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# **GENERAL PURPOSES BUDGET**

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## 2018 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Expense

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

Responsibility Centre	2018 Expense Budget	2017 Expense Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,998,881	6,675,480	323,401	4.84
ADMINISTRATIVE SERVICES	40,502,750	40,561,922	(59,172)	(0.15)
FIRE AND BUILDING SERVICES	30,507,090	28,329,339	2,177,751	7.69
MUNICIPAL WORKS	20,324,498	20,281,693	42,805	0.21
PARKS AND CEMETERIES	4,736,675	4,886,944	(150,269)	(3.07)
TRANSPORTATION	17,431,859	16,197,075	1,234,784	7.62
RECREATION AND CULTURE	11,699,179	11,598,733	100,446	0.87
PLANNING AND BUSINESS DEVELOPMENT SERVICES	2,523,248	2,410,906	112,342	4.66
SUMMARY OF ALL RESPONSIBILITY CENTRES	134,724,180	130,942,092	3,782,088	2.89

**2018 GENERAL PURPOSES BUDGET**

## SUMMARY OF REVENUE AND EXPENSE

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

SUMMARY OF REVENUE AND EXPENSE	2018 BUDGET	2017 BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>REVENUES</b>				
TAXATION CITY GENERAL & URBAN SERVICE	66,114,220	63,725,643	2,388,577	3.75
TAXATION WASTE MANAGEMENT	6,645,595	6,650,022	(4,427)	(0.07)
TAXATION OTHER CHARGES	21,000	21,000	-	0.00
PAYMENT IN LIEU OF TAXATION	7,050,627	7,050,627	-	0.00
GRANTS	2,638,699	2,752,631	(113,932)	(4.14)
LICENCES	302,000	332,000	(30,000)	(9.04)
OTHER MUNICIPALITIES	1,208,806	1,201,051	7,755	0.65
PERMITS	1,807,000	1,607,000	200,000	12.45
RENTS	215,838	182,980	32,858	17.96
SERVICE CHARGES	6,250	6,250	-	0.00
USER FEES	6,029,454	5,649,941	379,513	6.72
CONCESSIONS	35,000	35,000	-	0.00
FINES	100,000	130,000	(30,000)	(23.08)
PENALTIES AND INTEREST	2,200,000	2,200,000	-	0.00
INVESTMENT INCOME	2,790,000	2,565,000	225,000	8.77
DONATIONS	31,000	31,000	-	0.00
SALES	911,522	912,178	(656)	(0.07)
OTHER REVENUE	24,719,310	24,603,176	116,134	0.47
INTERNAL TRANSFERS	4,980,237	4,770,969	209,268	4.39
TRANSFERS FROM RESERVES, RESERVE FUNDS	6,917,622	6,515,624	401,998	6.17
<b>TOTAL REVENUES</b>	<b>134,724,180</b>	<b>130,942,092</b>	<b>3,782,088</b>	<b>2.89</b>
<b>EXPENSES</b>				
SALARIES AND WAGES	47,357,912	44,593,820	2,764,092	6.20
OVERTIME	1,121,249	1,150,249	(29,000)	(2.52)
EMPLOYEE BENEFITS	12,713,374	11,908,848	804,526	6.76
LONG TERM DEBT INTEREST CHARGES	1,983,643	2,169,757	(186,114)	(8.58)
LONG TERM DEBT PRINCIPAL PAYMENTS	3,037,469	3,337,150	(299,681)	(8.98)
MATERIALS AND SERVICES	17,976,483	17,767,719	208,764	1.17
CONTRACT SERVICES	24,016,699	23,560,383	456,316	1.94
RENTS AND FINANCIALS	1,032,653	865,843	166,810	19.27
TRANSFERS TO BOARDS, AGENCIES, COMMISSIONS	81,140	86,946	(5,806)	(6.68)
TRANSFERS TO CAPITAL	5,551,119	5,551,119	-	0.00
TRANSFERS TO RESERVES, RESERVE FUNDS	15,305,761	15,705,761	(400,000)	(2.55)
INTERNAL TRANSFERS	4,546,678	4,244,497	302,181	7.12
<b>TOTAL EXPENSES</b>	<b>134,724,180</b>	<b>130,942,092</b>	<b>3,782,088</b>	<b>2.89</b>
<b>REVENUE LESS EXPENSES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## 2018 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – All Responsibility Centres

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

Responsibility Centre	2018 Net Budget	2017 Net Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,753,281	6,436,880	316,401	4.92
ADMINISTRATIVE SERVICES	(70,568,009)	(67,815,187)	(2,752,822)	4.06
FIRE AND BUILDING SERVICES	24,134,384	22,164,633	1,969,751	8.89
MUNICIPAL WORKS	14,052,228	14,208,691	(156,463)	(1.10)
PARKS AND CEMETERIES	3,893,750	4,094,019	(200,269)	(4.89)
TRANSPORTATION	10,570,634	9,810,351	760,283	7.75
RECREATION AND CULTURE	9,228,184	9,125,983	102,201	1.12
PLANNING AND BUSINESS DEVELOPMENT SERVICES	1,935,548	1,974,630	(39,082)	(1.98)
SUMMARY OF ALL RESPONSIBILITY CENTRES	-	-	-	0.00

## 2018 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – City Council/Committee/Boards/Grants

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

CITY COUNCIL/COMMITTEE/BOARDS/GRANTS	2018 NET BUDGET	2017 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>CITY COUNCIL</b>				
MAYOR AND MEMBERS OF COUNCIL	442,807	378,913	63,894	16.86
OFFICE OF MAYOR AND COUNCIL SUPPORT	358,697	335,820	22,877	6.81
<b>COMMITTEES</b>				
RECREATION COMMITTEE	18,058	18,058	0	0.00
ARTS AND CULTURE COMMITTEE	11,900	11,900	0	0.00
COMMITTEE OF ADJUSTMENT	(77,623)	(72,643)	(4,980)	6.86
PARK IN THE CITY	11,400	11,400	0	0.00
MAYOR'S YOUTH ADVISORY COMMITTEE	7,000	7,000	0	0.00
MUNICIPAL HERITAGE COMMITTEE	11,000	11,000	0	0.00
<b>BOARDS</b>				
NIAGARA DISTRICT AIRPORT SERVICES	131,287	131,287	0	0.00
NIAGARA FALLS LIBRARY BOARD	4,493,583	4,258,973	234,610	5.51
NIAGARA FALLS ILLUMINATION BOARD	41,189	41,189	0	0.00
<b>GRANTS</b>				
OPG COMMUNITY IMPACT AGREEMENT	0	0	0	0.00
NIAGARA GENERAL HOSPITAL FOUNDATION	50,000	50,000	0	0.00
ST. JOHN'S AMBULANCE NIAGARA	32,900	32,900	0	0.00
PROJECT SHARE	298,400	298,400	0	0.00
WOMEN'S PLACE IN SOUTH NIAGARA	19,350	19,350	0	0.00
YWCA	51,333	51,333	0	0.00
WINTER FESTIVAL OF LIGHTS	342,000	342,000	0	0.00
NIAGARA FALLS TOURISM	360,000	360,000	0	0.00
OTHER GOVERNANCE AND SUPPORT	150,000	150,000	0	0.00
<b>CITY COUNCIL/COMMITTEES/BOARDS/GRANTS TOTAL</b>	<b>6,753,281</b>	<b>6,436,880</b>	<b>316,401,</b>	<b>4.92</b>

## 2018 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Administrative Services

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

ADMINISTRATIVE SERVICES	2018 NET BUDGET	2017 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>CHIEF ADMINISTRATION</b>				
CHIEF ADMINISTRATIVE OFFICER AND SUPPORT	705,571	743,501	(37,930)	(5.10)
RISK MANAGEMENT SERVICES – CLAIM SERVICES	668,601	685,965	(17,364)	(2.53)
RISK MANAGEMENT SERVICES – POLICY SERVICES	159,032	174,000	(14,968)	(8.60)
OTHER CORPORATE MANAGEMENT AND SUPPORT	(10,187,437)	(9,902,937)	(284,500)	2.87
<b>TOTAL CHIEF ADMINISTRATION</b>	<b>(8,654,233)</b>	<b>(8,299,471)</b>	<b>(354,762)</b>	<b>4.27</b>
<b>HUMAN RESOURCES</b>				
LABOUR AND EMPLOYEE RELATIONS SERVICES	497,604	469,836	27,768	5.91
STAFFING AND COMPENSATION SERVICES	2,310,000	2,2315,000	(5,000)	(0.22)
WSIB, HEALTH, SAFETY, SICK SERVICES	261,619	1,151,382	10,237	4.07
TRAINING AND DEVELOPMENT SERVICES	86,500	86,500	0	0.00
EMPLOYEE BENEFIT SERVICES	89,000	89,000	0	0.00
PAYROLL SERVICES	179,206	174,615	4,591	2.63
<b>TOTAL HUMAN RESOURCES</b>	<b>3,423,929</b>	<b>4,286,333</b>	<b>37,596</b>	<b>1.11</b>
<b>CLERKS/BYLAWS SERVICES</b>				
CLERKS SERVICES	823,021	973,956	(150,935)	(15.50)
ANIMAL CONTROL SERVICES	527,542	477,542	50,000	10.47
<b>TOTAL CLERKS/BYLAWS SERVICES</b>	<b>1,350,563</b>	<b>1,884,399</b>	<b>(100,935)</b>	<b>(6.95)</b>
<b>LEGAL SERVICES</b>				
CORPORATE LEGAL SERVICES	610,198	583,364	26,834	4.60

<b>ADMINISTRATIVE SERVICES</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>FINANCIAL SERVICES</b>				
DEBT AND INVESTMENT SERVICES	(920,000)	(707,117)	(212,883)	30.11
AUDITING SERVICES	70,000	70,000	0	0.00
CAPITAL ASSET MANAGEMENT & ACCOUNTING	4,354,646	4,356,262	(1,616)	(0.04)
PROPERTY TAXATION	(65,807,269)	(63,421,295)	(2,385,974)	3.76
TAXATION REGIONAL LEVY	0	0	0	0.00
TAXATION SCHOOL BOARDS	0	0	0	0.00
WASTE MANAGEMENT TAXATION	0	0	0	0.00
TAXATION OTHER LEVY CHARGES	(2,211,000)	(2,211,000)	0	0.00
TAXATION PAYMENTS IN LIEU	(7,050,627)	(7,050,627)	0	0.00
TAXATION SERVICES FOR FEES	(38,123)	(34,420)	(3,703)	10.76
REVENUE AND RECEIVABLE SERVICES	599,106	553,709	45,397	8.20
ACCOUNTING AND REPORTING SERVICES	426,079	414,829	11,250	2.71
PURCHASING & STORES	414,040	377,538	36,502	9.67
<b>TOTAL FINANCIAL SERVICES</b>	<b>(70,163,131)</b>	<b>(67,652,121)</b>	<b>(2,511,010)</b>	<b>3.71</b>
<b>INFORMATION SYSTEMS</b>				
INFORMATION SOFTWARE	2,013,215	1,934,360	78,855	4.08
INFORMATION HARDWARE	301,500	290,400	11,100	3.82
DATA, VOICE, COMMUNICATION	546,950	487,450	59,500	12.21
<b>TOTAL INFORMATION SYSTEMS</b>	<b>2,861,665</b>	<b>2,712,210</b>	<b>149,455</b>	<b>5.51</b>
OTHER GENERAL GOVERNMENT SERVICES	3,000	3,000	0	0.00
<b>ADMINISTRATIVE SERVICES TOTAL</b>	<b>(70,568,009)</b>	<b>(67,815,187)</b>	<b>(2,752,822)</b>	<b>4.06</b>



**2018 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Fire and Building Services

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

<b>FIRE AND BUILDING SERVICES</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>FIRE SERVICES</b>				
FIRE SUPPRESSION SERVICES	17,152,524	15,740,003	1,412,521	8.97
FIRE TRAINING SERVICES	584,492	556,152	28,340	5.10
FIRE PREVENTION SERVICES	1,350,571	1,153,963	196,608	17.04
FIRE COMMUNICATION SERVICES	1,249,511	1,096,441	153,070	13.96
FIRE FACILITIES SERVICES	450,660	524,891	(74,231)	(14.14)
OTHER FIRE SERVICES	1,520,722	1,507,108	13,664	0.91
EMERGENCY MEASURES	5,000	5,000	0	0.00
<b>TOTAL FIRE SERVICES</b>	<b>22,313,530</b>	<b>20,583,558</b>	<b>1,729,972</b>	<b>8.40</b>
<b>BUILDING SERVICES</b>				
BUILDING INSPECTION SERVICES	(134,483)	(197,611)	63,128	(31.95)
MUNICIPAL ENFORCEMENT SERVICES	769,527	674,765	94,762	14.04
FACILITY SERVICES	1,185,810	1,103,921	81,889	7.42
<b>TOTAL BUILDING SERVICES</b>	<b>1,820,854</b>	<b>1,581,075</b>	<b>239,779</b>	<b>15.17</b>
<b>FIRE AND BUILDING SERVICES TOTAL</b>	<b>24,134,384</b>	<b>22,164,633</b>	<b>1,969,751</b>	<b>8.89</b>

## 2018 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Municipal Works

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

Municipal Works	2018 NET BUDGET	2017 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>ROADWAY SERVICES</b>				
PAVED SURFACE MAINTENANCE	1,587,207	1,591,291	(4,084)	(0.26)
UNPAVED SURFACE MAINTENANCE	156,843	147,629	9,214	6.24
SIDEWALK MAINTENANCE	608,740	741,506	(132,766)	(17.90)
DRAINAGE, DITCH, CULVERT MAINTENANCE	302,565	340,114	(37,549)	(11.04)
FORESTRY	689,230	753,283	(64,053)	(8.50)
ROADSIDE MAINTENANCE	1,920,407	1,531,307	389,100	25.41
OTHER ROADWAY SERVICES	1,659,459	1,743,333	(83,875)	(4.81)
<b>TOTAL ROADWAY SERVICES</b>	<b>6,924,450</b>	<b>6,848,463</b>	<b>75,987</b>	<b>1.11</b>
<b>WINTER CONTROL SERVICES</b>				
PAVED SURFACE MAINTENANCE	3,266,225	3,189,967	76,258	2.39
SIDEWALK MAINTENANCE	616,677	595,130	21,547	3.62
<b>TOTAL WINTER CONTROL SERVICES</b>	<b>3,882,902</b>	<b>3,785,097</b>	<b>97,805</b>	<b>2.58</b>
<b>STREET LIGHTING SERVICES</b>				
STREET LIGHTING MAINTENANCE	426,695	416,695	10,000	2.40
STREET LIGHTING POWER CHARGES	904,206	953,327	(49,121)	(5.15)
<b>TOTAL STREET LIGHTING SERVICES</b>	<b>1,330,901</b>	<b>1,370,022</b>	<b>(39,121)</b>	<b>(2.86)</b>
<b>ENGINEERING SERVICES</b>				
ENGINEERING ADMINISTRATION	782,777	842,251	(59,474)	(7.06)
DEVELOPMENT SERVICES	(134,681)	(186,601)	51,920	(27.82)
INFRASTRUCTURE	280,673	251,411	29,262	11.64
PROJECT AND CONSTRUCTION	1,729,523	1,612,740	116,783	7.24
<b>TOTAL ENGINEERING SERVICES</b>	<b>2,658,292</b>	<b>2,519,801</b>	<b>138,491</b>	<b>5.50</b>
<b>FLEET AND EQUIPMENT SERVICES</b>				
FLEET	(1,281,854)	(1,044,711)	(237,143)	22.70
STORM SEWER SERVICES	444,537	647,019	202,482	(31.29)
PEST CONTROL	30,000	20,000	10,000	50.00
RAILWAY MAINTENANCE	63,000	63,000	0	0.00
<b>MUNICIPAL WORKS SERVICES TOTAL</b>	<b>14,052,228</b>	<b>14,208,691</b>	<b>(156,463)</b>	<b>(1.10)</b>

**2018 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Cemeteries and Parks

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

<b>CEMETERIES AND PARKS</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>CEMETERY SERVICES</b>				
CEMETERIES GROUNDS MAINTENANCE SERVICES	586,993	607,237	(20,244)	(3.33)
CEMETERIES FACILITIES SERVICES	65,614	65,614	0	0.00
CEMETERIES BURIAL SERVICES	82,651	62,596	20,055	32.04
CEMETERY DEVELOPMENT	7,500	7,500	0	0.00
CEMETERIES OTHER SERVICES	413,716	392,617	21,099	5.37
<b>TOTAL CEMETERY SERVICES</b>	<b>1,156,474</b>	<b>1,135,564</b>	<b>20,910</b>	<b>1.84</b>
<b>PARKS</b>				
PARKS GROUNDS MAINTENANCE SERVICES	1,329,724	1,607,015	(277,291)	(17.26)
ATHLETIC FIELDS MAINTENANCE SERVICES	1,109,994	1,058,810	51,184	4.83
<b>TOTAL PARKS</b>	<b>2,439,718</b>	<b>2,665,825</b>	<b>(226,107)</b>	<b>(8.48)</b>
LANDSCAPE DESIGN SERVICES	297,558	292,630	4,928	1.68
<b>CEMETERY AND PARKS TOTAL</b>	<b>3,893,750</b>	<b>4,094,019</b>	<b>(200,269)</b>	<b>(4.89)</b>

**2018 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Transportation Services

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

<b>TRANSPORTATION SERVICES</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>TRANSIT</b>				
TRANSIT MAINTENANCE	3,539,058	3,294,253	244,805	7.43
TRANSIT OUTSIDE SERVICES	46,441	(1,891)	48,332	(2555.90)
TRANSIT OPERATIONS	2,820,014	2,493,269	326,745	13.11
NIAGARA CHAIR-A-VAN	682,188	669,081	13,107	1.96
TRANSIT FACILITIES	564,532	641,850	(77,318)	(12.05)
TRANSIT – SPECIAL OPERATIONS	(229,233)	(258,864)	29,631	(11.45)
TRANSIT – VISITOR TRANSPORTATION SYSTEM	419,745	380,472	39,273	10.32
<b>TOTAL TRANSIT</b>	<b>7,842,745</b>	<b>7,218,170</b>	<b>624,575</b>	<b>8.65</b>
<b>TRAFFIC</b>				
TRAFFIC CONTROL	1,420,665	1,448,855	(28,190)	(1.95)
TRAFFIC SIGNS	400,520	440,610	(40,090)	(9.10)
TRAFFIC SIGNALS	190,000	190,000	0	0.00
TRANSPORTATION PLANNING SERVICES	49,250	48,150	1,100	2.28
TRANSPORTATION ADMINISTRATION	667,454	464,566	202,888	43.67
<b>TOTAL TRAFFIC</b>	<b>2,727,889</b>	<b>2,592,181</b>	<b>135,708</b>	<b>5.24</b>
<b>TRANSPORTATION SERVICES TOTAL</b>	<b>10,570,634</b>	<b>9,810,351</b>	<b>760,283</b>	<b>7.75</b>

## 2018 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Recreation and Culture Services

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

RECREATION AND CULTURE SERVICES	2018 NET BUDGET	2017 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>RECREATION PROGRAMS</b>				
POOLS PROGRAMS	256,046	232,293	23,753	10.23
CORONATION CENTRE	284,645	273,465	11,180	4.09
CORONATION CENTRE CAFÉ	(15,500)	(15,500)	0	1.00
OTHER RECREATION PROGRAMS	222,590	228,396	(5,806)	(2.54)
CANADA DAY	26,000	26,000	0	0.00
SANTA CLAUS PARADE	14,000	14,000	0	0.00
SPORTS WALL OF FAME	4,690	4,690	0	0.00
FARMER'S MARKET	42,990	37,000	5,990	16.19
<b>TOTAL RECREATION PROGRAMS</b>	<b>835,461</b>	<b>800,344</b>	<b>35,117</b>	<b>4.39</b>
<b>RECREATION FACILITIES</b>				
CHIPPAWA ARENA	162,343	202,893	(40,550)	(19.99)
GALE CENTRE	3,286,199	3,310,033	(23,834)	(0.72)
POOLS MAINTENANCE SERVICES	258,930	252,185	6,745	2.67
CORONATION CENTRE MAINTENANCE SERVICES	84,399	84,591	(192)	(0.23)
MACBAIN COMMUNITY CENTRE MAINTENANCE SERVICES	1,237,874	1,238,909	(1,035)	(0.08)
OTHER RECREATION FACILITIES SERVICES	1,077,494	1,048,170	29,324	2.80
<b>TOTAL RECREATION FACILITIES</b>	<b>6,107,239</b>	<b>6,136,781</b>	<b>(29,542)</b>	<b>(0.48)</b>
MUSEUMS	1,444,978	1,440,206	4,772	0.33
NIAGARA FALLS ARMOURY	24,000	0	24,000	100.00
RECREATION AND CULTURE SERVICES	816,506	748,652	67,854	9.06
<b>RECREATION AND CULTURE SERVICES TOTAL</b>	<b>9,228,184</b>	<b>9,125,983</b>	<b>102,201</b>	<b>1.12</b>

**2018 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Planning and Business Development Services

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2016 budget.

<b>PLANNING AND BUSINESS DEVELOPMENT</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>PLANNING SERVICES</b>				
PLANNING SERVICES	939,934	987,007	(47,073)	(4.77)
<b>BUSINESS DEVELOPMENT</b>				
BUSINESS DEVELOPMENT SERVICES	698,453	678,958	19,495	2.87
SMALL BUSINESS ENTERPRISE CENTRE	167,161	162,062	5,099	3.15
STARTER COMPANY	0	16,603	(16,603)	(100.00)
LUNDY'S LANE COMMUNITY IMPROVEMENT PLAN	65,000	65,000	0	0.00
MAIN & FERRY COMMUNITY IMPROVEMENT PLAN	65,000	65,000	0	0.00
<b>PLANNING AND BUSINESS DEVELOPMENT TOTAL</b>	<b>1,935,548</b>	<b>1,974,630</b>	<b>(39,082)</b>	<b>(1.98)</b>

# **CAPITAL BUDGET**

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**2018 CAPITAL BUDGET**

## SUMMARY – All Services

All Services	2018 NET BUDGET	2018-2022 Capital Projects Total
<b>EXPENDITURES</b>		
Engineering Fees/Design/Studies	4,431,000	4,431,000
Land/Building/Furniture/Equipment	5,004,000	5,004,000
Construction	317,000	317,000
Roads	17,100,000	17,100,000
Storm Sewers	1,872,000	1,872,000
Water	3,041,600	3,041,600
Sanitary Sewers	2,000,000	2,000,000
Sitework/Landscaping	3,921,000	3,921,000
Contingency	0	0
Other	916,500	916,500
Interest Expense	0	0
<b>TOTAL EXPENDITURES</b>	<b>38,603,100</b>	<b>38,603,100</b>
<b>FUNDING SOURCES</b>		
Special Purpose Reserves	12,258,758	12,258,758
Capital Holding Reserve	1,579,278	1,579,278
Reserve Fund	1,346,726	1,346,726
Transfer from Operating	10,364,219	10,364,219
Development Charges	2,135,000	2,135,000
Debentures	0	0
Gas Tax	4,993,000	4,993,000
Provincial/Federal Grants	2,311,119	2,311,119
External Contributions	3,615,000	3,615,000
Other	0	0
<b>TOTAL FUNDING SOURCES</b>	<b>38,603,100</b>	<b>38,603,100</b>



**2018-2022 CAPITAL PROJECTS BUDGET**

**FIRE SERVICES**

**SUMMARY**

**Personal Protective Equipment (Bunker Gear)**

**2018 CAPITAL BUDGET**

## SUMMARY – Fire Services

<b>Fire Services</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	100,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>100,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	100,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	0
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>100,000</b>

# **2018-2022 CAPITAL PROJECTS BUDGET**

## **MUNICIPAL WORKS**

### **SUMMARY**

**Asphalt Overlay Phase 1**

**Blackburn Parkway Construction**

**Boyers Creek Municipal Drain Improvement**

**Culp Street Rehabilitation**

**Drummond Road Watermain Replacement**

**Eldorado Avenue Storm Sewer & Rideau Street Watermain**

**Eton Crescent Sewer Separation**

**Fleet Equipment Replacement 2018**

**Fleet Fuel System 2018**

**GO Train Projects Engineering Study & Design**

**Harvest Avenue Sanitary Sewer Replacement**

**Kalar Road Reconstruction**

**Main Street Replacement**

**Mewburn Road Bridge Replacement**

**New Sidewalk Construction**

**Oxford Street Watermain – Dorchester to Rolling Acres**

**Park & Erie Street Improvements**

**Pumper 3 Replacement**

**River Road Watermain Replacement – Design & Construction**

**Road Resurfacing & Rehabilitation (Dorchester Road)**

**St. John's Marsh Drain – Municipal Drain Improvement**

**Sanitary Network Condition Assessment (Year 2)**

**Sewer Flow Monitor Replacements**

**Sidewalk (Crosswalk) Replacement 2018**

**South Niagara Falls Infiltration and Inflow Study**

**Surface Treatment 2018**

**Whirlpool Road Rehabilitation**

**2018 CAPITAL BUDGET**

## SUMMARY – Municipal Works

<b>Municipal Works</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	3,398,000
Land/Building/Furniture/Equipment	1,970,000
Construction	0
Roads	15,600,000
Storm Sewers	1,872,000
Water	3,041,600
Sanitary Sewers	2,000,000
Sitework/Landscaping	1,025,000
Other	275,000
<b>TOTAL EXPENDITURES</b>	<b>29,181,600</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	8,936,562
Capital Reserve	1,253,700
Reserve Fund	0
Transfer from Operating	9,059,619
Development Charges	1,482,600
Debentures	0
Gas Tax	3,023,000
Provincial/Federal Grants	1,911,119
External Contributions	3,515,000
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>29,181,600</b>

# **2018-2022 CAPITAL PROJECTS BUDGET**

## **CEMETERIES & PARKS**

### **SUMMARY**

#### **Parks**

**Basketball/Tennis Court Improvements (Stage 1)**

**Chippawa West Park Development**

**Cricket Pitch**

**Ker Park – Land Acquisition**

**Millennium Trail Section 5**

**Neighbourhood Playground Replacement Program Project**

**South End Park Development**

**2018 CAPITAL BUDGET**

## SUMMARY – Cemeteries &amp; Parks

<b>Cemeteries &amp; Parks</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	370,000
Land/Building/Furniture/Equipment	1,900,000
Construction	0
Roads	1,500,000
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	2,896,000
Contingency	0
Other	30,000
Interest Expense	0
<b>TOTAL EXPENDITURES</b>	<b>6,696,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	2,577,196
Capital Reserve	3,578
Reserve Fund	1,205,226
Transfer from Operating	57,600
Development Charges	518,400
Debentures	0
Gas Tax	1,934,000
Provincial/Federal Grants	400,000
External Contributions	0,
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>6,696,000</b>

# **2018-2022 CAPITAL PROJECTS BUDGET**

## **TRANSPORTATION SERVICES**

### **SUMMARY**

**CN Train Operations Impact**

**Lot 15 – Resurfacing**

**Orion VII Engine Replacement (2011)**

**Pay & Display Machines**

**Tourist Core Traffic Management Plan & ITS Strategy**

**Traffic Calming Program**

**WEGO – Farebox Upgrade Kit**

**2018 CAPITAL BUDGET**

## SUMMARY – Transportation Services

<b>Transportation</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	355,000
Land/Building/Furniture/Equipment	116,000
Construction	117,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>588,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	442,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	110,000
Development Charges	0
Debentures	0
Gas Tax	36,000
Provincial/Federal Grants	0
External Contributions	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>588,000</b>



# **2018-2022 CAPITAL PROJECTS BUDGET**

## **RECREATION & CULTURE**

### **SUMMARY**

**Hub Branding, Operating & Business Plan**

**MacBain Community Centre Energy Plan (Phase 2)**

**MacBain Community Centre Pool Ceiling Repair**

**MacBain Community Centre Upstairs Room AV Improvements**

**2018 CAPITAL BUDGET**

## SUMMARY – Recreation and Culture

<b>Recreation and Culture</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	213,000
Land/Building/Furniture/Equipment	808,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>1,021,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	0
Capital Reserve	100,000
Reserve Fund	0
Transfer from Operating	821,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	100,000
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>1,021,000</b>

# **2018-2022 CAPITAL PROJECTS BUDGET**

## **BUILDING & DEVELOPMENT**

### **SUMMARY**

Building Condition Assessment – Fire Station 1, 2, 3, 4

Counter Renovation – City Hall Planning & Engineering

**2018 CAPITAL BUDGET**

## SUMMARY – Building &amp; Development

<b>Building &amp; Development</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	55,000
Land/Building/Furniture/Equipment	10,000
Construction	200,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	0
Interest Expense	0
<b>TOTAL EXPENDITURES</b>	<b>265,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	0
Capital Holding Reserve	0
Reserve Fund	0
Transfer from Operating	265,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>265,000</b>

# **2018-2022 CAPITAL PROJECTS BUDGET**

## **NIAGARA FALLS LIBRARY**

### **SUMMARY**

**Materials**

**RFID Tags**

**Security Gates**

**Self Checks**

**Stamford Branch Renovation (Phase 1)**

**2018 CAPITAL BUDGET**

## SUMMARY – Library

<b>Library</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	40,000
Land/Building/Furniture/Equipment	0
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	211,500
<b>TOTAL EXPENDITURES</b>	<b>251,500</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	0
Capital Reserve	0
Reserve Fund	141,500
Transfer from Operating	11,000
Development Charges	99,000
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>251,500</b>

## **2018-2022 CAPITAL PROJECTS BUDGET**

### **INFORMATION SYSTEMS/GENERAL GOVERNMENT**

#### **SUMMARY**

**AGL-Consulting Fees for Cartegraph MM Development**

**Aruba Wireless Upgrade**

**Audio Visual Upgrades**

**Dell – Enterprise Backup Solution**

**Direct IT Land Manager Upgrade**

**Fire Services Upgrades**

**Furniture – Corporation**

**NRBN Build Costs**

**2018 CAPITAL BUDGET**

## SUMMARY – Information Systems &amp; General Government

<b>Information Systems &amp; General Government</b>	<b>2018 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	100,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	400,000
Interest Expense	0
<b>TOTAL EXPENDITURES</b>	<b>500,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	203,000
Capital Reserve	222,000
Reserve Fund	0
Transfer from Operating	40,000
Development Charges	35,000
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>500,000</b>



**2018 PARKING BUDGET**

## RESPONSIBILITY CENTRE SUMMARY

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

<b>PARKING BUDGET</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
PARKING LOT MAINTENANCE SERVICES	251,701	157,717	93,984	59.59
PARKING LOT #2 (PARK/ERIE)	(16,000)	(14,000)	(2,000)	14.29
PARKING LOT #3 (PARK/ST CLAIR)	(18,500)	(20,000)	1,500	(7.50)
PARKING LOT #4 (ELLEN)	(122,000)	(122,000)	0	0.00
PARKING LOT #5 (COLLEGE/PALMER)	(6,300)	(4,900)	(1,400)	28.57
PARKING LOT #7 (HURON/ONTARIO)	(5,000)	(4,700)	(300)	6.38
PARKING LOT #8 (HURON/ST CLAIR)	(8,450)	(9,950)	1,500	(15.08)
PARKING LOT #9 (HURON/ST LAWRENCE)	400	2,400	(2,000)	(83.33)
PARKING LOT #10 (PARK/CRYSLER)	(10,700)	(10,700)	0	0.00
PARKING LOT #12 (SYLVIA PLACE)	(26,500)	(25,000)	(1,500)	6.00
PARKING LOT #13 (MAIN)	1,900	1,400	500	35.71
PARKING LOT #15 (MCGRAIL)	(7,000)	(1,800)	(5,200)	288.89
PARKING LOT #17 (VACANT)	(17,500)	(17,500)	0	0.00
PARKING LOT #18 (KITCHENER/VICTORIA)	(31,500)	(24,000)	(7,500)	31.25
PARKING LOT #19 (CITY HALL)	(10,700)	(13,700)	3,000	(21.90)
PARKING LOT #20 (BENDER/PALMER)	(46,900)	(32,400)	(14,500)	44.75
PARKING CONTROL SERVICES	73,049	139,133	(66,084)	(47.50)
<b>PARKING BUDGET TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

**2018 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Water &amp; Sanitary Sewer

**NOTE:** Variance values are the amounts greater than the 2017 budget. Values in brackets indicate amounts less than the 2017 budget.

<b>Municipal Utility Budget</b>	<b>2018 NET BUDGET</b>	<b>2017 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>WATER</b>				
AUDITING SERVICES	10,000	10,000	0	0.00
INSURANCE CLAIMS SERVICES	50,000	50,000	0	0.00
REVENUES & RECEIVABLES	808,737	784,186	24,551	3.13
SYSTEM MAINTENANCE WATERWORKS	(12,675,183)	(12,489,320)	(185,863)	1.49
REGIONAL CHARGES WATERWORKS	11,591,946	11,276,966	314,980	2.79
WATER SYSTEMS RESEARCH & DEVELOPMENT	215,500	368,168	(153,668)	(41.74)
<b>TOTAL WATER BUDGET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>SANITARY SEWER</b>				
INSURANCE CLAIMS SERVICES	85,000	65,120	19,880	30.53
SYSTEM MAINTENANCE SANITARY SEWER	(14,884,024)	(14,104,641)	(779,383)	5.53
REGIONAL CHARGES SANITARY SEWER	13,310,667	13,078,909	231,758	1.77
SANITARY SEWER RESEARCH & DEVELOPMENT	1,488,357	960,612	527,745	54.94
<b>TOTAL SANITARY SEWER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>