



## **The 2016 Budget Table of Contents**

### **General Purposes Budget (approved February 23, 2016)**

General Purposes Budget Table of Contents  
Schedule A – 2016 General Purposes Budget Expense Summary  
Schedule B – 2016 General Purposes Budget Summary of Revenues & Expenses  
2016 General Purposes Budget Responsibility Centre Summary

### **Capital Budget (approved February 9, 2016)**

Capital Budget Table of Contents  
2015-2019 Capital Projects Budget All Services Summary

2015-2019 Capital Projects  
Fire Services  
Municipal Works  
Cemeteries & Parks  
Transportation Services  
Recreation & Culture  
Building & Development  
Library  
Information Systems/General Government

### **Parking Budget (approved February 23, 2016)**

Parking Budget Summary

### **Municipal Utility Budget (approved August 23, 2016)**

Water & Sanitary Sewer Budget Summary

**GENERAL PURPOSES BUDGET**  
**TABLE OF CONTENTS**

**Summary of Expenses**

**Summary of Revenues & Expenses**

**Summary of All Responsibility Centers**

**Summaries**

**City Council, Committees, Boards and Services**

**Administrative Services**

**Fire and Building Services**

**Municipal Works**

**Cemeteries and Parks**

**Transportation**

**Recreation and Culture**

**Planning and Business Development**

**2016 GENERAL PURPOSES BUDGET**

RESPONSIBILITY CENTRE SUMMARY – Expense

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

Responsibility Centre	2016 Expense Budget	2015 Expense Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,492,836	6,364,396	128,400	2.02
ADMINISTRATIVE SERVICES	41,298,664	39,753,490	1,545,174	3.89
FIRE AND BUILDING SERVICES	27,187,870	26,758,181	429,689	1.61
MUNICIPAL WORKS	20,535,004	19,825,515	709,489	3.58
PARKS AND CEMETERIES	4,670,033	4,605,487	64,546	1.40
TRANSPORTATION	15,524,231	15,061,442	462,789	3.07
RECREATION AND CULTURE	11,140,965	10,965,660	175,305	1.60
PLANNING AND BUSINESS DEVELOPMENT SERVICES	2,265,452	2,230,866	34,586	1.55
SUMMARY OF ALL RESPONSIBILITY CENTRES	129,115,055	125,565,037	3,550,018	2.83

**2016 GENERAL PURPOSES BUDGET**

## SUMMARY OF REVENUE AND EXPENSE

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

SUMMARY OF REVENUE AND EXPENSE	2016 BUDGET	2015 BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>REVENUES</b>				
TAXATION CITY GENERAL & URBAN SERVICE	62,520,985	59,266,562	3,254,423	5.49
TAXATION WASTE MANAGEMENT	6,842,127	6,867,305	(25,178)	(0.37)
TAXATION OTHER CHARGES	34,000	34,000	0	0.00
PAYMENT IN LIEU OF TAXATION	6,956,903	7,573,718	(616,815)	(8.14)
GRANTS	2,144,798	1,531,706	613,092	40.03
LICENCES	371,000	401,000	(30,000)	(7.48)
OTHER MUNICIPALITIES	785,212	785,212	0	0.00
PERMITS	1,507,000	1,507,000	0	0.00
RENTS	183,174	174,059	9,115	5.24
SERVICE CHARGES	12,500	12,500	0	0.00
USER FEES	5,712,938	5,631,224	81,714	1.45
CONCESSIONS	33,160	41,480	(8,320)	(20.06)
FINES	130,000	230,000	(100,000)	(43.48)
PENALTIES AND INTEREST	2,300,000	2,450,000	(150,000)	(6.12)
INVESTMENT INCOME	2,565,000	2,465,000	100,000	4.06
DONATIONS	26,000	36,000	(10,000)	(27.78)
SALES	943,398	1,007,240	(63,842)	(6.34)
OTHER REVENUE	24,437,012	24,079,993	357,019	1.48
INTERNAL TRANSFERS	4,591,969	4,349,451	242,518	5.58
TRANSFERS FROM RESERVES, RESERVE FUNDS	7,017,879	7,121,587	(103,708)	(1.46)
<b>TOTAL REVENUES</b>	<b>129,115,055</b>	<b>125,565,037</b>	<b>3,550,018</b>	<b>2.83</b>
<b>EXPENSES</b>				
SALARIES AND WAGES	43,260,988	42,145,948	1,115,040	2.65
OVERTIME	1,185,535	1,168,815	16,720	1.43
EMPLOYEE BENEFITS	11,503,582	11,204,420	299,162	2.67
LONG TERM DEBT INTEREST CHARGES	2,297,849	2,438,740	(140,891)	(5.78)
LONG TERM DEBT PRINCIPAL PAYMENTS	4,134,606	4,135,920	(1,314)	(0.03)
MATERIALS AND SERVICES	17,544,855	17,014,702	530,153	3.12
CONTRACT SERVICES	23,608,175	22,987,064	621,111	2.70
RENTS AND FINANCIALS	752,022	777,135	(25,113)	(3.23)
TRANSFERS TO BOARDS, AGENCIES, COMMISSIONS	74,946	74,946	0.00	0.00
TRANSFERS TO CAPITAL	4,837,567	4,000,000	837,567	20.94
TRANSFERS TO RESERVES, RESERVE FUNDS	15,555,761	15,555,761	0.00	0.00
INTERNAL TRANSFERS	4,359,169	4,061,586	297,583	7.33
<b>TOTAL EXPENSES</b>	<b>129,115,055</b>	<b>125,565,037</b>	<b>3,550,018</b>	<b>2.83</b>
<b>REVENUE LESS EXPENSES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## 2016 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – All Responsibility Centres

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

Responsibility Centre	2016 Net Budget	2015 Net Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,274,236	6,145,796	128,440	2.09
ADMINISTRATIVE SERVICES	(65,698,047)	(64,369,032)	(1,329,015)	2.06
FIRE AND BUILDING SERVICES	21,214,564	20,813,275	401,289	1.93
MUNICIPAL WORKS	14,629,277	14,493,909	135,368	0.93
PARKS AND CEMETERIES	3,852,358	3,802,812	49,546	1.30
TRANSPORTATION	9,116,200	8,701,589	414,611	4.76
RECREATION AND CULTURE	8,699,555	8,502,629	196,926	2.32
PLANNING AND BUSINESS DEVELOPMENT SERVICES	1,911,857	1,909,022	2,835	0.15
SUMMARY OF ALL RESPONSIBILITY CENTRES	-	-	-	0.00

## 2016 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – City Council/Committee/Boards/Grants

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

CITY COUNCIL/COMMITTEE/BOARDS/GRANTS	2016 NET BUDGET	2015 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>CITY COUNCIL</b>				
MAYOR AND MEMBERS OF COUNCIL	365,191	355,556	9,635	2.71
OFFICE OF MAYOR AND COUNCIL SUPPORT	318,710	311,107	7,603	2.44
<b>COMMITTEES</b>				
RECREATION COMMITTEE	18,058	18,009	49	0.27
ARTS AND CULTURE COMMITTEE	8,950	6,525	2,425	37.16
COMMITTEE OF ADJUSTMENT	(52,443)	(54,017)	1,574	(2.91)
PARK IN THE CITY	11,400	11,400	0	0.00
MAYOR'S YOUTH ADVISORY COMMITTEE	2,000	2,000	0	0.00
MUNICIPAL HERITAGE COMMITTEE	11,000	11,000	0	0.00
<b>BOARDS</b>				
NIAGARA DISTRICT AIRPORT SERVICES	128,723	110,158	18,565	16.85
NIAGARA FALLS LIBRARY BOARD	4,130,475	4,047,244	83,231	2.06
NIAGARA FALLS ILLUMINATION BOARD	40,189	39,831	358	0.90
<b>GRANTS</b>				
OPG COMMUNITY IMPACT AGREEMENT	0	0	0	0.00
NIAGARA GENERAL HOSPITAL FOUNDATION	50,000	50,000	0	0.00
ST. JOHN'S AMBULANCE NIAGARA	32,900	32,900	0	0.00
PROJECT SHARE	298,400	298,400	0	0.00
WOMEN'S PLACE IN SOUTH NIAGARA	19,350	19,350	0	0.00
YWCA	51,333	51,333	0	0.00
WINTER FESTIVAL OF LIGHTS	342,000	342,000	0	0.00
NIAGARA FALLS TOURISM	360,000	360,000	0	0.00
OTHER GOVERNANCE AND SUPPORT	138,000	133,000	5,000	3.76
<b>CITY COUNCIL/COMMITTEES/BOARDS/GRANTS TOTAL</b>	<b>6,274,236</b>	<b>6,145,796</b>	<b>128,440</b>	<b>2.09</b>

## 2016 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Administrative Services

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

ADMINISTRATIVE SERVICES	2016 NET BUDGET	2015 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>CHIEF ADMINISTRATION</b>				
CHIEF ADMINISTRATIVE OFFICER AND SUPPORT	706,967	613,688	93,279	15.20
RISK MANAGEMENT SERVICES – CLAIM SERVICES	682,501	678,193	4,308	0.64
RISK MANAGEMENT SERVICES – POLICY SERVICES	175,681	174,374	1,307	0.75
OTHER CORPORATE MANAGEMENT AND SUPPORT	(10,244,337)	(10,733,145)	488,808	(4.55)
<b>TOTAL CHIEF ADMINISTRATION</b>	<b>(8,679,188)</b>	<b>(9,266,890)</b>	<b>587,702</b>	<b>(6.34)</b>
<b>HUMAN RESOURCES</b>				
LABOUR AND EMPLOYEE RELATIONS SERVICES	473,925	452,544	21,381	4.72
STAFFING AND COMPENSATION SERVICES	2,287,355	1,972,576	314,779	15.96
WSIB, HEALTH, SAFETY, SICK SERVICES	1,111,030	1,111,619	(589)	(0.05)
TRAINING AND DEVELOPMENT SERVICES	88,000	88,000	0	0.00
EMPLOYEE BENEFIT SERVICES	93,000	93,000	0	0.00
PAYROLL SERVICES	171,377	165,398	5,979	3.61
<b>TOTAL HUMAN RESOURCES</b>	<b>4,224,687</b>	<b>3,883,137</b>	<b>341,550</b>	<b>8.80</b>
<b>CLERKS/BYLAWS SERVICES</b>				
ELECTION SERVICES	0	0	0	0.00
CLERKS SERVICES	922,313	782,482	139,831	17.87
BYLAW ENFORCEMENT SERVICES	430,276	429,599	677	0.16
ANIMAL CONTROL SERVICES	477,542	477,542	0	0.00
<b>TOTAL CLERKS/BYLAWS SERVICES</b>	<b>1,830,131</b>	<b>1,689,623</b>	<b>140,508</b>	<b>8.32</b>
<b>LEGAL SERVICES</b>				
CORPORATE LEGAL SERVICES	598,539	618,312	(19,773)	(3.20)

<b>ADMINISTRATIVE SERVICES</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>FINANCIAL SERVICES</b>				
DEBT AND INVESTMENT SERVICES	(524,833)	(462,737)	(62,096)	13.42
AUDITING SERVICES	67,500	67,500	0	0.00
CAPITAL ASSET MANAGEMENT & ACCOUNTING	4,349,332	4,334,127	15,205	0.35
PROPERTY TAXATION	(62,222,397)	(58,973,370)	(3,249,027))	5.51
TAXATION REGIONAL LEVY	0	0	0	0.00
TAXATION SCHOOL BOARDS	0	0	0	0.00
WASTE MANAGEMENT TAXATION	(30)	(58)	28	(48.28)
TAXATION OTHER LEVY CHARGES	(2,324,000)	(2,474,000)	150,000	(6.06)
TAXATION PAYMENTS IN LIEU	(6,956,903)	(7,573,718)	616,815	(8.14)
TAXATION SERVICES FOR FEES	(34,539)	(39,395)	4,856	(12.33)
REVENUE AND RECEIVABLE SERVICES	541,682	524,012	17,370	3.31
ACCOUNTING AND REPORTING SERVICES	402,521	400,033	2,488	0.62
PURCHASING & STORES	370,343	354,593	15,750	4.44
<b>TOTAL FINANCIAL SERVICES</b>	<b>(66,331,624)</b>	<b>(63,843,013)</b>	<b>(3,139,935)</b>	<b>4.92</b>
<b>INFORMATION SYSTEMS</b>				
INFORMATION SOFTWARE	1,834,758	1,728,769	105,989	6.13
INFORMATION HARDWARE	317,200	305,000	12,200	4.00
DATA, VOICE, COMMUNICATION	504,450	513,030	(8,580)	(1.67)
<b>TOTAL INFORMATION SYSTEMS</b>	<b>2,656,408</b>	<b>2,546,799</b>	<b>(15,589)</b>	<b>(0.61)</b>
OTHER GENERAL GOVERNMENT SERVICES	3,000	3,000	0	0
<b>ADMINISTRATIVE SERVICES TOTAL</b>	<b>(65,698,047)</b>	<b>(64,369,032)</b>	<b>(1,329,015)</b>	<b>2.06</b>



**2016 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Fire and Building Services

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

<b>FIRE AND BUILDING SERVICES</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>FIRE SERVICES</b>				
FIRE SUPPRESSION SERVICES	15,792,595	15,479,034	313,561	2.03
FIRE TRAINING SERVICES	556,083	553,203	2,880	0.52
FIRE PREVENTION SERVICES	1,144,507	1,141,943	2,564	0.22
FIRE COMMUNICATION SERVICES	1,117,952	1,095,758	22,194	2.03
FIRE FACILITIES SERVICES	601,612	583,126	18,486	3.17
OTHER FIRE SERVICES	867,617	839,883	27,734	3.30
EMERGENCY MEASURES	5,000	5,000	0	0.00
<b>TOTAL FIRE SERVICES</b>	<b>20,085,366</b>	<b>19,697,947</b>	<b>387,419</b>	<b>1.97</b>
<b>BUILDING SERVICES</b>				
BUILDING INSPECTION SERVICES	(195,148)	(171,062)	(24,086)	14.08
PROPERTY STANDARDS SERVICES	237,461	234,015	3,446	1.47
FACILITY SERVICES	1,086,885	1,052,375	34,510	3.28
<b>TOTAL BUILDING SERVICES</b>	<b>1,129,198</b>	<b>1,115,328</b>	<b>13,870</b>	<b>1.24</b>
<b>FIRE AND BUILDING SERVICES TOTAL</b>	<b>21,214,564</b>	<b>20,813,275</b>	<b>401,289</b>	<b>1.93</b>

## 2016 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Municipal Works

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

Municipal Works	2016 NET BUDGET	2015 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>ROADWAY SERVICES</b>				
PAVED SURFACE MAINTENANCE	1,979,366	1,195,612	3,754	0.19
UNPAVED SURFACE MAINTENANCE	207,842	213,413	(5,571)	(2.61)
SIDEWALK MAINTENANCE	680,527	621,037	59,490	9.58
DRAINAGE, DITCH, CULVERT MAINTENANCE	361,789	360,392	1,397	0.39
FORESTRY	697,195	723,059	(25,864)	(3.58)
ROADSIDE MAINTENANCE	1,585,329	1,594,730	(9,401)	(0.59)
OTHER ROADWAY SERVICES	1,547,629	1,529,013	18,616	1.22
<b>TOTAL ROADWAY SERVICES</b>	<b>7,059,677</b>	<b>7,017,256</b>	<b>42,421</b>	<b>0.60</b>
<b>WINTER CONTROL SERVICES</b>				
PAVED SURFACE MAINTENANCE	3,310,035	3,087,289	222,746	7.21
SIDEWALK MAINTENANCE	604,110	583,294	20,816	3.57
<b>TOTAL WINTER CONTROL SERVICES</b>	<b>3,914,145</b>	<b>3,670,583</b>	<b>243,562</b>	<b>6.64</b>
<b>STREET LIGHTING SERVICES</b>				
STREET LIGHTING MAINTENANCE	391,795	402,395	(10,600)	(2.63)
STREET LIGHTING POWER CHARGES	789,601	789,601	0	0.00
<b>TOTAL STREET LIGHTING SERVICES</b>	<b>1,181,396</b>	<b>1,191,996</b>	<b>(10,600)</b>	<b>(0.89)</b>
<b>ENGINEERING SERVICES</b>				
ENGINEERING ADMINISTRATION	870,066	861,748	8,318	0.97
DEVELOPMENT SERVICES	(160,048)	225,349	(385,397)	(171.02)
INFRASTRUCTURE	419,324	239,200	180,124	75.30
PROJECT AND CONSTRUCTION	1,610,585	1,608,952	1,633	0.10
<b>TOTAL ENGINEERING SERVICES</b>	<b>2,739,927</b>	<b>2,935,249</b>	<b>(195,322)</b>	<b>(6.65)</b>
<b>FLEET AND EQUIPMENT SERVICES</b>				
FLEET	(1,124,476)	(1,166,511)	42,035	(3.60)
<b>STORM SEWER SERVICES</b>				
STORM SEWER SYSTEM MAINTENANCE	789,608	778,036	11,572	1.49
RECYCLING COLLECTION SERVICES	0	(700)	700	(100.00)
<b>TOTAL STORM SEWER SERVICES</b>	<b>789,608</b>	<b>777,336</b>	<b>12,272</b>	<b>1.58</b>
PEST CONTROL	6,000	5,000	1,000	20.00
RAILWAY MAINTENANCE	63,000	63,000	0	0.00
<b>MUNICIPAL WORKS SERVICES TOTAL</b>	<b>14,629,277</b>	<b>14,493,909</b>	<b>135,368</b>	<b>0.93</b>

**2016 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Cemeteries and Parks

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

<b>CEMETERIES AND PARKS</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>CEMETERY SERVICES</b>				
CEMETERIES GROUNDS MAINTENANCE SERVICES	553,203	527,045	26,158	4.96
CEMETERIES FACILITIES SERVICES	62,083	54,597	7,486	13.71
CEMETERIES BURIAL SERVICES	33,159	21,096	12,063	57.18
CEMETERY DEVELOPMENT	5,000	5,000	0	0.00
CEMETERIES OTHER SERVICES	306,870	300,630	6,240	2.08
<b>TOTAL CEMETERY SERVICES</b>	<b>960,315</b>	<b>908,368</b>	<b>51,947</b>	<b>5.72</b>
<b>PARKS</b>				
PARKS GROUNDS MAINTENANCE SERVICES	1,575,600	1,486,369	89,231	6.00
ATHLETIC FIELDS MAINTENANCE SERVICES	1,029,032	1,050,863	(21,731)	(2.07)
OTHER PARKS SERVICES	(202)	107,981	(108,183)	(100.19)
<b>TOTAL PARKS</b>	<b>2,604,530</b>	<b>2,645,213</b>	<b>(40,683)</b>	<b>(1.54)</b>
LANDSCAPE DESIGN SERVICES	287,513	249,231	38,282	15.36
<b>CEMETERY AND PARKS TOTAL</b>	<b>3,852,358</b>	<b>3,802,812</b>	<b>49,546</b>	<b>1.30</b>

**2016 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Transportation Services

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

<b>TRANSPORTATION SERVICES</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>TRANSIT</b>				
TRANSIT MAINTENANCE	3,184,578	3,032,518	152,060	5.01
TRANSIT OUTSIDE SERVICES	(67,255)	(66,784)	(471)	0.71
TRANSIT OPERATIONS	1,795,648	1,745,878	49,770	2.85
NIAGARA CHAIR-A-VAN	643,676	641,934	1,742	0.27
TRANSIT FACILITIES	687,477	609,252	78,225	12.84
TRANSIT – SPECIAL OPERATIONS	32,251	(1,092)	33,343	(3053.39)
TRANSIT – VISITOR TRANSPORTATION SYSTEM	408,856	374,171	34,685	9.27
TRANSIT ADMINISTRATION	86,516	113,519	(27,003)	(23.79)
<b>TOTAL TRANSIT</b>	<b>6,771,747</b>	<b>6,449,396</b>	<b>322,351</b>	<b>5.00</b>
<b>TRAFFIC</b>				
TRAFFIC CONTROL	1,413,959	1,338,249	75,710	5.66
TRAFFIC SIGNS	436,294	429,118	7,176	1.67
TRAFFIC SIGNALS	183,000	189,000	(6,000)	(3.17)
TRANSPORTATION PLANNING SERVICES	46,650	46,650	0	0.00
TRANSPORTATION ADMINISTRATION	264,550	249,176	15,374	6.17
<b>TOTAL TRAFFIC</b>	<b>2,344,453</b>	<b>2,252,193</b>	<b>92,260</b>	<b>4.10</b>
<b>TRANSPORTATION SERVICES TOTAL</b>	<b>9,116,200</b>	<b>8,701,589</b>	<b>414,611</b>	<b>4.76</b>

## 2016 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Recreation and Culture Services

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

RECREATION AND CULTURE SERVICES	2016 NET BUDGET	2015 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>RECREATION PROGRAMS</b>				
CHIPPAWA ARENA CONCESSIONS	0	(5,880)	5,880	(100.00)
POOLS PROGRAMS	207,860	210,727	(2,867)	(1.36)
CORONATION CENTRE	225,860	231,051	(5,191)	(2.25)
CORONATION CENTRE CAFÉ	(14,160)	(16,480)	2,320	(14.08)
OTHER RECREATION PROGRAMS	227,696	227,696	0	0.00
CANADA DAY	16,000	16,000	0	0.00
SANTA CLAUS PARADE	14,000	14,000	0	0.00
SPORTS WALL OF FAME	4,690	4,690	0	0.00
FARMER'S MARKET	11,000	13,000	(2,000)	(15.38)
<b>TOTAL RECREATION PROGRAMS</b>	<b>692,946</b>	<b>694,804</b>	<b>(1,858)</b>	<b>(0.27)</b>
<b>RECREATION FACILITIES</b>				
CHIPPAWA ARENA	206,636	193,892	12,744	6.57
GALE CENTRE	3,160,187	3,102,030	58,157	1.87
POOLS MAINTENANCE SERVICES	242,424	239,133	3,291	1.38
CORONATION CENTRE MAINTENANCE SERVICES	84,298	84,198	100	0.12
MACBAIN COMMUNITY CENTRE MAINTENANCE SERVICES	1,195,910	1,183,178	12,732	1.08
OTHER RECREATION FACILITIES SERVICES	1,043,115	1,032,580	10,535	1.02
<b>TOTAL RECREATION FACILITIES</b>	<b>5,932,570</b>	<b>5,835,011</b>	<b>97,559</b>	<b>1.67</b>
MUSEUMS	1,378,295	1,310,711	68,124	5.20
OTHER CULTURAL SERVICES	53,900	33,400	20,500	61.38
RECREATION, CULTURE MANAGEMENT SERVICES	311,509	304,334	7,175	2.36
COMMUNITY DEVELOPMENT SERVICES	330,335	324,909	5,426	1.67
<b>RECREATION AND CULTURE SERVICES TOTAL</b>	<b>8,699,555</b>	<b>8,502,629</b>	<b>196,926</b>	<b>2.32</b>

**2016 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Planning and Business Development Services

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

<b>PLANNING AND BUSINESS DEVELOPMENT</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>PLANNING SERVICES</b>				
PLANNING SERVICES	1,054,951	1,051,669	3,282	0.31
<b>BUSINESS DEVELOPMENT</b>				
BUSINESS DEVELOPMENT SERVICES	655,668	644,852	10,816	1.68
SMALL BUSINESS ENTERPRISE CENTRE	150,339	149,674	665	0.44
STARTER COMPANY	(14,101)	(2,173)	(11,928)	(548.92)
MAIN & FERRY COMMUNITY IMPROVEMENT PLAN	65,000	65,000	0	0
<b>PLANNING AND BUSINESS DEVELOPMENT TOTAL</b>	<b>1,911,857</b>	<b>1,909,022</b>	<b>2,835</b>	<b>0.15</b>

**CAPITAL BUDGET**  
**TABLE OF CONTENTS**

**2016-2020 Capital Projects Budget**

**All Services Summary**

**Fire Services**

Project List

Summary

**Municipal Works**

Project List

Summary

**Cemeteries & Parks**

Project List

Summary

**Transportation Services**

Project List

Summary

**Recreation & Culture**

Project List

Summary

**Building & Development**

Project List

Summary

**Library**

Project List

Summary

**Information Systems & General Government**

Project List

Summary

**2016 CAPITAL BUDGET**

## SUMMARY – All Services

<b>All Services</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	2,959,610
Land/Building/Furniture/Equipment	5,913,900
Construction	1,569,000
Roads	10,321,798
Storm Sewers	1,782,915
Water	2,341,118
Sanitary Sewers	3,972,903
Sitework/Landscaping	1,913,707
Contingency	45,000
Interest Expense	0
Other	1,018,186
<b>TOTAL EXPENDITURES</b>	<b>31,838,137</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	9,271,067
Capital Reserve	233,100
Reserve Fund	794,000
Transfer from Operating	12,261,950
Development Charges	2,448,146
Debentures	1,000,000
Gas Tax	2,257,000
Provincial/Federal Grants	0
External Contributions	2,572,874
Other	500,000
<b>TOTAL FUNDING SOURCES</b>	<b>31,838,137</b>



# **2016-2020 CAPITAL PROJECTS BUDGET**

## **FIRE SERVICES**

### **SUMMARY**

**Diesel Fume Extraction System**

**Personal Protective Equipment (Bunker Gear)**

**SCBA**

**2016 CAPITAL BUDGET**

## SUMMARY – Fire Services

<b>Fire Services</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	730,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>730,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	147,000
Capital Reserve	0
Reserve Fund	583,000
Transfer from Operating	0
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>730,000</b>

# **2016-2020 CAPITAL PROJECTS BUDGET**

## **MUNICIPAL WORKS**

### **SUMMARY**

**Asphalt Overlay Phase 1**  
**Beaverdams Road Storm Sewer & SWM Pond**  
**Beaverdams SWM Pond**  
**Beck Road Bridge**  
**Black Creek Municipal Drain Improvement**  
**Boyers Creek Municipal Drain Improvement**  
**Buchner Place Sewer Separation & Parking Lot Review**  
**Can Eng Water Service Replacement**  
**Catell Drive Sewer Diversion**  
**Chippawa Parkway Culvert Rehab**  
**Colborne Street Sewer Separation**  
**Crosswalk (2016) Improvements in the Tourist Core**  
**Culp Street**  
**Cytek Lands & Fourth Avenue Storm System**  
**Desson Avenue Reconstruction**  
**Dixon Street Cul-de-Sacs**  
**Emerald Ash Borer**  
**Fleet Equipment Purchases**  
**Fourth Avenue Sewer Separation**  
**Gale Centre Snow Removal Equipment**  
**Gunning & Mears Pump Station**  
**Hamilton Street Sewer Separation – Sixth to Stanley**  
**Homewood Avenue Sewer Separation**  
**Huron Street Sewer Separation**  
**Kalar Road – Hydro Corridor to Brown Road**  
**Kitchener Street Sewer Separation**  
**Level Avenue – Dixon to Dunn Street**  
**Menzie Street Sewer Separation**  
**North Street Sewer Separation**  
**Oldfield Road – Drummond to Sam Iorfida**  
**Orchard Grove SWM Pond Study**

**Petit Avenue Watermain**  
**QEW Watermain Crossing – Kinsmen to Oakwood**  
**Reserve Pumper 3 – Fire**  
**Retaining Wall in Tourist Core**  
**Road Resurfacing & Rehabilitation**  
**Second & Third Avenue Laneway Reconstruction**  
**Shriners Creek Retaining Wall Repair**  
**Sidewalk Replacement Program**  
**Slater Avenue Reconstruction**  
**Snow Removal Equipment**  
**Stanley Avenue Bridge**  
**Stanton Avenue/Ellis Street/Ralph Avenue**  
**Surface Treatment Program**  
**Third Avenue Sewer Separation – Hamilton Street to North Limit**  
**Third Avenue Sewer Separation – Morrison to Maple Street**  
**Tree Inventory**  
**Victoria Avenue Streetscape Revitalization**  
**Whirlpool Road Bridge Rehabilitation**  
**Whirlpool Road Resurfacing & Bridge Rehabilitation**

**2016 CAPITAL BUDGET**

## SUMMARY – Municipal Works

<b>Municipal Works</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	2,297,610
Land/Building/Furniture/Equipment	3,275,400
Construction	0
Roads	10,211,798
Storm Sewers	1,767,915
Water	2,341,118
Sanitary Sewers	3,972,903
Sitework/Landscaping	598,707
Utilities	0
Interest Expense	0
Other	743,186
<b>TOTAL EXPENDITURES</b>	<b>25,208,637</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	5,588,567
Capital Reserve	158,100
Reserve Fund	0
Transfer from Operating	11,778,000
Development Charges	2,354,096
Debentures	0
Gas Tax	2,757,000
Provincial/Federal Grants	0
External Contributions	2,572,874
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>25,208,637</b>

# **2016-2020 CAPITAL PROJECTS BUDGET**

## **CEMETERIES & PARKS**

### **SUMMARY**

#### **Cemeteries**

**Fairview Cemetery-Lunchroom/Washroom Renovations  
Fence Replacement Program – Risk Management  
Road Repair & Replacement Program  
Stamford Green Columbarium-Accessibility  
Storage Facility Improvements**

#### **Parks**

**Battlefield Site Development Project  
Chippawa Lions Park Improvements  
Chippawa West Park Development  
Fernwood Trail Development-Phase 2  
Firemens Park  
Garner Recreation Trail Development  
Kalar Park Parking Lot Improvements Project  
Ker Park Fencing  
Millennium Trail Section 3  
Millennium Trail Section 6 Development  
Oakes Park Grandstand & Park Buildings Renovations  
Palmer Park Fencing  
Play Structure Improvement Program**

**2016 CAPITAL BUDGET**

## SUMMARY – Cemeteries &amp; Parks

<b>Cemeteries &amp; Parks</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	550,000
Land/Building/Furniture/Equipment	364,500
Construction	82,000
Roads	110,000
Storm Sewers	15,000
Water	0
Sanitary Sewers	0
Sitework/Landscaping	1,315,000
Contingency	40,000
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>2,576,500</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	2,183,500
Capital Reserve	0
Reserve Fund	150,000
Transfer from Operating	243,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>2,576,500</b>

## **2016-2020 CAPITAL PROJECTS BUDGET**

### **TRANSPORTATION SERVICES**

#### **SUMMARY**

**Bus Required for 30 Minute Service**

**Electric Vehicle Charging Stations**

**Lot#2 Redesign**

**Pay & Display Machines-Software Upgrades**

**Pay & Display Upgrades – Cale**

**Niagara Region Transportation Masterplan**

**Specialized Service Scheduling System**

**Traffic Signal Rebuilds**

**Wash Rack – Undercarriage**



**2016 CAPITAL BUDGET**

## SUMMARY – Transportation Services

<b>Transportation</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	37,000
Land/Building/Furniture/Equipment	798,000
Construction	30,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>865,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	315,000
Capital Reserve	30,000
Reserve Fund	0
Transfer from Operating	20,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	500,000
<b>TOTAL FUNDING SOURCES</b>	<b>865,000</b>

# **2016-2020 CAPITAL PROJECTS BUDGET**

## **RECREATION & CULTURE**

### **SUMMARY**

**Exterior Block Work Repair**

**MacBain Park Benches**

**Niagara Falls Historical Museum Security Update**

**Outdoor Pool Priority Repairs**

**Refrigeration Equipment Upgrades**

**2016 CAPITAL BUDGET**

## SUMMARY – Recreation and Culture

<b>Recreation and Culture</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	665,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>665,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	665,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	0
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>665,000</b>

# **2016-2020 CAPITAL PROJECTS BUDGET**

## **BUILDING & DEVELOPMENT**

### **SUMMARY**

City Hall – Exterior Cladding Repair & Upgrade

City Hall – Backup Generator

Coronation Centre – Café Foundation Repair

Coronation Centre – North Wall Repair

Fire Station #3 – Building Addition

Sylvia Place – Market Roof Replacement

**2016 CAPITAL BUDGET**

## SUMMARY – Building &amp; Development

<b>Building &amp; Development</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	75,000
Land/Building/Furniture/Equipment	0
Construction	1,347,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>1,422,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	352,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	70,000
Development Charges	0
Debentures	1,000,000
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>1,422,000</b>

# **2016-2020 CAPITAL PROJECTS BUDGET**

## **NIAGARA FALLS LIBRARY**

### **SUMMARY**

**Book Dispensing Machine**

**Chippawa Branch-New Carpet**

**Community Centre Improvements**

**Materials**

**Victoria Avenue Branch-Oakes Room Media Lab**

**Victoria Avenue Branch-Building External Fence**

**2016 CAPITAL BUDGET**

## SUMMARY – Library

<b>Library</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	51,000
Construction	10,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	5,000
Other	110,000
<b>TOTAL EXPENDITURES</b>	<b>176,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	0
Capital Reserve	0
Reserve Fund	61,000
Transfer from Operating	20,950
Development Charges	94,050
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>176,000</b>

## **2016-2020 CAPITAL PROJECTS BUDGET**

### **INFORMATION SYSTEMS/GENERAL GOVERNMENT**

#### **SUMMARY**

**AGL-Consulting Fees for Cartegraph**

**Corporate Furniture**

**CAO-Council Agenda Software**

**Municipal Works Tree Inventory Project**



**2016 CAPITAL BUDGET**

## SUMMARY – Information Systems &amp; General Government

<b>Information Systems &amp; General Government</b>	<b>2016 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	30,000
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	165,000
Interest Expense	0
<b>TOTAL EXPENDITURES</b>	<b>195,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	20,000
Capital Reserve	45,000
Reserve Fund	0
Transfer from Operating	130,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>195,000</b>

**2016 PARKING BUDGET**

## RESPONSIBILITY CENTRE SUMMARY

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

<b>PARKING BUDGET</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
PARKING LOT MAINTENANCE SERVICES	128,778	155,182	(26,404)	(17.01)
PARKING LOT #1 (PARK/ZIMMERMAN)	0	0	0	0.00
PARKING LOT #2 (PARK/ERIE)	(14,000)	(12,500)	(1,500)	12.00
PARKING LOT #3 (PARK/ST CLAIR)	(24,400)	(28,500)	4,100	(14.39)
PARKING LOT #4 (ELLEN)	(112,000)	(110,840)	(1,160)	1.05
PARKING LOT #5 (COLLEGE/PALMER)	(3,450)	(7,850)	4,400	(56.05)
PARKING LOT #6 (VACANT)	0	0	0	0.00
PARKING LOT #7 (HURON/ONTARIO)	(6,400)	(7,890)	1,490	(18.88)
PARKING LOT #8 (HURON/ST CLAIR)	(9,950)	(14,680)	4,730	(32.22)
PARKING LOT #9 (HURON/ST LAWRENCE)	2,850	(585)	3,435	(587.18)
PARKING LOT #10 (PARK/CRYSLER)	(15,700)	(12,275)	(3,425)	27.90
PARKING LOT #11 (CHIPPAWA LIBRARY)	2,775	2,565	210	8.19
PARKING LOT #12 (SYLVIA PLACE)	(25,000)	(19,550)	(5,450)	27.88
PARKING LOT #13 (MAIN)	1,760	2,055	(295)	(14.36)
PARKING LOT #14 (LUNDY'S LANE)	1,600	3,475	(1,875)	(53.96)
PARKING LOT #15 (MCGRAIL)	(300)	1,415	(1,715)	(121.20)
PARKING LOT #17 (VACANT)	(25,000)	(24,415)	(585)	2.40
PARKING LOT #18 (KITCHENER/VICTORIA)	(15,500)	(11,045)	(4,455)	40.33
PARKING LOT #19 (CITY HALL)	(13,740)	(14,040)	300	(2.14)
PARKING LOT #20 (BENDER/PALMER)	(28,200)	(23,815)	(4,385)	18.41
PARKING CONTROL SERVICES	155,877	123,293	32,584	26.43
<b>PARKING BUDGET TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100.00</b>

**2016 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Water &amp; Sanitary Sewer

**NOTE:** Variance values are the amounts greater than the 2015 budget. Values in brackets indicate amounts less than the 2015 budget.

<b>Municipal Utility Budget</b>	<b>2016 NET BUDGET</b>	<b>2015 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>WATER</b>				
AUDITING SERVICES	5,000	5,000	0	0.00
INSURANCE CLAIMS SERVICES	50,000	50,000	0	0.00
REVENUES & RECEIVABLES	789,187	789,187	0	0.00
WSIB HEALTH & SAFETY SICK SERVICES	30,000	30,000	0	0.00
SYSTEM MAINTENANCE WATERWORKS	(12,527,956)	(12,051,394)	(476,662)	3.96
REGIONAL CHARGES WATERWORKS	11,289,675	10,907,483	382,192	3.50
WATER SYSTEMS RESEARCH & DEVELOPMENT	364,094	269,624	94,470	35.04
<b>TOTAL WATER BUDGET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>SANITARY SEWER</b>				
INSURANCE CLAIMS SERVICES	65,120	65,120	0	0.00
WSIB HEALTH & SAFETY SICK SERVICES	10,411	10,411	0	0.00
SYSTEM MAINTENANCE SANITARY SEWER	(14,357,491)	(14,381,143)	23,652	(0.16)
REGIONAL CHARGES SANITARY SEWER	13,322,136	13,322,136	0	0.00
SANITARY SEWER RESEARCH & DEVELOPMENT	959,824	983,476	(23,652)	(2.40)
<b>TOTAL SANITARY SEWER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>