar-26	15-Jun-26

Growth Related: ☐ No

In-DC Background Study? ☐

Year ☐

%-DC ☐

External Funding: ☐ No

Is The Funding Confirmed? ☐

Funding Source ☐

Support For Request: ☐ Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 54,000	\$ 154,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 100,000

Project Name: Building Condition Assessments

Project Description: The Facilities department requires \$54,000 to conduct building condition assessments at properties to identify and prioritize future repair needs.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	100,000	100,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		54,000	100,000		
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	54,000	100,000	-	-

FUNDING SOURCES

Transfer from Operating		(54,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(54,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	100,000	100,000	100,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: Fire Station #1 Priority Capital Repairs

Project Contact: Facilities Manager

Project Type: State of Good Repair (Asset Management)

Priority Ranking: High

2026 Budget Request: \$ 207,000

Pre-2026 Approved: \$ 326,800

Forecast 2027+: \$ 352,400

Total Project Cost: \$ 886,200

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: F98-24

Project Description: The Facilities department requires \$207,000 to replace worn asphalt, concrete aprons and exterior parging at Fire Station 1.

Business Case: This project includes critical lifecycle repairs/upgrades at the Fire Station 1, located at 5815 Morrison Street, to maintain the facility in a state of good repair, and ensure operational reliability based on the 2023 building condition assessment and site conditions. Key components requiring replacement or upgrades include:

1. Concrete Apron: Replace cracked and settling concrete aprons to support emergency vehicle loads and ensure safe ingress/egress.

2. Exterior Sanitary Piping: Lifecycle replacement of wastewater infrastructure under concrete apron.

3. Exterior Parging: Replace deteriorated parging to protect the building envelope and prevent moisture damage.

4. Painting: Phased life cycle painting of interior building walls, doors and frames.

These components are at or near end-of-life, with deterioration posing risks to operations and safety. Timely replacement will avoid higher future costs, reduce maintenance needs, and ensure uninterrupted emergency response. The project aligns with asset management best practices and supports long-term functionality of a critical public safety facility.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	15-May-26	31-Dec-26

Growth Related: No

In-DC Background Study?

Year

%-DC

External Funding: No

Is The Funding Confirmed?

Funding Source

Support For Request: Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 207,000	\$ 886,200
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 326,800	\$ 352,400

Project Name: Fire Station #1 Priority Capital Repairs

Project Description: The Facilities department requires \$207,000 to replace worn asphalt, concrete aprons and exterior parging at Fire Station 1.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	-	180,600	352,400

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	326,800	207,000	180,600	171,800	
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	326,800	207,000	180,600	171,800	-

FUNDING SOURCES

Transfer from Operating	(326,800)	(207,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(326,800)	(207,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	180,600	352,400	352,400
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: Park Facilities Priority Capital Repairs

Project Contact: Facilities Manager

Project Type: State of Good Repair (Asset Management)

Priority Ranking: High

2026 Budget Request: \$ 114,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 114,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: NEW

Project Description: The Facilities department requires \$114,000 for repairs & replacement of components across City owned park buildings.

Business Case: This project includes capital repairs & replacement of Park Buildings, located throughout the City, to ensure the facilities remain in a state of good repair, mitigate safety risks, and maintain operational reliability based on building condition assessment and site conditions.

Some key components requiring repairs or replacement include:

1. Replacement of exterior sealants to preserve the integrity of the building envelope by preventing water infiltration and long-term structural repairs.
2. Interior and exterior painting to protect surfaces and structural elements from weathering and deterioration and maintain visual appeal.
3. HVAC replacement to ensure system reliability and energy efficiency.
4. Replacement of deteriorating doors and frames to maintain security and weather protection.
5. Concrete sidewalk repairs to eliminate trip hazards and improve accessibility.
6. Replacement of plumbing fixtures to improve water usage and reliability in washrooms and change rooms.

These repairs and replacements extend the service life of park assets and reduce the need for costly emergency repairs. Priorities are based on facility condition, usage, and safety considerations.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	15-Mar-26	31-Dec-26

Growth Related:

In-DC Background Study?

Year

%-DG

External Funding:

Is The Funding Confirmed?

Funding Source

Support For Request:

Please attach supporting documentation

Explanation of Impact on Operating Budget: Staff anticipate potential minor operating cost reduction associated with HVAC as new HVAC may be eligible for grant funding/rebate.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 114,000	\$ 114,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Park Facilities Priority Capital Repairs

Project Description: The Facilities department requires \$114,000 for repairs & replacement of components across City owned park buildings.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	114,000			
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	114,000	-	-

FUNDING SOURCES

Transfer from Operating	(114,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(114,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: St. John Ambulance Parking Lot
Replacement

Project Contact: Facilities Manager

Project Type: State of Good Repair (Asset Management)

Priority Ranking: High

2026 Budget Request: \$ 75,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 75,000

Project Start Date: 1-Jan-26

Estimated End Date: 15-Jul-26

Project ID#: NEW

Project Description: The Facilities department requires \$75,000 to replace the asphalt parking lot at the St. John Ambulance building.

Business Case: The existing asphalt parking lot at the St. John Ambulance building, located at 5734 Glenholme Avenue, requires replacement. The lot has reached the end of its service life, with significant surface deterioration, cracking, and uneven grading that has worsened over time due to weather exposure, ground movement, and regular use. The current condition presents operational and safety concerns, including:

Surface Deterioration: Cracking, potholes, and degraded asphalt reduce the usability of the lot and increase the risk of trip hazards for pedestrians.

Uneven Grading and Drainage Issues: Poor grading has led to water pooling during rainfall and snowmelt, accelerating pavement deterioration and increasing slip hazards in colder months.

Accessibility and Compliance: Surface irregularities create accessibility challenges, particularly in designated accessible parking spaces and pedestrian access to the building.

The scope of work includes full removal and replacement of the asphalt surface, regrading for proper drainage, and repainting of line markings.

This investment will improve safety, accessibility, and usability of the site for staff and visitors. Replacing the asphalt now will prevent higher future repair costs and support the long-term functionality of the parking area.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Apr-26	1-May-26	1-Jun-26	15-Jul-26

Growth Related: ☐ No

In-DC Background Study? ☐

Year ☐

%-DG ☐

External Funding: ☐ No

Is The Funding Confirmed? ☐

Funding Source ☐

Support For Request: ☐ Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 75,000	\$ 75,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: St. John Ambulance Parking Lot Replacement

Project Description: The Facilities department requires \$75,000 to replace the asphalt parking lot at the St. John Ambulance building.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land		75,000		
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	75,000	-	-

FUNDING SOURCES

Transfer from Operating		(75,000)		
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(75,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities
Department: Recreation
Project Name: Update to the Recreation, Culture & Park Ten Year Plan
Project Contact: Kathy Moldenhauer
Project Type: Growth Related
Priority Ranking: Very High

2026 Budget Request: \$ 140,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 140,000
Project Start Date: 1-Jan-26
Estimated End Date: 1-Sep-26
Project ID#: NEW

Project Description: The Recreation department requires \$140,000 in 2026 for contracted services to produce an update report to the City's 10-year RCP Plan.

Business Case: The Recreation, Culture & Parks Plan ("RCP Plan") is based upon the fundamental philosophy that every Niagara Falls resident can draw inspiration from local recreation, culture and parks services in order for them to thrive, both as individuals and as a community. Residents and the City can receive physical, social, economic, and creative benefits from these services, building on Niagara Falls' parks system and historical significance. This approach supports the City of Niagara Falls in pursuing its Strategic Priorities through the development of recreation, culture, and parks.

The RCP Plan guides services provided by the City of Niagara Falls between the years 2021 and 2031 and the scope includes:

- Indoor and outdoor recreation facilities operated through the Recreation & Culture Department;
- Arts and cultural facilities operated through the Recreation & Culture Department;
- Parks and open spaces maintained by the Municipal Works Department; and
- Programs and services offered through the municipal recreation, culture and parks system.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	1-Sep-26

Growth Related: Yes **In DC Background Study?** Yes **Year** 2024 **% DC** 75%

External Funding: No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: Budgetary Estimate Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Recreation	\$ 140,000	\$ 140,000
Project Type: Growth Related	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Update to the Recreation, Culture & Park Ten Year Plan

Project Description: The Recreation department requires \$140,000 in 2026 for contracted services to produce an update report to the City's 10-year RCP Plan.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)	140,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	- 140,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(35,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges	(105,000)			
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	- (140,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



CAPITAL PROJECT ADMINISTRATION

2026 CAPITAL BUDGET

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CAPITAL PROJECT ADMINISTRATION

Summary of Projects in Priority Order

[Capital Project Administration Project Summary](#)

Financial Summary

[Capital Financial Administration Financial Summary](#)

City-Wide

[2026 Capital Delivery Overhead](#)

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Capital Project Administration

2026 Capital Budget Summary of Budget Requests (in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
1 2026 Capital Delivery Overhead	56	Very High	AM	\$ 2,535,000
				<u>\$ 2,535,000</u>

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CAPITAL PROJECT ADMINISTRATION

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	2,535,000	-	-	-	2,535,000
TOTAL EXPENDITURES	2,535,000	-	-	-	2,535,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	(1,017,000)	-	-	-	(1,017,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(1,518,000)	-	-	-	(1,518,000)
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(2,535,000)	-	-	-	(2,535,000)

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Capital Budget Worksheet 2026

Requesting Division: Capital Project Administration

Department: City-Wide

Project Name: 2026 Capital Delivery Overhead

Project Contact: James Dowling

Project Type: State of Good Repair (Asset Management)

Priority Ranking: Very High

2026 Budget Request: \$ 2,535,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 2,535,000

Project Start Date: 1-Jan-26

Estimated End Date: 31-Dec-26

Project ID#: MS54-19

Project Description: City Staff time to be allocated to Capital projects worked on during the year.

Business Case: Since 2019 the City has been re-allocating some staff salaries to the capital budget. These staff members work primarily on capital asset-related projects. Similar to external consultants costs allocated to capital projects, internal staff time can be allocated accordingly to each project staff spend time on.

The 2026 capital budget includes the following positions:

- 2x Landscape Architects
- 1x Landscape Coordinator
- 1x Manager of Engineering
- 2x Sr. Project Managers
- 5x Project Managers
- 1x Construction Supervisor
- 2x Construction Inspectors
- 1x Senior Buyer
- 1x Senior Financial Analyst
- 1x Senior Manager of Realty Services (25% Capital Levy Funded)
- 1x Capital Accounting Coordinator

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	N/A	N/A	N/A	31-Dec-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Salaries capitalized avoid these positions supporting capital projects from placing a burden on the operating budget.
(Financials on Page 2)



Capital Budget Worksheet 2026

Requesting Division: Capital Project Administration	2026 Request	Total Cost
Department: City-Wide	\$ 2,535,000	\$ 2,535,000
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ -

Project Name: 2026 Capital Delivery Overhead

Project Description: City Staff time to be allocated to Capital projects worked on during the year.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - - - -

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other		2,535,000		
TOTAL EXPENDITURES	-	2,535,000	-	-

FUNDING SOURCES

Transfer from Operating		(1,017,000)		
Capital Levy (Asset Management)				
Transfer from Water/Sewer		(1,518,000)		
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(2,535,000)	-	-

CLOSING BALANCE (Surplus)/Deficit - - - - -

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



DEFERRED PROJECTS

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Index

DEFERRED PROJECTS

Summary of Projects in Priority Order

[Deferred Projects Summary](#)

Financial Summary

[Deferred Projects Financial Summary](#)

Engineering Department

[Ferguson Street Reconstruction - Sewer Separation and Watermain](#)

[Weightman Bridge Lighting Improvements](#)

Engineering Department - Parks

[Stamford Lions Park Improvements](#)

[Cricket Practice Facility Development \(Design\)](#)

Facilities Department

[MacBain Library Entrance Ramp](#)

Fire Department

[Gym Equipment Replacements](#)

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Deferred Projects

2026 Capital Budget Summary of Budget Requests (in priority order by department)

Project Name	Rank (Overall)	Priority	Type*	2026 Budget Request (\$)
Engineering Department				
1 Ferguson Street Reconstruction - Sewer Separation and Watermain Replacement	57	Very High	AM	\$ 4,000,000
2 Weightman Bridge Lighting Improvements	114	Low	SE	\$ 600,000
Engineering Department Total				\$ 4,600,000
Engineering Department - Parks				
5 Stamford Lions Park Improvements	113	Low	SE	\$ 100,000
6 Cricket Practice Facility Development (Design)	115	Very Low	SE	\$ 35,000
Engineering Department - Parks Total				\$ 135,000
Facilities Department				
3 MacBain Library Entrance Ramp	116	Very Low	SE	\$ 60,000
Facilities Department Total				\$ 60,000
Fire Department				
4 Gym Equipment Replacements	117	Very Low	AM	\$ 43,000
Fire Department Total				\$ 43,000
Deferred Projects Total				\$ 4,838,000

*AM: Asset Management | SE: Service Level Enhancement | SI: Strategic Investment | GR: Growth

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2026-2029 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

DEFERRED PROJECTS

<u>EXPENDITURES</u>	FORECAST				Total
	2026	2027	2028	2029	2026-2029
Consulting (Design, Admin, PM)	695,000	300,000	350,000	-	1,345,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	60,000	-	-	-	60,000
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	90,000	350,000	-	-	440,000
Fixtures and Furniture	43,000	46,875	51,565	-	141,440
Construction:					
Roads, Bridges and Culverts	1,700,000	975,875	1,311,280	-	3,987,155
Stormwater Management	630,000	322,825	365,900	-	1,318,725
Water and Wastewater Systems	1,170,000	719,980	1,249,075	-	3,139,055
Contingency	450,000	230,000	330,000	-	1,010,000
Other	-	-	-	-	-
TOTAL EXPENDITURES	4,838,000	2,945,555	3,657,820	-	11,441,375

<u>FUNDING SOURCES</u>					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-
Development Charges	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	-	-	-	-	-

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Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Ferguson Street Reconstruction - Sewer Separation and Watermain Replacement
Project Contact: Kent Schachowskoj
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very High

2026 Budget Request: \$ 4,000,000
Pre-2026 Approved: \$ 150,000
Forecast 2027+: \$ 6,154,935
Total Project Cost: \$ 10,304,935
Project Start Date: 1-Jan-26
Estimated End Date: 11/31/2026
Project ID#: MS58-22

Project Description: The Engineering department requires \$4,000,000 in 2026 to design and reconstruct Ferguson Street, including underground services, and sidewalk.

Business Case: Ferguson Street is located in the City's northeast quadrant and is the main arterial road passing through the Silvertown neighbourhood. It spans approximately 880 meters, intersecting with Victoria Avenue to the west and River Road to the east.

A Functional Servicing Assessment Study was initiated for the Silvertown area in 2020. The study identified Ferguson Street as a priority for reconstruction due to poor Pavement Condition Index scoring. There are also operational concerns with the combined sewer, including areas of deformation, leakage, and/or encrustation.

Infrastructure needs on Ferguson Street include:

- Road reconstruction;
- Combined sewer spot repair and relining;
- Sanitary sewer extension to facilitate future separations;
- Cast iron watermain replacement; and,
- Sidewalk and street lighting improvements.

The large scope of work has been divided into three phases as follows: Phase 1: Victoria Avenue to Muir Avenue, Phase 2: Muir Avenue to Hickson Avenue, Phase 3: Hickson Avenue to River Road .

The 2026 capital budget request is for \$4,000,000 to complete construction of the Phase 1 improvements. This cost estimate is based on the design consultant's 90% design submission. An additional \$100,000 is also requested to proceed with additional geotechnical work in support of Phase 2 & 3 designs.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	15-Mar-26	1-May-26	11/31/2026

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DG** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)**

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 4,000,000	\$ 10,304,935
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ 150,000	\$ 6,154,935

Project Name: Ferguson Street Reconstruction - Sewer Separation and Watermain Replacement

Project Description: The Engineering department requires \$4,000,000 in 2026 to design and reconstruct Ferguson Street, including underground services, and sidewalk.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	4,000,000	6,548,680	10,154,935
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EXPENDITURES

Consulting (Design, Admin, PM)	150,000	650,000	300,000	350,000	
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,100,000	975,875	1,311,280	
Stormwater Management		630,000	322,825	365,900	
Water and Wastewater Systems		1,170,000	719,980	1,249,075	
Contingency		450,000	230,000	330,000	
Other					
TOTAL EXPENDITURES	150,000	4,000,000	2,548,680	3,606,255	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(150,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(150,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	4,000,000	6,548,680	10,154,935	10,154,935
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Engineering
Project Name: Weightman Bridge Lighting Improvements

Project Contact: Erik Nickel
Project Type: Service Level Enhancement
Priority Ranking: Low

2026 Budget Request: **\$ 600,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 600,000
Project Start Date: 1-Sep-26
Estimated End Date: 31-Dec-26
Project ID#: NEW

Project Description: The Engineering department requires \$600,000 in 2026 to install decorative lighting improvements to the Weightman Bridge.

Business Case: The Weightman Bridge is a defining feature of Chippawa that was constructed in 1968 and spans the Welland River. It is a three-span bridge with an overall length of approximately 98 meters.

In 2022 Council requested Staff to undertake a feasibility review for the purpose of enhancing the bridge with decorative, themed lighting. During the past three years several community partners have stepped up to offer their support.

In 2025 Staff partnered with Niagara Parks to engage a consultant to perform a technical review of the bridge in tandem with their forebay bridge on the Niagara Parkway near the Power Station. Key elements of review included placement of lighting to prevent vandalism, lighting style and design, and power requirements. Additional work is required to perform a structural analysis and to ensure that the lighting system brackets are compatible with the bridge superstructure.

Approval of this project budget is contingent on fundraising and/or contributions from other sources such as in-kind professional services, in-kind construction services, grants, and donations from community partners.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Sep-26	1-Sep-26	1-Sep-26	1-Sep-26	31-Dec-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year % DG

External Funding: ☐ Yes ☒ Is The Funding Confirmed? ☐ No Funding Source NPC

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Engineering	\$ 600,000	\$ 600,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Weightman Bridge Lighting Improvements

Project Description: The Engineering department requires \$600,000 in 2026 to install decorative lighting improvements to the Weightman Bridge.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	600,000	600,000	600,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		600,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	600,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	600,000	600,000	600,000	600,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Stamford Lions Park Improvements

Project Contact: David Antonsen
Project Type: Service Level Enhancement
Priority Ranking: Low

2026 Budget Request: **\$ 100,000**
Pre-2026 Approved: \$ -
Forecast 2027+: \$ -
Total Project Cost: \$ 100,000
Project Start Date: 3-Apr-26
Estimated End Date: 16-Oct-26
Project ID#: NEW

Project Description: The Parks Department requires \$100,000 to design and install improvements to Stamford Lions Park.

Business Case: Stamford Lions Park provides a basic level of neighborhood park service to the southern portions of the Ker Neighborhood Planning Area. As part of a land swap agreement, the development at 3846 Portage Road has contributed funds to provide additional improvements to Stamford Lions Park.

The purpose of this project is to implement these improvements which may include tree planting, seating, a games area and other related amenities. Additionally, the improvements will include stormwater drainage works within the park.

Costs include \$10,000 for design and \$90,000 for construction/installation.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
3-Apr-26	1-Jun-26	20-Jul-26	7-Sep-26	16-Oct-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ No ☒ Year %DC

External Funding: ☐ No ☒ Is The Funding Confirmed? Funding Source

Support For Request: ☐ Budgetary Estimate ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)

There are no operational impacts anticipated.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 100,000	\$ 100,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: Stamford Lions Park Improvements

Project Description: The Parks Department requires \$100,000 to design and install improvements to Stamford Lions Park.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	100,000	100,000	100,000

EXPENDITURES

Consulting (Design, Admin, PM)		10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries		90,000			
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	100,000	100,000	100,000	100,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Municipal Works
Department: Parks
Project Name: Cricket Practice Facility Development
(Design)
Project Contact: David Antonsen
Project Type: Service Level Enhancement
Priority Ranking: Very Low

2026 Budget Request: \$ 35,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 350,000
Total Project Cost: \$ 385,000
Project Start Date: 1-Jun-26
Estimated End Date: 16-Nov-26
Project ID#: NEW

Project Description: The Parks Department requires \$35,000 for design work related to the development of a new multi-lane cricket practice facility.

Business Case: Cricket is a sport in high demand within the Niagara Region. The Niagara Falls Recreation, Culture and Parks Plan identified a need for more cricket facilities.

A dedicated practice facility is needed to support player development and would include multiple-lane batting and bowling fenced pitches.

Design of the cricket practice facility would occur in 2026 and include user consultation, site selection and engineering design. Construction of the facility would occur in 2027.

**Estimated Project Timeline
(DD-MMM-YY):**

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jun-26	N/A	N/A	N/A	16-Nov-26

Growth Related: ☐ No **In-DC Background Study?** ☐ **Year** ☐ **%-DC** ☐

External Funding: ☐ No **Is The Funding Confirmed?** ☐ **Funding Source** ☐

Support For Request: ☐ Budgetary Estimate ☐ Please attach supporting documentation

**Explanation of Impact on
Operating Budget:
(Financials on Page 2)** There are no operational impacts anticipated.



Capital Budget Worksheet 2026

Requesting Division: Municipal Works	2026 Request	Total Cost
Department: Parks	\$ 35,000	\$ 385,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ 350,000

Project Name: Cricket Practice Facility Development (Design)

Project Description: The Parks Department requires \$35,000 for design work related to the development of a new multi-lane cricket practice facility.

	Forecasted Future Expenditures				
	Pre-2026	2026	2027	2028	2029
OPENING BALANCE (Surplus)/Deficit	-	-	35,000	385,000	385,000

EXPENDITURES

Consulting (Design, Admin, PM)		35,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries			350,000		
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	35,000	350,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	35,000	385,000	385,000	385,000
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities

Department: Facilities

Project Name: MacBain Library Entrance Ramp

Project Contact: Facilities Manager

Project Type: Service Level Enhancement

Priority Ranking: Very Low

2026 Budget Request: \$ 60,000

Pre-2026 Approved: \$ -

Forecast 2027+: \$ -

Total Project Cost: \$ 60,000

Project Start Date: 1-Jan-26

Estimated End Date: 1-May-26

Project ID#: NEW

Project Description: The Facilities department requires \$60,000 to install a ramp and automatic doors at the side entrance to the MacBain Community Centre Library.

Business Case: This project includes the installation of a new accessible concrete ramp at the side entrance of the library branch located within the MacBain Community Centre and automatic door operators. This upgrade is requested to accommodate expanded EarlyON programming within the library, which will make use of exterior space adjacent to the side entrance and offers an alternative access point to the existing accessible entrance at the front of the Community Centre Library.

The existing side door currently lacks a barrier-free path of travel, limiting access and creating challenges for caregivers, young children, and individuals with mobility devices. Installing a fully compliant AODA-accessible concrete ramp & door operators will:

- Provide a safe, inclusive alternative entrance for EarlyON participants
- Support increased program attendance and community use
- Ensure compliance with accessibility standards

The ramp will be designed to integrate with existing site conditions and will include handrails and appropriate landing areas.

Construction is scheduled to take place from March to May 2026.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Jan-26	1-Feb-26	1-Mar-26	15-Mar-26	1-May-26

Growth Related: ☐ No

In-DC Background Study? ☐

Year ☐

%-DG ☐

External Funding: ☐ No

Is The Funding Confirmed? ☐

Funding Source ☐

Support For Request: ☐ Budgetary Estimate

Please attach supporting documentation

Explanation of Impact on
Operating Budget:
(Financials on Page 2)

N/A



Capital Budget Worksheet 2026

Requesting Division: Recreation, Culture and Facilities	2026 Request	Total Cost
Department: Facilities	\$ 60,000	\$ 60,000
Project Type: Service Level Enhancement	Pre-2026	Forecast
	\$ -	\$ -

Project Name: MacBain Library Entrance Ramp

Project Description: The Facilities department requires \$60,000 to install a ramp and automatic doors at the side entrance to the MacBain Community Centre Library.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit - - 60,000 60,000 60,000

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land	60,000			
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	60,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit - 60,000 60,000 60,000 60,000

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2026

Requesting Division: Fire
Department: Operations
Project Name: Gym Equipment Replacements

Project Contact: Scott Lawson
Project Type: State of Good Repair (Asset Management)
Priority Ranking: Very Low

2026 Budget Request: \$ 43,000
Pre-2026 Approved: \$ -
Forecast 2027+: \$ 98,440
Total Project Cost: \$ 141,440
Project Start Date: 15-Feb-26
Estimated End Date: 31-May-26
Project ID#: NEW

Project Description: Fire Services require \$43,000 in 2025 to purchase replacement exercise equipment at Station 1.

Business Case: In 2025, the Station 1 gym equipment replacement capital request was deferred. CAO Burgess indicated that a formal study to determine the effect of exercise-induced fatigue on performance of firefighters would be conducted prior to proceeding with the capital project.

With the gym equipment at Station 1 at its end of life, the replacement equipment will continue to add to the overall physical and mental health needs of our staff. Maintaining peak physical well-being isn't a choice for members of the fire service; it's a prerequisite. Regular exercise among firefighters is effective in preventing or mitigating ill health (e.g., hypertension, diabetes, and obesity), as well as enhancing their firefighting capabilities. Regular exercise is also known to have a profound positive impact on depression and anxiety and relieves stress, improving a firefighter's overall mental health.

The current suite of equipment was purchased used from a former private gym facility. The proposed new equipment represents an approximate direct replacement, not an enhancement of gym equipment.

There are no delivery costs and taxes are included. A list of equipment has been provided in an attachment.

Estimated Project Timeline
(DD-MMM-YY):

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
15-Feb-26	15-Mar-26	15-Apr-26	30-Apr-26	31-May-26

Growth Related: ☐ No ☒ In-DC Background Study? ☐ Year ☐ % DC ☐

External Funding: ☐ No ☒ Is The Funding Confirmed? ☐ Funding Source ☐

Support For Request: ☐ Formal Quote ☒ Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2026

Requesting Division: Fire	2026 Request	Total Cost
Department: Operations	\$ 43,000	\$ 141,440
Project Type: State of Good Repair (Asset Management)	Pre-2026	Forecast
	\$ -	\$ 98,440

Project Name: Gym Equipment Replacements

Project Description: Fire Services require \$43,000 in 2025 to purchase replacement exercise equipment at Station 1.

		Forecasted Future Expenditures		
Pre-2026	2026	2027	2028	2029

OPENING BALANCE (Surplus)/Deficit	-	-	43,000	89,875	141,440
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EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture		43,000	46,875	51,565	
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	43,000	46,875	51,565	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	43,000	89,875	141,440	141,440
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ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-