



**2023-2026 Capital Projects Budget**  
**CONSOLIDATED 2023 RECOMMENDED, PRE-APPROVED,**  
**CONTINGENT ON GRANT APPROVAL AND LIBRARY**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	2,164,100	6,431,497	917,500	537,500	-	7,886,497
Facilities and Land	16,471,131	3,256,664	281,000	111,000	111,000	3,759,664
Vehicles and Equipment	2,562,789	10,013,773	1,094,800	1,194,800	1,044,800	13,348,173
Parks/Trails/Cemeteries	45,000	566,090	50,000	-	-	616,090
Fixtures and Furniture	535,000	886,000	170,000	170,000	170,000	1,396,000
<b>Construction:</b>						
Roads, Bridges and Culverts	595,750	17,321,811	5,453,312	1,700,000	450,000	24,925,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	27,500	2,202,496	335,800	303,800	-	2,842,096
Other	1,410,000	3,332,002	-	-	-	3,332,002
<b>TOTAL EXPENDITURES</b>	<b>32,975,520</b>	<b>61,516,514</b>	<b>16,735,676</b>	<b>8,770,600</b>	<b>3,775,800</b>	<b>90,798,590</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	(832,800)	(3,459,244)	-	-	-	(3,459,244)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,605,000)	-	-	-	(12,605,000)
Capital SPRs/Reserve Funds	(2,813,500)	(7,062,752)	-	-	-	(7,062,752)
OLG Reserve Fund	(803,200)	(6,315,520)	-	-	-	(6,315,520)
Development Charges	(500,000)	(2,128,646)	-	-	-	(2,128,646)
Debentures	(12,200,000)	(14,726,617)	-	-	-	(14,726,617)
Canada Community Benefit Fund	(3,485,000)	(4,775,000)	-	-	-	(4,775,000)
Federal/Provincial Grants	(3,430,400)	(7,698,226)	-	-	-	(7,698,226)
External Contributions	(2,904,955)	(1,495,650)	-	-	-	(1,495,650)
Other	(600,000)	(500,000)	-	-	-	(500,000)
<b>TOTAL FUNDING SOURCES</b>	<b>(32,975,520)</b>	<b>(61,516,514)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(61,516,514)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



# 2023-2026 Capital Projects Budget

## CONSOLIDATED 2023 RECOMMENDED, PRE-APPROVED AND CONTINGENT ON GRANT APPROVAL

As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	2,164,100	6,431,497	917,500	537,500	-	7,886,497
Facilities and Land	16,471,131	3,256,664	281,000	111,000	111,000	3,759,664
Vehicles and Equipment	2,562,789	9,922,740	1,094,800	1,194,800	1,044,800	13,257,140
Parks/Trails/Cemeteries	45,000	566,090	50,000	-	-	616,090
Fixtures and Furniture	535,000	886,000	170,000	170,000	170,000	1,396,000
<b>Construction:</b>						
Roads, Bridges and Culverts	595,750	17,321,811	5,453,312	1,700,000	450,000	24,925,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	27,500	2,202,496	335,800	303,800	-	2,842,096
Other	1,410,000	3,332,002	-	-	-	3,332,002
<b>TOTAL EXPENDITURES</b>	<b>32,975,520</b>	<b>61,425,481</b>	<b>16,735,676</b>	<b>8,770,600</b>	<b>3,775,800</b>	<b>90,707,557</b>

### **FUNDING SOURCES**

Transfer from Operating	(832,800)	(3,450,141)	-	-	-	(3,450,141)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,605,000)	-	-	-	(12,605,000)
Capital SPRs/Reserve Funds	(2,813,500)	(7,062,752)	-	-	-	(7,062,752)
OLG Reserve Fund	(803,200)	(6,315,520)	-	-	-	(6,315,520)
Development Charges	(500,000)	(2,046,716)	-	-	-	(2,046,716)
Debentures	(12,200,000)	(14,726,617)	-	-	-	(14,726,617)
Canada Community Benefit Fund	(3,485,000)	(4,775,000)	-	-	-	(4,775,000)
Federal/Provincial Grants	(3,430,400)	(7,698,226)	-	-	-	(7,698,226)
External Contributions	(2,904,955)	(1,495,650)	-	-	-	(1,495,650)
Other	(600,000)	(500,000)	-	-	-	(500,000)
<b>TOTAL FUNDING SOURCES</b>	<b>(32,975,520)</b>	<b>(61,425,481)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(61,425,481)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



**2023-2026 Capital Projects Budget**  
**2023 PRE-APPROVED PROJECT**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	75,000	-	-	-	75,000
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	<b>75,000</b>	-	-	-	<b>75,000</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	-	-	-	-	-	-
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(75,000)	-	-	-	(75,000)
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	-	<b>(75,000)</b>	-	-	-	<b>(75,000)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



**2023-2026 Capital Projects Budget**  
**PROJECT CONTINGENT ON GRANT FUNDING APPROVAL**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	15,250,000	450,000	-	-	-	450,000
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>15,250,000</b>	<b>450,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>450,000</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	(150,000)	-	-	-	-	-
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(400,000)	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-
Debentures	(11,700,000)	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	(3,000,000)	(450,000)	-	-	-	(450,000)
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(15,250,000)</b>	<b>(450,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(450,000)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



## 2023-2026 Capital Projects Budget ALL SERVICES - 2023 RECOMMENDED

As Approved November 22, 2022

EXPENDITURES	Pre-2023	2023	FORECAST			Total
			2024	2025	2026	2023-2026
Consulting (Design, Admin, PM)	2,164,100	6,356,497	917,500	537,500	-	7,811,497
Facilities and Land	1,221,131	2,806,664	281,000	111,000	111,000	3,309,664
Vehicles and Equipment	2,562,789	9,922,740	1,094,800	1,194,800	1,044,800	13,257,140
Parks/Trails/Cemeteries	45,000	566,090	50,000	-	-	616,090
Fixtures and Furniture	535,000	886,000	170,000	170,000	170,000	1,396,000
<b>Construction:</b>						
Roads, Bridges and Culverts	595,750	17,321,811	5,453,312	1,700,000	450,000	24,925,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	27,500	2,202,496	335,800	303,800	-	2,842,096
Other	1,410,000	3,332,002	-	-	-	3,332,002
<b>TOTAL EXPENDITURES</b>	<b>17,725,520</b>	<b>60,900,481</b>	<b>16,735,676</b>	<b>8,770,600</b>	<b>3,775,800</b>	<b>90,182,557</b>

### FUNDING SOURCES

Transfer from Operating	(682,800)	(3,450,141)	-	-	-	(3,450,141)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,605,000)	-	-	-	(12,605,000)
Capital SPRs/Reserve Funds	(2,413,500)	(6,987,752)	-	-	-	(6,987,752)
OLG Reserve Fund	(803,200)	(6,315,520)	-	-	-	(6,315,520)
Development Charges	(500,000)	(2,046,716)	-	-	-	(2,046,716)
Debentures	(500,000)	(14,726,617)	-	-	-	(14,726,617)
Canada Community Benefit Fund	(3,485,000)	(4,775,000)	-	-	-	(4,775,000)
Federal/Provincial Grants	(430,400)	(7,248,226)	-	-	-	(7,248,226)
External Contributions	(2,904,955)	(1,495,650)	-	-	-	(1,495,650)
Other	(600,000)	(500,000)	-	-	-	(500,000)
<b>TOTAL FUNDING SOURCES</b>	<b>(17,725,520)</b>	<b>(60,900,481)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(60,900,481)</b>

\*A Portion of total Debentures to be recovered from Development Charges



**2023-2026 Capital Projects Budget**  
**BUILDING AND PLANNING**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	550,000	1,082,161	-	-	-	1,082,161
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	800,000	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	150,000	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>1,500,000</b>	<b>1,082,161</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,082,161</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	-	(79,000)	-	-	-	(79,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(25,000)	-	-	-	(25,000)
OLG Reserve Fund	-	(167,161)	-	-	-	(167,161)
Development Charges	(500,000)	(811,000)	-	-	-	(811,000)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	(1,000,000)	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(1,500,000)</b>	<b>(1,082,161)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,082,161)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



## 2023-2026 Capital Projects Budget FIRE

As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	160,000	1,516,800	319,800	319,800	319,800	2,476,200
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>160,000</b>	<b>1,516,800</b>	<b>319,800</b>	<b>319,800</b>	<b>319,800</b>	<b>2,476,200</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	-	(541,800)	-	-	-	(541,800)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-	-
OLG Reserve Fund	(160,000)	(75,000)	-	-	-	(75,000)
Development Charges	-	-	-	-	-	-
Debentures	-	(900,000)	-	-	-	(900,000)
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(160,000)</b>	<b>(1,516,800)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(1,516,800)</b>

\*A Portion of total Debentures to be recovered from Development Charges



**2023-2026 Capital Projects Budget**  
**GENERAL GOVERNMENT**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	175,000	-	-	-	175,000
Facilities and Land	-	500,000	-	-	-	500,000
Vehicles and Equipment	974,720	1,249,720	275,000	275,000	275,000	2,074,720
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	130,000	130,000	130,000	130,000	520,000
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>974,720</b>	<b>2,054,720</b>	<b>405,000</b>	<b>405,000</b>	<b>405,000</b>	<b>3,269,720</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	-	(392,100)	-	-	-	(392,100)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	(10,315)	-	-	-	(10,315)
Capital SPRs/Reserve Funds	-	(374,325)	-	-	-	(374,325)
OLG Reserve Fund	(200,000)	(500,000)	-	-	-	(500,000)
Development Charges	-	(3,260)	-	-	-	(3,260)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	(430,400)	(430,400)	-	-	-	(430,400)
External Contributions	(344,320)	(344,320)	-	-	-	(344,320)
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(974,720)</b>	<b>(2,054,720)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,054,720)</b>

\*A Portion of total Debentures to be recovered from Development Charges





# 2023-2026 Capital Projects Budget

## INFORMATION SYSTEMS

As Approved November 22, 2022

EXPENDITURES	FORECAST					Total
	Pre-2023	2023	2024	2025	2026	2023-2026
Consulting (Design, Admin, PM)	-	105,000	-	-	-	105,000
Facilities and Land	-	381,000	11,000	11,000	11,000	414,000
Vehicles and Equipment	69,500	3,040,000	500,000	500,000	450,000	4,490,000
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	40,000	40,000	40,000	40,000	160,000
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	341,000	-	-	-	341,000
<b>TOTAL EXPENDITURES</b>	<b>69,500</b>	<b>3,907,000</b>	<b>551,000</b>	<b>551,000</b>	<b>501,000</b>	<b>5,510,000</b>

FUNDING SOURCES						
Transfer from Operating	-	(695,441)	-	-	-	(695,441)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(163,200)	-	-	-	(163,200)
OLG Reserve Fund	(69,500)	(3,048,359)	-	-	-	(3,048,359)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(69,500)</b>	<b>(3,907,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3,907,000)</b>

\*A Portion of total Debentures to be recovered from Development Charges



**2023-2026 Capital Projects Budget**  
**LIBRARY SERVICES**  
 As Approved November 22, 2022

<u><b>EXPENDITURES</b></u>	<b>Pre-2023</b>	<b>2023</b>	<b>FORECAST</b>			<b>Total</b>
			<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	91,033	-	-	-	91,033
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	<b>91,033</b>	-	-	-	<b>91,033</b>

<u><b>FUNDING SOURCES</b></u>						
Transfer from Operating	-	(9,103)	-	-	-	(9,103)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	(81,930)	-	-	-	(81,930)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	-	<b>(91,033)</b>	-	-	-	<b>(91,033)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



# 2023-2026 Capital Projects Budget

## MUNICIPAL WORKS - ENGINEERING

As Approved November 22, 2022

EXPENDITURES	FORECAST					Total
	Pre-2023	2023	2024	2025	2026	2023-2026
Consulting (Design, Admin, PM)	1,524,100	4,054,336	460,000	80,000	-	4,594,336
Facilities and Land	50,000	240,254	-	-	-	240,254
Vehicles and Equipment	-	50,000	-	-	-	50,000
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	595,750	16,571,811	5,003,312	1,250,000	-	22,825,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	-	1,892,586	238,300	206,300	-	2,337,186
Other	1,260,000	2,850,002	-	-	-	2,850,002
<b>TOTAL EXPENDITURES</b>	<b>12,594,100</b>	<b>43,165,170</b>	<b>14,134,876</b>	<b>6,289,800</b>	<b>2,000,000</b>	<b>65,589,846</b>

FUNDING SOURCES						
Transfer from Operating	(532,800)	(654,400)	-	-	-	(654,400)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,539,685)	-	-	-	(12,539,685)
Capital SPRs/Reserve Funds	(1,950,000)	(1,714,997)	-	-	-	(1,714,997)
OLG Reserve Fund	(195,000)	(620,000)	-	-	-	(620,000)
Development Charges	-	(1,160,456)	-	-	-	(1,160,456)
Debentures	-	(13,626,617)	-	-	-	(13,626,617)
Canada Community Benefit Fund	(2,950,000)	(4,130,000)	-	-	-	(4,130,000)
Federal/Provincial Grants	-	(6,817,826)	-	-	-	(6,817,826)
External Contributions	(1,560,635)	(1,151,330)	-	-	-	(1,151,330)
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(12,594,100)</b>	<b>(43,165,170)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(43,165,170)</b>

\*A Portion of total Debentures to be recovered from Development Charges



**2023-2026 Capital Projects Budget**  
**MUNICIPAL WORKS - FLEET**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	3,916,220	-	-	-	3,916,220
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	<b>3,916,220</b>	-	-	-	<b>3,916,220</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	-	(15,400)	-	-	-	(15,400)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	(55,000)	-	-	-	(55,000)
Capital SPRs/Reserve Funds	-	(3,845,820)	-	-	-	(3,845,820)
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	-	<b>(3,916,220)</b>	-	-	-	<b>(3,916,220)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



**2023-2026 Capital Projects Budget**  
**MUNICIPAL WORKS - PARKING**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	150,000	-	100,000	-	250,000
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	<b>150,000</b>	-	<b>100,000</b>	-	<b>250,000</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	-	(100,000)	-	-	-	(100,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-	-
OLG Reserve Fund	-	(50,000)	-	-	-	(50,000)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	-	<b>(150,000)</b>	-	-	-	<b>(150,000)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



# 2023-2026 Capital Projects Budget

## MUNICIPAL WORKS - PARKS

As Approved November 22, 2022

EXPENDITURES	FORECAST					Total
	Pre-2023	2023	2024	2025	2026	2023-2026
Consulting (Design, Admin, PM)	50,000	255,000	-	-	-	255,000
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	45,000	510,000	50,000	-	-	560,000
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>95,000</b>	<b>765,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>815,000</b>

FUNDING SOURCES						
Transfer from Operating	(75,000)	(83,000)	-	-	-	(83,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(20,000)	(100,000)	-	-	-	(100,000)
OLG Reserve Fund	-	(510,000)	-	-	-	(510,000)
Development Charges	-	(72,000)	-	-	-	(72,000)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(95,000)</b>	<b>(765,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(765,000)</b>

\*A Portion of total Debentures to be recovered from Development Charges



# 2023-2026 Capital Projects Budget

## MUNICIPAL WORKS - TRANSPORTATION

As Approved November 22, 2022

EXPENDITURES	FORECAST					Total
	Pre-2023	2023	2024	2025	2026	2023-2026
Consulting (Design, Admin, PM)	-	220,000	-	-	-	220,000
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
<b>Construction:</b>						
Roads, Bridges and Culverts	-	750,000	450,000	450,000	450,000	2,100,000
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	-	<b>970,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>2,320,000</b>

FUNDING SOURCES						
Transfer from Operating	-	(120,000)	-	-	-	(120,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(240,000)	-	-	-	(240,000)
OLG Reserve Fund	-	(610,000)	-	-	-	(610,000)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	-	<b>(970,000)</b>	-	-	-	<b>(970,000)</b>

\*A Portion of total Debentures to be recovered from Development Charges



## 2023-2026 Capital Projects Budget CEMETERIES

As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	10,000	400,000	457,500	457,500	-	1,315,000
Facilities and Land	150,000	-	-	-	-	-
Vehicles and Equipment	250,000	-	-	-	-	-
Parks/Trails/Cemeteries	-	56,090	-	-	-	56,090
Fixtures and Furniture	-	4,000	-	-	-	4,000
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	27,500	124,910	97,500	97,500	-	319,910
Other	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>437,500</b>	<b>585,000</b>	<b>555,000</b>	<b>555,000</b>	<b>-</b>	<b>1,695,000</b>

### **FUNDING SOURCES**

Transfer from Operating	-	-	-	-	-	-
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(422,500)	-	-	-	-	-
OLG Reserve Fund	(15,000)	(585,000)	-	-	-	(585,000)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>TOTAL FUNDING SOURCES</b>	<b>(437,500)</b>	<b>(585,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(585,000)</b>

\*A Portion of total Debentures to be recovered from Development Charges





**2023-2026 Capital Projects Budget**  
**RECREATION, CULTURE AND FACILITIES**  
 As Approved November 22, 2022

<b>EXPENDITURES</b>	<b>FORECAST</b>					<b>Total</b>
	<b>Pre-2023</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2023-2026</b>
Consulting (Design, Admin, PM)	30,000	65,000	-	-	-	65,000
Facilities and Land	1,021,131	1,685,410	270,000	100,000	100,000	2,155,410
Vehicles and Equipment	308,569	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	535,000	712,000	-	-	-	712,000
<b>Construction:</b>						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	185,000	-	-	-	185,000
Other	-	141,000	-	-	-	141,000
<b>TOTAL EXPENDITURES</b>	<b>1,894,700</b>	<b>2,788,410</b>	<b>270,000</b>	<b>100,000</b>	<b>100,000</b>	<b>3,258,410</b>

<b>FUNDING SOURCES</b>						
Transfer from Operating	(75,000)	(769,000)	-	-	-	(769,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(21,000)	(524,410)	-	-	-	(524,410)
OLG Reserve Fund	(163,700)	(150,000)	-	-	-	(150,000)
Development Charges	-	-	-	-	-	-
Debentures	(500,000)	(200,000)	-	-	-	(200,000)
Canada Community Benefit Fund	(535,000)	(645,000)	-	-	-	(645,000)
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	(600,000)	(500,000)	-	-	-	(500,000)
<b>TOTAL FUNDING SOURCES</b>	<b>(1,894,700)</b>	<b>(2,788,410)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2,788,410)</b>

*\*A Portion of total Debentures to be recovered from Development Charges*



**City of Niagara Falls**  
**2023 Capital Budget**  
**Summary of Approved Projects**  
 As Approved November 22, 2022

Project Name	Project ID	Pre-2023 Budget (\$)	2023 Approved Budget (\$)	Total Project Budget To Date (\$)
<b>Pre-Approved Projects</b>				
1 Climate Change Study	G57-22	-	75,000	75,000
		-	75,000	75,000
<b>Contingent on Grant Approvals</b>				
1 NF Exchange&City Market (Formerly HUB)	RF-41	15,250,000	450,000	15,700,000
		15,250,000	450,000	15,700,000
<b>Fire</b>				
1 FLEET Replacement - Pumper 5	F88-23	-	900,000	900,000
2 Personal Protective Equipment	F89-23	-	244,800	244,800
3 Squad 1	F87-22	160,000	75,000	235,000
4 Auto Extrication Tools	F90-23	-	75,000	75,000
5 Thermal Imaging Camera - Pumper 4	F91-23	-	15,000	15,000
6 Decontamination Spray Packs	F92-23	-	12,000	12,000
7 Trench Training Prop	F93-23	-	40,000	40,000
8 Fire Ground Nozzles	F94-23	-	80,000	80,000
9 Emergency Power Generator - Station 5	F95-23	-	75,000	75,000
		160,000	1,516,800	1,676,800
<b>General Government</b>				
1 Small Equipment - Corporation	G31	-	275,000	275,000
2 Furniture Purchases - Corporation	G15	-	130,000	130,000
3 Fleet Optimization Study and Operational Review	G58-23	-	175,000	175,000
4 Smart City Initiative	G51-22	974,720	974,720	1,949,440
5 Space Renovation and Moves	G66-23	-	500,000	500,000
		974,720	2,054,720	3,029,440
<b>Information Systems</b>				
1 IS - Hardware Technology Purchases	G59-23	-	450,000	450,000
2 New Backup Solution	G60-23	-	350,000	350,000
3 Access Control Panel Replacements	G61-23	-	40,000	40,000
4 IS - New CRM Solution	G62-23	-	100,000	100,000
5 CS - New ERP Solution - Phase 1	G63-23	-	2,100,000	2,100,000
6 Website Upgrade	G64-23	-	20,000	20,000
7 Participatory Budgeting Pilot Project	G65-23	-	200,000	200,000
8 New Project Manager for IS/GEN	G67-23	-	141,000	141,000
9 Information Systems Master Plan	G68-23	-	75,000	75,000
10 Camera Upgrades at MacBain Community Centre	RF27	69,500	20,000	89,500
11 LGL - Legal Files	G69-23	-	30,000	30,000
12 VMWare Workstation	G70-23	-	11,000	11,000
13 Camera Upgrades at the Service Center	G71-23	-	70,000	70,000
14 Disaster Recovery Project	G72-23	-	300,000	300,000
		69,500	3,907,000	3,976,500
<b>MW Engineering &amp; Operations</b>				
1 2023 Capital Labour	MS54-19	1,260,000	1,648,000	2,908,000
2 2023 Mill & Pave Program	R148-23	-	1,585,000	1,585,000
3 2023 Road Rehabilitation Program	R149-23	-	1,255,000	1,255,000
4 2023 Sidewalk Replacement	R150-23	-	505,000	505,000
5 2023 Asphalt Overlay Program - DC	R151-23	-	671,100	671,100
6 2023 Asphalt Overlay Program	R152-23	-	125,000	125,000
7 Victoria Avenue & Bridge Street Roundabout	MS62-22	1,200,000	325,000	1,525,000
8 Sanitary Network State of Good Repair	SS70	8,500,000	2,000,000	10,500,000
9 Montrose/Biggar/Reixinger Reconstruction (SNH)	MS64-23	-	13,626,617	13,626,617
10 Ferry Street Reconstruction - Phase 1	R119-19	145,000	3,550,000	3,695,000
11 Willoughby Dr Road Reconstruction	MS46-20	200,000	200,000	400,000
12 Willowdell Road Bridge (S100B) Rehabilitation	BC27-21	112,500	1,080,000	1,192,500
13 Major Donald Dell Bridge Rehabilitation	BC25-21	67,500	660,000	727,500
14 Royal Manor Drive Bridge Rehabilitation	BC15	175,000	150,000	325,000
15 Roadway Design and Soil Investigation Program	R153-23	-	100,000	100,000
16 Sanitary Sewer Capital Replacement Program	SS82-21	100,000	50,000	150,000



**City of Niagara Falls**  
**2023 Capital Budget**  
**Summary of Approved Projects**  
 As Approved November 22, 2022

Project Name	Project ID	Pre-2023 Budget (\$)	2023 Approved Budget (\$)	Total Project Budget To Date (\$)
<b>MW Engineering &amp; Operations (Continued)</b>				
17 Watermain Capital Replacement Program	W63-21	100,000	100,000	200,000
18 Rural Roads Needs Study	R143-22	150,000	150,000	300,000
19 Urban Road Needs Study	R154-23	-	250,000	250,000
20 2023 Surface Treatment Program	R155-23	-	650,000	650,000
21 Fern, Marieclaudé & Jordan Watermain Replacement	W57-20	15,000	1,830,000	1,845,000
22 Brown Road Watermain Replacement	W66-23	-	2,827,700	2,827,700
23 Hodgson Subdivision Sewer Separation Strategy PH1	STMS52-21	100,000	190,000	290,000
24 Beaverdams Road Reconstruction	MS65-23	-	110,000	110,000
25 Kalar Road & Beaverdams Road Intersection	R156-23	-	50,000	50,000
26 Main St Chippawa Rd Reconstruction and Sewer	R125-20	100,000	4,904,261	5,004,261
27 Mewburn Rd Reconstruction	MS61-22	225,000	135,000	360,000
28 Armoury Street Sewer Separation	MS50-20	100,000	2,253,792	2,353,792
29 Warden/Douglas/Ann Area Watermain Replacements	W63-21	44,100	1,003,700	1,047,800
30 Municipal Service Centre - Fence Replacement.	G73-23	-	70,000	70,000
31 Little Mississippi Drain Diversion Channel	STMS53-23	-	100,000	100,000
32 Municipal Service Centre - Asphalt Replacement	G74-23	-	65,000	65,000
33 Park St. Parking Lot	PRKG51-23	-	25,000	25,000
34 Environmental Studies at 4555 Erie Avenue (West)	MS66-23	-	620,000	620,000
35 South Tourist Core Servicing Strategy	SS86-23	-	50,000	50,000
36 Portage Rd to Orlando Dr Watermain Replacement	W67-23	-	250,000	250,000
		12,594,100	43,165,170	55,759,270
<b>MW Fleet</b>				
1 Annual Fleet Vehicle Replacement	FR12-23	-	2,610,000	2,610,000
2 Annual Plow Truck/Loader Replacement	FR13-23	-	498,820	498,820
3 Fleet Pool Vehicle	FR14-23	-	35,400	35,400
4 Roads Equipment and Other Flexible Attachments	FR15-23	-	352,000	352,000
5 Sidewalk Sweeper	FR16-23	-	220,000	220,000
6 Forestry Operations Equipment	FR17-23	-	200,000	200,000
		-	3,916,220	3,916,220
<b>MW Parking</b>				
1 Parking Enforcement Software Upgrade	PRKG48-23	-	30,000	30,000
2 Parking Machine (Pay & Display) Replacement	PRKG49-23	-	100,000	100,000
3 Electric Vehicle Charging stations at NF Exchange	PRKG50-23	-	20,000	20,000
		-	150,000	150,000
<b>MW Parks</b>				
1 Pickleball Facility Development	P135-23	-	350,000	350,000
2 Urban Forest Management Plan Development	P136-23	-	100,000	100,000
3 MacBain C.C. Skateboard Park Improvements	RF57-20	70,000	60,000	130,000
4 Parks and Trails Wayfinding Implementation	P119	25,000	75,000	100,000
5 Mewburn Park/Mountain Road Landfill Master Plan	P137-23	-	100,000	100,000
6 Willick Road Woodlot Management	P138-23	-	80,000	80,000
		95,000	765,000	860,000
<b>MW Transportation</b>				
1 Network Screening & Vision Zero Development	TSP56-23	-	100,000	100,000
2 Traffic Signal Rebuild	TSP57-23	-	450,000	450,000
3 Traffic Signal Component Replacement	TSP58-23	-	240,000	240,000
4 Residential Parking Rate Study	PRKG47-23	-	120,000	120,000
5 Traffic Calming Projects	TSP59-23	-	60,000	60,000
		-	970,000	970,000
<b>Building and Planning</b>				
1 Streamline Development Approvals	GG56-22	1,000,000	167,161	1,167,161
2 Official Plan Update	G50-22	500,000	125,000	625,000
3 MTO/Hospital Secondary Plan	BP52-23	-	90,000	90,000
4 Northwest Niagara Falls Secondary Plan Study Work	BP53-23	-	350,000	350,000
5 Garner West Secondary Plan	BP54-23	-	350,000	350,000
		1,500,000	1,082,161	2,582,161



**City of Niagara Falls**  
**2023 Capital Budget**  
**Summary of Approved Projects**  
 As Approved November 22, 2022

Project Name	Project ID	Pre-2023 Budget (\$)	2023 Approved Budget (\$)	Total Project Budget To Date (\$)
<b>RCF Cemeteries</b>				
1 Development of Lundy's Lane Cemetery Corner	C20-22	437,500	65,000	502,500
2 Detailed Design of Future Cemetery Site	C27-23	-	450,000	450,000
3 Landscaping Upgrades to Cenotaph	C28-23	-	35,000	35,000
4 Restoration of Historic Double Gate	C29-23	-	35,000	35,000
		437,500	585,000	1,022,500
<b>Recreation, Culture and Facilities</b>				
1 MacBain Community Centre Restart	RF-65-22	600,000	800,000	1,400,000
2 Gale Centre-Refrigeration Equipment Replacement	RF-63-21	535,000	645,000	1,180,000
3 NF History Museum-Humidifier Replacement	BP-48-22	75,000	50,000	125,000
4 Service Centre Wash Bay Repairs	G75-23	-	55,000	55,000
5 Gale Centre Epoxy Flooring	RF68-23	-	95,000	95,000
6 Gale Centre Rink#1 Seat Repairs	RF40	21,000	57,410	78,410
7 Fire Station #4 Improvements	F74-20	34,400	160,000	194,400
8 MacBain Pool Capital Repairs and Improvements	RF69-23	-	35,000	35,000
9 MacBain Capital Repairs and Improvements	RF70-23	-	120,000	120,000
10 Fire Station #3 - Provision for Urgent Repairs	F96-23	-	150,000	150,000
11 Lundy's Lane Cemetery Operations Building	C25-22	500,000	200,000	700,000
12 Fire Station #1 Improvements	F70-20	82,500	20,000	102,500
13 Niagara Falls Lions Club	RF71-23	-	30,000	30,000
14 Fire Station #2 Improvements	F71-20	30,000	70,000	100,000
15 Prince Charles Pool Improvements	RF-56-20	16,800	88,000	104,800
16 Archway and Beautification at City Hall	G76-23	-	72,000	72,000
17 Provision for New Project Manager - Facilities	G77-23	-	141,000	141,000
		1,894,700	2,788,410	4,683,110
<b>2023 Capital Budget All Services Total</b>		<b>32,975,520</b>	<b>61,425,481</b>	<b>94,401,001</b>
<b>Library</b>				
1 Collection Materials	L47-23	-	91,033	91,033
		-	91,033	91,033
<b>2023 Capital Budget All Services Total (Including Library)</b>		<b>32,975,520</b>	<b>61,516,514</b>	<b>94,492,034</b>