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# **GENERAL PURPOSES BUDGET**

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## 2015 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Expense

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

Responsibility Centre	2015 Expense Budget	2014 Expense Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,353,811	6,287,585	66,226	1.05
ADMINISTRATIVE SERVICES	40,158,981	39,207,281	951,700	2.43
FIRE AND BUILDING SERVICES	26,715,142	24,960,096	1,755,046	7.03
MUNICIPAL WORKS	19,742,014	18,576,709	1,165,305	6.27
PARKS AND CEMETERIES	4,497,654	4,275,700	221,954	5.19
TRANSPORTATION	14,974,473	13,796,798	1,177,675	8.54
RECREATION AND CULTURE	10,925,172	10,826,545	98,627	0.91
PLANNING AND BUSINESS DEVELOPMENT SERVICES	2,197,790	2,200,081	(2,291)	(0.10)
SUMMARY OF ALL RESPONSIBILITY CENTRES	125,565,037	120,130,795	5,434,242	4.52

**2015 GENERAL PURPOSES BUDGET**

## SUMMARY OF REVENUE AND EXPENSE

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

SUMMARY OF REVENUE AND EXPENSE	2015 BUDGET	2014 BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>REVENUES</b>				
TAXATION CITY GENERAL & URBAN SERVICE	59,266,562	55,130,336	4,136,226	7.50
TAXATION WASTE MANAGEMENT	6,867,305	6,561,590	305,715	4.66
TAXATION OTHER CHARGES	34,000	34,000	0	0.00
PAYMENT IN LIEU OF TAXATION	7,573,718	7,544,834	28,884	0.38
GRANTS	1,531,706	1,771,100	(239,394)	(15.52)
LICENCES	401,000	401,000	0	0.00
OTHER MUNICIPALITIES	785,212	631,436	153,776	24.35
PERMITS	1,507,000	1,372,000	135,000	9.84
RENTS	174,059	170,530	3,529	2.07
SERVICE CHARGES	12,500	25,000	(12,500)	(50.00)
USER FEES	5,631,224	6,292,092	(660,868)	(10.50)
CONCESSIONS	41,480	55,980	(14,500)	(25.90)
FINES	230,000	230,000	0	0.00
PENALTIES AND INTEREST	2,450,000	2,450,000	0	0.00
INVESTMENT INCOME	2,465,000	2,280,000	185,000	8.11
DONATIONS	36,000	21,000	15,000	71.43
SALES	1,007,240	1,021,540	(14,300)	(1.40)
OTHER REVENUE	24,079,993	24,096,293	(16,300)	(0.07)
INTERNAL TRANSFERS	4,349,451	3,106,188	1,243,263	40.03
TRANSFERS FROM RESERVES, RESERVE FUNDS	7,121,587	6,935,876	185,711	2.68
<b>TOTAL REVENUES</b>	<b>125,565,037</b>	<b>120,130,795</b>	<b>5,434,242</b>	<b>4.52</b>
<b>EXPENSES</b>				
SALARIES AND WAGES	42,145,948	40,481,087	1,664,861	4.11
OVERTIME	1,168,815	1,120,167	48,648	4.34
EMPLOYEE BENEFITS	11,204,420	10,346,682	857,738	9.29
LONG TERM DEBT INTEREST CHARGES	2,438,740	2,635,679	(196,939)	(7.47)
LONG TERM DEBT PRINCIPAL PAYMENTS	4,135,920	4,449,331	(313,411)	(7.04)
MATERIALS AND SERVICES	17,014,702	16,102,773	911,929	5.66
CONTRACT SERVICES	22,987,064	21,691,534	1,295,530	5.97
RENTS AND FINANCIALS	777,135	675,490	101,645	15.05
TRANSFERS TO BOARDS, AGENCIES, COMMISSIONS	74,946	77,446	(2,500)	(3.23)
TRANSFERS TO CAPITAL	4,000,000	4,000,000	0	0.00
TRANSFERS TO RESERVES, RESERVE FUNDS	15,555,761	15,555,761	0	0.00
INTERNAL TRANSFERS	4,061,586	2,994,845	1,066,741	35.62
<b>TOTAL EXPENSES</b>	<b>125,565,037</b>	<b>120,130,795</b>	<b>5,434,242</b>	<b>4.52</b>
<b>REVENUE LESS EXPENSES</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**2015 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – All Responsibility Centres

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

Responsibility Centre	2015 Net Budget	2014 Net Budget	Variance (Dollars)	Variance (Percent)
CITY COUNCIL, COMMITTEES, BOARDS AND SERVICES	6,135,211	6,090,869	44,342	0.73
ADMINISTRATIVE SERVICES	(63,963,541)	(60,618,316)	(3,345,225)	5.52
FIRE AND BUILDING SERVICES	20,770,236	19,177,240	1,592,996	8.31
MUNICIPAL WORKS	14,410,408	14,573,892	(163,484)	(1.12)
PARKS AND CEMETERIES	3,694,979	3,464,800	230,179	6.64
TRANSPORTATION	8,614,620	7,066,597	1,548,023	21.91
RECREATION AND CULTURE	8,462,141	8,409,637	52,504	0.62
PLANNING AND BUSINESS DEVELOPMENT SERVICES	1,875,946	1,835,281	40,665	2.22
SUMMARY OF ALL RESPONSIBILITY CENTRES	-	-	-	0.00

## 2015 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – City Council/Committee/Boards/Grants

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

CITY COUNCIL/COMMITTEE/BOARDS/GRANTS	2015 NET BUDGET	2014 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>CITY COUNCIL</b>				
MAYOR AND MEMBERS OF COUNCIL	350,664	364,197	(13,533)	(3.72)
OFFICE OF MAYOR AND COUNCIL SUPPORT	306,502	292,495	14,007	4.79
<b>COMMITTEES</b>				
RECREATION COMMITTEE	18,009	19,091	(1,082)	(5.67)
ARTS AND CULTURE COMMITTEE	6,525	7,525	(1,000)	(13.29)
COMMITTEE OF ADJUSTMENT	(55,105)	(33,686)	(21,419)	63.58
PARK IN THE CITY	11,400	11,400	0	0.00
MAYOR'S YOUTH ADVISORY COMMITTEE	2,000	2,000	0	0.00
MUNICIPAL HERITAGE COMMITTEE	11,000	12,300	(1,300)	(10.57)
<b>BOARDS</b>				
NIAGARA DISTRICT AIRPORT SERVICES	110,158	106,797	3,361	3.15
NIAGARA FALLS LIBRARY BOARD	4,047,244	3,983,217	64,027	1.61
NIAGARA FALLS ILLUMINATION BOARD	39,831	38,550	1,281	3.32
<b>GRANTS</b>				
OPG COMMUNITY IMPACT AGREEMENT	0	0	0	0.00
NIAGARA GENERAL HOSPITAL FOUNDATION	50,000	50,000	0	0.00
ST. JOHN'S AMBULANCE NIAGARA	32,900	32,900	0	0.00
PROJECT SHARE	298,400	298,400	0	0.00
WOMEN'S PLACE IN SOUTH NIAGARA	19,350	19,350	0	0.00
YWCA	51,333	51,333	0	0.00
WINTER FESTIVAL OF LIGHTS	342,000	342,000	0	0.00
NIAGARA FALLS TOURISM	360,000	360,000	0	0.00
OTHER GOVERNANCE AND SUPPORT	133,000	133,000	0	0.00
<b>CITY COUNCIL/COMMITTEES/BOARDS/GRANTS TOTAL</b>	<b>6,135,211</b>	<b>6,090,869</b>	<b>44,342</b>	<b>0.73</b>

## 2015 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Administrative Services

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

ADMINISTRATIVE SERVICES	2015 NET BUDGET	2014 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>CHIEF ADMINISTRATION</b>				
CHIEF ADMINISTRATIVE OFFICER AND SUPPORT	604,083	496,561	107,522	21.65
RISK MANAGEMENT SERVICES – CLAIM SERVICES	675,166	628,632	46,534	7.40
RISK MANAGEMENT SERVICES – POLICY SERVICES	174,374	189,910	(15,536)	(8.18)
OTHER CORPORATE MANAGEMENT AND SUPPORT	(10,733,145)	(10,845,745)	112,600	(1.04)
<b>TOTAL CHIEF ADMINISTRATION</b>	<b>(9,279,522)</b>	<b>(9,530,642)</b>	<b>251,120</b>	<b>(2.63)</b>
<b>HUMAN RESOURCES</b>				
LABOUR AND EMPLOYEE RELATIONS SERVICES	445,857	457,528	(11,671)	(2.55)
STAFFING AND COMPENSATION SERVICES	2,480,000	2,015,873	464,127	23.02
WSIB, HEALTH, SAFETY, SICK SERVICES	1,107,946	1,100,116	7,830	0.71
TRAINING AND DEVELOPMENT SERVICES	88,000	88,000	0	0.00
EMPLOYEE BENEFIT SERVICES	93,000	58,000	35,000	60.34
PAYROLL SERVICES	163,581	161,985	1,596	0.99
<b>TOTAL HUMAN RESOURCES</b>	<b>4,378,384</b>	<b>3,881,502</b>	<b>496,882</b>	<b>12.80</b>
<b>CLERKS/BYLAWS SERVICES</b>				
ELECTION SERVICES	0	0	0	0
CLERKS SERVICES	771,147	770,050	1,097	.14
BYLAW ENFORCEMENT SERVICES	424,493	390,072	34,421	8.82
ANIMAL CONTROL SERVICES	477,542	477,542	0	0.00
<b>TOTAL CLERKS/BYLAWS SERVICES</b>	<b>1,673,182</b>	<b>1,637,664</b>	<b>35,518</b>	<b>2.17</b>
<b>LEGAL SERVICES</b>				
CORPORATE LEGAL SERVICES	696,358	705,225	(8,867)	(1.26)

<b>ADMINISTRATIVE SERVICES</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>FINANCIAL SERVICES</b>				
DEBT AND INVESTMENT SERVICES	(462,737)	(362,642)	(100,095)	27.60
AUDITING SERVICES	67,500	67,500	0	0.00
CAPITAL ASSET MANAGEMENT & ACCOUNTING	4,249,892	4,241,531	8,361	0.20
PROPERTY TAXATION	(58,980,849)	(54,848,110)	(4,132,739)	7.53
TAXATION REGIONAL LEVY	0	0	0	0.00
TAXATION SCHOOL BOARDS	0	0	0	0.00
WASTE MANAGEMENT TAXATION	(58)	(4)	(54)	1350.00
TAXATION OTHER LEVY CHARGES	(2,474,000)	(2,474,000)	0	0.00
TAXATION PAYMENTS IN LIEU	(7,573,718)	(7,544,834)	(28,884)	0.38
TAXATION SERVICES FOR FEES	(42,191)	(32,776)	(9,415)	28.73
REVENUE AND RECEIVABLE SERVICES	514,795	506,200	8,595	1.70
ACCOUNTING AND REPORTING SERVICES	386,935	380,135	6,800	1.79
PURCHASING & STORES	341,929	333,825	8,104	2.43
<b>TOTAL FINANCIAL SERVICES</b>	<b>(63,972,502)</b>	<b>(59,733,175)</b>	<b>(3,139,935)</b>	<b>5.26</b>
<b>INFORMATION SYSTEMS</b>				
INFORMATION SOFTWARE	1,719,529	1,630,060	89,469	5.49
INFORMATION HARDWARE	305,000	286,500	18,500	6.46
DATA, VOICE, COMMUNICATION	513,030	504,500	11,480	2.29
<b>TOTAL INFORMATION SYSTEMS</b>	<b>2,537,559</b>	<b>2,418,110</b>	<b>(15,589)</b>	<b>(0.64)</b>
OTHER GENERAL GOVERNMENT SERVICES	3,000	3,000	0	0
<b>ADMINISTRATIVE SERVICES TOTAL</b>	<b>(63,963,541)</b>	<b>(60,618,316)</b>	<b>(3,345,225)</b>	<b>5.52</b>



**2015 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Fire and Building Services

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

<b>FIRE AND BUILDING SERVICES</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>FIRE SERVICES</b>				
FIRE SUPPRESSION SERVICES	15,479,034	13,992,551	1,486,483	10.62
FIRE TRAINING SERVICES	553,203	490,912	62,291	12.69
FIRE PREVENTION SERVICES	1,141,943	1,004,690	137,253	13.66
FIRE COMMUNICATION SERVICES	1,095,758	1,010,478	85,280	8.44
FIRE FACILITIES SERVICES	583,126	650,395	(67,269)	(10.34)
OTHER FIRE SERVICES	839,883	819,619	20,264	2.47
EMERGENCY MEASURES	5,000	5,000	0	0
<b>TOTAL FIRE SERVICES</b>	<b>19,697,947</b>	<b>17,973,645</b>	<b>1,724,302</b>	<b>9.59</b>
<b>BUILDING SERVICES</b>				
BUILDING INSPECTION SERVICES	(187,766)	(88,351)	(99,415)	112.52
PROPERTY STANDARDS SERVICES	230,215	223,436	6,779	3.03
FACILITY SERVICES	1,029,840	1,068,510	(38,670)	(3.62)
<b>TOTAL BUILDING SERVICES</b>	<b>1,072,289</b>	<b>1,203,595</b>	<b>(131,306)</b>	<b>(10.91)</b>
<b>FIRE AND BUILDING SERVICES TOTAL</b>	<b>20,770,236</b>	<b>19,177,240</b>	<b>1,592,996</b>	<b>8.31</b>

## 2015 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Municipal Works

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

Municipal Works	2015 NET BUDGET	2014 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>ROADWAY SERVICES</b>				
PAVED SURFACE MAINTENANCE	1,955,888	2,158,016	(202,128)	(9.37)
UNPAVED SURFACE MAINTENANCE	211,934	242,302	(30,368)	(12.53)
SIDEWALK MAINTENANCE	613,280	583,642	29,638	5.08
DRAINAGE, DITCH, CULVERT MAINTENANCE	358,982	345,133	13,849	4.01
FORESTRY	717,803	724,057	(6,254)	(0.86)
ROADSIDE MAINTENANCE	1,585,615	1,518,507	67,108	4.42
OTHER ROADWAY SERVICES	1,511,692	1,393,672	118,020	8.47
<b>TOTAL ROADWAY SERVICES</b>	<b>6,955,194</b>	<b>6,965,329</b>	<b>(10,135)</b>	<b>(0.15)</b>
<b>WINTER CONTROL SERVICES</b>				
PAVED SURFACE MAINTENANCE	3,067,889	2,641,193	426,696	16.16
SIDEWALK MAINTENANCE	578,908	537,704	41,204	7.66
<b>TOTAL WINTER CONTROL SERVICES</b>	<b>3,646,797</b>	<b>3,178,897</b>	<b>467,900</b>	<b>14.72</b>
<b>STREET LIGHTING SERVICES</b>				
STREET LIGHTING MAINTENANCE	402,395	402,395	0	0.00
STREET LIGHTING POWER CHARGES	789,601	789,601	0	0.00
<b>TOTAL STREET LIGHTING SERVICES</b>	<b>1,191,996</b>	<b>1,191,996</b>	<b>0</b>	<b>0.00</b>
<b>ENGINEERING SERVICES</b>				
ENGINEERING ADMINISTRATION	861,748	423,307	438,441	103.58
DEVELOPMENT SERVICES	220,515	292,012	(71,497)	(24.48)
INFRASTRUCTURE	236,094	263,949	(27,855)	(10.55)
PROJECT AND CONSTRUCTION	1,622,523	1,523,716	98,807	6.48
<b>TOTAL ENGINEERING SERVICES</b>	<b>2,940,880</b>	<b>2,502,984</b>	<b>437,896</b>	<b>17.49</b>
<b>FLEET AND EQUIPMENT SERVICES</b>				
FLEET	(1,166,511)	(78,648)	(1,087,863)	1383.20
<b>STORM SEWER SERVICES</b>				
STORM SEWER SYSTEM MAINTENANCE	774,752	734,828	39,924	5.43
RECYCLING COLLECTION SERVICES	(700)	10,506	(11,206)	(106.66)
<b>TOTAL STORM SEWER SERVICES</b>	<b>774,052</b>	<b>745,334</b>	<b>28,718</b>	<b>3.85</b>
PEST CONTROL	5,000	5,000	0	0.00
RAILWAY MAINTENANCE	63,000	63,000	0	0.00
<b>MUNICIPAL WORKS SERVICES TOTAL</b>	<b>14,410,408</b>	<b>14,573,892</b>	<b>(163,484)</b>	<b>(1.12)</b>

**2015 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Cemeteries and Parks

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

<b>CEMETERIES AND PARKS</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>CEMETERY SERVICES</b>				
CEMETERIES GROUNDS MAINTENANCE SERVICES	520,764	453,552	67,212	14.82
CEMETERIES FACILITIES SERVICES	54,597	41,066	13,531	32.95
CEMETERIES BURIAL SERVICES	14,714	(33,524)	48,238	(143.89)
CEMETERY DEVELOPMENT	5,000	5,000	0	0.00
CEMETERIES OTHER SERVICES	292,863	356,789	(63,926)	(17.92)
<b>TOTAL CEMETERY SERVICES</b>	<b>887,938</b>	<b>822,883</b>	<b>65,055</b>	<b>7.91</b>
<b>PARKS</b>				
PARKS GROUNDS MAINTENANCE SERVICES	1,442,193	1,316,702	125,491	9.53
ATHLETIC FIELDS MAINTENANCE SERVICES	1,010,845	931,050	79,795	8.57
OTHER PARKS SERVICES	107,981	150,641	(42,660)	(28.32)
<b>TOTAL PARKS</b>	<b>2,561,019</b>	<b>2,398,393</b>	<b>162,626</b>	<b>6.78</b>
LANDSCAPE DESIGN SERVICES	246,022	243,524	2,498	1.03
<b>CEMETERY AND PARKS TOTAL</b>	<b>3,694,979</b>	<b>3,464,800</b>	<b>230,179</b>	<b>6.64</b>

**2015 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Transportation Services

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

<b>TRANSPORTATION SERVICES</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>TRANSIT</b>				
TRANSIT MAINTENANCE	3,032,518	2,744,756	287,762	10.48
TRANSIT OUTSIDE SERVICES	(68,290)	(83,693)	15,403	(18.40)
TRANSIT OPERATIONS	1,678,984	851,675	827,309	97.14
NIAGARA CHAIR-A-VAN	640,951	579,290	61,661	10.64
TRANSIT FACILITIES	609,252	212,895	396,357	186.17
TRANSIT – SPECIAL OPERATIONS	(1,092)	17,844	(18,936)	(106.12)
TRANSIT – VISITOR TRANSPORTATION SYSTEM	374,171	403,329	(29,158)	(7.23)
TRANSIT ADMINISTRATION	111,469	127,083	(15,614)	(12.29)
<b>TOTAL TRANSIT</b>	<b>6,377,963</b>	<b>4,853,179</b>	<b>1,524,784</b>	<b>31.42</b>
<b>TRAFFIC</b>				
TRAFFIC CONTROL	1,330,064	1,327,012	3,052	0.23
TRAFFIC SIGNS	425,542	403,329	22,213	5.51
TRAFFIC SIGNALS	189,000	189,000	0	0.00
TRANSPORTATION PLANNING SERVICES	46,650	51,150	(4,500)	(8.80)
TRANSPORTATION ADMINISTRATION	245,401	242,927	2,474	1.02
<b>TOTAL TRAFFIC</b>	<b>2,236,657</b>	<b>2,213,418</b>	<b>23,239</b>	<b>1.05</b>
<b>TRANSPORTATION SERVICES TOTAL</b>	<b>8,614,620</b>	<b>7,066,597</b>	<b>1,548,023</b>	<b>21.91</b>

## 2015 GENERAL PURPOSES BUDGET

### RESPONSIBILITY CENTRE SUMMARY – Recreation and Culture Services

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

RECREATION AND CULTURE SERVICES	2015 NET BUDGET	2014 NET BUDGET	VARIANCE (DOLLARS)	VARIANCE (PERCENT)
<b>RECREATION PROGRAMS</b>				
CHIPPAWA ARENA CONCESSIONS	(5,880)	(156)	(5,724)	3669.23
POOLS PROGRAMS	217,097	245,564	(28,467)	(11.59)
POOLS CONCESSIONS	0	(294)	294	(100.00)
CORONATION CENTRE	216,577	233,783	(17,206)	(7.36)
CORONATION CENTRE CAFÉ	(16,480)	(15,480)	(1,000)	6.46
OTHER RECREATION PROGRAMS	227,696	222,496	5,200	2.34
CANADA DAY	16,000	16,000	0	0.00
SANTA CLAUS PARADE	14,000	14,000	0	0.00
SPORTS WALL OF FAME	4,690	4,690	0	0.00
FARMER'S MARKET	13,000	15,000	(2,000)	(13.33)
SUMMER PLAYGROUND PROGRAM	0	3,000	(3,000)	(100.00)
<b>TOTAL RECREATION PROGRAMS</b>	<b>686,700</b>	<b>738,603</b>	<b>(51,903)</b>	<b>(7.03)</b>
<b>RECREATION FACILITIES</b>				
CHIPPAWA ARENA	194,959	171,516	23,443	13.67
GALE CENTRE	3,093,163	3,020,476	72,687	2.41
POOLS MAINTENANCE SERVICES	241,510	259,353	(17,843)	(6.88)
CORONATION CENTRE MAINTENANCE SERVICES	84,198	85,491	(1,293)	(1.51)
MACBAIN COMMUNITY CENTRE MAINTENANCE SERVICES	1,183,178	1,201,649	(18,471)	(1.54)
OTHER RECREATION FACILITIES SERVICES	1,026,161	1,000,448	25,713	2.57
<b>TOTAL RECREATION FACILITIES</b>	<b>5,823,169</b>	<b>5,738,933</b>	<b>84,236</b>	<b>1.47</b>
MUSEUMS	1,300,034	1,298,000	2,034	0.16
OTHER CULTURAL SERVICES	33,400	33,400	0	0.00
RECREATION, CULTURE MANAGEMENT SERVICES	299,913	294,238	5,675	1.93
COMMUNITY DEVELOPMENT SERVICES	318,925	306,463	12,462	4.07
<b>RECREATION AND CULTURE SERVICES TOTAL</b>	<b>8,462,141</b>	<b>8,409,637</b>	<b>52,504</b>	<b>0.62</b>

**2015 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Planning and Business Development Services

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

<b>PLANNING AND BUSINESS DEVELOPMENT</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>PLANNING SERVICES</b>				
PLANNING SERVICES	1,034,481	961,493	72,988	7.59
<b>BUSINESS DEVELOPMENT</b>				
BUSINESS DEVELOPMENT SERVICES	635,843	624,565	11278	1.81
SMALL BUSINESS ENTERPRISE CENTRE	145,522	149,223	(3,701)	(2.48)
STARTER COMPANY	(4,900)	0	(4,900)	100.00
MAIN & FERRY COMMUNITY IMPROVEMENT PLAN	65,000	100,000	(35,000)	(35.00)
<b>PLANNING AND BUSINESS DEVELOPMENT TOTAL</b>	<b>1,875,946</b>	<b>1,835,281</b>	<b>40,665</b>	<b>2.22</b>

# **CAPITAL BUDGET**

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**2015 CAPITAL BUDGET**

## SUMMARY – All Services

<b>All Services</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	1,346,630
Land/Building/Furniture/Equipment	9,538,678
Construction	3,095,750
Roads	6,944,297
Storm Sewers	3,563,927
Water	3,692,716
Sanitary Sewers	5,395,935
Sitework/Landscaping	1,542,000
Contingency	32,570
Interest Expense	105,800
Other	788,584
<b>TOTAL EXPENDITURES</b>	<b>36,046,887</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	10,582,015
Capital Reserve	0
Reserve Fund	117,000
Transfer from Operating	12,844,500
Development Charges	3,438,205
Debentures	1,470,607
Gas Tax	3,257,000
Provincial/Federal Grants	55,400
External Contributions	14,400
Interest Earned	0
Other	2,867,760
<b>TOTAL FUNDING SOURCES</b>	<b>34,646,887</b>



# **2015-2019 CAPITAL PROJECTS BUDGET**

## **FIRE SERVICES**

### **SUMMARY**

**Back-up Recording System for Communications**

**Diesel Fumes Extraction**

**Fire Station 3 Renovations – design**

**Personal Protective Equipment (Bunker Gear)**

**Roof Replacement**

**SCBA**

**Water Chutes for Tanker 5 & 6**

**2015 CAPITAL BUDGET**

## SUMMARY – Fire Services

<b>Fire Services</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	744,515
Construction	70,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>1,154,515</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	644,515
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	170,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>1,154,515</b>

# 2015-2019 CAPITAL PROJECTS BUDGET

## MUNICIPAL WORKS

### SUMMARY

**Asphalt Overlay Program – Phase 1**  
**Balmoral Avenue Sewer Separation & Road Reconstruction**  
**Black Forest Subdivision – Garner Sanitary Sewer Oversizing**  
**Blackburn Parkway Extension**  
**Buchanan Avenue Reconstruction**  
**Ditch Improvement Works**  
**Dorchester Road Watermain Replacement**  
**Emerald Ash Borer**  
**Empire Place, Butler Place & Secord Place Watermain Replacement**  
**Fifth Avenue Sewer Separation**  
**Fleet Service Equipment**  
**Garner Road/Lundy's Lane Intersection Improvements**  
**Hamilton Street Sewer Separation**  
**LED Streetlighting Retrofit Program**  
**Oldfield Subdivision Phase 1**  
**Peer Street Sewer Separation**  
**Petit Avenue Watermain Replacement**  
**Potter Heights & Wiltshire Boulevard Watermain Replacement**  
**Rendall Crescent Watermain Replacement**  
**Ridge Road Culvert Replacement**  
**Riverview Park CSO Tank Construction**  
**Road Resurfacing Program**  
**Royal Manor Drive Bridge**  
**Second Avenue Sewer Separation**  
**Sidewalk Replacement Program**  
**Sinnicks Avenue Sanitary Sewer**  
**Sixth Avenue Sewer Separation**  
**Stanley Avenue and Ferry Street Signal Upgrades**  
**Stanley Avenue Bridge**  
**Surface Treatment Program**  
**Tree Planting**  
**Warren Woods Subdivision Phase 3, Stage 1**  
**Warren Woods Subdivision Phase 3, Stage 2**  
**Warren Woods Subdivision Phase 3 – Stormwater Management Pond**  
**Wedgewood Crescent Watermain Replacement**  
**Willowdell Road Bridge**

**2015 CAPITAL BUDGET**

## SUMMARY – Municipal Works

<b>Municipal Works</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	1,036,880
Land/Building/Furniture/Equipment	5,762,223
Construction	0
Roads	6,944,297
Storm Sewers	3,563,927
Water	3,692,716
Sanitary Sewers	5,395,935
Sitework/Landscaping	75,000
Utilities	2,570
Interest Expense	75,000
Other	588,584
<b>TOTAL EXPENDITURES</b>	<b>27,137,132</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	6,421,500
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	11,723,060
Development Charges	2,754,205
Debentures	1,470,607
Gas Tax	2,000,000
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	2,767,132
<b>TOTAL FUNDING SOURCES</b>	<b>27,137,132</b>

## **2015-2019 CAPITAL PROJECTS BUDGET**

### **CEMETERIES & PARKS**

#### **SUMMARY**

**Battlefield Park Site Planning & Development Project**

**Chippawa Lions Park Tennis Improvements**

**Chippawa West Park Trail Landscape Development**

**Fairview Cemetery Office Renovations – Administration**

**Fernwood Woodlot Conservation**

**George Bukator Park Improvements**

**Haulage Road Trail Pedestrian Access**

**Heritage Park Improvements**

**Installation of Columbarium in Maple Grove Columbaria Area**

**Leash Free Dog Park All Season Improvements**

**Lundy's Lane Cemetery – Nagy Property Development**

**Oakes Park Grandstand Improvements**

**2015 CAPITAL BUDGET**

## SUMMARY – Cemeteries &amp; Parks

<b>Cemeteries &amp; Parks</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	76,000
Land/Building/Furniture/Equipment	339,940
Construction	204,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	1,467,000
Contingency	30,000
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>2,116,940</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	1,487,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	441,440
Development Charges	148,500
Debentures	0
Gas Tax	0
Provincial/Federal Grants	40,000
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>2,116,940</b>

# **2015-2019 CAPITAL PROJECTS BUDGET**

## **TRANSPORTATION SERVICES**

### **SUMMARY**

**Bus Refurbishment Program**

**Conventional Growth Buses**

**Lot #2 Redesign**

**Licence Plate Recognition**

**Pay & Display Machines**

**Signal Rebuilds**

**Specialized Bus**

**Shuttle Vehicles**

**Traffic Signal Video Detection Replacement**

**2015 CAPITAL BUDGET**

## SUMMARY – Transportation Services

<b>Transportation</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	50,000
Land/Building/Furniture/Equipment	2,100,000
Construction	320,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>2,470,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	1,370,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	150,000
Development Charges	450,000
Debentures	0
Gas Tax	500,000
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>2,470,000</b>



## **2014-2018 CAPITAL PROJECTS BUDGET**

### **RECREATION & CULTURE**

#### **SUMMARY**

**Cannon Restoration**

**Chippawa Arena Rubber Floor**

**Gale Centre Energy Report**

**Gale Centre Maintenance & Cleaning Equipment**

**Gale Centre – Replace Rink #1 doors**

**Gale Centre Rink #1 Access**

**Gale Centre Security Cameras**

**MacBain Community Centre Offices – Carpet Replacement**

**MacBain Community Centre – Detailed Energy Study**

**MacBain Community Centre Exterior Cameras**

**MacBain Community Centre Park and Skatepark Improvements**

**Outdoor Pools Condition Assessment**

**2015 CAPITAL BUDGET**

## SUMMARY – Recreation and Culture

<b>Recreation and Culture</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	142,500
Land/Building/Furniture/Equipment	305,000
Construction	91,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	30,800
Other	0
<b>TOTAL EXPENDITURES</b>	<b>569,300</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	82,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	100,500
Development Charges	0
Debentures	0
Gas Tax	257,000
Provincial/Federal Grants	15,400
External Contributions	14,400
Interest Earned	0
Other	100,000
<b>TOTAL FUNDING SOURCES</b>	<b>569,300</b>

## **2015-2019 CAPITAL PROJECTS BUDGET**

### **BUILDING & DEVELOPMENT**

#### **SUMMARY**

**Armoury Boiler Replacement**

**City Hall Service Counters – Mayor’s office & Finance**

**City Hall Windows**

**Coronation Centre Auditorium Roof & Adjacent Areas**

**Fairview Administration & Garage Roof**

**Fire Administration – Roof Top Unit/Roof Replacement**

**St. John’s Ambulance New Roof**

**2015 CAPITAL BUDGET**

## SUMMARY – Building &amp; Development

<b>Building &amp; Development</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	41,250
Land/Building/Furniture/Equipment	70,000
Construction	1,010,750
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	10,000
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>1,122,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	447,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	175,000
Development Charges	0
Debentures	0
Gas Tax	500,000
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>1,122,000</b>

# **2015-2019 CAPITAL PROJECTS BUDGET**

## **NIAGARA FALLS LIBRARY**

### **SUMMARY**

**Automation - RFID**

**Automation – Server Replacement & New Workstation Equipment**

**Materials**

**Rooftop HVAC System**

**Service Desk Replacement**

**Van**

**2015 CAPITAL BUDGET**

## SUMMARY – Library

<b>Library</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	217,000
Construction	1,400,000
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Interest Expense	0
Other	0
<b>TOTAL EXPENDITURES</b>	<b>1,617,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	0
Capital Reserve	0
Reserve Fund	117,000
Transfer from Operating	14,500
Development Charges	85,500
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>217,000</b>

## **2015-2019 CAPITAL PROJECTS BUDGET**

### **INFORMATION SYSTEMS/GENERAL GOVERNMENT**

#### **SUMMARY**

**AGL Consulting Fees for Cartegraph MM Development**

**Council Agenda Software**

**Firehouse Software**

**Tree Inventory Project**

**TES Signs Module**

**2015 CAPITAL BUDGET**

## SUMMARY – Information Systems &amp; General Government

<b>Information Systems &amp; General Government</b>	<b>2015 NET BUDGET</b>
<b>EXPENDITURES</b>	
Engineering Fees/Design/Studies	0
Land/Building/Furniture/Equipment	0
Construction	0
Roads	0
Storm Sewers	0
Water	0
Sanitary Sewers	0
Sitework/Landscaping	0
Contingency	0
Other	200,000
Interest Expense	0
<b>TOTAL EXPENDITURES</b>	<b>200,000</b>
<b>FUNDING SOURCES</b>	
Special Purpose Reserves	130,000
Capital Reserve	0
Reserve Fund	0
Transfer from Operating	70,000
Development Charges	0
Debentures	0
Gas Tax	0
Provincial/Federal Grants	0
External Contributions	0
Interest Earned	0
Other	0
<b>TOTAL FUNDING SOURCES</b>	<b>200,000</b>



**2015 GENERAL PURPOSES BUDGET**

## RESPONSIBILITY CENTRE SUMMARY – Water &amp; Sanitary Sewer

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

<b>CEMETERIES AND PARKS</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
<b>WATER</b>				
AUDITING SERVICES	5,000	5,000	0	0.00
INSURANCE CLAIMS SERVICES	50,000	50,000	0	0.00
REVENUES & RECEIVABLES	789,187	1,079,000	(289,813)	(26.86)
WSIB HEALTH & SAFETY SICK SERVICES	30,000	52,000	(22,000)	(42.31)
SYSTEM MAINTENANCE WATERWORKS	(12,051,394)	(12,729,792)	678,498	(5.33)
REGIONAL CHARGES WATERWORKS	10,907,483	11,255,487	(348,004)	(3.09)
WATER SYSTEMS RESEARCH & DEVELOPMENT	269,624	288,305	(18,681)	(6.48)
<b>TOTAL WATER BUDGET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>SANITARY SEWER</b>				
INSURANCE CLAIMS SERVICES	65,120	55,000	10,120	18.40
WSIB HEALTH & SAFETY SICK SERVICES	10,411	10,411	0	0.00
SYSTEM MAINTENANCE SANITARY SEWER	(14,381,143)	(14,899,871)	518,728	(3.48)
REGIONAL CHARGES SANITARY SEWER	13,322,136	13,860,257	(538,121)	(3.88)
SANITARY SEWER RESEARCH & DEVELOPMENT	983,476	974,203	9,273	0.95
<b>TOTAL SANITARY SEWER</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>

**2015 PARKING BUDGET**

## RESPONSIBILITY CENTRE SUMMARY

**NOTE:** Variance values are the amounts greater than the 2014 budget. Values in brackets indicate amounts less than the 2014 budget.

<b>PARKING BUDGET</b>	<b>2015 NET BUDGET</b>	<b>2014 NET BUDGET</b>	<b>VARIANCE (DOLLARS)</b>	<b>VARIANCE (PERCENT)</b>
PARKING LOT MAINTENANCE SERVICES	155,182	157,613	(2,431)	(1.54)
PARKING LOT #1 (PARK/ZIMMERMAN)	0	1	(1)	(100.00)
PARKING LOT #2 (PARK/ERIE)	(12,500)	(12,500)	0	0.00
PARKING LOT #3 (PARK/ST CLAIR)	(28,500)	(19,500)	(9,000)	46.15
PARKING LOT #4 (ELLEN)	(110,840)	(113,340)	2,500	(2.21)
PARKING LOT #5 (COLLEGE/PALMER)	(7,850)	(2,450)	(5,400)	220.41
PARKING LOT #6 (VACANT)	0	0	0	0.00
PARKING LOT #7 (HURON/ONTARIO)	(7,890)	(7,890)	0	0.00
PARKING LOT #8 (HURON/ST CLAIR)	(14,680)	(10,880)	(3,800)	34.93
PARKING LOT #9 (HURON/ST LAWRENCE)	(585)	(585)	0	0.00
PARKING LOT #10 (PARK/CRYSLER)	(12,275)	(21,275)	9,000	(42.30)
PARKING LOT #11 (CHIPPAWA LIBRARY)	2,565	2,565	0	0.00
PARKING LOT #12 (SYLVIA PLACE)	(19,550)	(19,550)	0	0.00
PARKING LOT #13 (MAIN)	2,055	2,055	0	0.00
PARKING LOT #14 (LUNDY'S LANE)	3,475	3,775	(300)	(7.95)
PARKING LOT #15 (MCGRAIL)	1,415	(3,085)	4,500	(145.87)
PARKING LOT #17 (VACANT)	(24,415)	(14,415)	(10,000)	69.37
PARKING LOT #18 (KITCHENER/VICTORIA)	(11,045)	(11,045)	0	0.00
PARKING LOT #19 (CITY HALL)	(14,040)	(10,650)	(3,390)	31.83
PARKING LOT #20 (BENDER/PALMER)	(23,815)	(35,815)	12,000	(33.51)
PARKING CONTROL SERVICES	123,293	116,971	6,322	5.40
<b>PARKING BUDGET TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100.00</b>