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2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Expense

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

Responsibility Centre	2017 Expense Budget	2016 Expense Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,675,480	6,492,836	182,644	2.81
ADMINISTRATIVE SERVICES	41,959,823	41,298,664	661,159	1.60
FIRE AND BUILDING SERVICES	27,153,558	27,187,870	(34,312)	(0.13)
MUNICIPAL WORKS	20,133,235	20,535,004	(391,044)	(1.91)
PARKS AND CEMETERIES	4,886,944	4,670,033	216,911	4.64
TRANSPORTATION	16,134,512	15,524,231	599,556	3.86
RECREATION AND CULTURE	11,587,634	11,140,965	446,669	4.01
PLANNING AND BUSINESS DEVELOPMENT SERVICES	2,410,906	2,265,452	145,454	6.42
SUMMARY OF ALL RESPONSIBILITY CENTRES	130,942,092	129,115,055	1,827,037	1.42

2017 GENERAL PURPOSES BUDGET**SUMMARY OF REVENUE AND EXPENSE**

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

SUMMARY OF REVENUE AND EXPENSE	2017 BUDGET	2016 BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
REVENUES				
TAXATION CITY GENERAL & URBAN SERVICE	63,725,643	62,520,985	1,204,658	1.93
TAXATION WASTE MANAGEMENT	6,650,022	6,842,127	(192,105)	(2.81)
TAXATION OTHER CHARGES	21,000	34,000	(13,000)	(38.24)
PAYMENT IN LIEU OF TAXATION	7,050,627	6,956,903	93,724	1.35
GRANTS	2,752,631	2,144,798	607,833	28.34
LICENCES	332,000	371,000	(39,000)	(10.51)
OTHER MUNICIPALITIES	1,201,051	785,212	415,839	52.96
PERMITS	1,607,000	1,507,000	100,000	6.64
RENTS	182,980	183,174	(194)	(0.11)
SERVICE CHARGES	6,250	12,500	(6,250)	(50.00)
USER FEES	5,649,941	5,712,938	(62,997)	(1.10)
CONCESSIONS	35,000	33,160	1,840	5.55
FINES	130,000	130,000	0	0.00
PENALTIES AND INTEREST	2,200,000	2,300,000	(100,000)	(4.35)
INVESTMENT INCOME	2,565,000	2,565,000	0	0.00
DONATIONS	31,000	26,000	5,000	19.23
SALES	912,178	943,398	(31,220)	(3.31)
OTHER REVENUE	24,603,176	24,437,012	166,164	0.68
INTERNAL TRANSFERS	4,770,969	4,591,969	179,000	3.90
TRANSFERS FROM RESERVES, RESERVE FUNDS	6,515,624	7,017,879	(502,255)	(7.16)
TOTAL REVENUES	130,942,092	129,115,055	1,827,037	1.42
EXPENSES				
SALARIES AND WAGES	44,593,820	43,260,988	1,332,832	3.08
OVERTIME	1,150,249	1,185,535	(35,286)	(2.98)
EMPLOYEE BENEFITS	11,908,848	11,503,582	405,266	3.52
LONG TERM DEBT INTEREST CHARGES	2,169,757	2,297,849	(128,092)	(5.57)
LONG TERM DEBT PRINCIPAL PAYMENTS	3,337,150	4,134,606	(797,456)	(19.29)
MATERIALS AND SERVICES	17,767,719	17,544,855	222,864	1.27
CONTRACT SERVICES	23,560,383	23,608,175	(47,792)	(0.20)
RENTS AND FINANCIALS	865,843	752,022	113,821	15.14
TRANSFERS TO BOARDS, AGENCIES, COMMISSIONS	86,946	74,946	12,000	16.01
TRANSFERS TO CAPITAL	5,551,119	4,837,567	713,552	14.75
TRANSFERS TO RESERVES, RESERVE FUNDS	15,705,761	15,555,761	150,000	0.96
INTERNAL TRANSFERS	4,244,497	4,359,169	(114,672)	(2.63)
TOTAL EXPENSES	130,942,092	129,115,055	1,827,037	1.42
REVENUE LESS EXPENSES	0.00	0.00	0.00	0.00

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – All Responsibility Centres

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

Responsibility Centre	2017 Net Budget	2016 Net Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,436,880	6,274,236	162,644	2.59
ADMINISTRATIVE SERVICES	(66,482,286)	(65,698,047)	(784,239)	1.19
FIRE AND BUILDING SERVICES	21,053,852	21,214,564	(160,712)	(0.76)
MUNICIPAL WORKS	14,060,233	14,629,277	(569,044)	(3.89)
PARKS AND CEMETERIES	4,094,019	3,852,358	241,661	6.27
TRANSPORTATION	9,747,788	9,116,200	631,588	6.93
RECREATION AND CULTURE	9,114,884	8,699,555	415,329	4.77
PLANNING AND BUSINESS DEVELOPMENT SERVICES	1,974,630	1,911,857	62,773	3.28
SUMMARY OF ALL RESPONSIBILITY CENTRES	-	-	-	0.00

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – City Council/Committee/Boards/Grants

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

CITY COUNCIL/COMMITTEE/BOARDS/GRANTS	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
CITY COUNCIL				
MAYOR AND MEMBERS OF COUNCIL	378,913	365,191	13,722	3.76
OFFICE OF MAYOR AND COUNCIL SUPPORT	335,820	318,710	17,100	5.37
COMMITTEES				
RECREATION COMMITTEE	18,058	18,058	0	0.00
ARTS AND CULTURE COMMITTEE	11,900	8,950	2,950	32.96
COMMITTEE OF ADJUSTMENT	(72,643)	(52,443)	(20,200)	38.52
PARK IN THE CITY	11,400	11,400	0	0.00
MAYOR'S YOUTH ADVISORY COMMITTEE	7,000	2,000	5,000	250.00
MUNICIPAL HERITAGE COMMITTEE	11,000	11,000	0	0.00
BOARDS				
NIAGARA DISTRICT AIRPORT SERVICES	131,287	128,723	2,564	1.99
NIAGARA FALLS LIBRARY BOARD	4,258,973	4,130,475	128,498	3.11
NIAGARA FALLS ILLUMINATION BOARD	41,189	40,189	1,000	2.49
GRANTS				
OPG COMMUNITY IMPACT AGREEMENT	0	0	0	0.00
NIAGARA GENERAL HOSPITAL FOUNDATION	50,000	50,000	0	0.00
ST. JOHN'S AMBULANCE NIAGARA	32,900	32,900	0	0.00
PROJECT SHARE	298,400	298,400	0	0.00
WOMEN'S PLACE IN SOUTH NIAGARA	19,350	19,350	0	0.00
YWCA	51,333	51,333	0	0.00
WINTER FESTIVAL OF LIGHTS	342,000	342,000	0	0.00
NIAGARA FALLS TOURISM	360,000	360,000	0	0.00
OTHER GOVERNANCE AND SUPPORT	150,000	138,000	12,000	8.70
CITY COUNCIL/COMMITTEES/BOARDS/GRANTS TOTAL	6,436,880	6,274,236	162,644	2.59

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Administrative Services

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

ADMINISTRATIVE SERVICES	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
CHIEF ADMINISTRATION				
CHIEF ADMINISTRATIVE OFFICER AND SUPPORT	743,501	706,967	36,534	5.17
RISK MANAGEMENT SERVICES – CLAIM SERVICES	685,965	682,501	3,464	0.51
RISK MANAGEMENT SERVICES – POLICY SERVICES	174,000	175,681	(1,681)	(0.96)
OTHER CORPORATE MANAGEMENT AND SUPPORT	(9,902,937)	(10,244,337)	341,400	(3.33)
TOTAL CHIEF ADMINISTRATION	(8,299,471)	(8,679,188)	379,717	(4.38)
HUMAN RESOURCES				
LABOUR AND EMPLOYEE RELATIONS SERVICES	469,836	473,925	(4,089)	(0.86)
STAFFING AND COMPENSATION SERVICES	2,2315,000	2,287,355	27,645	1.21
WSIB, HEALTH, SAFETY, SICK SERVICES	1,151,382	1,111,030	40,352	3.63
TRAINING AND DEVELOPMENT SERVICES	86,500	88,000	(1,500)	(1.70)
EMPLOYEE BENEFIT SERVICES	89,000	93,000	(4,000)	(4.30)
PAYROLL SERVICES	174,615	171,377	3,238	1.89
TOTAL HUMAN RESOURCES	4,286,333	4,224,687	61,646	1.46
CLERKS/BYLAWS SERVICES				
CLERKS SERVICES	973,956	922,313	51,643	5.60
BYLAW ENFORCEMENT SERVICES	432,901	430,276	2,625	0.61
ANIMAL CONTROL SERVICES	477,542	477,542	0	0.00
TOTAL CLERKS/BYLAWS SERVICES	1,884,399	1,830,131	54,268	2.97
LEGAL SERVICES				
CORPORATE LEGAL SERVICES	583,364	598,539	(15,175)	(2.54)

ADMINISTRATIVE SERVICES	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
FINANCIAL SERVICES				
DEBT AND INVESTMENT SERVICES	(707,117)	(524,833)	(182,284)	34.73
AUDITING SERVICES	70,000	67,500	2,500	3.70
CAPITAL ASSET MANAGEMENT & ACCOUNTING	4,356,262	4,349,332	6,930	0.16
PROPERTY TAXATION	(63,421,295)	(62,222,397)	(1,198,898)	1.93
TAXATION REGIONAL LEVY	0	0	0	0.00
TAXATION SCHOOL BOARDS	0	0	0	0.00
WASTE MANAGEMENT TAXATION	0	(30)	30	(100.00)
TAXATION OTHER LEVY CHARGES	(2,211,000)	(2,324,000)	113,000	(4.86)
TAXATION PAYMENTS IN LIEU	(7,050,627)	(6,956,903)	(93,724)	1.35
TAXATION SERVICES FOR FEES	(34,420)	(34,539)	119	(0.34)
REVENUE AND RECEIVABLE SERVICES	553,709	541,682	12,327	2.28
ACCOUNTING AND REPORTING SERVICES	414,829	402,521	12,308	3.06
PURCHASING & STORES	377,538	370,343	7,195	1.94
TOTAL FINANCIAL SERVICES	(67,652,121)	(66,331,624)	(3,139,935)	4.73
INFORMATION SYSTEMS				
INFORMATION SOFTWARE	1,934,360	1,834,758	99,602	5.43
INFORMATION HARDWARE	290,400	317,200	(26,800)	(8.45)
DATA, VOICE, COMMUNICATION	487,450	504,450	(17,000)	(3.37)
TOTAL INFORMATION SYSTEMS	2,712,210	2,656,408	(15,589)	(0.59)
OTHER GENERAL GOVERNMENT SERVICES	3,000	3,000	0	0.00
ADMINISTRATIVE SERVICES TOTAL	(66,482,286)	(65,698,047)	(784,239)	1.19

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Fire and Building Services

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

FIRE AND BUILDING SERVICES	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
FIRE SERVICES				
FIRE SUPPRESSION SERVICES	15,740,003	15,792,595	(52,592)	(0.33)
FIRE TRAINING SERVICES	556,152	556,083	69	0.01
FIRE PREVENTION SERVICES	1,153,963	1,144,507	9,456	0.83
FIRE COMMUNICATION SERVICES	1,096,441	1,117,952	(21,511)	(1.92)
FIRE FACILITIES SERVICES	524,891	601,612	(76,721)	(12.75)
OTHER FIRE SERVICES	842,182	867,617	(25,435)	(2.93)
EMERGENCY MEASURES	5,000	5,000	0	0.00
TOTAL FIRE SERVICES	19,918,632	20,085,366	(166,734)	(0.83)
BUILDING SERVICES				
BUILDING INSPECTION SERVICES	(210,565)	(195,148)	(15,417)	7.90
PROPERTY STANDARDS SERVICES	241,864	237,461	4,403	1.85
FACILITY SERVICES	1,103,921	1,086,885	17,036	1.57
TOTAL BUILDING SERVICES	1,135,220	1,129,198	6,022	0.53
FIRE AND BUILDING SERVICES TOTAL	21,053,852	21,214,564	(160,712)	(0.76)

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Municipal Works

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

Municipal Works	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
ROADWAY SERVICES				
PAVED SURFACE MAINTENANCE	1,591,291	1,979,366	(388,075)	(19.61)
UNPAVED SURFACE MAINTENANCE	147,629	207,842	(60,213)	(28.97)
SIDEWALK MAINTENANCE	741,506	680,527	60,979	8.96
DRAINAGE, DITCH, CULVERT MAINTENANCE	340,114	361,789	(21,675)	(5.99)
FORESTRY	753,283	697,195	56,088	8.04
ROADSIDE MAINTENANCE	1,531,307	1,585,329	(54,022)	(3.41)
OTHER ROADWAY SERVICES	1,594,875	1,547,629	47,246	3.05
TOTAL ROADWAY SERVICES	6,700,005	7,059,677	(359,672)	(5.09)
WINTER CONTROL SERVICES				
PAVED SURFACE MAINTENANCE	3,189,967	3,310,035	(120,068)	(3.63)
SIDEWALK MAINTENANCE	595,130	604,110	(8,980)	(1.49)
TOTAL WINTER CONTROL SERVICES	3,785,097	3,914,145	(129,048)	(3.30)
STREET LIGHTING SERVICES				
STREET LIGHTING MAINTENANCE	416,695	391,795	24,900	6.36
STREET LIGHTING POWER CHARGES	953,327	789,601	163,726	20.74
TOTAL STREET LIGHTING SERVICES	1,370,022	1,181,396	188,626	15.97
ENGINEERING SERVICES				
ENGINEERING ADMINISTRATION	842,251	870,066	(27,815)	(3.20)
DEVELOPMENT SERVICES	(186,601)	(160,048)	(26,553)	16.59
INFRASTRUCTURE	251,411	419,324	(167,913)	(40.04)
PROJECT AND CONSTRUCTION	1,612,740	1,610,585	2,155	0.13
TOTAL ENGINEERING SERVICES	2,519,801	2,739,927	(220,126)	(8.03)
FLEET AND EQUIPMENT SERVICES				
FLEET	(1,044,711)	(1,124,476)	79,765	(7.09)
STORM SEWER SERVICES				
STORM SEWER SYSTEM MAINTENANCE	647,019	789,608	(142,589)	(18.06)
TOTAL STORM SEWER SERVICES	647,019	789,608	(142,589)	(18.06)
PEST CONTROL	20,000	6,000	14,000	233.33
RAILWAY MAINTENANCE	63,000	63,000	0	0.00
MUNICIPAL WORKS SERVICES TOTAL	14,060,233	14,629,277	(569,044)	(3.89)

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Cemeteries and Parks

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

CEMETERIES AND PARKS	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
CEMETERY SERVICES				
CEMETERIES GROUNDS MAINTENANCE SERVICES	607,237	553,203	54,034	9.77
CEMETERIES FACILITIES SERVICES	65,614	62,083	3,531	5.69
CEMETERIES BURIAL SERVICES	62,596	33,159	29,437	88.78
CEMETERY DEVELOPMENT	7,500	5,000	2,500	50.00
CEMETERIES OTHER SERVICES	392,617	306,870	85,747	27.94
TOTAL CEMETERY SERVICES	1,135,564	960,315	175,249	18.25
PARKS				
PARKS GROUNDS MAINTENANCE SERVICES	1,607,015	1,575,600	31,415	1.99
ATHLETIC FIELDS MAINTENANCE SERVICES	1,058,810	1,029,032	29,880	2.90
TOTAL PARKS	2,665,825	2,604,530	61,295	2.35
LANDSCAPE DESIGN SERVICES	292,630	287,513	5,117	1.78
CEMETERY AND PARKS TOTAL	4,094,019	3,852,358	241,661	6.27

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Recreation and Culture Services

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

RECREATION AND CULTURE SERVICES	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
RECREATION PROGRAMS				
POOLS PROGRAMS	232,293	207,860	24,433	11.75
CORONATION CENTRE	273,465	225,860	47,605	21.08
CORONATION CENTRE CAFÉ	(15,500)	(14,160)	(1,340)	9.46
OTHER RECREATION PROGRAMS	228,396	227,696	700	0.31
CANADA DAY	26,000	16,000	10,000	62.50
SANTA CLAUS PARADE	14,000	14,000	0	0.00
SPORTS WALL OF FAME	4,690	4,690	0	0.00
FARMER'S MARKET	37,000	11,000	26,000	236.36
TOTAL RECREATION PROGRAMS	800,344	692,946	107,398	15.50
RECREATION FACILITIES				
CHIPPAWA ARENA	202,893	206,636	(3,743)	(1.81)
GALE CENTRE	3,310,033	3,160,187	149,846	4.74
POOLS MAINTENANCE SERVICES	252,185	242,424	9,761	4.03
CORONATION CENTRE MAINTENANCE SERVICES	84,591	84,298	293	0.35
MACBAIN COMMUNITY CENTRE MAINTENANCE SERVICES	1,238,909	1,195,910	42,999	3.60
OTHER RECREATION FACILITIES SERVICES	1,048,170	1,043,115	5,055	0.48
TOTAL RECREATION FACILITIES	6,136,781	5,932,570	204,211	3.44
MUSEUMS	1,440,206	1,378,295	61,911	4.49
OTHER CULTURAL SERVICES	84,100	53,900	30,200	56.03
RECREATION, CULTURE MANAGEMENT SERVICES	314,028	311,509	2,519	0.81
COMMUNITY DEVELOPMENT SERVICES	339,425	330,335	9,090	2.75
RECREATION AND CULTURE SERVICES TOTAL	9,114,884	8,699,555	415,329	4.77

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Transportation Services

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

TRANSPORTATION SERVICES	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
TRANSIT				
TRANSIT MAINTENANCE	3,294,253	3,184,578	109,675	3.44
TRANSIT OUTSIDE SERVICES	(1,891)	(67,255)	65,364	(97.19)
TRANSIT OPERATIONS	2,493,269	1,795,648	697,621	38.85
NIAGARA CHAIR-A-VAN	669,081	643,676	25,405	3.95
TRANSIT FACILITIES	641,850	687,477	(45,627)	(6.64)
TRANSIT – SPECIAL OPERATIONS	(258,864)	32,251	(291,115)	(902.65)
TRANSIT – VISITOR TRANSPORTATION SYSTEM	380,472	408,856	(28,384)	(6.94)
TRANSIT ADMINISTRATION	0	86,516	(86,516)	(100.00)
TOTAL TRANSIT	7,218,170	6,771,747	446,423	6.59
TRAFFIC				
TRAFFIC CONTROL	1,448,855	1,413,959	34,896	2.47
TRAFFIC SIGNS	440,610	436,294	4,316	0.99
TRAFFIC SIGNALS	190,000	183,000	7,000	3.83
TRANSPORTATION PLANNING SERVICES	48,150	46,650	1,500	3.22
TRANSPORTATION ADMINISTRATION	402,003	264,550	137,453	51.96
TOTAL TRAFFIC	2,529,618	2,344,453	185,165	7.90
TRANSPORTATION SERVICES TOTAL	9,747,788	9,116,200	631,588	6.93

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Planning and Business Development Services

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

PLANNING AND BUSINESS DEVELOPMENT	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
PLANNING SERVICES				
PLANNING SERVICES	987,007	1,054,951	(67,944)	(6.44)
BUSINESS DEVELOPMENT				
BUSINESS DEVELOPMENT SERVICES	678,958	655,668	23,290	3.55
SMALL BUSINESS ENTERPRISE CENTRE	162,062	150,339	11,723	7.80
STARTER COMPANY	16,603	(14,101)	30,704	(217.74)
LUNDY'S LANE COMMUNITY IMPROVEMENT PLAN	65,000	0	65,000	100.00
MAIN & FERRY COMMUNITY IMPROVEMENT PLAN	65,000	65,000	0	0.00
PLANNING AND BUSINESS DEVELOPMENT TOTAL	1,974,630	1,911,857	62,773	3.28

CAPITAL BUDGET

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2017 CAPITAL BUDGET

SUMMARY – All Services

All Services	2017 NET BUDGET	2018 NET BUDGET	2019 NET BUDGET	2017-2021 Capital Projects Total
EXPENDITURES				
Engineering Fees/Design/Studies	6,720,133	0	0	6,720,133
Land/Building/Furniture/Equipment	20,857,517	0	0	20,857,517
Construction	4,359,000	0	0	4,359,000
Roads	15,535,045	0	0	15,535,045
Storm Sewers	2,856,875	0	0	2,856,875
Water	3,994,049	0	0	3,994,049
Sanitary Sewers	3,049,455	0	0	3,049,455
Sitework/Landscaping	3,779,925	0	0	3,779,925
Contingency	275,000	0	0	275,000
Other	815,920	0	0	815,920
Interest Expense	0	0	0	0
TOTAL EXPENDITURES	62,242,919	0	0	62,242,919
FUNDING SOURCES				
Special Purpose Reserves	16,206,717	5,462,145	0	21,668,862
Capital Holding Reserve	251,989	0	0	251,989
Reserve Fund	185,500	0	0	185,500
Transfer from Operating	12,614,268	2,725,781	0	15,340,049
Development Charges	1,880,525	0	0	1,880,525
Debentures	0	0	4,100,000	4,100,000
Gas Tax	3,161,000	625,000	625,000	4,411,000
Provincial/Federal Grants	12,272,440	0	0	12,272,440
External Contributions	2,026,054	0	0	2,026,054
Other	106,500	0	0	106,500
TOTAL FUNDING SOURCES	48,704,993	8,812,926	4,725,000	62,242,919

2017-2021 CAPITAL PROJECTS BUDGET

FIRE SERVICES

SUMMARY

Fire Prevention Public Education Props

Gear Washer

Personal Protective Equipment (Bunker Gear)

Portable Emergency Power

Radio System Upgrade

Reserve Pump 2 Replacement

2017 CAPITAL BUDGET

SUMMARY – Fire Services

Fire Services	2017 NET BUDGET
EXPENDITURES	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	2,035,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	0
TOTAL EXPENDITURES	2,035,000
FUNDING SOURCES	
Special Purpose Reserves	1,085,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	950,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	0
TOTAL FUNDING SOURCES	2,035,000

2017-2021 CAPITAL PROJECTS BUDGET

MUNICIPAL WORKS

SUMMARY

Asphalt Overlay Phase 1
Beaver Valley SWM Pond Capacity Improvements
Belfast Ave, Baldwin Ave, Lee Ave Road Reconstruction
Bridge Structure Safety Improvements
Corwin Drainage Environmental Assessment
Corwin Crescent Watermain Replacement
Crysler Avenue Sewer Separation
Crysler & St. Lawrence Avenue Sewer Separation
Drummond Road Reconstruction Cost Sharing
Drummond Road Sewer Separation
Drummond Road Watermain Replacement & Road Reconstruction
Emerald Ash Borer
Fallsview Boulevard Engineering Design
Fifth Avenue & Sixth Avenue Sewer Separation
Fleet & Equipment Replacement
Garner Trail – McGarry to McLeod
Hamilton Street, Homewood Avenue, Menzie Street Sewer Separation
Harvard Avenue Sanitary Sewer Replacement
Huggins Street Area Sewer Separation Study
Jill Drive & Cooper Drive Watermain Replacement
Kalar Road Reconstruction – from McLeod Road south to Hydro Corridor
Lundy's Lane Streetscape Revitalization – Phase 1
Multiple Rural Bridge Condition Investigations
Multiple Rural Culverts – Design & Construction
New Sidewalk Construction
Oldfield Road Cost Sharing
Road Resurfacing & Rehabilitation
Sanitary Network Condition Assessment (Year 1)
Second & Third Avenue Laneways Reconstruction
Shriners Creek Retaining Wall
Sidewalk Replacement

Sinnicks & Keith Area CSO Outfall Review

St. James Avenue Sewer Separation

St. Lawrence Avenue Sewer Separation

St. Patrick's Church Drainage Improvement

St. Peter Avenue Sewer Separation

Surface Treatment

Tree Planting

Valley Way Drainage Environmental Assessment

Victoria Avenue Streetscape Phase 2

Victoria Centre Streetscape Revitalization – Phase 2

Water Distribution System Master Servicing Plan

Water Meter Replacement

Whirlpool Bridge Rehabilitation

2017 CAPITAL BUDGET

SUMMARY – Municipal Works

Municipal Works	2017 NET BUDGET	2018 NET BUDGET
EXPENDITURES		
Engineering Fees/Design/Studies	5,350,133	0
Land/Building/Furniture/Equipment	5,907,049	0
Construction	134,000	0
Roads	15,410,045	0
Storm Sewers	2,594,875	0
Water	3,989,049	0
Sanitary Sewers	3,049,455	0
Sitework/Landscaping	1,896,191	0
Utilities	100,000	0
Other	473,420	0
TOTAL EXPENDITURES	38,904,217	0
FUNDING SOURCES		
Special Purpose Reserves	5,250,000	5,462,145
Capital Reserve	0	0
Reserve Fund	0	0
Transfer from Operating	11,062,318	2,725,781
Development Charges	1,636,475	0
Debentures	0	0
Gas Tax	2,536,000	0
Provincial/Federal Grants	8,774,998	0
External Contributions	1,380,000	0
Other	76,500	0
TOTAL FUNDING SOURCES	30,716,291	8,187,926

2017-2021 CAPITAL PROJECTS BUDGET

CEMETERIES & PARKS

SUMMARY

Cemeteries

Fairview Cemetery Fields of Honour Restoration & Installation of Memorial for Grave of the Unknown Soldier

Fence Replacement Program

Road & Sewer Replacement Project

Road Repair Program

Parks

Artificial Turf Sports Field Project

Chippawa Lions Park Improvements

FJ Miller Park Play Area Improvements

Millennium Recreation Trail Section 5 Development

Ontario Play Park Area Improvements

Paddock Park Reforestation

Parks Infrastructure Improvements

Riverview Park Improvements

South End Park Development

2017 CAPITAL BUDGET

SUMMARY – Cemeteries & Parks

Cemeteries & Parks	2017 NET BUDGET
EXPENDITURES	
Engineering Fees/Design/Studies	397,000
Land/Building/Furniture/Equipment	3,087,808
Construction	0
Roads	50,000
Storm Sewers	262,000
Water	5,000
Sanitary Sewers	0
Sitework/Landscaping	1,883,734
Contingency	163,000
Interest Expense	37,500
Other	0
TOTAL EXPENDITURES	5,886,042
FUNDING SOURCES	
Special Purpose Reserves	4,546,999
Capital Reserve	251,989
Reserve Fund	0
Transfer from Operating	366,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	75,000
External Contributions	646,054
Other	0
TOTAL FUNDING SOURCES	5,886,042

2017-2021 CAPITAL PROJECTS BUDGET

TRANSPORTATION SERVICES

SUMMARY

**Busway & Shelter Rehabilitation and Platform
Conventional Transit & Specialized Transit Bus Growth
Cummins ISL Diesel Engines – Replacement
Electronic Farebox Upgrade – CAV
Emco-Wheaton Posi-lock Fueling System
Farebox Replacement for 2 Conventional Buses
Farebox Replacement – Conventional Fleet
Fleet Management Software
Intelligent Transportation System – CAV
Intelligent Transportation System – Conventional Fleet
LED Lighting Upgrade in Municipal Lots
Lot Maintenance – Lot #15 – resurfacing
Orion VII Powertrain and Body Refurbishment
Parking Enforcement System and Equipment Upgrades
Purchase of Refrigerant Recover, Recycle & Recharge Machine
Radio System Requirements
Radio Upgrade & Replacement – CAV
Rail Review
Sign Inventory Input Module
Speed Message Boards/PXO Signs
Tele Driver Hardware/Software
Traffic Signal Video Detection
Upgrade of Fluid Tracking System
Vinyl Decal Replacement
ZF Transmission Diagnostic Software**

2017 CAPITAL BUDGET**SUMMARY – Transportation Services**

Transportation	2017 NET BUDGET	2018 NET BUDGET	2019 NET BUDGET
EXPENDITURES			
Engineering Fees/Design/Studies	200,000	0	0
Land/Building/Furniture/Equipment	6,884,884	0	0
Construction	15,000	0	0
Roads	0	0	0
Storm Sewers	0	0	0
Water	0	0	0
Sanitary Sewers	0	0	0
Sitework/Landscaping	0	0	0
Contingency	0	0	0
Interest Expense	0	0	0
Other	0	0	0
TOTAL EXPENDITURES	7,099,884	0	0
FUNDING SOURCES			
Special Purpose Reserves	1,802,442	0	0
Capital Reserve	0	0	0
Reserve Fund	0	0	0
Transfer from Operating	0	0	0
Development Charges	0	0	0
Debentures	0	0	0
Gas Tax	625,000	625,000	625,000
Provincial/Federal Grants	3,422,442	0	0
External Contributions	0	0	0
Other	0	0	0
TOTAL FUNDING SOURCES	5,849,884	625,000	625,000

2017-2021 CAPITAL PROJECTS BUDGET

RECREATION & CULTURE

SUMMARY

Canada 150 Legacy Project – Sign

Chippawa Arena Lighting & Ceiling Upgrades

Chippawa Arena Rubber Floor Replacement – Phase 3

Coronation Centre Exercise Equipment

Cultural Hub & City Market

FH Leslie Pool Recirculation System

Gale Centre Improvements

Lower Auditorium Flooring – Coronation Centre

MacBain Community Centre Energy Plan – Phase 1

Niagara Falls Lions Pool – Liner & Pumps

2017 CAPITAL BUDGET

SUMMARY – Recreation and Culture

Recreation and Culture	2017 NET BUDGET
EXPENDITURES	
Engineering Fees/Design/Studies	50,000
Land/Building/Furniture/Equipment	2,235,170
Construction	75,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
TOTAL EXPENDITURES	2,360,170
FUNDING SOURCES	
Special Purpose Reserves	2,360,170
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	0
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
TOTAL FUNDING SOURCES	2,360,170

2017-2021 CAPITAL PROJECTS BUDGET

NIAGARA FALLS LIBRARY

SUMMARY

Air Conditioning – Chippawa Branch

Carpeting – Community Centre

Carpeting – Victoria Ave. Branch

Community Centre Shared Partner Improvement Costs

Lobby Doors – Victoria Branch

Materials

Parking Lot & Fence – Chippawa Branch

Skylights Phase III –Victoria Branch

Technology – Upgrade & Replacement

2017 CAPITAL BUDGET

SUMMARY – Library

Library	2017 NET BUDGET
EXPENDITURES	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	339,606
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	5,000
TOTAL EXPENDITURES	344,606
FUNDING SOURCES	
Special Purpose Reserves	44,106
Capital Reserve	0
Reserve Fund	185,500
Transfer from Operating	15,950
Development Charges	94,050
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	5,000
TOTAL FUNDING SOURCES	344,606

2017-2021 CAPITAL PROJECTS BUDGET

INFORMATION SYSTEMS/GENERAL GOVERNMENT

SUMMARY

AGL-Consulting Fees for Cartegraph

CAO – Close Captioning Service for Council Meetings

CAO – Council Agenda Software

Cemetery – Stone Orchard Cemetery Software

Finance – eBidding Solution

Gale Centre Cell & Wifi Signal Improvements

HR – InfoHR Benefits Integration with Sun Life

Recreation – Recreation Software

Winter Festival of Lights – Illumination Lights Upgrade – Year 1

2017 CAPITAL BUDGET

SUMMARY – Information Systems & General Government

Information Systems & General Government	2017 NET BUDGET
EXPENDITURES	
Engineering Fees/Design/Studies	55,000
Land/Building/Furniture/Equipment	300,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	250,000
Interest Expense	0
TOTAL EXPENDITURES	605,000
FUNDING SOURCES	
Special Purpose Reserves	605,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	0
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
TOTAL FUNDING SOURCES	605,000

2017 PARKING BUDGET

RESPONSIBILITY CENTRE SUMMARY

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

PARKING BUDGET	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
PARKING LOT MAINTENANCE SERVICES	157,717	128,778	28,939	22.47
PARKING LOT #2 (PARK/ERIE)	(14,000)	(14,000)	0	0.00
PARKING LOT #3 (PARK/ST CLAIR)	(20,000)	(24,400)	4,400	(18.03)
PARKING LOT #4 (ELLEN)	(122,000)	(112,000)	(10,000)	8.93
PARKING LOT #5 (COLLEGE/PALMER)	(4,900)	(3,450)	(1,450)	42.03
PARKING LOT #7 (HURON/ONTARIO)	(4,700)	(6,400)	1,700	(26.56)
PARKING LOT #8 (HURON/ST CLAIR)	(9,950)	(9,950)	0	0.00
PARKING LOT #9 (HURON/ST LAWRENCE)	2,400	2,850	(450)	(15.79)
PARKING LOT #10 (PARK/CRYSLER)	(10,700)	(15,700)	5,000	(31.85)
PARKING LOT #11 (CHIPPAWA LIBRARY)	0	2,775	(2,775)	(100.00)
PARKING LOT #12 (SYLVIA PLACE)	(25,000)	(25,000)	0	0.00
PARKING LOT #13 (MAIN)	1,400	1,760	(360)	(20.45)
PARKING LOT #14 (LUNDY'S LANE)	0	1,600	(1,600)	(100.00)
PARKING LOT #15 (MCGRAIL)	(1,800)	(300)	(1,500)	500.00
PARKING LOT #17 (VACANT)	(17,500)	(25,000)	7,500	(30.00)
PARKING LOT #18 (KITCHENER/VICTORIA)	(24,000)	(15,500)	(8,500)	54.84
PARKING LOT #19 (CITY HALL)	(13,700)	(13,740)	40	(0.29)
PARKING LOT #20 (BENDER/PALMER)	(32,400)	(28,200)	(4,200)	14.89
PARKING CONTROL SERVICES	139,133	155,877	(16,744)	(10.74)
PARKING BUDGET TOTAL	0	0	0	100.00

2017 GENERAL PURPOSES BUDGET

RESPONSIBILITY CENTRE SUMMARY – Water & Sanitary Sewer

NOTE: Variance values are the amounts greater than the 2016 budget. Values in brackets indicate amounts less than the 2016 budget.

Municipal Utility Budget	2017 NET BUDGET	2016 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
WATER				
AUDITING SERVICES	10,000	5,000	5,000	100.00
INSURANCE CLAIMS SERVICES	50,000	50,000	0	0.00
REVENUES & RECEIVABLES	784,186	789,187	(5,001)	(0.63)
WSIB HEALTH & SAFETY SICK SERVICES	30,000	30,000	0	0.00
SYSTEM MAINTENANCE WATERWORKS	(12,519,320)	(12,527,956)	8,636	(0.07)
REGIONAL CHARGES WATERWORKS	11,276,966	11,289,675	(12,709)	(0.11)
WATER SYSTEMS RESEARCH & DEVELOPMENT	368,168	364,094	4,074	1.12
TOTAL WATER BUDGET	0	0	0	0.00
SANITARY SEWER				
INSURANCE CLAIMS SERVICES	65,120	65,120	0	0.00
WSIB HEALTH & SAFETY SICK SERVICES	10,411	10,411	0	0.00
SYSTEM MAINTENANCE SANITARY SEWER	(14,115,052)	(14,357,491)	242,439	(1.69)
REGIONAL CHARGES SANITARY SEWER	13,078,909	13,322,136	(243,227)	(1.83)
SANITARY SEWER RESEARCH & DEVELOPMENT	960,612	959,824	788	0.08
TOTAL SANITARY SEWER	0	0	0	0.00