
2025

MAYOR'S PROPOSED

Capital Budget



BUDGET BOOK RELEASE DATE | NOVEMBER 6, 2024

Capital Budget In Camera Education Session: **November 18, 2024 - 1:00pm start**

Capital Budget Council Meeting: **November 26, 2024 - 2:00pm start**

30 Day Strong Mayor's Act Review Period (*for Council Amendments*):
November 6, 2024 to December 5, 2024 unless shortened by way of Council Resolution

This page has been intentionally left blank.

1

Introduction

2

Financial Summaries

3

Contingent Projects

4

Fire

5

General Government and Information Systems

6

Engineering

7

Fleet

8

Parks

9

Transportation

10

Parking

11

Planning, Building and Development

12

Corporate Facilities

13

Recreation, Culture and Other Programs



INTRODUCTION

This page has been intentionally left blank.

Index

INTRODUCTION

Mayoral Direction to Staff

Summary of In-Year Budget Amendments

This page has been intentionally left blank.



Mayoral Directive to Staff

Decision Number: MD-2024-13

Date: September 10, 2024

Subject: Direction to staff to prepare the 2025 Budget for presentation to City Council

WHEREAS pursuant to Part VI.1 (Special Powers and Duties of Head of Council) of the *Municipal Act, 2001*, Sections 284.3 (Direction to Employees), the Mayor may direct municipal employees to:

- a) Undertake research and provide advice to the head of council and city council on policies and programs of the City or of the head of council as they relate to the powers and duties under this Part; and
- b) Carry out duties related to the exercise of the powers or performance of the duty, including implementing any decisions made by the head of council under this Part.

The Mayor directs the CAO and Treasurer to:

1. Prepare the following in accordance with the requirements of the Act:
 - a. Draft 2025 Capital Budget
 - b. Draft 2025 Parking Budget
 - c. Draft 2025 Water/Wastewater Budget
 - d. Draft 2025 Tax Levy Supported Operating Budget.
2. That the Treasurer provide the Mayor with periodic updates on the 2025 Draft Budgets in order that those discussions may keep the Mayor informed on the budget; and;
3. That the Draft Budgets be provided to each Members of Council and the public during Fall 2024 and early Winter 2025.

James M. Diodati, Mayor

This page has been intentionally left blank.



2024 In-Year Council-Approved Capital Budget Amendments

Department	Authorizing Report	ID	Project Description	Existing Budget	2024 In-Year Budget Adjustment	Total Amended Budget	Funding Source
Municipal Works	MW-2024-02	W66-23	Brown Road Watermain Replacement	\$ 2,827,700	\$ 300,000	\$ 3,127,700	Water CSPR
Municipal Works	MW-2024-10	MS68-24	South Chippawa Infrastructure Improvements	\$ -	\$ 1,031,867	\$ 1,031,867	Development Charges
Municipal Works	MW-2024-09	R125-20	Main Street (Chippawa) Road Reconstruction	\$ 5,004,261	\$ 1,100,000	\$ 6,104,261	\$608,800 OCIF \$491,200 CSPR 71
Municipal Works	MW-2024-14	R119-19	Ferry Street Reconstruction - Phase 1	\$ 3,695,000	\$ 500,000	\$ 4,195,000	\$200,000 OCIF \$300,000 Victoria Centre BIA
Municipal Works	MW-2024-16	P151-24	Accessible Audio Trails Wayfinding	\$ -	\$ 13,479	\$ 13,479	CSPR 32
Municipal Works	MW-2024-19	MS69-24	Chippawa Parkway & Dorchester Road Infrastructure Improvements	\$ -	\$ 4,850,000	\$ 4,850,000	Development Charges
Municipal Works	MW-2024-21	P134-22	NS&T Trail Implementation Phase 1 Project	\$ 150,000	\$ 1,900,000	\$ 2,050,000	\$1,710,000 Park DCs \$190,000 CSPR 32
Recreation & Culture	R&C-2024-10	C32-24	72 Niche Columbarium - Fairview Cemetery	\$ 187,000	\$ 345,000	\$ 532,000	\$70,000 CSPR 1 \$275,000CSPR 28
Parks	MW-2024-33	P135-23	Pickleball Facility Development	\$ 350,000	\$ 77,000	\$ 427,000	OLG
Recreation Facilities	MW-2024-41	RF57-20	MacBain Skatepark Improvements	\$ 130,000	\$ 18,000	\$ 148,000	CSPR 26
Building and Planning	F-2024-29	BP57-24	Emergency Preparedness Investment	\$ 1,112,500	\$ 90,000	\$ 1,202,500	CSPR 105
Municipal Works	MW-2024-31	W71-24	Thorold Stone Road QEW Watermain Assessment	\$ 20,000	\$ 11,640	\$ 31,640	CSPR - Water
Municipal Works	MW-2024-32	BP56-24	Service Centre Employee Parking Lot Paving	\$ 20,000	\$ 25,000	\$ 45,000	CSPR 105
Transportation - Parking	MW-2024-28	PRKG53-24	Municipal Lot # 3 Repairs	\$ -	\$ 45,000	\$ 45,000	Parking Reserve
Municipal Works	F-2024-18	STMS59-24	Gale Centre Storm Water	\$ -	\$ 60,000	\$ 60,000	CSPR 26
Municipal Works	F-2024-19	STMS58-24	White Drain Petition	\$ -	\$ 95,000	\$ 95,000	External Contributions
Municipal Works	MW-2024-17	BC24-21	Koabel Road Bridge Rehabilitation	\$ 567,500	\$ 65,000	\$ 632,500	\$63,856 OCIF \$1,144 CSPR 50
Municipal Works	MW-2024-17	BC26-21	Schisler Road Bridge Rehabilitation	\$ 616,000	\$ 70,000	\$ 686,000	\$68,768 OCIF \$1.232 CSPR 50
				\$ 14,679,961	\$ 10,596,986	\$ 25,276,947	

This page has been intentionally left blank.



SUMMARIES

2025 CAPITAL BUDGET



This page has been intentionally left blank.

Index

FINANCIAL SUMMARIES

Consolidated 2025 Mayor's Proposed Capital Budget

Contingent Projects

All Services

Fire

General Government and Information Systems

Engineering

Fleet

Parks

Transportation

Parking

Planning, Building and Development

Corporate Facilities

Recreation, Culture and Other Programs

This page has been intentionally left blank.



2025-2028 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

CONSOLIDATED

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	5,649,500	370,000	240,000	100,000	6,359,500
Studies and Master Plans	20,000	30,000	-	-	50,000
Information Technology	985,000	300,000	300,000	200,000	1,785,000
Facilities and Land	6,468,000	1,637,500	1,698,100	972,800	10,776,400
Vehicles and Equipment	5,876,837	6,693,000	2,687,000	2,991,000	18,247,837
Parks/Trails/Cemeteries	2,510,000	550,000	1,040,000	-	4,100,000
Fixtures and Furniture	162,492	-	-	-	162,492
Construction:					
Roads, Bridges and Culverts	9,889,000	2,670,100	-	-	12,559,100
Stormwater Management	2,400,000	-	-	-	2,400,000
Water and Wastewater Systems	9,794,000	7,046,000	-	4,779,000	21,619,000
Contingency	444,171	-	-	-	444,171
Other	6,070,000	250,000	50,000	50,000	6,420,000
TOTAL EXPENDITURES	50,269,000	19,546,600	6,015,100	9,092,800	84,923,500

<u>FUNDING SOURCES</u>					
Transfer from Operating	(3,500,000)	-	-	-	(3,500,000)
Capital Levy	(1,342,584)	-	-	-	(1,342,584)
Transfer from Water/Sewer	(11,778,966)	-	-	-	(11,778,966)
Capital SPRs/Reserve Funds	(9,206,200)	-	-	-	(9,206,200)
OLG Reserve Fund	(8,147,500)	-	-	-	(8,147,500)
Development Charges*	(6,397,750)	-	-	-	(6,397,750)
Debentures	-	-	-	-	-
Canada Community Building Fund	(4,500,000)	-	-	-	(4,500,000)
Federal/Provincial Grants	(5,396,000)	-	-	-	(5,396,000)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(50,269,000)	-	-	-	(50,269,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
CONTINGENT PROJECTS

<u>EXPENDITURES</u>	FORECAST				Total 2025-2028
	2025	2026	2027	2028	
Consulting (Design, Admin, PM)	65,000	-	-	-	65,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	139,000	-	-	-	139,000
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	865,000	-	-	-	865,000
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	200,000	200,000	-	-	400,000
TOTAL EXPENDITURES	1,269,000	200,000	-	-	1,469,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(200,000)	-	-	-	(200,000)
OLG Reserve Fund	(1,069,000)	-	-	-	(1,069,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,269,000)	-	-	-	(1,269,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

ALL SERVICES

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	5,584,500	370,000	240,000	100,000	6,294,500
Studies and Master Plans	20,000	30,000	-	-	50,000
Information Technology	985,000	300,000	300,000	200,000	1,785,000
Facilities and Land	6,329,000	1,637,500	1,698,100	972,800	10,637,400
Vehicles and Equipment	5,876,837	6,693,000	2,687,000	2,991,000	18,247,837
Parks/Trails/Cemeteries	1,645,000	550,000	1,040,000	-	3,235,000
Fixtures and Furniture	162,492	-	-	-	162,492
Construction:					
Roads, Bridges and Culverts	9,889,000	2,670,100	-	-	12,559,100
Stormwater Management	2,400,000	-	-	-	2,400,000
Water and Wastewater Systems	9,794,000	7,046,000	-	4,779,000	21,619,000
Contingency	444,171	-	-	-	444,171
Other	5,870,000	50,000	50,000	50,000	6,020,000
TOTAL EXPENDITURES	49,000,000	19,346,600	6,015,100	9,092,800	83,454,500

<u>FUNDING SOURCES</u>					
Transfer from Operating	(3,500,000)	-	-	-	(3,500,000)
Capital Levy	(1,342,584)	-	-	-	(1,342,584)
Transfer from Water/Sewer	(11,778,966)	-	-	-	(11,778,966)
Capital SPRs/Reserve Funds	(9,006,200)	-	-	-	(9,006,200)
OLG Reserve Fund	(7,078,500)	-	-	-	(7,078,500)
Development Charges*	(6,397,750)	-	-	-	(6,397,750)
Debentures	-	-	-	-	-
Canada Community Building Fund	(4,500,000)	-	-	-	(4,500,000)
Federal/Provincial Grants	(5,396,000)	-	-	-	(5,396,000)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(49,000,000)	-	-	-	(49,000,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
FIRE

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	1,530,000	290,000	320,000	325,000	2,465,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	1,530,000	290,000	320,000	325,000	2,465,000

FUNDING SOURCES					
Transfer from Operating	(207,800)	-	-	-	(207,800)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(1,322,200)	-	-	-	(1,322,200)
OLG Reserve Fund	-	-	-	-	-
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,530,000)	-	-	-	(1,530,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET GENERAL GOVERNMENT AND INFORMATION SYSTEMS

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	985,000	300,000	300,000	200,000	1,785,000
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	712,000	400,000	400,000	400,000	1,912,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	104,000	-	-	-	104,000
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	280,000	-	-	-	280,000
TOTAL EXPENDITURES	2,081,000	700,000	700,000	600,000	4,081,000

FUNDING SOURCES					
Transfer from Operating	(672,700)	-	-	-	(672,700)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(209,300)	-	-	-	(209,300)
Capital SPRs/Reserve Funds	(324,000)	-	-	-	(324,000)
OLG Reserve Fund	(875,000)	-	-	-	(875,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(2,081,000)	-	-	-	(2,081,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

ENGINEERING

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	2,653,500	200,000	100,000	100,000	3,053,500
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	60,000	-	-	-	60,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	9,889,000	2,670,100	-	-	12,559,100
Stormwater Management	2,400,000	-	-	-	2,400,000
Water and Wastewater Systems	9,794,000	7,046,000	-	4,779,000	21,619,000
Contingency	380,000	-	-	-	380,000
Other	5,590,000	50,000	50,000	50,000	5,740,000
TOTAL EXPENDITURES	30,766,500	9,966,100	150,000	4,929,000	45,811,600

<u>FUNDING SOURCES</u>					
Transfer from Operating	(1,168,000)	-	-	-	(1,168,000)
Capital Levy	(1,342,584)	-	-	-	(1,342,584)
Transfer from Water/Sewer	(11,522,666)	-	-	-	(11,522,666)
Capital SPRs/Reserve Funds	(2,514,000)	-	-	-	(2,514,000)
OLG Reserve Fund	-	-	-	-	-
Development Charges*	(5,036,250)	-	-	-	(5,036,250)
Debentures	-	-	-	-	-
Canada Community Building Fund	(3,787,000)	-	-	-	(3,787,000)
Federal/Provincial Grants	(5,396,000)	-	-	-	(5,396,000)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(30,766,500)	-	-	-	(30,766,500)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
FLEET

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	3,159,837	5,603,000	1,867,000	2,266,000	12,895,837
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	53,663	-	-	-	53,663
Other	-	-	-	-	-
TOTAL EXPENDITURES	3,213,500	5,603,000	1,867,000	2,266,000	12,949,500

FUNDING SOURCES					
Transfer from Operating	(53,500)	-	-	-	(53,500)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(3,160,000)	-	-	-	(3,160,000)
OLG Reserve Fund	-	-	-	-	-
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(3,213,500)	-	-	-	(3,213,500)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
PARKS

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	340,000	170,000	140,000	-	650,000
Studies and Master Plans	20,000	30,000	-	-	50,000
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	1,645,000	550,000	1,040,000	-	3,235,000
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	2,005,000	750,000	1,180,000	-	3,935,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	(231,000)	-	-	-	(231,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	(872,500)	-	-	-	(872,500)
Development Charges*	(901,500)	-	-	-	(901,500)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(2,005,000)	-	-	-	(2,005,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
TRANSPORTATION

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	435,000	-	-	-	435,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	265,000	400,000	-	-	665,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	700,000	400,000	-	-	1,100,000

FUNDING SOURCES					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(500,000)	-	-	-	(500,000)
OLG Reserve Fund	(200,000)	-	-	-	(200,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(700,000)	-	-	-	(700,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
PARKING

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	100,000	-	100,000	-	200,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	100,000	-	100,000	-	200,000

FUNDING SOURCES					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	(100,000)	-	-	-	(100,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(100,000)	-	-	-	(100,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
PLANNING BUILDING AND DEVELOPMENT

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	1,250,000	-	-	-	1,250,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	1,250,000	-	-	-	1,250,000

FUNDING SOURCES					
Transfer from Operating	(490,000)	-	-	-	(490,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	(300,000)	-	-	-	(300,000)
Development Charges*	(460,000)	-	-	-	(460,000)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,250,000)	-	-	-	(1,250,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
CORPORATE FACILITIES

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	61,000	-	-	-	61,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	1,530,000	654,500	406,100	234,800	2,825,400
Vehicles and Equipment	50,000	-	-	-	50,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	7,000	-	-	-	7,000
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	1,648,000	654,500	406,100	234,800	2,943,400

FUNDING SOURCES					
Transfer from Operating	(511,000)	-	-	-	(511,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(47,000)	-	-	-	(47,000)
Capital SPRs/Reserve Funds	(596,000)	-	-	-	(596,000)
OLG Reserve Fund	(494,000)	-	-	-	(494,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,648,000)	-	-	-	(1,648,000)

*Development Charges includes DC Debt



2025-2028 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

RECREATION, CULTURE AND OTHER PROGRAMS

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	845,000	-	-	-	845,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	4,799,000	983,000	1,292,000	738,000	7,812,000
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	51,492	-	-	-	51,492
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	10,508	-	-	-	10,508
Other	-	-	-	-	-
TOTAL EXPENDITURES	5,706,000	983,000	1,292,000	738,000	8,719,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	(166,000)	-	-	-	(166,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(590,000)	-	-	-	(590,000)
OLG Reserve Fund	(4,237,000)	-	-	-	(4,237,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	(713,000)	-	-	-	(713,000)
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(5,706,000)	-	-	-	(5,706,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



CONTINGENT PROJECTS

This page has been intentionally left blank.

Index

CONTINGENT PROJECTS

Contingent Projects Financial Summary

Contingent Projects - Priority List

Participatory Budgeting Pilot Project Enhancement

Kalar Park Artificial Turf Field Replacement

Mitchelson Soccer Club Changerooms

Firehall Theatre Rooftop Unit Replacements

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
CONTINGENT PROJECTS

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	65,000	-	-	-	65,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	139,000	-	-	-	139,000
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	865,000	-	-	-	865,000
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	200,000	200,000	-	-	400,000
TOTAL EXPENDITURES	1,269,000	200,000	-	-	1,469,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(200,000)	-	-	-	(200,000)
OLG Reserve Fund	(1,069,000)	-	-	-	(1,069,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,269,000)	-	-	-	(1,269,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Contingent Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Participatory Budgeting Pilot Project Enhancement	HIGH	SI	G65-23	\$ 200,000
2 Kalar Park Artificial Turf Field Replacement	HIGH	AM	NEW	\$ 930,000
3 Mitchelson Soccer Club Changerooms	HIGH	SE	NEW	\$ 74,000
4 Firehall Theatre Rooftop Unit Replacements	HIGH	AM	NEW	\$ 65,000
				\$ 1,269,000

**These project are contingent on Council's decision and funding agreements with user groups.*

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 200,000
Department: Communications	Pre-2025 Approved: \$ 350,000
Project Name: Participatory Budgeting Pilot Project Enhancement	Forecast 2026+: \$ 200,000
Project Contact: Dale Morton/Kathy Moldenhauer	Total Project Cost: \$ 750,000
Project Type: Strategic Investment	Project Start Date: 31-Mar-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: G65-23

Project Description: Enhancement to Participatory Budgeting pilot project which began in 2023.

Business Case: Per Council Report CAO-2021-09 Council requested that staff investigate participatory budgeting (PB) for consideration as part of the City's budget process to allow the community to have a more direct say in how a portion of City funds are spent.

Through participatory budgeting, citizens are typically asked to propose, discuss, prioritize and/or vote on municipal projects, and are ultimately empowered to make real decisions about how municipal funds are spent in areas that impact or benefit them.

These projects can be city wide or confined to a specific geographic area or local park.

This initiative and budget will be focused on developing projects which align with the Recreation, Culture & Parks Plan.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	31-Mar-25	30-Jun-25	N/A	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Depending on the initiative, if there are services being enhanced there may be minor operating budget pressures as a result.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Communications	\$ 200,000	\$ 750,000
Project Name: Participatory Budgeting Pilot Project Enhancement	Pre-2025	Forecast
	\$ 350,000	\$ 200,000

Project Description: Enhancement to Participatory Budgeting pilot project which began in 2023.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	200,000	200,000
--	---	---	---	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other	350,000	200,000	200,000		
TOTAL EXPENDITURES	350,000	200,000	200,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(350,000)	(200,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(350,000)	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	200,000	200,000	200,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 930,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>Kalar Park Artificial Turf Field Replacement</u>	Forecast 2026+: \$ -
Project Contact: <u>Jeff Claydon</u>	Total Project Cost: \$ 930,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>30-Mar-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>30-Nov-25</u>
	Project ID#: <u>NEW</u>

Project Description: The Parks Department requires \$930,000 in 2025 to replace the artificial turf field at Kalar Sports Park.

Business Case:

The illuminated soccer pitch at Kalar Sports Park (6775 Kalar Road) was converted from natural grass to artificial turf in 2008. The typical lifespan of a well-maintained field is approximately 15 years. The field has since supported many tournaments and been heavily used by the Niagara United Soccer Club (NUSC).

NUSC has agreed to contribute 50% of the project cost as part of the agreement with the City.

The artificial turf field has been inspected and tested with the recommendation by professional consultants in the sports industry to replace the existing artificial turf. This will ensure the expected quality of play for this high-level sports field is maintained for future years, and equally important to proactively address risks to safety if the deteriorating turf were to result in player injury.

Project timeframe is anticipated to include a design and tendering phase in Spring 2025, with construction expected to start in Fall 2025, with final completion by early 2026.

Costs include \$65,000 for design work and \$865,000 for turf replacement.

Staff to consider an hourly rate structure rather than a one time payment, similar to other Municipalities rate structure. For example, a \$450k capital contribution is a \$30,000 annual contribution, a 25 week season and 50 hours per week use works out to \$24 per hour.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	30-Mar-25	30-May-25	30-Jul-25	30-Sep-25	30-Nov-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source** NUSC

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 930,000	\$ 930,000
Project Name: Kalar Park Artificial Turf Field Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$930,000 in 2025 to replace the artificial turf field at Kalar Sports Park.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	65,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries	865,000				
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	930,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(200,000)				
OLG Reserve Fund	(730,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(930,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 74,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Mitchelson Soccer Club Changerooms	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 74,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-May-25
	Project ID#: NEW

Project Description: The Facilities & Operations department is requesting \$74,000 in 2025 to install formal changerroom features at EE Mitchelson Park soccer field.

Business Case: EE Mitchelson Park, located at 3750-3800 Springdale Avenue, is home to the Niagara Falls Soccer Club (NFSC). The City owned building operates as a clubhouse and was built in 1995 with two (2) framed, and unfinished changerrooms. An artificial turf field was installed in 2018 to accommodate high performance soccer and the changerrooms remained without appropriate features (e.g., washrooms, showers, lighting).

The NFSC is part of the Ontario Player Development League which requires modern changerroom facilities to operate. The NFSC has offered to contribute \$25,000 toward the project. Estimated costs include the installation of plumbing fixtures, partitions, ceramic tile on walls, epoxy floor, ceiling system, lighting, and exhaust fans.

Facilities & Operations attempted to establish a partnership with the adjacent high school to share changerrooms, without success. If the changerrooms cannot be finished, it risks the future of competitive soccer.

The project would begin in January 2025 by contractors and be completed by June.

This project is contingent surrounding Councils review of the new agreement with the soccer club. Staff is evaluating options such as an hourly rate structure rather than a one time capital contribution. For example, a \$25,000 capital contribution in a 15-year agreement is roughly \$1,700 per year. A 25 week season (7) days a week works out to \$10 per day. Our peer municipalities charge around \$20 per day for soccer dressing room rentals.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	15-Apr-25	1-May-25

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source** Niagara Falls Soccer Club

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 74,000	\$ 74,000
Project Name: Mitchelson Soccer Club Changerooms	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department is requesting \$74,000 in 2025 to install formal changerroom features at EE Mitchelson Park soccer field.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	74,000				
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	74,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(74,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(74,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 65,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Firehall Theatre Rooftop Unit Replacement	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 65,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-May-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$65,000 in 2025 to replace two (2) aging HVAC units at the Firehall Theatre.

Business Case: Firehall Theatre, located at 4990 Walnut Street, is a City-owned facility leased to the non-profit tenant, the Niagara Falls Music Theatre Society. The appraised value of the building is \$1,240,000 based on a 2024 appraisal.

Two (2) existing rooftop HVAC units have reached the end of their useful lives and require replacement. Currently, the units serving the theatre space are shutdown during performances due to excessive noise. The proposed units will have variable speed fans to reduce fan noise.

The 2019 Building Condition Assessment identified recommended replacement year as 2021. Repairs have been made to the units to maintain operation, but are not expected to be long-term solutions. Replacement plans would begin in 2025 and be completed by the Spring. Costs include material, installation and commissioning of the units.

There is no revenue generated from this building as the existing community group utilizing the building does not pay any user fees to the City.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	15-Apr-25	1-May-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 65,000	\$ 65,000
Project Name: Firehall Theatre Rooftop Unit Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$65,000 in 2025 to replace two (2) aging HVAC units at the Firehall Theatre.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		65,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	65,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(65,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(65,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



FIRE

This page has been intentionally left blank.

Index

FIRE

Fire Financial Summary

Fire - Priority List

Personal Protective Equipment

Replacement High Rise Hose & Appliance

Rescue 3 Replacement

Auto Extrication Tools

Deferred Projects

- Portable Safety-Assist Devices

- Gym Equipment Replacement

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
FIRE

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	1,530,000	290,000	320,000	325,000	2,465,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	1,530,000	290,000	320,000	325,000	2,465,000

FUNDING SOURCES					
Transfer from Operating	(207,800)	-	-	-	(207,800)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(1,322,200)	-	-	-	(1,322,200)
OLG Reserve Fund	-	-	-	-	-
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,530,000)	-	-	-	(1,530,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Fire Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2024 Budget Request (\$)
1 Personal Protective Equipment	HIGH	AM	F102-24	\$ 200,000
2 Replacement High Rise Hose and Appliances	HIGH	AM	F104-24	\$ 60,000
3 Rescue 3 Replacement	HIGH	AM	NEW	\$ 1,200,000
4 Auto Extrication Tools	HIGH	AM	F105-24	\$ 70,000
				\$ 1,530,000

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2024 Budget Request (\$)
1 Portable Safety-Assist Devices	HIGH	SI	NEW	\$ 32,000
2 Gym Equipment Replacement	HIGH	AM	NEW	\$ 45,000
				\$ 77,000

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Fire</u>	2025 Budget Request: \$ 200,000
Department: <u>Operations</u>	Pre-2025 Approved: \$ -
Project Name: <u>Personal Protective Equipment</u>	Forecast 2026+: \$ 650,000
Project Contact: <u>Deputy Chief Ken Henry</u>	Total Project Cost: \$ 850,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>15-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>28-Feb-25</u>
	Project ID#: <u>F102-24</u>

Project Description: Fire Services requires \$200,000 in 2025 to replace expired bunker gear and other personal protective equipment (PPE) required by law.

Business Case: The request represents a standard annual PPE replacement. Fire Services PPE includes bunker gear which features custom-made specialized flame- and heat-resistant jackets, pants, helmets, and more. The gear must be replaced according to the manufacturer specifications, or when damaged beyond repair.

The City of Niagara Falls Fire Department tracks the condition of bunker gear and other equipment to accommodate a staggered replacement cycle. This ensures replacement on a more consistent schedule as opposed to all at once.

The 2025 request includes the following:

- (36) Bunker Gear
- (27) Helmets
- (86) Fire Fighter Gloves
- (40) Fire Fighter Boots
- (16) Fire Fighter Facepieces
- (12) Volunteer Cover Alls

The request is necessary to ensure compliance with Ontario Regulation 714/94 of the Occupational Health and Safety Act, 1990 which specifies PPE available to structural firefighters must be replaced on a minimum 10-year cycle. In addition, the request aligns with National Fire Protection Association (NFPA) 1851 which establishes requirements for the selection, care, and maintenance of firefighting protective ensembles to reduce health and safety risks associated with improper maintenance, contamination or damage.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	15-Jan-25	15-Jan-25	-	-	28-Feb-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Request	Total Cost
Department: Operations	\$ 200,000	\$ 850,000
Project Name: Personal Protective Equipment	Pre-2025	Forecast
	\$ -	\$ 650,000

Project Description: Fire Services requires \$200,000 in 2025 to replace expired bunker gear and other personal protective equipment (PPE) required by law.

		Forecasted Future Expenditures			
	Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	200,000	425,000
--	---	---	---	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		200,000	200,000	225,000	225,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	200,000	200,000	225,000	225,000

FUNDING SOURCES

Transfer from Operating		(77,800)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(122,200)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	200,000	425,000	650,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Fire
Department: Operations
Project Name: High Rise Hose & Appliances Replacement

Project Contact: Deputy Chief Ken Henry
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 60,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 60,000
Project Start Date:	1-Feb-25
Estimated End Date:	1-Apr-25
Project ID#:	NEW

Project Description: Fire Services requires \$60,000 in 2025 to purchase 55 hose packs and nozzles designed for use in high-rise buildings with low water pressure.

Business Case:

The current hose packs used for high-rise buildings are designed to accommodate consistently high pressure for maximum efficiency. Firefighters have experienced low water pressure from existing high-rise standpipes, resulting in hose kinking and limited water supply.

The High-Rise Committee, established in response to the City's unique mix of high-rise buildings, has recommended adding specialized lightweight hose packs, designed for low-water pressure, along with appropriate nozzles and accessories to the current attack fire hose inventory. The hose packs are made of a specialized light weight material designed not to kink. This is critical as the packs must be physically carried by firefighters up stairwells in high rise buildings.

This approach aligns with National Fire Protection Association (NFPA) standards (14 and 1962) which require maintaining attack fire hoses, appliances and a sufficient water supply from standpipe systems in high rise buildings.

Requested amount includes costs for 55 lengths of hose, 6 TFT PA2 transformer piercing nozzle kits and 5 TFT Metro 1 nozzles. Hoses and appliances would be replaced as needed.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Feb-25	-	-	1-Apr-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Request	Total Cost
Department: Operations	\$ 60,000	\$ 60,000
Project Name: High Rise Hose & Appliances Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Fire Services requires \$60,000 in 2025 to purchase 55 hose packs and nozzles designed for use in high-rise buildings with low water pressure.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		60,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	60,000	-	-	-

FUNDING SOURCES					
Transfer from Operating		(60,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(60,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Budget Request: \$ 1,200,000
Department: Operations	Pre-2025 Approved: \$ -
Project Name: Rescue 3 Replacement	Forecast 2026+: \$ -
Project Contact: Jo Zambito	Total Project Cost: \$ 1,200,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: NEW

Project Description: Fire Services is requesting \$1,200,000 to replace Rescue 3 Apparatus.

Business Case: The 2000 International Heavy Rescue (Unit #562) serves as a first response unit and is the primary apparatus for any rescue emergency.

This new apparatus will deliver the critical emergency response to all specialty emergencies, allowing us to respond with the technical equipment and tools needed to support the most efficient life-saving response. With the unit's current age, this truck is now experiencing more repairs and maintenance needed to function optimally and provide reliable service. It is anticipated that keeping the current vehicle any longer will result in increasingly expensive repairs. Due to the age of the existing unit, sourcing parts and minimizing downtime for this first-response vehicle is critical when maintenance is needed. The replacement of this unit is necessary to ensure a timely, safe, and reliable response to emergency situations for the next 20 years. The combined factors of our current unit's age and ongoing repairs will ultimately affect our community FUS (Fire Underwriters Survey) rating.

With modern technology relating to vehicle stabilization and the focus on driver and occupant safety with front and side airbags, a new Heavy Rescue provides a much safer vehicle for our responders in emergency situations.

Per our vehicle replacement schedule, this apparatus has surpassed its 20-year lifespan.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Feb-25	-	-	31-Dec-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Request	Total Cost
Department: Operations	\$ 1,200,000	\$ 1,200,000
Project Name: Rescue 3 Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Fire Services is requesting \$1,200,000 to replace Rescue 3 Apparatus.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		1,200,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	1,200,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(1,200,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(1,200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Budget Request: \$ 70,000
Department: Operations	Pre-2025 Approved: \$ -
Project Name: Auto Extrication Tools	Forecast 2026+: \$ 285,000
Project Contact: Deputy Chief Ken Henry	Total Project Cost: \$ 355,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Mar-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Mar-25
	Project ID#: F90-23

Project Description: Fire Services requires \$70,000 in 2025 to purchase a replacement auto extrication tool ("Jaws of Life") which has reached the end of its useful life.

Business Case: The "Jaws of Life" are hydraulic, or battery powered, essential rescue tools used to extricate victims from vehicle collisions or other emergency scenarios. The umbrella term includes spreaders, cutters, rams, and combination tools. All front-line pumper trucks are equipped with auto extrication equipment which need to be replaced when damaged, beyond repair or reaching the end of useful life, according to the manufacturer.

In 2024, an aging auto extrication tool was deployed to a vehicle crash site and was unable to perform the necessary cut due to a lack of hydraulic power. A newer, battery powered, set of equipment was brought on site to complete the rescue. Replacing outdated and underperforming life-saving equipment is critical to maintain situational readiness.

The Fire Department strategically staggers the replacement of equipment to avoid having to replace multiple tools at once. The newest auto extrication equipment is assigned to the most frequently used truck, and prioritized based on need. Costs include \$10,000 to have all extrication equipment serviced on a regular basis to ensure operational readiness.

The equipment being replaced could be sold at government auction to recuperate a portion of the replacement costs, or donated to a fire department lacking basic life-saving equipment; a common practice by the City's Fire Services.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Mar-25	1-Mar-25	-	-	31-Mar-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Request	Total Cost
Department: Operations	\$ 70,000	\$ 355,000
Project Name: Auto Extrication Tools	Pre-2025	Forecast
	\$ -	\$ 285,000

Project Description: Fire Services requires \$70,000 in 2025 to purchase a replacement auto extrication tool ("Jaws of Life") which has reached the end of its useful life.

		Forecasted Future Expenditures			
	Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	90,000	185,000
--	---	---	---	--------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		70,000	90,000	95,000	100,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	70,000	90,000	95,000	100,000

FUNDING SOURCES

Transfer from Operating		(70,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(70,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	90,000	185,000	285,000
--	---	---	--------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Fire</u>	2025 Budget Request: \$ 32,000
Department: <u>Operations</u>	Pre-2025 Approved: \$ -
Project Name: <u>Portable Safety-Assist Devices</u>	Forecast 2026+: \$ -
Project Contact: <u>Chief Jo Zambito</u>	Total Project Cost: \$ 32,000
Project Type: <u>Strategic Investment</u>	Project Start Date: <u>1-Apr-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Jun-25</u>
	Project ID#: <u>NEW</u>

Project Description: Fire Services requires \$32,000 in 2025 to purchase eight (8) portable safety-assist devices for firefighter location tracking during emergencies.

Business Case: The portable device is a wireless piece of hardware worn by firefighters during emergency response. It provides additional safety features not currently available to Niagara Falls firefighters including direct connectivity with respirators to monitor breathing and environmental conditions, along with location tracking.

The devices would allow a crew to know their team members' locations and the Platoon Chief to virtually track the location of firefighters from a tablet during emergency response. This would be particularly useful during nighttime search and rescue efforts in the Niagara Gorge and underground tunnel at the Niagara Parks Power Station.

The device has been successfully tested in the Niagara Gorge and would make the City an industry leader as few municipalities have similar natural features requiring additional safety supports. Fire Services responded to 37 gorge rope rescues in 2022, 59 rescues in 2023, and on track to match that number in 2024.

Costs are inclusive of charging station and taxes and there are no installation or subscription fees. Devices come with a two-year limited warranty.

Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
1-Apr-25	1-Apr-25	-	-	1-Jun-25

Growth Related: No In DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Formal Quote Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Request	Total Cost
Department: Operations	\$ 32,000	\$ 32,000
Project Name: Portable Safety-Assist Devices	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Fire Services requires \$32,000 in 2025 to purchase eight (8) portable safety-assist devices for firefighter location tracking during emergencies.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	32,000	32,000	32,000

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		32,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	32,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	32,000	32,000	32,000	32,000
--	---	--------	--------	--------	--------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Budget Request: \$ 45,000
Department: Operations	Pre-2025 Approved: \$ -
Project Name: Gym equipment replacements	Forecast 2026+: \$ 99,000
Project Contact: Scott Lawson	Total Project Cost: \$ 144,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-Apr-25
	Project ID#: NEW

Project Description: Fire Services requires \$45,000 in 2025 to purchase replacement aging exercise equipment in Station 1.

Business Case: Firefighters are required to maintain physical well-being through regular exercise and on-site gym facilities are an industry standard. Regular exercise among firefighters is effective in preventing or attenuating ill health (e.g., hypertension, diabetes, and obesity), as well as improving their firefighting ability. Regular exercise is also known to have a profound positive impact on depression and anxiety, while relieving stress and improving a firefighter's overall mental health.

Staff are of the opinion the existing equipment has reached the end of its useful life and requires replacement. The current suite of equipment was purchased used from a former private gym facility.

More recently, the Fire Chief approached another private gym location when it was announced to be closed to acquire newer, used equipment, without success. The proposed new equipment represents an approximate direct replacement, not an enhancement of gym equipment.

There are no delivery costs and taxes are included. A list of equipment has been provided in an attachment.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Feb-25	-	-	1-Apr-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Formal Quote Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Fire	2025 Request	Total Cost
Department: Operations	\$ 45,000	\$ 144,000
Project Name: Gym equipment replacements	Pre-2025	Forecast
	\$ -	\$ 99,000

Project Description: Fire Services requires \$45,000 in 2025 to purchase replacement aging exercise equipment in Station 1.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	45,000	93,000	144,000
--	---	---	--------	--------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture		45,000	48,000	51,000	
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	45,000	48,000	51,000	-

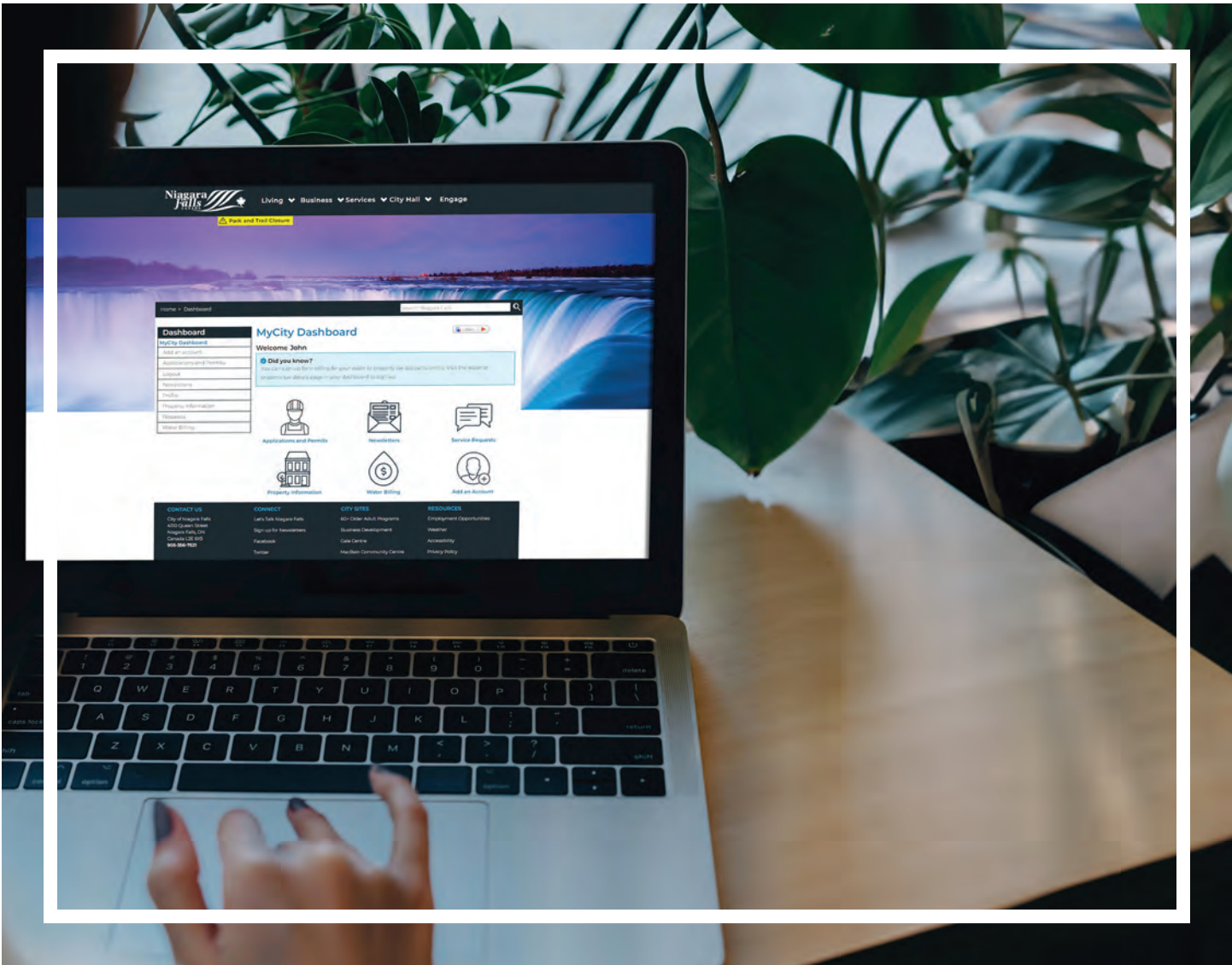
FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	45,000	93,000	144,000	144,000
--	---	--------	--------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



GENERAL GOVERNMENT & INFORMATION SYSTEMS

This page has been intentionally left blank.

Index

GENERAL GOVERNMENT AND INFORMATION SYSTEMS

General Government and IS Financial Summary

General Government and IS - Priority List

Citywide Furniture

Citywide Equipment Replacement

Citywide Equipment Net New

IS - Hardware Technology Purchases

Net New IT Hardware Purchases

IS - Call Reporting & Queuing Software

IS-New Tax & Water Solution

RCF - New Cemetery Software - Phase 1

MW-Sewer Inspection Software

MW-Pavement Condition Assessment Software

IS-Network Cabling Upgrade

IS-Cartegraph Migration

IS-Council Chambers Upgrade

Deferred Projects

[Cartegraph Training](#)

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
GENERAL GOVERNMENT AND INFORMATION
SYSTEMS

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	985,000	300,000	300,000	200,000	1,785,000
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	712,000	400,000	400,000	400,000	1,912,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	104,000	-	-	-	104,000
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	280,000	-	-	-	280,000
TOTAL EXPENDITURES	2,081,000	700,000	700,000	600,000	4,081,000

FUNDING SOURCES					
Transfer from Operating	(672,700)	-	-	-	(672,700)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(209,300)	-	-	-	(209,300)
Capital SPRs/Reserve Funds	(324,000)	-	-	-	(324,000)
OLG Reserve Fund	(875,000)	-	-	-	(875,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(2,081,000)	-	-	-	(2,081,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



General Government Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 2025 Furniture Purchases	HIGH	AM	G15	\$ 104,000
2 2025 Small Equipment - Replacement	HIGH	AM	G31	\$ 122,000
3 2025 Small Equipment - Net New	HIGH	AM	NEW	\$ 160,000
4 IS - Hardware Technology Purchases	HIGH	AM	NEW	\$ 400,000
5 Net New IT Hardware Purchases	HIGH	SE	NEW	\$ 175,000
6 IS - Call Reporting & Queuing Software	HIGH	SE	NEW	\$ 70,000
7 IS - New Tax & Water Solution	HIGH	SE	NEW	\$ 710,000
8 RCF - New Cemetery Software - Phase 1	HIGH	SE	NEW	\$ 100,000
9 MW - Sewer Inspection Software	HIGH	SE	NEW	\$ 10,000
10 MW - Pavement Condition Assessment Software	HIGH	SE	NEW	\$ 30,000
11 IS - Network Cabling Upgrade Project	HIGH	AM	NEW	\$ 60,000
12 IS - Cartegraph Migration	HIGH	AM	NEW	\$ 20,000
13 IS - Council Chambers Upgrade	HIGH	AM	NEW	\$ 120,000
				<u>\$ 2,081,000</u>

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Cartegraph Training	HIGH	AM	NEW	\$ 20,000
				<u>\$ 20,000</u>

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 104,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: 2025 Furniture Purchases	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 104,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: G15

Project Description: Corporate Services is requesting \$104,000 for lifecycle replacement of furniture city-wide.

Business Case: Corporate Services is requesting \$104,000 to facilitate the city-wide replacement of furniture that is near end of useful life and failing.

If funding is not approved, Staff face the risk of being unable to complete job responsibilities due to inadequate or non-ergonomic furniture.

2025 requests include:

- Adjustable height workstations - \$26,700
- Anti-fatigue floormats - \$800
- Arm mounts - \$1,700
- Beds, frames, mattresses - \$14,900
- Chairs - \$25,200
- Desks - \$11,400
- Leather rockers - \$4,000
- Monitor arms - \$1,400
- Shelves/storage - \$5,600
- Tables - \$2,700
- Contingency - \$9,600

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	1-Jan-25	31-Mar-25	Not applicable	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable. No net new incremental operating costs.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 104,000	\$ 104,000
Project Name: 2025 Furniture Purchases	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Corporate Services is requesting \$104,000 for lifecycle replacement of furniture city-wide.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)				
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture		104,000		
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	104,000	-	-

FUNDING SOURCES

Transfer from Operating		(104,000)		
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(104,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 122,000
Department: Procurement	Pre-2025 Approved: \$ -
Project Name: 2025 Small Equipment - Replacement	Forecast 2026+: \$ -
Project Contact: Tim Richards	Total Project Cost: \$ 122,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: G31

Project Description: Corporate Services is requesting \$122,000 for lifecycle replacement of small tools and equipment city-wide.

Business Case: Corporate Services is requesting \$122,000 to facilitate the city-wide replacement of small tools and equipment that is near end of useful life and failing and in need of replacement, made by Departments necessary to complete day to day operational duties required.

If funding is not approved, Staff face the risk of being unable to complete job responsibilities due to lack of proper equipment and tools.

2025 requests include:

- Ride on Floor Scrubber (\$34,100)
- Salt Boxes (\$22,000)
- Trimmers and Saws (\$20,600)
- Chippawa Arena Scoreboard (\$12,700)
- Refrigerant Recovery/Recharge Machine (\$11,000)
- Leaf Blowers (\$8,600)
- Water/Wastewater Small Equipment (\$5,500)
- Drop Spreader (\$3,000)
- Cemetery Pin Finder (\$2,300)
- Two-way Radios (\$2,200)

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	1-Jan-25	31-Mar-25	Not applicable	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable. No net new incremental operating costs.



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Procurement	\$ 122,000	\$ 122,000
Project Name: 2025 Small Equipment - Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Corporate Services is requesting \$122,000 for lifecycle replacement of small tools and equipment city-wide.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	122,000				
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	122,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(5,500)				
Capital SPRs/Reserve Funds	(116,500)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(122,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 160,000
Department: Procurement	Pre-2025 Approved: \$ -
Project Name: 2025 Small Equipment - Net New	Forecast 2026+: \$ -
Project Contact: Tim Richards	Total Project Cost: \$ 160,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: NEW

Project Description: Corporate Services is requesting \$160,000 for net new purchases of small tools and equipment city-wide.

Business Case: Corporate Services is requesting \$160,000 to facilitate the city-wide net new purchase of small tools and equipment made by Departments necessary to complete day to day operational duties required.

If funding is not approved, Staff face the risk of being unable to complete job responsibilities due to lack of proper equipment and tools.

2025 requests include:

- Blower for Trackless (\$25,800)
- Mesh Yard Screen (\$23,400)
- Metal Bender (\$22,000)
- Personal Lift (\$8,300)
- CAT Loader Forks (\$16,500)
- Water/Wastewater Small Equipment (\$16,300)
- Finishing Mower (\$11,900)
- Tool Cat Claw Attachment (\$9,200)
- Trimmers and Saws (\$8,700)
- Vacuum (\$8,400)
- Floor Scrubber (\$2,900)
- Leaf Blowers (\$2,100)
- Works Lights (\$1,900)
- Drain Cleaning Machine (\$1,400)
- Pressure Washer (\$1,200)

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	1-Jan-25	31-Mar-25	Not applicable	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable. No net new incremental operating costs.



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Procurement	\$ 160,000	\$ 160,000
Project Name: 2025 Small Equipment - Net New	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Corporate Services is requesting \$160,000 for net new purchases of small tools and equipment city-wide.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		160,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	160,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(143,700)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(16,300)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(160,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 400,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: IS - Hardware Technology Replacement Program	Forecast 2026+: \$ 1,200,000
Project Contact: Dave Etherington	Total Project Cost: \$ 1,600,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: NEW

Project Description: The Information Systems department requires \$400,000 in 2025 to replace aging IT hardware across the corporation (e.g., computers, smartphones)

Business Case: Having a dedicated budget for hardware replacement ensures the City can maintain business operations before considering additional spend on net new hardware purchases.

It is necessary to proactively replace equipment in a timely manner to minimize service impacts to staff and the public. Best practices also requires equipment be replaced prior to it becoming obsolete to protect corporate information. The 2025 capital request is within the average cost compared to previous years.

Hardware replacements for 2025 include:

- fifty (50) computers (3 to 8 year replacement);
- sixty (60) laptops (3 to 5 year replacement);
- twenty (20) tablets (5 to 7 year replacement);
- forty (40) monitors (replaced every 8 to 10 years);
- ten (10) wireless Access Points (10 to 15 year replacement);
- fifty (50) smartphones (3 to 5 year replacement);
- six (6) access control panels at Fire Stations and Gale Centre Arena;
- public address system rewiring and speakers in Fire Station 1, and;
- common miscellaneous items including docks, network switches, boardroom displays and other items.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	various	various	N/A	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable.



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 400,000	\$ 1,600,000
Project Name: IS - Hardware Technology Replacement Program	Pre-2025	Forecast
	\$ -	\$ 1,200,000

Project Description: The Information Systems department requires \$400,000 in 2025 to replace aging IT hardware across the corporation (e.g., computers, smartphones)

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	400,000	800,000

EXPENDITURES					
Consulting (Design, Admin, PM) Studies and Master Plans					
Information Technology Facilities and Land					
Vehicles and Equipment		400,000	400,000	400,000	400,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	400,000	400,000	400,000	400,000

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(400,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(400,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	400,000	800,000	1,200,000
--	---	---	---------	---------	-----------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 175,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: Net New Purchases	Forecast 2026+: \$ 600,000
Project Contact: Dave Etherington	Total Project Cost: \$ 775,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: NEW

Project Description: The Information Systems department requires \$175,000 in 2025 to purchase net new IT hardware across the corporation (e.g., computers, smartphones)

Business Case: Having a dedicated budget for net new hardware is intended to capture discretionary additions to improve current business operations. The 2025 capital request is within the average cost compared to previous years.

Net new hardware purchases for 2025 include items such as: Laptops, iPads, A&V upgrades, and CCTV.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	Various	Various	N/A	31-Dec-25

Growth Related: No ~~In-DC Background Study?~~ ~~Year~~ ~~% DC~~

External Funding: No ~~Is The Funding Confirmed?~~ ~~Funding Source~~

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 175,000	\$ 775,000
Project Name: Net New Purchases	Pre-2025	Forecast
	\$ -	\$ 600,000

Project Description: The Information Systems department requires \$175,000 in 2025 to purchase net new IT hardware across the corporation (e.g., computers, smartphones)

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	200,000	400,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		175,000	200,000	200,000	200,000
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	175,000	200,000	200,000	200,000

FUNDING SOURCES

Transfer from Operating		(175,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(175,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	200,000	400,000	600,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 70,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: Call Reporting & Queuing Software	Forecast 2026+: \$ -
Project Contact: Dave Etherington	Total Project Cost: \$ 70,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Jun-25
	Project ID#: NEW

Project Description: The Information Systems (IS) department requires \$70,000 in 2025 to procure additional software as part of the "At Your Service Niagara Falls" model.

Business Case: The "Front Desk" application would add appointment booking, phone queuing, post-interaction survey, analytics, and other functionality to the existing "At Your Service Niagara Falls" customer service model. The current model does not offer these functions and the increase to customer service is expected to exceed the associated marginal cost. The additional Salesforce add-ons provide additional data security and better access to support resources to assist with all of our applications on the Salesforce Platform.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	N/A	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Licenses and maintenance on queueing equipment will incur an annual maintenance cost going forward. Estimated at approximately \$61,000 per year starting in 2026.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 70,000	\$ 70,000
Project Name: Call Reporting & Queuing Software	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Information Systems (IS) department requires \$70,000 in 2025 to procure additional software as part of the "At Your Service Niagara Falls" model.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology	70,000				
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	70,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(70,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(70,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs	30,580	61,160	62,500	64,400	
TOTAL OPERATING IMPACTS	-	30,580	61,160	62,500	64,400



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 710,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: Replacement Tax & Water Solutiion	Forecast 2026+: \$ -
Project Contact: Dave Etherington	Total Project Cost: \$ 710,000
Project Type: Strategic Investment	Project Start Date: 1-Mar-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Mar-26
	Project ID#: NEW

Project Description: Information Servies requires \$710,000 to replace existing legacy tax & water solution with a modern online version.

Business Case: Enterprise ERP solutions do not include tax and water solutions as they are typically unique to each region in North America. The City is looking for an online solution, which will integrate with our existing ERP solution and replace our aging solution. This new solution will modernize our tax and water solutions and provide a cash receipting module. Our current solution is reaching end of life.

The cost of this project will include approximately 24 months internal staffing resources at \$280,000 that will be seconded to this project to facilitate the successful implementation of this project.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jul-25	1-Mar-25	1-Mar-25	n/a	31-Mar-26

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: Annual licensing costs of \$450,000 per year.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 710,000	\$ 710,000
Project Name: Replacement Tax & Water Solutiion	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Information Servies requires \$710,000 to replace existing legacy tax & water solution with a modern online version.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology	430,000				
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other	280,000				
TOTAL EXPENDITURES	-	710,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(177,500)				
Capital SPRs/Reserve Funds	(177,500)				
OLG Reserve Fund	(355,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(710,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs		450,000	450,000	450,000	
TOTAL OPERATING IMPACTS	-	-	450,000	450,000	450,000



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 100,000
Department: Cemeteries	Pre-2025 Approved: \$ -
Project Name: New Cemetery Software - Phase 1	Forecast 2026+: \$ 200,000
Project Contact: Manager of Cemeteries	Total Project Cost: \$ 300,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Jun-25
	Project ID#: NEW

Project Description: Cemetery Services requires \$100,000 in 2025 to replace existing software solution with a new, modern solution.

Business Case: The current software being used by Cemetery Services is using very old technology and there do not appear to be any proposed updates to that system. A modern replacement software that is still supported would offer enhanced and reliable service delivery to clients. Internally, a new software solution would improve record management, mapping, and connectivity. Externally, it is expected to boost customer service, sales opportunities, accessibility, operations, and administrative efficiency. It would also offer special portals for professionals in the bereavement industry, like funeral homes and monument dealers.

Phase 1 of this project is to issue an RFP to find a newer solution for Cemetery Services. IT Staff prefers that a hosted solution is selected. Once the successful vendor is selected staff would set up a team to do the transition from the old solution to the new one. These costs would be covered under phase 2.

Phase 2 will likely commence in 2026 depending on anticipated costs.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Jan-25	1-Mar-25	N/A	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Incremental annual operating maintenance costs are expected. Staff have estimated this amount at \$30,000 per year.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Cemeteries	\$ 100,000	\$ 300,000
Project Name: New Cemetery Software - Phase 1	Pre-2025	Forecast
	\$ -	\$ 200,000

Project Description: Cemetery Services requires \$100,000 in 2025 to replace existing software solution with a new, modern solution.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	100,000	200,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		100,000	100,000	100,000	
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	100,000	100,000	-

FUNDING SOURCES

Transfer from Operating		(100,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	100,000	200,000	200,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs			30,000	30,000	30,000
TOTAL OPERATING IMPACTS	-	-	30,000	30,000	30,000



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 10,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: Sewer Inspection Software	Forecast 2026+: \$ -
Project Contact: Sue Noble	Total Project Cost: \$ 10,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Jun-25
	Project ID#: NEW

Project Description: Engineering requires \$10,000 in 2025 purchase a sewer inspection software.

Business Case: A modern software solution would allow staff to better manage and analyze sewer condition information to identify and prioritize sewer replacement, rehabilitation and maintenance needs. Current processes are time consuming and inefficient, and information is not easily accessible across the corporation. Sewer inspection software has become an industry standard, commonly used by local contractors and other municipalities.

Information Services have been consulted and would help mitigate risks associated with data security and integration with other systems. Software implementation is anticipated within six to eight weeks of purchase. Software costs include implementation and the annual subscription fee for one seat.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	N/A	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
No incremental operating costs



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 10,000	\$ 10,000
Project Name: Sewer Inspection Software	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Engineering requires \$10,000 in 2025 purchase a sewer inspection software.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		10,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	10,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(10,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(10,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Pavement Condition Assessment Software

Project Contact: Sue Noble
Project Type: Service Level Enhancement
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request: \$ **30,000**
Pre-2025 Approved: \$ -
Forecast 2026+: \$ -
Total Project Cost: \$ 30,000
Project Start Date: 1-Jan-25
Estimated End Date: 30-Jun-25
Project ID#: NEW

Project Description: Engineering requires \$30,000 in 2025 to purchase a pavement condition assessment software.

Business Case: This project would unlock additional features tailored to Asset Management in a program being used by Municipal Works called City Rover. This would improve staff's ability to assess pavement conditions objectively, allowing for the effective prioritization of repairs, replacements, and maintenance. Unlocking this add-on would be significantly less expensive than hiring third-party contractors to perform inspections and would be less subjective than having City staff perform visual scans.

The solution would utilize existing vehicle-mounted cameras already in use for pothole assessment. As a result, staff and resources could be redirected to road improvement projects, enhancing service for residents. Information Services, Fleet, and Road Operations teams have been consulted to address any data security and integration concerns.

The proposed budget accounts for an annual assessment of the entire City road network, but costs could be lower if only a portion of the road network were evaluated.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	N/A	30-Jun-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: No incremental operating costs
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 30,000	\$ 30,000
Project Name: Pavement Condition Assessment Software	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Engineering requires \$30,000 in 2025 to purchase a pavement condition assessment software.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	30,000				
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	30,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(30,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(30,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Network Cabling Upgrade Project

Project Contact: Tony Iervolino
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 60,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 60,000
Project Start Date:	1-Jan-25
Estimated End Date:	30-Jun-25
Project ID#:	NEW

Project Description: The Information Systems department requires \$60,000 in 2025 to replace aging network cabling throughout a portion of City Hall.

Business Case: Some areas of City Hall underwent renovations in 2024 and have already received new cabling and more data jacks. This network upgrade would provide faster and more reliable connectivity with improved performance for staff utilizing corporate solutions. Affected areas would include Finance, Clerks, IT server room and the basement.

The cost includes equipment and installation by a third party which would be completed outside of working hours to minimize operational disruptions.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	N/A	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 60,000	\$ 60,000
Project Name: Network Cabling Upgrade Project	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Information Systems department requires \$60,000 in 2025 to replace aging network cabling throughout a portion of City Hall.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		60,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	60,000	-	-	-

FUNDING SOURCES					
Transfer from Operating		(60,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(60,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services
Department: Information Systems
Project Name: Cartegraph Migration

Project Contact: Goran Djuric
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 20,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 20,000
Project Start Date:	1-Jan-25
Estimated End Date:	30-Jun-25
Project ID#:	New

Project Description: The Information Systems (IS) department requires \$20,000 in 2025 to migrate an essential asset management software to a cloud-based solution.

Business Case: The City's Cartegraph software is used for asset management, job order tracking, inventory tracking, and more. As a heavily utilized software across the City, IS has identified an opportunity to improve its functionality, data storage, and maintenance capability by migrating the software to the Cloud.

Costs are associated with an established third-party vendor acquiring modernized software solutions to replace some legacy features of the software which are no longer supported.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	N/A	30-Jun-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 20,000	\$ 20,000
Project Name: Cartegraph Migration	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Information Systems (IS) department requires \$20,000 in 2025 to migrate an essential asset management software to a cloud-based solution.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		20,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	20,000	-	-	-

FUNDING SOURCES					
Transfer from Operating		(20,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(20,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 120,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: Council Chambers upgrade	Forecast 2026+: \$ -
Project Contact: Dave Etherington	Total Project Cost: \$ 120,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: n/a
	Project ID#: NEW

Project Description: Information Systems requires \$120,000 in 2025 to modernize technology used in Council chambers during public meetings.

Business Case: Current technology used in Council Chambers during a meeting, including microphones, monitors, and projection screen, is over 25 years old and has become difficult to maintain and repair. Components have been replaced over time; however, it has become difficult to find suitable replacement parts for outdated hardware. Implementing a modern solution would improve access, accessibility and support to staff and Council attending meetings virtually or in person.

We would be replacing the outdated technology with mobile all in one devices that are used by many other government agencies. The units would include; a countdown clock, microphone that can be muted remotely, digital voting options and the ability to view the content that is being presented. As they are mobile, they could be moved to other locations should meetings be held elsewhere. New microphones would be setup in the staff areas as well, that could also be muted remotely. There will also be software on the council support staffs laptops to moderate the meeting.

The implementation can be achieved without any construction or physical changes to the existing layout.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Jan-25	1-Jan-25	n/a	n/a

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 120,000	\$ 120,000
Project Name: Council Chambers upgrade	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Information Systems requires \$120,000 in 2025 to modernize technology used in Council chambers during public meetings.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		120,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	120,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(120,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(120,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Budget Request: \$ 20,000
Department: Information Systems	Pre-2025 Approved: \$ -
Project Name: Cartegraph Training	Forecast 2026+: \$ -
Project Contact: Goran Djuric	Total Project Cost: \$ 20,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Jun-25
	Project ID#: NEW

Project Description: The Information Systems (IS) department requires \$20,000 in 2025 for training associated with asset management software.

Business Case: This budget request includes the development of training modules to help refresh current staff and new staff understand the full spectrum of software functionality. In addition to improve the development of workflow for staff.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	N/A	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Corporate Services	2025 Request	Total Cost
Department: Information Systems	\$ 20,000	\$ 20,000
Project Name: Cartegraph Training	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Information Systems (IS) department requires \$20,000 in 2025 for training associated with asset management software.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	20,000	20,000	20,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		20,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	20,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	20,000	20,000	20,000	20,000
--	---	--------	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



ENGINEERING

This page has been intentionally left blank.

Index

ENGINEERING

Engineering Financial Summary
Engineering - Priority List
2025 Capital Labour
2025 Asphalt Overlay Program
2025 Road Rehabilitation Program
2025 Rural Surface Treatment Program
2025 Urban Surface Treatment Program
2025 Sidewalk Replacement
Ferry Street Reconstruction - Additional Funds
Montrose/Biggar/Reixinger Reconstruction - Additional Funds
Detenbeck Road Bridge Replacement - Additional Funds
Centennial Street Watermain Replacement
Stanley Ave Business Park Watermain Replacement Phase 4
Drummond, Portage, Gallinger Road Reconstruction Ph 2 and Ph 3
Willoughby Dr. Road Reconstruction
Stamford Green Dr. Watermain Replacement
Central High-Rate Treatment Facility Rehabilitation
Gunning & Mears CSO Storage Tank Reconstruction (Design)
Reixinger Rd Extension/Street A
McLeod Road Sewer Upgrade
Stanley Ave Twin Sewer
Lyon's Creek & Willowdell Rd Sanitary & Watermain Extensions
Robotic Survey Station Replacement
Roadway Design & Soil Investigation Program
Warner Rd Culvert Replacement
Ductile Iron Watermain Corrosion Assessment Study
2025 Culvert Replacements
Burdette Dr. Watermain Replacement
Kent Ave Reconstruction
Rural Road Crossing Drainage Investigation
Accessibility Improvement Program

Index

ENGINEERING - CONTINUED

Deferred Projects

- Royal Manor Drive Watermain Replacement - Lundy's Lane to Windsor
- Rolling Acres Watermain Replacement
- Mewburn Rd Reconstruction - Mountain Road north to City Limits
- Huggins Area Sewer Separation
- Homewood Avenue Sewer Separation Phase 2 (Design)
- Huron Street Sewer Separation (Design)
- Cedar Street Sewer Separation (Design)
- Ferguson Street Reconstruction Ph 1 - Victoria Ave to Muir Ave
- George St & Fraser St Sewer Separation (Design)
- Fernwood SWMF Improvements
- Valley Way Road Widening - Portage Rd to the Hydro Corridor



2025-2028 Capital Projects Budget

2025 MAYOR'S PROPOSED CAPITAL BUDGET

ENGINEERING

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	2,653,500	200,000	100,000	100,000	3,053,500
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	60,000	-	-	-	60,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	9,889,000	2,670,100	-	-	12,559,100
Stormwater Management	2,400,000	-	-	-	2,400,000
Water and Wastewater Systems	9,794,000	7,046,000	-	4,779,000	21,619,000
Contingency	380,000	-	-	-	380,000
Other	5,590,000	50,000	50,000	50,000	5,740,000
TOTAL EXPENDITURES	30,766,500	9,966,100	150,000	4,929,000	45,811,600

FUNDING SOURCES					
Transfer from Operating	(1,168,000)	-	-	-	(1,168,000)
Capital Levy	(1,342,584)	-	-	-	(1,342,584)
Transfer from Water/Sewer	(11,522,666)	-	-	-	(11,522,666)
Capital SPRs/Reserve Funds	(2,514,000)	-	-	-	(2,514,000)
OLG Reserve Fund	-	-	-	-	-
Development Charges*	(5,036,250)	-	-	-	(5,036,250)
Debentures	-	-	-	-	-
Canada Community Building Fund	(3,787,000)	-	-	-	(3,787,000)
Federal/Provincial Grants	(5,396,000)	-	-	-	(5,396,000)
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(30,766,500)	-	-	-	(30,766,500)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Engineering Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 2025 Capital Labour	HIGH	AM	MS54-19	\$ 2,462,000
2 2025 Asphalt Overlay Program	HIGH	AM	NEW	\$ 325,000
3 2025 Road Rehabilitation Program	HIGH	AM	NEW	\$ 1,440,000
4 2025 Rural Surface Treatment Program	HIGH	AM	NEW	\$ 750,000
5 2025 Urban Surface Treatment Program	HIGH	AM	NEW	\$ 1,147,000
6 2025 Sidewalk Replacement	HIGH	AM	NEW	\$ 450,000
7 Ferry Street Reconstruction - Additional Funds	HIGH	AM	R119-19	\$ 250,000
8 Montrose/Biggar/Reixinger Reconstruction - Additional Funds	HIGH	GR	MS64-23	\$ 2,400,000
9 Detenbeck Road Bridge (S128B) Replacement - Additional Funds	HIGH	AM	BC28-21	\$ 215,000
10 Centennial Street Watermain Replacement	HIGH	AM	W65-21	\$ 650,000
11 Stanley Avenue Business Park Watermain Replacement Ph 4 - Kister Rd, north of Progress St., Ramsey Rd to Stanley Ave	HIGH	AM	W64-21	\$ 1,800,000
12 Drummond, Portage, Gallinger Road Reconstruction Ph 2 & Ph 3	HIGH	AM	P128-21	\$ 7,934,000
13 Willoughby Dr Road Reconstruction	HIGH	AM	MS46-20	\$ 7,000,000
14 Stamford Green Drive Watermain Replacement - St Paul Ave to St Patrick Ave	HIGH	AM	NEW	\$ 385,000
15 Central High-Rate Treatment (HRT) Facility Rehabilitation	HIGH	AM	NEW	\$ 300,000
16 Gunning and Mears CSO Storage Tank Reconstruction (Design)	HIGH	AM	SS84-22	\$ 500,000
17 DC Road 38 Reixinger Road Extension/Street A (Montrose Road to West Limit)	HIGH	GR	NEW	\$ 90,000
18 DC Sanitary 37 McLeod Road Sewer Upgrade (Stanley Avenue to Drummond Road)	HIGH	GR	NEW	\$ 335,000
19 DC Sanitary 39 Stanley Avenue Twin Sewer (Livingstone Street to McLeod Road)	HIGH	GR	NEW	\$ 100,000
20 Lyon's Creek & Willowdell Rd Sanitary & Watermain Extensions	HIGH	GR	NEW	\$ 395,000
21 Robotic Survey Station Replacement	HIGH	GR	NEW	\$ 60,000
22 Roadway Design and Soil Investigation Program	HIGH	AM	NEW	\$ 100,000
23 Warner Road Culvert Replacement - Hydrological Assessment & Detailed Design	HIGH	AM	NEW	\$ 100,000
24 Ductile Iron Watermain Corrosion Assessment Study	HIGH	AM	NEW	\$ 150,000
25 2025 Culvert Replacements	HIGH	AM	NEW	\$ 170,500
26 Burdette Drive Watermain Replacement - Pettit Avenue to Morrison Street	HIGH	AM	W55	\$ 1,020,000
27 Kent Avenue Reconstruction (Design)	HIGH	AM	NEW	\$ 88,000
28 Rural Road Crossing Drainage Investigation	HIGH	AM	NEW	\$ 100,000
29 Accessibility Improvement Program	HIGH	AM	NEW	\$ 50,000
				\$ 30,766,500



Engineering Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Royal Manor Drive Watermain Replacement - Lundy's Lane to Windsor Cr, Glamis Cr., Strathmore Cr.	HIGH	AM	NEW	\$ 3,000,000
2 Rolling Acres Watermain Replacement	HIGH	AM	NEW	\$ 870,000
3 Mewburn Rd Reconstruction - Mountain Road north to City Limits	HIGH	AM	MS61-22	\$ 2,035,000
4 Huggins Area Sewer Separation	HIGH	AM	SS-58	\$ 3,350,000
5 Homewood Avenue Sewer Separation Phase 2 (Design)	HIGH	AM	NEW	\$ 92,000
6 Huron Street Sewer Separation (Design)	HIGH	AM	NEW	\$ 105,000
7 Cedar Street Sewer Separation (Design)	HIGH	AM	NEW	\$ 72,500
8 Ferguson Street Reconstruction Ph 1 - Victoria Ave to Muir Ave	MEDIUM	AM	MS58-22	\$ 3,700,000
9 George St & Fraser St Sewer Separation (Design)	MEDIUM	AM	SS-78	\$ 180,000
10 Fernwood SWMF Improvements	MEDIUM	AM	NEW	\$ 133,000
11 Valley Way Road Widening - Portage Rd to the Hydro Corridor	MEDIUM	AM	R75	\$ 1,188,000
				<u>\$ 14,725,500</u>



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2025 Capital Labour

Project Contact: James Dowling
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 2,462,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 2,462,000
Project Start Date:	1-Jan-25
Estimated End Date:	31-Dec-25
Project ID#:	MS54-19

Project Description: City Staff time to be allocated to Capital projects worked on during the year.

Business Case:

Since 2019 the City has been re-allocating some staff salaries to the capital budget. These staff members work primarily on capital asset-related projects. Similar to external consultants costs allocated to capital projects, internal staff time can be allocated accordingly to each project staff spend time on.

The 2025 capital budget includes the following positions:

- 2x Landscape Architects
- 1x Manager of Engineering
- 5x Project Managers
- 1x Construction Supervisor
- 2x Construction Inspectors
- 1x Senior Buyer
- 1x Senior Financial Analyst
- 1x Facilities Project Manager
- 1x Senior Manager of Realty Services (25% Capital Levy Funded)

Positions Replaced in 2025 Include:

- 1x Senior Financial Analyst (previously 2 in capital) replaced with 1x Capital Accounting Coordinator

New Positions in 2025 Include:

- 1x Project Manager
- 1x Landscape Coordinator

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	N/A	N/A	N/A	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Salaries capitalized avoid these positions supporting capital projects from placing a burden on the operating budget.

(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 2,462,000	\$ 2,462,000
Project Name: 2025 Capital Labour	Pre-2025	Forecast
	\$ -	\$ -

Project Description: City Staff time to be allocated to Capital projects worked on during the year.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		2,462,000			
TOTAL EXPENDITURES	-	2,462,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(1,118,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(1,344,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(2,462,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 325,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>2025 Asphalt Overlay Program</u>	Forecast 2026+: \$ -
Project Contact: <u>Joe D'Agostino</u>	Total Project Cost: \$ 325,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-May-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>30-Nov-25</u>
	Project ID#: <u>NEW</u>

Project Description: The Engineering department requires \$325,000 in 2025 to apply surface course asphalt to segments of four (4) roads.

Business Case: Approximately 1.4 lane kilometers (1400m) of the affected roadway were reconstructed in 2024 and require a final surface course of asphalt to complete the project.

The affected street segments include:

1. Armoury Street (St Lawrence Avenue to Chrysler Avenue)
2. Chrysler Avenue (Simcoe Street to Jepson Street)
3. Garden Street (Brookfield Avenue to Dorchester Road)
4. High Street (Depew Avenue to Dorchester Road)

The cost includes \$15,000 for design. The project is expected to begin in Spring 2025 and take six (6) months to complete.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-May-25	TBD	TBD	TBD	30-Nov-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 325,000	\$ 325,000
Project Name: 2025 Asphalt Overlay Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$325,000 in 2025 to apply surface course asphalt to segments of four (4) roads.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	15,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts	310,000			
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	325,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(45,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants	(280,000)			
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(325,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2025 Road Rehabilitation Program

Project Contact: Joe D'Agostino
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 1,440,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 1,440,000
Project Start Date:	1-May-25
Estimated End Date:	30-Nov-25
Project ID#:	NEW

Project Description: The Engineering department requires \$1,440,000 in 2025 to remove and replace existing pavement structure and subdrains on segments of three (3) roads.

Business Case:
 Approximately 3.5 lane kilometers (3500m) of roadway have been identified as being in poor condition and require full depth resurfacing. The project is expected to begin in Spring 2025 and take six (6) months to complete.

 Affected street segments include:
 1. Delta Drive (1.5 km) – Montrose Road to Montrose Road
 2. Charnwood Avenue (0.65 km) – Tad Street to Hydro Corridor
 3. Preakness Street (1.35 km) – Montrose Road to Paddock Trail

 *Note, roads and sidewalks are to be replaced under the same contract. Sidewalk reconstruction is addressed as a separate request.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-May-25	TBD	TBD	TBD	30-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 1,440,000	\$ 1,440,000
Project Name: 2025 Road Rehabilitation Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$1,440,000 in 2025 to remove and replace existing pavement structure and subdrains on segments of three (3) roads.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		40,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,400,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	1,440,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund		(1,440,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(1,440,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2025 Rural Surface Treatment Program

Project Contact: Joe D'Agostino
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 750,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 750,000
Project Start Date:	1-May-25
Estimated End Date:	30-Nov-25
Project ID#:	NEW

Project Description: The Engineering department requires \$750,000 in 2025 to apply Recycled Asphalt Pavement and surface treatment to segments of ten (10) rural roads.

Business Case: Annual program to repave rural roads identified as being in poor condition. The cost includes \$10,000 in design costs. The project is expected to begin in Spring 2025 and take six (6) months to complete.

The affected rural road segments include:

1. Grassy Brooks Road (Welland Boundary to East Limit)
2. Carl Road (West Boundary to Morris Road)
3. Carl Road (Misner Road to Montrose Road)
4. Crowland Road (Biggar Road to Carl Road)

Provisional:

5. Crowland Road (Young Road to Schisler Road)
6. Lyon's Creek Road (West Limit to Schisler Road)
7. Morris Road (Carl Road to Lyon's Creek Road)
8. McKenny Road (Yokom Road to Lincoln Street)
9. McKenny Road (Ridge Road to Netherby Road)
10. Dell Road (Lyon's Creek Road to Reixinger Road)

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-May-25	TBD	TBD	TBD	30-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 750,000	\$ 750,000
Project Name: 2025 Rural Surface Treatment Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$750,000 in 2025 to apply Recycled Asphalt Pavement and surface treatment to segments of ten (10) rural roads.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		740,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	750,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund		(750,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(750,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2025 Urban Surface Treatment Program
Project Contact: Joe D'Agostino
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request: **\$ 1,147,000**
Pre-2025 Approved: \$ -
Forecast 2026+: \$ -
Total Project Cost: \$ 1,147,000
Project Start Date: 1-May-25
Estimated End Date: 30-Nov-25
Project ID#: NEW

Project Description: The Engineering department requires \$1,147,000 in 2025 to apply Recycled Asphalt Pavement and surface treatment to segments of nine (9) urban roads.

Business Case: Approximately 6.4 km (6,405m) of urban roads have been identified as being in poor condition and require repaving. The cost includes \$10,000 in design costs. The project is expected to begin in Spring 2025 and take six (6) months to complete.

The affected urban road segments include:
 (North - South Direction):

1. Leonard Avenue (Lundy's Lane to Division Street) (0.75km)
2. Byng Avenue (Lundy's Lane to Cook Street) (0.98km)
3. Woodland Boulevard (North Limit to South Limit) (0.85km)
4. Depew Avenue (High Street to Lundy's Lane) (0.38km)

(East - West Direction):

5. Maitland Street (Highland Avenue to Leonard Avenue) (0.43km)
6. Division Street (Highland Avenue to Leonard Avenue) (0.43km)
7. High Street (Depew Avenue to Leonard Avenue) (1.55km)
8. Leeming Street (Woodland Boulevard to Leonard Avenue) (0.43km)
9. Cook Street (Prince Edward Avenue to Highland Avenue) (0.60km)

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-May-25	TBD	TBD	TBD	30-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 1,147,000	\$ 1,147,000
Project Name: 2025 Urban Surface Treatment Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$1,147,000 in 2025 to apply Recycled Asphalt Pavement and surface treatment to segments of nine (9) urban roads.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,137,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	1,147,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund		(1,147,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(1,147,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: 2025 Sidewalk Replacement Program

Project Contact: Joe D'Agostino
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 450,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 450,000
Project Start Date:	1-May-25
Estimated End Date:	30-Nov-25
Project ID#:	NEW

Project Description: The Engineering department requires \$450,000 in 2025 to remove and replace sidewalks along segments of three (3) roads.

Business Case: Approximately 2,650 meters of sidewalk have been identified as being in poor condition and require removal and reconstruction. All new sidewalks will be AODA standard compliant. The project is expected to begin in Spring 2025 and take six (6) months to complete.

The affected sidewalk segments include:

1. Delta Drive (809m) – Montrose Road to Montrose Road
2. Charnwood Avenue (590m) – Tad Street to Hydro Corridor
3. Preakness Street (1,251m) – Montrose Road to Paddock Trail

*Note, roads and sidewalks are to be replaced under the same contract. Road reconstruction is addressed as a separate request.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-May-25	TBD	TBD	TBD	30-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 450,000	\$ 450,000
Project Name: 2025 Sidewalk Replacement Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$450,000 in 2025 to remove and replace sidewalks along segments of three (3) roads.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
	Pre-2025	2025	2026	2027	2028
Consulting (Design, Admin, PM) Studies and Master Plans		10,000			
Information Technology Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		440,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	450,000	-	-	-

FUNDING SOURCES					
	Pre-2025	2025	2026	2027	2028
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund		(450,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(450,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
	Pre-2025	2025	2026	2027	2028
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 250,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 4,195,000
Project Name: <u>Ferry Street Reconstruction</u>	Forecast 2026+: \$ -
Project Contact: <u>Eric Lallouet</u>	Total Project Cost: \$ 4,445,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Apr-24</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>31-Dec-25</u>
	Project ID#: <u>R119-19</u>

Project Description: The Engineering department requires \$250,000 in 2025 to complete Phase two (2) of the reconstruction of Ferry Street (Stanley Avenue to Ellen Avenue).

Business Case: Through the 2024 Budget, Council approved the reconstruction of Ferry Street from Stanley Avenue to Ellen Avenue (approximately one (1) road lane kilometer) at a projected cost of \$3,695,000.

Construction was to occur in two (2) phases, separated by a summer break to accommodate heavy tourist traffic. Phase one (1) was completed in Spring 2024 with unforeseen costs as result of managing challenges with underground utilities.

Phase two (2) began in September and requires an additional estimated \$250,000 to complete the project by the end of the year.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	-	-	1-Apr-24	1-Apr-24	31-Dec-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** Yes **Funding Source** VCBIA Contribution

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: New infrastructure requires less maintenance which could reduces operational costs.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 250,000	\$ 4,445,000
Project Name: Ferry Street Reconstruction	Pre-2025	Forecast
	\$ 4,195,000	\$ -

Project Description: The Engineering department requires \$250,000 in 2025 to complete Phase two (2) of the reconstruction of Ferry Street (Stanley Avenue to Ellen Avenue).

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	495,000	45,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts	2,450,000	100,000			
Stormwater Management	500,000	75,000			
Water and Wastewater Systems	750,000	30,000			
Contingency					
Other					
TOTAL EXPENDITURES	4,195,000	250,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)		(200,000)			
Transfer from Water/Sewer	(1,260,000)	(50,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(145,000)				
Development Charges	(250,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(2,000,000)				
External Contributions	(540,000)				
Other Revenue					
TOTAL FUNDING SOURCES	(4,195,000)	(250,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 2,400,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 15,126,617
Project Name: <u>Montrose/Biggar/Reixinger Reconstruction (SNH)</u>	Forecast 2026+: \$ -
Project Contact: <u>Nick Golia</u>	Total Project Cost: \$ 17,526,617
Project Type: <u>Growth Related</u>	Project Start Date: 0-Jan-00
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Nov-24
	Project ID#: MS64-23

Project Description: The Engineering department requires \$2,400,000 in 2025 for road reconstruction and municipal servicing for the new South Niagara Hospital Site.

Business Case: Niagara Region is leading a project to reconstruct and improve servicing on Montrose Road, Biggar Road and Reixinger Road (extension west of Montrose) to service the New South Niagara Hospital Site and recently adopted SW expansion lands.

The City is a cost sharing partner on the municipal servicing works and the road works on City-owned Road allowances. Additional funds are requested based on actual construction costs invoiced/projected by the Region.

The road works include adding additional lanes and conversion to Urban Cross Section, Streetlighting and Traffic Signalization at intersections and the new Hospital Entrances.

The municipal servicing includes new Sanitary and storm sewers and water mains for the new hospital site and adjacent future development properties.

Most of the work has been identified as growth-related and included in the recent 2024 Development Charges (DC) Background Study. The road and traffic signal work on Biggar Road and extension of Reixinger Road, along with the new watermain, sanitary and storm sewers on Biggar Road (and by extension on Montrose Road) are identified as 100% DC eligible.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	Completed	N/A	N/A	N/A	1-Nov-24

Growth Related: Yes In DC Background Study? Yes Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 2,400,000	\$ 17,526,617
Project Name: Montrose/Biggar/Reixinger Reconstruction (SNH)	Pre-2025	Forecast
	\$ 15,126,617	\$ -

Project Description: The Engineering department requires \$2,400,000 in 2025 for road reconstruction and municipal servicing for the new South Niagara Hospital Site.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	1,068,305				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts	5,202,162				
Stormwater Management	1,221,858				
Water and Wastewater Systems	5,285,450				
Contingency	1,146,840				
Other	1,202,002	2,400,000			
TOTAL EXPENDITURES	15,126,617	2,400,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(2,725,323)				
OLG Reserve Fund					
Development Charges	(12,401,294)	(2,400,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(15,126,617)	(2,400,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Detenbeck Road Bridge Replacement

Project Contact: N. Golia
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 215,000
Pre-2025 Approved:	\$ 685,000
Forecast 2026+:	\$ -
Total Project Cost:	\$ 900,000
Project Start Date:	1-Jan-25
Estimated End Date:	1-May-25
Project ID#:	BC28-21

Project Description: The Engineering department requires an additional \$215,000 in 2025 to complete the replacement of the Detenbeck Road Bridge structure.

Business Case: Design work was completed in 2024 and based on latest estimates from engineers, the project is facing higher than anticipated construction costs.

The existing bridge structure on Detenbeck Road between Sodom Road and Willoughby Drive was identified as needing replacement due to its deteriorated condition as part of the City's bi-annual Bridge and Culvert inspection program. It has been on the City's recommended replacement list for several years and should not be deferred any further.

Due to the narrow roadway width that is currently over the bridge, improvements to the crossing will increase levels of service by allowing for greater emergency services access for residents on Detenbeck Road between Sodom Road and Willoughby Drive.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	-	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 215,000	\$ 900,000
Project Name: Detenbeck Road Bridge Replacement	Pre-2025	Forecast
	\$ 685,000	\$ -

Project Description: The Engineering department requires an additional \$215,000 in 2025 to complete the replacement of the Detenbeck Road Bridge structure.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)	135,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts	550,000	215,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	685,000	215,000	-	-	-

FUNDING SOURCES					
Transfer from Operating	(45,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(11,070)	(30,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(628,930)	(185,000)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(685,000)	(215,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 650,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 2,332,800
Project Name: <u>Centennial Street Watermain Replacement</u>	Forecast 2026+: \$ -
Project Contact: <u>Steven Kizlan</u>	Total Project Cost: \$ 2,982,800
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Jul-25</u>
	Project ID#: <u>W65-21</u>

Project Description: The Engineering department requires \$650,000 in 2025 to excavate a section of roadway, replace a section of watermain, and repair the roadway above.

Business Case: 295 meters of cast iron watermain located under Centennial Street (Warden Avenue to Waters Avenue) has been identified by Operations staff for replacement due to break history, watermain material, and age. Costs include a \$100,000 contingency. Construction is expected to begin in May 2025 and last through to July 2025.

This represents the third and final phase of the Warden/Douglas/Ann Area watermain replacement project.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25	1-Jul-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 650,000	\$ 2,982,800
Project Name: Centennial Street Watermain Replacement	Pre-2025	Forecast
	\$ 2,332,800	\$ -

Project Description: The Engineering department requires \$650,000 in 2025 to excavate a section of roadway, replace a section of watermain, and repair the roadway above.

		Forecasted Future Expenditures			
	Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	84,100				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems	1,852,400	550,000			
Contingency	396,300	100,000			
Other					
TOTAL EXPENDITURES	2,332,800	650,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(1,008,200)	(584,500)			
Capital SPRs/Reserve Funds	(1,324,600)	(65,500)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(2,332,800)	(650,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 1,800,000
Department: Engineering	Pre-2025 Approved: \$ 4,406,250
Project Name: Stanley Business Park Watermain Replacement Ph 4	Forecast 2026+: \$ -
Project Contact: Steven Kizlan	Total Project Cost: \$ 6,206,250
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-Jul-25
	Project ID#: W64-21

Project Description: The Engineering Department requires \$1,800,000 in 2025 to replace a watermain on Kister Rd. north of Progress St. and Ramsey Rd. to Stanley Ave Ph 4.

Business Case: Watermain replacement based on break history, watermain material, and age. ICIP Green Infrastructure Funding was received for full multi-year program at 73.3% of estimated total cost. This remaining section of the watermain replacement project must be completed by the substantial completion deadline date of October 31, 2026.

Phase 1 - Completed 2022. Don Murie St. (Earl Thomas Ave. to Stanley Ave.) and Earl Thomas Ave.

Phase 2 - Completed 2023. Don Murie St. (Earl Thomas Ave. to turnaround) and Progress St. (Earl Thomas Ave. to Stanley Ave.)

Phase 3 - Anticipated Completion Fall 2024. Kister Rd. (Don Murie St. to Progress St.) and Progress St. (Earl Thomas Ave. to turnaround).

Phase 4 - Kister Rd. north of Progress St. and Ramsey Rd. to Stanley Ave.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25	1-Jul-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 1,800,000	\$ 6,206,250
Project Name: Stanley Business Park Watermain Replacement Ph 4	Pre-2025	Forecast
	\$ 4,406,250	\$ -

Project Description: The Engineering Department requires \$1,800,000 in 2025 to replace a watermain on Kister Rd. north of Progress St. and Ramsey Rd. to Stanley Ave Ph 4.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	172,200	60,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems	4,014,050	1,510,000			
Contingency	220,000	230,000			
Other					
TOTAL EXPENDITURES	4,406,250	1,800,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(102,200)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(1,020,000)	(1,800,000)			
Capital SPRs/Reserve Funds	(52,947)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(3,231,103)				
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(4,406,250)	(1,800,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Drummond, Portage, Gallinger Phase 2 & 3
Project Contact: Steve Kizlan
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request: **\$ 7,934,000**
Pre-2025 Approved: \$ 5,101,500
Forecast 2026+: \$ -
Total Project Cost: \$ 13,035,500
Project Start Date: 1-Jan-25
Estimated End Date: 1-Jun-26
Project ID#: R128-21

Project Description: The Engineering department requires \$7.9m in 2025 to complete phases 2 and 3 of a sewer and watermain replacement and road reconstruction project.

Business Case: Construction for the first phase of this project was initiated in 2021 for the sewer replacement, watermain replacement and road reconstruction of:
 Phase 1 - Drummond Rd. (Thorold Stone Rd. to Cherrywood Rd.)
 Phase 2 - Portage Rd. (Thorold Stone Rd. to Perkins St.) & Gallinger St.
 Phase 3 - Drummond Rd. (Cherrywood Rd. to Morrison St.) & Portage Rd. (Perkins St. to Althea St.)

The City received external funding through the Investing in Canada Infrastructure Program (ICIP) with a completion date of October 31, 2026. To meet the deadline, Engineering is requesting funding for both phase 2 and 3.

Utilizing available funds from Phase 1 and accounting for remaining ICIP funding, the budget request to complete Phases 2 and 3 is \$6,500,000. Should Phase 3 be deferred to the 2026 budget, \$950,000 is required for Phase 2 construction in 2025.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25	1-Jun-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** Yes **Funding Source** ICIP Funding

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Reduction in maintenance and repair costs.
 (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 7,934,000	\$ 13,035,500
Project Name: Drummond, Portage, Gallinger Phase 2 & 3	Pre-2025	Forecast
	\$ 5,101,500	\$ -

Project Description: The Engineering department requires \$7.9m in 2025 to complete phases 2 and 3 of a sewer and watermain replacement and road reconstruction project.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	373,400	130,000			
Studies and Master Plans					
Information Technology					
Facilities and Land	184,800				
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts	2,634,900	4,147,000			
Stormwater Management	123,200	625,000			
Water and Wastewater Systems	1,389,100	2,354,000			
Contingency					
Other	396,100	678,000			
TOTAL EXPENDITURES	5,101,500	7,934,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(46,885)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(1,784,136)	(3,003,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(535,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(2,735,479)	(4,931,000)			
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(5,101,500)	(7,934,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 7,000,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 700,000
Project Name: <u>Willoughby Drive Road Reconstruction</u>	Forecast 2026+: \$ -
Project Contact: <u>Kurtis Bottrell</u>	Total Project Cost: \$ 7,700,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>15-Aug-23</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>31-Dec-26</u>
	Project ID#: <u>MS46-20</u>

Project Description: The Engineering department requires \$7,000,000 in 2025 to design and reconstruct Willoughby Drive.

Business Case: Willoughby Drive pavement structure is in very poor condition and in need of full reconstruction. Aging infrastructure including watermain, sanitary sewers, and storm sewers will be replaced during the construction of this project.

Additional emergency repair work on a failing section of sanitary sewer will be dealt with in 2024 ahead of the construction planned for 2025 and 2026.

Funding for 2024 includes property acquisition necessary for construction road works and relocation of existing hydro poles.

Funding for 2025 includes construction costs for Phase 1 from 100 meters south of Weinbrenner Road 100 meters south of Cattell Drive.

Cycling facilities will be considered along Willoughby Drive as per the City of Niagara Falls Transportation Master Plan and the existing cycling facility in the south section will be maintained or enhanced. The intersection of Main Street and Willoughby Drive will tie into a future phase of road reconstruction.

Please note that project DC Sanitary 31 - Willoughby Dr Sewer Diversion (from Cattell Drive to Weinbrenner Road) is 100% DC funded.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	15-Aug-23	14-Feb-25	4-Feb-25	1-Mar-25	31-Dec-26

Growth Related: Yes In DC Background Study? Yes Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget:
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 7,000,000	\$ 7,700,000
Project Name: Willoughby Drive Road Reconstruction	Pre-2025	Forecast
	\$ 700,000	\$ -

Project Description: The Engineering department requires \$7,000,000 in 2025 to design and reconstruct Willoughby Drive.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	200,000	200,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts	500,000	1,400,000			
Stormwater Management		1,700,000			
Water and Wastewater Systems		3,700,000			
Contingency					
Other					
TOTAL EXPENDITURES	700,000	7,000,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)		(1,042,584)			
Transfer from Water/Sewer	(200,000)	(4,157,416)			
Capital SPRs/Reserve Funds	(500,000)				
OLG Reserve Fund					
Development Charges		(1,800,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(700,000)	(7,000,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 385,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Stamford Green Drive Watermain Replacement</u>	Forecast 2026+: \$ -
Project Contact: <u>Steven Kizlan</u>	Total Project Cost: \$ 385,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Sep-24
	Project ID#: NEW

Project Description: The Engineering department requires \$385,000 in 2025 replace a watermain on Stamford Green Drive.

Business Case: Replacement of approximately 116 meters of watermain on Stamford Green Drive from St. Paul Street to St. Patrick Street. Watermain replacement is based on break history, watermain material, and age. The watermain is an old 1959, 300mm diameter, cast iron main. A portion of watermain on the east end of the street (connection to St. Paul Avenue) has previously been replaced as a 300mm PVC watermain. This project will complete the replacement to PVC from St. Paul St. to St. Patrick St.

Cost include \$40,000 for design work, \$295,000 for construction, and \$50,000 for contingency.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25	1-Sep-24

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 385,000	\$ 385,000
Project Name: Stamford Green Drive Watermain Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$385,000 in 2025 to replace a watermain on Stamford Green Drive.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	40,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems	295,000				
Contingency	50,000				
Other					
TOTAL EXPENDITURES	-	385,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(385,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(385,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 300,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Central HRT Rehabilitation</u>	Forecast 2026+: \$ -
Project Contact: <u>Kent Schachowskoj</u>	Total Project Cost: \$ 300,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Dec-26</u>
	Project ID#: <u>NEW</u>

Project Description: The Engineering department requires \$300,000 in 2025 to design safety improvements to systems at the Central High Rate sewage treatment facility.

Business Case: The Central High Rate Treatment (HRT) facility, located at 4300 Buttrey Street, screens sewage to remove large debris. It is owned by the City and operated by Niagara Region.

The screening system is aging and frequently clogs, requiring manual cleaning, this could present a safety hazard and these improvements will limit the chances of untreated sewage being released into the environment.

Other risks have arisen due to corrosion from sewer gas affecting the floor grating and control valves, outdated pumps which are difficult to maintain, and other failed components.

To address these critical infrastructure needs, Engineering proposes designing the facility rehabilitation and implementation strategy. Estimate is based on costs for Regional projects of similar scope. Costs to upgrade the facility would be brought to Council for approval following the evaluation and design.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Sep-25	15-Oct-25	1-Dec-25	1-Dec-26

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 300,000	\$ 300,000
Project Name: Central HRT Rehabilitation	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$300,000 in 2025 to design safety improvements to systems at the Central High Rate sewage treatment facility.

		Forecasted Future Expenditures			
	Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)		300,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	300,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(300,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(300,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 500,000
Department: Engineering	Pre-2025 Approved: \$ 250,000
Project Name: Gunning & Mears CSO Storage Tank Reconstruction	Forecast 2026+: \$ 5,000,000
Project Contact: Sue Noble	Total Project Cost: \$ 5,750,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: TBD
	Project ID#: SS84-22

Project Description: The Engineering department requires \$500,000 in 2025 to design the reconstruction of the Gunning and Mears Combined Sewage Overflow Storage Tank.

Business Case: The Gunning and Mears Combined Sewage Overflow (CSO) Storage Tank, located at 290 Mears Crescent, was constructed in 1989 to provide protection against basement flooding due to wet weather induced sanitary sewer surcharging. The underground tank consists of four Corrugated Steel Pipe storage cells. The tank is located in an easement on private property that was previously occupied by a school playground and has been proposed for redevelopment to construct residential townhouse condominiums.

A condition assessment, conducted in 2023, concluded the tank is in very poor condition and cannot withstand any additional loading (either due to traffic, movement of construction vehicles, or additional fill). The construction of the proposed development risks significant damage to the tank. Reconstruction of the tank is recommended prior to redevelopment of the adjacent land.

Costs include the design and planning of the reconstruction, to occur in April 2025. The design phase would inform the construction cost estimate, likely to be brought to Council for inclusion in the 2026 Capital Budget.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Feb-25	1-Mar-25	1-Apr-25	TBD	TBD

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 500,000	\$ 5,750,000
Project Name: Gunning & Mears CSO Storage Tank Reconstruction	Pre-2025	Forecast
	\$ 250,000	\$ 5,000,000

Project Description: The Engineering department requires \$500,000 in 2025 to design the reconstruction of the Gunning and Mears Combined Sewage Overflow Storage Tank.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	5,000,000	5,000,000

EXPENDITURES					
Consulting (Design, Admin, PM)	250,000	500,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems			5,000,000		
Contingency					
Other					
TOTAL EXPENDITURES	250,000	500,000	5,000,000	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(150,000)	(500,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions	(100,000)				
Other Revenue					
TOTAL FUNDING SOURCES	(250,000)	(500,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	5,000,000	5,000,000	5,000,000
--	---	---	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: DC Road 38 Reixinger Road Extension / Street A
Project Contact: Nick Golia
Project Type: Growth Related
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 90,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 360,000
Total Project Cost:	\$ 450,000
Project Start Date:	1-Jun-25
Estimated End Date:	1-Dec-26
Project ID#:	NEW

Project Description: The Engineering department requires \$90,000 in 2025 to design 190 meters of Reixinger Road extension.

Business Case:

Identified in the 2024 DC Background Study is the need to design and construct approximately 190 meters of new road (Reixinger Road extension/Street A) between Montrose Road to the West Limit.

The underground infrastructure was completed as part of the initial project scope but due to unforeseen poor soil conditions, the site has been left vacant to ensure soil stabilization. The project scope is to identify best practices/approach to soil stabilization and road construction.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jun-25	1-Jul-25	1-Aug-25	1-Aug-26	1-Dec-26

Growth Related: Yes **In DC Background Study?** Yes **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 90,000	\$ 450,000
Project Name: DC Road 38 Reixinger Road Extension / Street A	Pre-2025	Forecast
	\$ -	\$ 360,000

Project Description: The Engineering department requires \$90,000 in 2025 to design 190 meters of Reixinger Road extension.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	360,000	360,000

EXPENDITURES					
Consulting (Design, Admin, PM)		90,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts			360,000		
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	90,000	360,000	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(90,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(90,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	360,000	360,000	360,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: DC Sanitary 37 McLeod Road Sewer Bypass
Project Contact: Nick Golia
Project Type: Growth Related
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 335,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 4,779,000
Total Project Cost:	\$ 5,114,000
Project Start Date:	1-May-25
Estimated End Date:	TBD
Project ID#:	NEW

Project Description: The Engineering department requires \$335,000 in 2025 to design a new sewer bypass to service growth in the South Tourist Core Area.

Business Case:

Identified in the 2024 DC Background Study is the need to design and upgrade approximately 1078m of sanitary sewer on McLeod Road from Stanley Avenue to Drummond Road.

After further investigation, the 2024 Master Servicing Plan has identified a potential for diverting flows from the South Tourist Core along the CONRAIL Drain and therefore limiting the need to replace the sanitary sewer on McLeod Road from Ailanthus Avenue to Drummond Road.

This project has been triggered by growth in the southern portion of the Tourist Core Area. Substantial development projects are earmarked to be completed in 2027; development projects include sites such as 5500 Marineland Parkway & the Loretta Site Redevelopment in addition to other approved sites.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-May-25	1-Jun-25	1-Jul-25	1-Jun-26	TBD

Growth Related: Yes No
 In DC Background Study? Yes No
 Year
 % DC

External Funding: No Yes
Is The Funding Confirmed? Yes No
Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 335,000	\$ 5,114,000
Project Name: DC Sanitary 37 McLeod Road Sewer Bypass	Pre-2025	Forecast
	\$ -	\$ 4,779,000

Project Description: The Engineering department requires \$335,000 in 2025 to design a new sewer bypass to service growth in the South Tourist Core Area.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		335,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					4,779,000
Contingency					
Other					
TOTAL EXPENDITURES	-	335,000	-	-	4,779,000

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(83,750)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(251,250)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(335,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	4,779,000
--	---	---	---	---	-----------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: DC Sanitary 39 Stanley Avenue Twin Sewer
Project Contact: Nick Golia
Project Type: Growth Related
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 100,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 1,566,000
Total Project Cost:	\$ 1,666,000
Project Start Date:	1-May-25
Estimated End Date:	1-Dec-26
Project ID#:	NEW

Project Description: The Engineering department requires \$100,000 in 2025 to design a twin sanitary sewer on Stanley Avenue from Livingstone St to McLeod Rd.

Business Case: Identified in the 2024 DC Background Study is the need to design and construct approximately 639 meters of sanitary sewer to Twin the existing sanitary sewer on Stanley Avenue from Livingstone Street to McLeod Road.

This project has been triggered by growth in the southern portion of the Tourist Core Area. Substantial development projects are earmarked to be completed in 2027; development projects include sites such as 5500 Marineland Parkway & the Loretta Site Redevelopment in addition to other approved sites.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-May-25	1-Jun-25	1-Jul-25	1-Aug-26	1-Dec-26

Growth Related: Yes No
 In DC Background Study? Yes No
 Year
 % DC

External Funding: No Yes
Is The Funding Confirmed? Yes No
Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 100,000	\$ 1,666,000
Project Name: DC Sanitary 39 Stanley Avenue Twin Sewer	Pre-2025	Forecast
	\$ -	\$ 1,566,000

Project Description: The Engineering department requires \$100,000 in 2025 to design a twin sanitary sewer on Stanley Avenue from Livingstone St to McLeod Rd.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	1,566,000	1,566,000

EXPENDITURES					
Consulting (Design, Admin, PM)		100,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems			1,566,000		
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	1,566,000	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(100,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	1,566,000	1,566,000	1,566,000
--	---	---	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 395,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Lyons Creek&Willodell Road Sanitary and Water Ext</u>	Forecast 2026+: \$ -
Project Contact: <u>N.Golia</u>	Total Project Cost: \$ 395,000
Project Type: <u>Growth Related</u>	Project Start Date: 1-Jun-24
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-May-25
	Project ID#: NEW

Project Description: Extension of a 250mm dia. Sanitary Sewer and 300mm dia. Watermain south through the intersection of Lyons Creek Road and Willodell Road.

Business Case: Region of Niagara is expediting the tendering of Montrose Road Phase 2 EA work which includes the reconstruction Lyons Creek and Willodell Road. Contract mainly consists of Road works and Staff do not foresee any cost sharing needs with the Region. Staff recommend advancement of the underground works in early part of 2025 prior to the Region implementing thier Road Reconstruction Project.

In-House Design is currently underway.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jun-24	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25

Growth Related: Yes No **In DC Background Study?** Yes No **Year** **% DC**

External Funding: No Yes **Is The Funding Confirmed?** Yes No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 395,000	\$ 395,000
Project Name: Lyons Creek & Willodell Road Sanitary and Water Ext	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Extension of a 250mm dia. Sanitary Sewer and 300mm dia. Watermain south through the intersection of Lyons Creek Road and Willodell Road.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM) Studies and Master Plans		25,000			
Information Technology Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		370,000			
Contingency					
Other					
TOTAL EXPENDITURES	-	395,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(395,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(395,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Robotic Survey Station Replacement

Project Contact: Steven Kizlan
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 60,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 60,000
Project Start Date:	1-Feb-25
Estimated End Date:	1-Mar-25
Project ID#:	NEW

Project Description: The Engineering department requires \$60,000 to replace a robotic survey station.

Business Case:
 Robotic survey stations are mobile units used to provide accurate and reliable topographic surveys for capital projects. The lifecycle of the robotic total station is approximately ten years and the current Trimble S6 station was due for replacement in 2018.

 Repair and maintenance have been done to ensure reliability and operation of the equipment, however full replacement is recommended.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	-	1-Feb-25	1-Feb-25	-	1-Mar-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget:
 Trimble Access Annual Software = \$993.25 + HST
 Cansel Protection Plan = \$465.15 + HST

(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 60,000	\$ 60,000
Project Name: Robotic Survey Station Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$60,000 to replace a robotic survey station.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		60,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	60,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(60,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(60,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs		1,500	1,500	1,500	1,500
TOTAL OPERATING IMPACTS	-	1,500	1,500	1,500	1,500



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 100,000
Department: Engineering	Pre-2025 Approved: \$ -
Project Name: Roadway Design and Soil Investigation Program	Forecast 2026+: \$ 300,000
Project Contact: Joe D'Agostino	Total Project Cost: \$ 400,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-Jul-25
	Project ID#: NEW

Project Description: The Engineering department requires \$100,000 in 2025 to perform soil investigation and roadway structure assessments for future construction projects.

Business Case: In order to properly scope and estimate future construction costs for Road Resurfacing, Rehabilitation, Overlay, Surface Treatment and Sidewalk Repair/Replacement, Engineering proposes to conduct soil investigations and existing pavement structure assessments on candidate road segments.

Conducting pre-design work ahead of potential 2026 construction projects greatly increase efficiency and accuracy in budget planning and estimating roadway Improvement programs.

The approach of completing background investigations and design one or more years in advance has yielded benefits among Road and Underground Infrastructure Reconstruction/Replacement projects.

With the implementation of new Excess Soil Regulations at the Provincial level, the costs for soil investigation work have substantially increased (due to the scope and number of tests now required).

This capital cost can be allocated back against the new roadway assets once the improvements are implemented in subsequent construction years.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Apr-25	-	1-Jul-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 100,000	\$ 400,000
Project Name: Roadway Design and Soil Investigation Program	Pre-2025	Forecast
	\$ -	\$ 300,000

Project Description: The Engineering department requires \$100,000 in 2025 to perform soil investigation and roadway structure assessments for future construction projects.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	100,000	200,000

EXPENDITURES					
Consulting (Design, Admin, PM) Studies and Master Plans		100,000	100,000	100,000	100,000
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	100,000	100,000	100,000

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)		(100,000)			
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	100,000	200,000	300,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 100,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Warner Road Culvert Detailed Design & Assessment</u>	Forecast 2026+: \$ -
Project Contact: <u>Kent Schachowski</u>	Total Project Cost: \$ 100,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Feb-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 31-Dec-26
	Project ID#: NEW

Project Description: The Engineering department requires \$100,000 in 2025 to design a culvert replacement on Warner Road and complete a hydrological assessment.

Business Case: Based on results of the 2022 Bridge and Culvert Inspection Program, a culvert on Warner Road (BRG_00002) is in very poor condition and is recommended for immediate removal.

The 800-meter span bridge is located on Warner Road, approximately 200 meters west of the QEW highway, and provides drainage of the area to the south across Warner Road. Recent field observations have shown that a nearby 60-centimeter diameter culvert does not have sufficient capacity to provide drainage of the surrounding area.

It is recommended that both the existing bridge and the existing culvert be replaced with a new single- or multi-barrel culvert that is adequately sized to convey drainage. If not addressed in the short-term, the bridge will continue to deteriorate, risking failure of the road and interrupted access to area residents.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Apr-25	1-Jun-26	31-Dec-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reduced maintenance and repair costs.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 100,000	\$ 100,000
Project Name: Warner Road Culvert Detailed Design & Assessment	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$100,000 in 2025 to design a culvert replacement on Warner Road and complete a hydrological assessment.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		100,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(100,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 150,000
Department: Engineering	Pre-2025 Approved: \$ -
Project Name: Ductile Iron Watermain Corrosion Assessment Study	Forecast 2026+: \$ -
Project Contact: Kent Schachowskoj	Total Project Cost: \$ 150,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Nov-25
	Project ID#: NEW

Project Description: The Engineering department requires \$150,000 in 2025 to complete a corrosion assessment study on watermains made of ductile iron.

Business Case: The City has approximately 93km of ductile iron watermains which can fail over time as they become corroded. There have been an increasing number of ductile iron watermain failures over the past few years. In order to prevent future breaks and major repairs, the Engineering department is proposing to assess the current state of the City's ductile iron watermain system.

A starting point for the scope of the assessment may include:

- Ductile Iron mains with high recent break history;
- Ductile Iron mains that were protected through the various past cathodic protection projects;
- Ductile Iron mains in areas where the pH of the ground water and corrosivity of the soil can play into external corrosion; and
- Ductile Iron mains over a range of ages.

Once the condition assessment is complete, a form of protection may be employed whereby the pipes are connected to an electric current, known as 'cathodic protection'. This technique was applied in 1990-2000s, helping to reduce the number of breaks on ductile iron mains.

The project is expected to last from February to December 2025.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Apr-25	-	30-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 150,000	\$ 150,000
Project Name: Ductile Iron Watermain Corrosion Assessment Study	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$150,000 in 2025 to complete a corrosion assessment study on watermains made of ductile iron.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		150,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	150,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(150,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(150,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 170,500
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>2025 Culvert Replacements</u>	Forecast 2026+: \$ 1,108,000
Project Contact: <u>Kent Schachowskoj</u>	Total Project Cost: \$ 1,278,500
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Feb-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Dec-26
	Project ID#: <u>NEW</u>

Project Description: The Engineering Department requires \$170,500 in 2025 to design six (6) replacement culvert crossings that are failing and in very poor condition

Business Case: Based on the latest inspection records, six (6) culvert replacements are urgently recommended due to significant deterioration observed across multiple roads:

- 1) Ridge Road: The multi-plate corrugated steel pipe culvert (M087C) west of Misener Road shows extensive corrosion, complete section loss, and perforations. Immediate replacement is advised as it has been on the list for years.
- 2) Weaver Road: The culvert (BCV_00118/M118C) west of Niagara River Parkway also exhibits severe corrosion and structural failures. It has similarly been on the replacement list for years and needs urgent action.
- 3) Logan and Ort Roads: Two culverts (M107C on Logan Road and M1110C on Ort Road) are rated as Poor or Very Poor.
- 4) Mewburn Road: Two culverts (BCV_00230 and BCV_00231) require replacement based on 2022 inspection findings to maintain road access and drainage.
- 5) Dorchester Road: The culvert (BCV_00263) identified in 2023 is also in poor condition and needs replacement for continued road functionality.
- 6) Beaverdams Road: Culvert (BCV_00020/M020C) consists of a precast concrete pipe, stone masonry, and corrugated steel components from 1975, all in poor condition. Immediate replacement is recommended due to severe corrosion and deformation.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	TBD	TBD	1-Jun-26	1-Dec-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 170,500	\$ 1,278,500
Project Name: 2025 Culvert Replacements	Pre-2025	Forecast
	\$ -	\$ 1,108,000

Project Description: The Engineering Department requires \$170,500 in 2025 to design six (6) replacement culvert crossings that are failing and in very poor condition

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	1,108,000	1,108,000
--	---	---	---	-----------	-----------

EXPENDITURES

Consulting (Design, Admin, PM)	170,500				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,108,000			
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	170,500	1,108,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(170,500)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(170,500)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	1,108,000	1,108,000	1,108,000
--	---	---	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Burdette Drive Watermain Replacement
Project Contact: Kurtis Bottrell
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 1,020,000
Pre-2025 Approved:	\$ 15,000
Forecast 2026+:	\$ 1,682,100
Total Project Cost:	\$ 2,717,100
Project Start Date:	1-Mar-25
Estimated End Date:	1-Nov-26
Project ID#:	W55

Project Description: The Engineering department requires \$1,020,000 in 2025 to excavate a section of Burdette Drive, replace the watermain, and reconstruct the roadway.

Business Case: 542 meters of watermain located under Burdette Drive (Pettit Avenue to Morrison Street) has been identified by Operations staff for replacement due to rising water quality concerns and a number of breaks. Due to the aging watermains, low residual has been noted in the area which reduces flow.

The new Cannery Subdivision in the neighbourhood was thought to aid in increasing flows to this area and alleviate water quality concerns but this did not seem occur.

Request includes \$35,000 in design costs. Construction is expected to begin in July 2025 and last through to 2026.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Mar-25	1-Mar-25	1-Apr-25	1-Jul-25	1-Nov-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 1,020,000	\$ 2,717,100
Project Name: Burdette Drive Watermain Replacement	Pre-2025	Forecast
	\$ 15,000	\$ 1,682,100

Project Description: The Engineering department requires \$1,020,000 in 2025 to excavate a section of Burdette Drive, replace the watermain, and reconstruct the roadway.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	1,682,100	1,682,100

EXPENDITURES

Consulting (Design, Admin, PM)	15,000	35,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts			1,202,100		
Stormwater Management					
Water and Wastewater Systems		985,000	480,000		
Contingency					
Other					
TOTAL EXPENDITURES	15,000	1,020,000	1,682,100	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(15,000)				
Capital SPRs/Reserve Funds		(1,020,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(15,000)	(1,020,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	1,682,100	1,682,100	1,682,100
--	---	---	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Kent Avenue Watermain Replacement Design
Project Contact: Kurtis Bottrell
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 88,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 88,000
Project Start Date:	1-Feb-25
Estimated End Date:	1-Dec-25
Project ID#:	NEW

Project Description: The Engineering department requires \$88,000 in 2025 to design Kent Avenue Watermain Replacement, Storm Sewer Improvements and Road Reconstruction.

Business Case:

Operations staff have identified 1045 meters of watermain for replacement due to the significant number of breaks over the years. The road reconstruction was identified in part by road condition complaints received as well as the poor road condition score it received on its last inspection. The City has also received a number of complaints relating to flooding on municipal and private property. The section of Kent Avenue between Dumont Street and the South Limit of Kent Ave would need to be reconstructed following the repair.

The design phase is expected to begin in May 2025 and a request for construction funding would come to Council in 2026.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Feb-25	1-Mar-25	1-Apr-25	TBD	1-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: New infrastructure will reduce service disruptions and operating and maintainace costs.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 88,000	\$ 88,000
Project Name: Kent Avenue Watermain Replacement Design	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$88,000 in 2025 to design Kent Avenue Watermain Replacement, Storm Sewer Improvements and Road Reconstruction.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		88,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	88,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(88,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(88,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Rural Road Crossing Drainage Investigation

Project Contact: Kent Schachowski
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 100,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 100,000
Total Project Cost:	\$ 200,000
Project Start Date:	1-Feb-25
Estimated End Date:	1-Dec-25
Project ID#:	NEW

Project Description: The Engineering department requires \$100,000 in 2025 for design costs related to the review of Rural Area Drainage issues.

Business Case:

The project includes hiring a consultant to investigate the source of drainage issues at problematic rural road crossings and recommended upgrades/repairs.

Operations have already identified two (2) high priority locations for review in 2025 with construction costs to be sought in subsequent years.

Areas of concern include:

- Garner Road north of Thorold Stone Road (outletting to the 10 Mile Creek W-4-2)
- Nichols Lane (outletting to Beaverdams Creek W-6-5)

Areas of concern identified by Operations for subsequent years:

- Brown Road between Beechwood Road and Townline Road
- Brown Road between Beechwood and Garner Road
- Garner Road between Beaverdams and Thorold Stone Road (low area dip)
- Garner Road north of Thorold Stone Road – front yard flooding and intersection flooding
- McLeod Road between Garner Road and Beechwood Road

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Feb-25	1-Mar-25	1-Apr-25	-	1-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: No impact on operating budget.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 100,000	\$ 200,000
Project Name: Rural Road Crossing Drainage Investigation	Pre-2025	Forecast
	\$ -	\$ 100,000

Project Description: The Engineering department requires \$100,000 in 2025 for design costs related to the review of Rural Area Drainage issues.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	100,000	100,000

EXPENDITURES

Consulting (Design, Admin, PM)	100,000	100,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	100,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(100,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	100,000	100,000	100,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Accessibility Improvement Program

Project Contact: Erik Nickel
Project Type: Service Level Enhancement
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 50,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 150,000
Total Project Cost:	\$ 200,000
Project Start Date:	1-Feb-25
Estimated End Date:	1-Dec-25
Project ID#:	NEW

Project Description: The Accessibility Improvement Program aims to address accessibility deficiencies in Parks, Trails and Sidewalks.

Business Case:
 The intention of the program is to address requests for accessibility improvements identified through the City's Accessibility Advisory Committee and related staff specifically for parks, trails, and sidewalks. In addition to some miscellaneous high-demand needs identified by the committee city-wide, the initial scope of work will include the upgrades to meet current accessibility standards as recommended by the Committee in 2023 for Firemen's Park including:

- curb cuts with tactile warning surface indicators
- sidewalks connecting exterior doors to exterior paths of travel
- extension of accessible pathway to the pavilion
- paint markings for accessible features

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Feb-25	1-Mar-25	1-Apr-25	1-Jun-25	1-Dec-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 50,000	\$ 200,000
Project Name: Accessibility Improvement Program	Pre-2025	Forecast
	\$ -	\$ 150,000

Project Description: The Accessibility Improvement Program aims to address accessibility deficiencies in Parks, Trails and Sidewalks.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	50,000	100,000

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other		50,000	50,000	50,000	50,000
TOTAL EXPENDITURES	-	50,000	50,000	50,000	50,000

FUNDING SOURCES					
Transfer from Operating		(50,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(50,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	50,000	100,000	150,000
--	---	---	--------	---------	---------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Royal Manor Drive Watermain Replacement

Project Contact: Steven Kizlan
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request: **\$ 3,000,000**
Pre-2025 Approved: \$ -
Forecast 2026+: \$ -
Total Project Cost: \$ 3,000,000
Project Start Date: 1-Jan-25
Estimated End Date: 1-Nov-25
Project ID#: NEW

Project Description: The Engineering department requires \$3,000,000 in 2025 to design and replace a watermain along Royal Manor Drive, Glamis Cr., and Strathmore Cr.

Business Case: Includes Royal Manor Drive (Lundy's Lane to Windsor Cr. - East Intersection), Glamis Cr., and Strathmore Cr. Proposed watermain replacement based on break history, watermain material, and age.

This project is also being driven by the future connection to the proposed watermain on Royal Manor Drive, west of the Royal Manor bridge. Bridge rehabilitation is anticipated within the next 3 years. The bridge rehabilitation project will include new watermain install to connect to the existing watermain on Dorchester Road.

The new watermain connection at the north end of Royal Manor Drive will provide a looped connection for the local system. The additional connection will also ensure service is maintained in the event of a closure or abandonment of the Region watermain on Lundy's Lane.

Design work is expected to begin in early 2025 with construction expected to last from May through October.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25	1-Nov-25

Growth Related: No In DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 3,000,000	\$ 3,000,000
Project Name: Royal Manor Drive Watermain Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$3,000,000 in 2025 to design and replace a watermain along Royal Manor Drive, Glamis Cr., and Strathmore Cr.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	3,000,000	3,000,000	3,000,000

EXPENDITURES

Consulting (Design, Admin, PM)	60,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems	2,570,000				
Contingency	370,000				
Other					
TOTAL EXPENDITURES	-	3,000,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	3,000,000	3,000,000	3,000,000	3,000,000
--	---	-----------	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Engineering
Project Name: Rolling Acres Cres. Watermain Replacement

Project Contact: Steven Kizlan
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 870,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 870,000
Project Start Date:	1-Jan-25
Estimated End Date:	1-Nov-25
Project ID#:	NEW

Project Description: The Engineering department requires \$870,000 in 2025 to design and replace a watermain along Rolling Acres Cr. and Rolling Acres Drive

Business Case: Watermain replacement based on break history, watermain material, and age.

Niagara Region intends on completing upgrades to the sanitary pumping station (SPS) on Rolling Acres Crescent in the near term. The pumping station upgrade includes replacement of the sanitary force main from the SPS to Thorold Stone Road.

Since replacement of the 1957 cast iron watermain is anticipated in the 5-to-10-year forecast, watermain replacement prior to or following the Region's work would be beneficial.

Cast iron watermain replacement on Rolling Acres Drive, from Thorold Stone Road to Oxford Street was identified for replacement within 1 to 5 years by the Water System Model Update Calibration Report completed in 2021.

Design work is expected to begin in early 2025 with construction expected to last from May through October.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-May-25	1-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 870,000	\$ 870,000
Project Name: Rolling Acres Cres. Watermain Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$870,000 in 2025 to design and replace a watermain along Rolling Acres Cr. and Rolling Acres Drive

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	870,000	870,000	870,000

EXPENDITURES					
Consulting (Design, Admin, PM)		50,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		707,000			
Contingency		113,000			
Other					
TOTAL EXPENDITURES	-	870,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	870,000	870,000	870,000	870,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 2,035,000
Department: Engineering	Pre-2025 Approved: \$ 410,000
Project Name: Mewburn Road Reconstruction	Forecast 2026+: \$ 1,250,000
	Total Project Cost: \$ 3,695,000
Project Contact: Joe D'Agostino	Project Start Date: 9-May-22
Project Type: State of Good Repair (Asset Management)	Estimated End Date: 1-Aug-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Project ID#: MS61-22

Project Description: The Engineering department requires \$2,035,000 in 2025 to reconstruct Mewburn Road, including widening, ditches, and culverts.

Business Case: Mewburn Bridge was reconstructed in 2019, and the approaching road remains in poor shape.

The project budget in 2023 included funds for property acquisition for road allowance expansion and consultant work for Niagara Escarpment Commission approvals and permits for the work.

The project budget for 2024 included funding for preconstruction site preparation for road allowance expansion including relocating hydro poles.

The 2025 work includes \$185,000 for design work and \$1,850,000 for the road reconstruction on Mewburn Road from south of Mewburn Bridge to the S bend. The reconstruction of the road maintains the state of good repair while expanding service delivery with a wider, more accessible roadway.

There may be future consideration to upload Mewburn Road to the Region as a pumping station is being relocated along this portion of the road by the Region at a future date.

There is potential for cost sharing in 2026 with the Niagara Region for sanitary trunk installation along Mewburn Road from the roundabout north to the first bend.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	9-May-22	10-Jun-24	1-Aug-24	1-Sep-24	1-Aug-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Reduction of costs for maintenance and repairs.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 2,035,000	\$ 3,695,000
Project Name: Mewburn Road Reconstruction	Pre-2025	Forecast
	\$ 410,000	\$ 1,250,000

Project Description: The Engineering department requires \$2,035,000 in 2025 to reconstruct Mewburn Road, including widening, ditches, and culverts.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	2,035,000	3,285,000	3,285,000

EXPENDITURES

Consulting (Design, Admin, PM) Studies and Master Plans	200,000	185,000			
Information Technology					
Facilities and Land	160,000				
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts	50,000	1,850,000			
Stormwater Management					
Water and Wastewater Systems			1,250,000		
Contingency					
Other					
TOTAL EXPENDITURES	410,000	2,035,000	1,250,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(50,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund	(360,000)				
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(410,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	2,035,000	3,285,000	3,285,000	3,285,000
--	---	-----------	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 3,350,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 305,000
Project Name: <u>Huggins Area Sewer Separation</u>	Forecast 2026+: \$ 7,600,000
Project Contact: <u>Eric Lallouet</u>	Total Project Cost: \$ 11,255,000
Project Type: <u>Service Level Enhancement</u>	Project Start Date: 31-Jul-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 30-Nov-26
	Project ID#: SS58

Project Description: The Engineering department requires \$3,350,000 in 2025 to perform combined sewer separation, watermain replacement, and drainage improvements.

Business Case: Infrastructure upgrades are required in the Huggins Street neighbourhood bounded by O'Neil Street. to the north, Portage Road to the east, Huggins Street to the south, and Windermere Road to the west.

General infrastructure needs include separation of the existing combined sewer system; replacement of most watermains in the area; upgrading of sidewalks to current design standards (1.5-meter minimum width); and roadway improvements.

The scope of work is large and will be divided into several phases of construction, proposed as follows:

- Phase 1: Huggins St. from Marlborough Pl. to Portage Rd.
- Phase 2: Huggins St. from Windermere Rd. to Marlborough Pl.
- Phase 3: Glendoone St., Springdale Ave., and Gainsborough Ave. (from Huggins St. to Glendoone St.)
- Phase 4: Arlington Ave.
- Phase 5: Glenwood Pl., Glendale Pl., and Marlborough Pl. (from Huggins St. to south).

A total of \$305,000 in funding was approved in 2019 for functional design of the sewer separation, development of project phasing, and detailed design of Phases 1 & 2. The 2025 Budget ask is for \$3,200,000.00 for construction of Phase 1 upgrades and for \$150,000 to support Phase 3 detailed design.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	31-Jul-25	1-Jan-26	1-Mar-26	1-May-26	30-Nov-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 3,350,000	\$ 11,255,000
Project Name: Huggins Area Sewer Separation	Pre-2025	Forecast
	\$ 305,000	\$ 7,600,000

Project Description: The Engineering department requires \$3,350,000 in 2025 to perform combined sewer separation, watermain replacement, and drainage improvements.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	3,350,000	5,800,000	8,950,000

EXPENDITURES

Consulting (Design, Admin, PM)	175,000	150,000	150,000	150,000	
Studies and Master Plans	130,000				
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems		3,200,000	2,300,000	3,000,000	2,000,000
Contingency					
Other					
TOTAL EXPENDITURES	305,000	3,350,000	2,450,000	3,150,000	2,000,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer	(160,500)				
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions	(144,500)				
Other Revenue					
TOTAL FUNDING SOURCES	(305,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	3,350,000	5,800,000	8,950,000	10,950,000
--	---	-----------	-----------	-----------	------------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 92,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Homewood Avenue Sewer Separation</u>	Forecast 2026+: \$ -
Project Contact: <u>Eric Lallouet</u>	Total Project Cost: \$ 92,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>31-Dec-26</u>
	Project ID#: <u>NEW</u>

Project Description: The Engineering department requires \$92,000 in 2025 to design Sewer separation, watermain replacement and road reconstruction on Homewood Avenue.

Business Case: This project is part of an on-going effort to separate the combined sewer system in the Homewood Avenue drainage area between Maple Street to Morrison Street.

The project fulfills the City's requirement to show progress with sewer separations, while also replacing aging infrastructure and reducing the risk of flooding in the neighbourhood. Detailed engineering design work is required for the next phase of sewer separation in this project area, following the construction on Maple Street, Elm Street, and Homewood Avenue from Bridge Street to Maple Street.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Jan-25	1-Apr-26	1-Apr-26	31-Dec-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source** Region - CSO

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: New infrastructure will reduce operating and maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 92,000	\$ 92,000
Project Name: Homewood Avenue Sewer Separation	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$92,000 in 2025 to design Sewer separation, watermain replacement and road reconstruction on Homewood Avenue.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	92,000	92,000	92,000
--	---	---	--------	--------	--------

EXPENDITURES

Consulting (Design, Admin, PM)	92,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	92,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	92,000	92,000	92,000	92,000
--	---	--------	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 105,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Huron Street Sewer Separation</u>	Forecast 2026+: \$ -
Project Contact: <u>Eric Lallouet</u>	Total Project Cost: \$ 105,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 31-Dec-26
	Project ID#: <u>NEW</u>

Project Description: The Engineering department requires \$105,000 in 2025 to design sewer separation, watermain replacement and road reconstruction on Huron Street.

Business Case: This project is part of an on-going effort to separate the combined sewer system in the drainage area of Huron Street from Stanley Avenue to Sixth Avenue.

The project fulfills the City's requirement to show progress with sewer separations, while also replacing aging infrastructure and reducing the risk of flooding in the neighbourhood. Detailed engineering design work is required for the next phase of sewer separation in this project area, following the construction on Maple Street, Homewood Avenue, and Elm Street.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Jan-25	1-Apr-26	1-Apr-26	31-Dec-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source** Region - CSO

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: New infrastructure will reduce operating and maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 105,000	\$ 105,000
Project Name: Huron Street Sewer Separation	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$105,000 in 2025 to design sewer separation, watermain replacement and road reconstruction on Huron Street.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	105,000	105,000	105,000

EXPENDITURES

Consulting (Design, Admin, PM)	105,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	105,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	105,000	105,000	105,000	105,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 72,500
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Cedar Street Sewer Separation</u>	Forecast 2026+: \$ -
Project Contact: <u>Eric Lallouet</u>	Total Project Cost: \$ 72,500
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 31-Dec-26
	Project ID#: <u>New</u>

Project Description: The Engineering department requires \$72,500 in 2025 to design sewer separation, watermain replacement and road reconstruction on Cedar Street.

Business Case: This project is part of an on-going effort to separate the combined sewer system in the drainage area of Cedar Street from Stanley Avenue to Homewood Avenue.

The project fulfills the City's requirement to show progress with sewer separations, while also replacing aging infrastructure and reducing the risk of flooding in the neighbourhood. Detailed engineering design work is required for the next phase of sewer separation in this project area, following the construction on Maple Street, Homewood Avenue, and Elm Street.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Jan-25	1-Apr-26	1-Apr-26	31-Dec-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source** Region - CSO

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: New infrastructure will reduce operating and maintenance costs.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 72,500	\$ 72,500
Project Name: Cedar Street Sewer Separation	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$72,500 in 2025 to design sewer separation, watermain replacement and road reconstruction on Cedar Street.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	72,500	72,500	72,500
--	---	---	--------	--------	--------

EXPENDITURES

Consulting (Design, Admin, PM)	72,500			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	72,500	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	72,500	72,500	72,500	72,500
--	---	--------	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 3,700,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 150,000
Project Name: <u>Ferguson Street Reconstruction</u>	Forecast 2026+: \$ 6,154,935
Project Contact: <u>Kent Schachowskoj</u>	Total Project Cost: \$ 10,004,935
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Apr-24
Project Priority/Need: <u>Medium (Medium Risk/Planning Req'd)</u>	Estimated End Date: 31-Nov-2025
	Project ID#: MS58-22

Project Description: The Engineering department requires \$3,700,000 in 2025 to design and reconstruct Ferguson Street, including underground services, and sidewalk.

Business Case: Ferguson Street is located in the city's northeast quadrant and is the main arterial road passing through the Silvertown neighbourhood. It spans approximately 880 meters, intersecting with Victoria Avenue to the west and River Road to the east.

A Functional Servicing Assessment Study was initiated for the Silvertown area in 2020. The study identified Ferguson Street as a priority for reconstruction due to poor Pavement Condition Index scoring. There are also operational concerns with the combined sewer, including areas of deformation, leakage, and/or encrustation.

Infrastructure needs on Ferguson Street include:

- Road reconstruction;
- Combined sewer spot repair and relining;
- Sanitary sewer extension to facilitate future separations;
- Cast iron watermain replacement; and,
- Sidewalk and street lighting improvements.

The large scope of work has been divided into three phases as follows: Phase 1: Victoria Avenue to Muir Avenue, Phase 2: Muir Avenue to Hickson Avenue, Phase 3: Hickson Avenue to River Road .

The 2025 capital budget request is for \$3,600,000 to complete construction of the Phase 1 improvements. This cost estimate is based on the design consultant's 90% design submission. An additional \$100,000 is also requested to proceed with additional geotechnical work in support of Phase 2 & 3 designs.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Apr-24	1-Feb-25	15-Mar-25	1-May-25	31-Nov-2025

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 3,700,000	\$ 10,004,935
Project Name: Ferguson Street Reconstruction	Pre-2025	Forecast
	\$ 150,000	\$ 6,154,935

Project Description: The Engineering department requires \$3,700,000 in 2025 to design and reconstruct Ferguson Street, including underground services, and sidewalk.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	3,700,000	6,248,680	9,854,935

EXPENDITURES

	Pre-2025	2025	2026	2027	2028
Consulting (Design, Admin, PM)	150,000	650,000	300,000	350,000	
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		1,002,415	975,875	1,311,280	
Stormwater Management		573,925	322,825	365,900	
Water and Wastewater Systems		1,063,700	719,980	1,249,075	
Contingency		409,960	230,000	330,000	
Other					
TOTAL EXPENDITURES	150,000	3,700,000	2,548,680	3,606,255	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(150,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(150,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	3,700,000	6,248,680	9,854,935	9,854,935
--	---	-----------	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 180,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 100,000
Project Name: <u>Fraser St. and George St. Sewer Separation</u>	Forecast 2026+: \$ -
Project Contact: <u>Nick Golia</u>	Total Project Cost: \$ 280,000
Project Type: <u>Service Level Enhancement</u>	Project Start Date: 31-Jul-25
Project Priority/Need: <u>Medium (Medium Risk/Planning Req'd)</u>	Estimated End Date: 30-Nov-26
	Project ID#: SS78

Project Description: The Engineering department requires \$180,000 in 2025 for design work related to sewer separation, watermain replacement, and drainage improvements.

Business Case: George Street and Fraser Street are located southwest of the Thorold Stone Road/Stanley Avenue intersection in the City's north end. The sewer on Fraser Street is a 250-millimeter diameter concrete pipe that was installed in 1976; on George Street, the sewer is 300-millimeter concrete installed in 1961. Both convey combined sewage (i.e., mixed sanitary and storm flows).

Separating these sewers would reduce the likelihood of basement flooding and to reduce the burden on downstream wastewater treatment facilities.

The watermain on George Street is a 150-millimeter diameter cast iron pipe installed in 1954. It services several residential properties as well as two commercial parcels. This pipe has exceeded its expected service life, with 23 recorded breaks since its installation. Palmer Park is adjacent to the project area and is the subject of a current proposal for park rezoning and redevelopment. This design project provides a prime opportunity to review drainage needs for the park site to support decision-making on the rezoning application.

Project scope includes design for sewer separation on Fraser St. and George St.; design of storm infrastructure within the project area; design for watermain replacement on George St.; and analysis of stormwater management and control at Palmer Park. A total of \$100,000 in funding was approved in 2019 for functional design of the sewer separation, routing of storm flows, and identification of a storm outlet for the project area. The 2025 budget ask is for \$180,000 to support detailed design.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	31-Jul-25	1-Jan-26	1-Mar-26	1-May-26	30-Nov-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: Yes **Is The Funding Confirmed?** No **Funding Source** Region - CSO

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 180,000	\$ 280,000
Project Name: Fraser St. and George St. Sewer Separation	Pre-2025	Forecast
	\$ 100,000	\$ -

Project Description: The Engineering department requires \$180,000 in 2025 for design work related to sewer separation, watermain replacement, and drainage improvements.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	180,000	180,000	180,000

EXPENDITURES

	Pre-2025	2025	2026	2027	2028
Consulting (Design, Admin, PM)	100,000	180,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	100,000	180,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(50,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions	(50,000)				
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	180,000	180,000	180,000	180,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 133,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ -
Project Name: <u>Fernwood SWMF Improvements</u>	Forecast 2026+: \$ -
	Total Project Cost: \$ 133,000
Project Contact: <u>Kurtis Bottrell</u>	Project Start Date: <u>31-Jul-25</u>
Project Type: <u>State of Good Repair (Asset Management)</u>	Estimated End Date: <u>30-Nov-26</u>
Project Priority/Need: <u>Medium (Medium Risk/Planning Req'd)</u>	Project ID#: <u>NEW</u>

Project Description: The Engineering department requires \$133,000 in 2025 to design improvements to the Fernwood Subdivision Stormwater Management Facility.

Business Case: The Fernwood Subdivision Stormwater Management Facility (SWMF) is located behind the rear yards of Hendershot Boulevard in the Fernwood Estates subdivision, just northeast of the intersection at Garner Road and Lundy's Lane.

A condition assessment of all City-owned SWMFs was completed in 2021 and identified the Fernwood SWMF as being in most need of attention. Cells are between 50-90% full of sediment, with roughly eight thousand cubic meters of sediment expected to be removed in total. Sediment is also present at cell inlets and outfalls, posing overflow and flooding risks.

The three west-end cells are dense with invasive Phragmites australis. Invasive Phragmites is an aggressively spreading perennial wetland grass that is widely considered to be Canada's worst and most prevalent invasive plant species. It displaces native vegetation, blocks drainage, and reduces wildlife habitat, and can be difficult to eradicate. The presence of Phragmites impedes the flow of stormwater through the ponds and impacts the available pond volume. Phragmites also poses a threat to neighbouring properties due to its rapid growth and spread.

The 2025 capital budget request is for \$133,000 to complete detailed design of the required improvements at all five pond cells. This cost estimate is based on costs outlined in the 2021 condition assessment report and on costs for other City projects of similar size and scope.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	31-Jul-25	1-Jan-26	1-Mar-26	1-Apr-26	30-Nov-26

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 133,000	\$ 133,000
Project Name: Fernwood SWMF Improvements	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Engineering department requires \$133,000 in 2025 to design improvements to the Fernwood Subdivision Stormwater Management Facility.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	133,000	133,000	133,000

EXPENDITURES

Consulting (Design, Admin, PM)	133,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	133,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	133,000	133,000	133,000	133,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 1,188,000
Department: <u>Engineering</u>	Pre-2025 Approved: \$ 454,100
Project Name: <u>Valley Way Road Widening</u>	Forecast 2026+: \$ -
Project Contact: <u>Kurtis Bottrell</u>	Total Project Cost: \$ 1,642,100
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>17-Dec-24</u>
Project Priority/Need: <u>Medium (Medium Risk/Planning Req'd)</u>	Estimated End Date: <u>1-Dec-25</u>
	Project ID#: <u>R75</u>

Project Description: The Engineering department requires 1,188,000 in 2025 to design and reconstruct a section of Valley Way Road.

Business Case: Valley Way from the Portage Road Intersection to the Hydro Corridor Intersection Improvements at Portage Road. Road widening and urbanization from Portage Road to the Hydro Corridor, including watermain replacement from north of Portage Road to north of HWY 420.

Full road reconstruction including the addition of a new sidewalk on the south side of Valley Way and street lighting upgrades.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	-	17-Dec-24	17-Feb-25	1-Apr-25	1-Dec-25

Growth Related: No ~~In-DC Background Study?~~ ~~Year~~ ~~%-DC~~

External Funding: No ~~Is The Funding Confirmed?~~ ~~Funding Source~~

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Engineering	\$ 1,188,000	\$ 1,642,100
Project Name: Valley Way Road Widening	Pre-2025	Forecast
	\$ 454,100	\$ -

Project Description: The Engineering department requires 1,188,000 in 2025 to design and reconstruct a section of Valley Way Road.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	1,188,000	1,188,000	1,188,000

EXPENDITURES

Consulting (Design, Admin, PM)	454,100	200,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts		190,000			
Stormwater Management		378,000			
Water and Wastewater Systems		420,000			
Contingency					
Other					
TOTAL EXPENDITURES	454,100	1,188,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(302,350)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants	(151,750)				
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(454,100)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	1,188,000	1,188,000	1,188,000	1,188,000
--	---	-----------	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



FLEET

2025 CAPITAL BUDGET



This page has been intentionally left blank.

Index

FLEET

Fleet Financial Summary

Fleet - Priority List

2025 Annual Fleet Vehicle Replacement

2025 Plow Truck Replacement Program

MW-Capital Costs for New Positions

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
FLEET

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	3,159,837	5,603,000	1,867,000	2,266,000	12,895,837
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	53,663	-	-	-	53,663
Other	-	-	-	-	-
TOTAL EXPENDITURES	3,213,500	5,603,000	1,867,000	2,266,000	12,949,500

FUNDING SOURCES					
Transfer from Operating	(53,500)	-	-	-	(53,500)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(3,160,000)	-	-	-	(3,160,000)
OLG Reserve Fund	-	-	-	-	-
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(3,213,500)	-	-	-	(3,213,500)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Fleet Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 2025 Annual Fleet Vehicle Replacement	HIGH	AM	NEW	\$ 2,260,000
2 2025 Plow Truck Replacement Program	HIGH	AM	NEW	\$ 900,000
3 Municipal Works - Capital Costs For New Positions	HIGH	SE	FR20-24	\$ 53,500
				<u>\$ 3,213,500</u>

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 2,260,000
Department: <u>Fleet</u>	Pre-2025 Approved: \$ -
Project Name: <u>2025 Annual Fleet Vehicle Replacement</u>	Forecast 2026+: \$ 9,736,000
Project Contact: <u>Ken Williams</u>	Total Project Cost: \$ 11,996,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Dec-25</u>
	Project ID#: <u>NEW</u>

Project Description: Fleet Operations requires \$2,260,000 in 2025 to maintain the Annual Vehicle Replacement Program

Business Case: The Annual Fleet Replacement Program ensures City vehicles and equipment are replaced at the end of their operational service life based on usage, repair history, and anticipated future costs. By proactively replacing aging assets, the program reduces maintenance expenses, minimizes downtime, and supports safety, efficiency, and sustainability goals for continued reliable public services.

The following vehicle and equipment groups are budgeted for replacement in 2025.

Vehicles:

- (3) Pickup Trucks (\$150,000)
- (2) Street Sweepers (\$1,100,000)
- (4) Cargo Vans (\$250,000)
- (2) Heavy Pickup Trucks (\$250,000)

Equipment:

- (1) Sidewalk Plow (\$250,000)
- (1) Backhoe/Loader (\$50,000)
- (1) Trailer Dump (\$15,000)
- (2) Arena Board Edgers (\$15,000)
- (4) Mowers/Blowers (\$70,000)
- (2) Tractors (\$110,000)

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	N/A	N/A	N/A	1-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: By renewing fleet vehicles on a regular basis, it will help avoid unnecessarily high maintenance related costs for an aging fleet being used beyond its useful life.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Fleet	\$ 2,260,000	\$ 11,996,000
Project Name: 2025 Annual Fleet Vehicle Replacement	Pre-2025	Forecast
	\$ -	\$ 9,736,000

Project Description: Fleet Operations requires \$2,260,000 in 2025 to maintain the Annual Vehicle Replacement Program

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	5,603,000	7,470,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		2,223,543	5,603,000	1,867,000	2,266,000
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency		36,457			
Other					
TOTAL EXPENDITURES	-	2,260,000	5,603,000	1,867,000	2,266,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(2,260,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(2,260,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	5,603,000	7,470,000	9,736,000
--	---	---	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 900,000
Department: <u>Fleet</u>	Pre-2025 Approved: \$ -
Project Name: <u>2025 Plow Truck Replacement Program</u>	Forecast 2026+: \$ -
Project Contact: <u>Ken Williams</u>	Total Project Cost: \$ 900,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>31-Dec-25</u>
	Project ID#: <u>NEW</u>

Project Description: Annual Plow Truck Replacement Program

Business Case: In the 2022 capital budget fleet the City invested heavily in renewing the plow truck fleet. Due to long lead times and limited dealer allocations, some in-year amendments were made in order to approve the budget for the 2023 allocation of trucks to place the order for delivery in 2024. In 2023/2024 the City has been taking delivery of 7 new winter control vehicles.

The 2025 program builds on this to continue the renewal of the large equipment fleet in a staggered manner to avoid a large number of fleet vehicles reaching end of life at the same time.

The 2025 plow truck replacement program includes:
 1x Single Axle Dump/Plow/Wing/Sander/Belly Plow
 1x Tandem-Axle Dump/Plow/Wing/Sander

Staff evaluated leasing options vs. purchasing but based on the usage patterns in Niagara Falls, the best value is a straight purchase for plow trucks and loaders.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	N/A	N/A	N/A	31-Dec-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: By renewing fleet vehicles on a regular basis, it will help avoid unnecessarily high maintenance related costs for an aging fleet being used beyond its useful life.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Fleet	\$ 900,000	\$ 900,000
Project Name: 2025 Plow Truck Replacement Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Annual Plow Truck Replacement Program

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	882,794				
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency	17,206				
Other					
TOTAL EXPENDITURES	-	900,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(900,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(900,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 53,500
Department: Fleet	Pre-2025 Approved: \$ 76,500
Project Name: Municipal Works - Capital Costs For New Positions	Forecast 2026+: \$ -
Project Contact: Adam Allcock	Total Project Cost: \$ 130,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: FR20-24

Project Description: The Water & Wastewater Department requires \$53,500 in 2025 as additional funding to purchase two (2) vehicles to accommodate new Operations hires.

Business Case: Through the 2024 capital Budget, Municipal Works received approval to hire two (2) new Water and Wastewater (W/WW) staff, including \$76,500 for two (2) vehicles.

Two (2) Water Quality Technicians have been hired; however, the approved funding was insufficient to purchase the necessary vehicles for them to effectively perform their jobs.

The vehicles must accommodate, among other equipment, a valve key and sampling bucket which average six (6) feet in length. A minivan could house these items along with necessary sampling materials in enclosed areas, while a truck bed with a short box would be less practical as some tools would need to be propped up, rendering the bed less useful.

Fleet Operations has indicated their extended-use vehicles are entirely lent out and scheduled for auction upon return. The W/WW Fleet is already limited, with staff borrowing or sharing vehicles to manage. However, expected regulatory changes from the Ministry of Environment, Conservation and Parks are expected to increase the workload for these positions, making shared arrangements unsustainable.

An additional \$53,500 is required to purchase two (2) outfitted minivans to enclose tools and sampling materials, bringing the new total cost to \$130,000.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	1-Jan-25	N/A	N/A	31-Dec-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Net new compliment to the City's Fleet will come with additional maintenance , repairs, fuel, insurance and other operating related cost.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Fleet	\$ 53,500	\$ 130,000
Project Name: Municipal Works - Capital Costs For New Positions	Pre-2025	Forecast
	\$ 76,500	\$ -

Project Description: The Water & Wastewater Department requires \$53,500 in 2025 as additional funding to purchase two (2) vehicles to accommodate new Operations hires.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	76,500	53,500			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	76,500	53,500	-	-	-

FUNDING SOURCES

Transfer from Operating	(6,500)	(53,500)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(70,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(76,500)	(53,500)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



PARKS

2025 CAPITAL BUDGET

This page has been intentionally left blank.

Index

PARKS

Parks Financial Summary

Parks - Priority List

Crimson Park Playground Improvements

Robert Keighan Park Playground Improvements

FH Leslie Park Swing Improvements

Dellpark Drive Stairway Replacement

Emily Neighbourhood Park Development

Fern Park Multi-Purpose Court Improvements

MacBain Skateboard Park Improvements Phase 2

NS&T Trail Phase 2A and 2B

Deferred Projects

- Urban Forest Management Plan Development Phase 2 (DC)

- Mulhern Park Playground Improvements

- City Welcome Sign Gateway Feature Improvements QEW

- Splendour Neighbourhood Park Development (Warren Woods North

- Warren Woods Parkette Development (DC)

- Warren Woods Trail Development (DC)

- Charnwood Park Improvements (DC)

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
PARKS

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	340,000	170,000	140,000	-	650,000
Studies and Master Plans	20,000	30,000	-	-	50,000
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	1,645,000	550,000	1,040,000	-	3,235,000
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	2,005,000	750,000	1,180,000	-	3,935,000

FUNDING SOURCES					
Transfer from Operating	(231,000)	-	-	-	(231,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	(872,500)	-	-	-	(872,500)
Development Charges*	(901,500)	-	-	-	(901,500)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(2,005,000)	-	-	-	(2,005,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Parks Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Crimson Park Playground Improvements	HIGH	AM	NEW	\$ 330,000
2 Robert Keighan Park Playground Improvements	HIGH	AM	NEW	\$ 350,000
3 FH Leslie Park Swing Improvements	HIGH	AM	NEW	\$ 140,000
4 Dellpark Drive Stairway Replacement	HIGH	AM	NEW	\$ 25,000
5 Emily Neighbourhood Park Development (Forestview Subdivision) (DC)	HIGH	GR	NEW	\$ 595,000
6 Fern Park Multi-Purpose Court Improvements (DC)	HIGH	AM	NEW	\$ 385,000
7 MacBain Skateboard Park Improvements Phase 2 (DC)	HIGH	GR	RF57-20	\$ 120,000
8 NS&T Trail Phase 2A and 2B (DC)	HIGH	GR	NEW	\$ 60,000
				\$ 2,005,000

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Urban Forest Management Plan Development Phase 2 (DC)	HIGH	SI	P136-23	\$ 80,000
2 Mulhern Park Playground Improvements	HIGH	AM	NEW	\$ 350,000
3 City Welcome Sign Gateway Feature Improvements QEW	HIGH	AM	P146-24	\$ 40,000
4 Splendour Neighbourhood Park Development (Warren Woo	MEDIUM	GR	NEW	\$ 635,000
5 Warren Woods Parkette Development (DC)	MEDIUM	GR	NEW	\$ 780,000
6 Warren Woods Trail Development (DC)	MEDIUM	GR	P130-21	\$ 605,000
7 Charnwood Park Improvements (DC)	MEDIUM	GR	P129-21	\$ 50,000
				\$ 2,540,000

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 330,000
Department: Parks	Pre-2025 Approved: \$ -
Project Name: Crimson Park Playground Design and Reconstruction	Forecast 2026+: \$ -
Project Contact: David Antonsen	Total Project Cost: \$ 330,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-Oct-25
	Project ID#: NEW

Project Description: The Parks Department requires \$330,000 in 2025 to design and replace the playground structure at Crimson Park.

Business Case: Crimson Park (6051 Crimson Dr) features a one-of-a-kind custom wooden playground structure. The build was part of a TVO television show which helped fund the project.

The wooden structure is heavily used and past the end of its useful life. It has fallen into poor condition, requiring additional effort by City staff to maintain safety. Some features have been removed completely because of their poor condition. Closure of the playground may be necessary in the future if the required repairs become more extensive.

To avoid a future playground closure, the Crimson Park Playground is recommended for replacement with a modern structure, in line with other play structures across the City. The replacement work would include the installation of new playground equipment, new accessible artificial turf safety surface, asphalt walkway repairs, concrete curb repairs and site furniture replacement.

Costs include \$25,000 for design work beginning in early 2025 and \$305,000 for construction work to occur from August to October 2025.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Apr-25	1-May-25	1-Aug-25	1-Oct-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 330,000	\$ 330,000
Project Name: Crimson Park Playground Design and Reconstruction	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$330,000 in 2025 to design and replace the playground structure at Crimson Park.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM) Studies and Master Plans	25,000				
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries	305,000				
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	330,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(330,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(330,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 350,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>Robert Keighan Park Playground Improvements</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 350,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Oct-25
	Project ID#: NEW

Project Description: The Parks Department requires \$350,000 in 2025 to design and replace the playground structure and area at Robert F. Keighan Park.

Business Case: The existing playground equipment at Robert F. Keighan Park (8030 Beaverton Boulevard) is more than 20 years old and has exceeded its useful life. As a result, it has required beyond normal maintenance by City staff to maintain in a safe condition. Closure of the playground may be necessary if the required repairs become more extensive.

To avoid a future playground closure, the Robert F Keighan Playground is recommended for replacement. The replacement work would include the installation of new playground equipment, new accessible artificial turf safety surface, improvements to accessible walkways, site furniture and new tree plantings.

Costs include \$40,000 for design work and \$310,000 for new equipment. The project would begin in early 2025 with the replacement work completed by October.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Apr-25	1-May-25	1-Aug-25	1-Oct-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 350,000	\$ 350,000
Project Name: Robert Keighan Park Playground Improvements	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$350,000 in 2025 to design and replace the playground structure and area at Robert F. Keighan Park.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	30,000			
Studies and Master Plans	10,000			
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries	310,000			
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	350,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund	(350,000)			
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(350,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 140,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>FH Leslie Park Playground Replacement</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 140,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Oct-25
	Project ID#: <u>NEW</u>

Project Description: The Parks Department requires \$140,000 in 2025 to replace the aging swing set at F.H. Leslie Park and improve its accessibility.

Business Case: The play structure at F. H. Leslie Park (5250 Valley Way) was replaced in 2023. Improvement of the swing set area was considered less urgent and deferred for future consideration.

The current swing set area is more than 20 years old, not accessible and has exceeded its useful life. The replacement work would include the installation of new swing set equipment, new accessible artificial turf safety surface, and improvements to accessible walkways and site furniture.

Costs include \$25,000 for design work beginning in early 2025 and \$115,000 for construction work to occur from August to October 2025.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Apr-25	1-May-25	1-Aug-25	1-Oct-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 140,000	\$ 140,000
Project Name: FH Leslie Park Playground Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$140,000 in 2025 to replace the aging swing set at F.H. Leslie Park and improve its accessibility.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	15,000			
Studies and Master Plans	10,000			
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries	115,000			
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	140,000	-	-

FUNDING SOURCES

Transfer from Operating	(140,000)			
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(140,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 25,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>Dellpark Drive Stairway Replacement</u>	Forecast 2026+: \$ -
Project Contact: <u>James Sticca</u>	Total Project Cost: \$ 25,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Feb-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 30-Nov-25
	Project ID#: NEW

Project Description: The Parks Department requires \$25,000 in 2025 to replace a deteriorated public-use staircase connecting Dellpark Drive to the Haulage Road Trail.

Business Case: There is a public-use staircase at the dead-end of Dellpark Drive which connects to the Haulage Road Trail. The wooden-framed staircase and metal railing are in poor condition and garnered resident complaints. The staircase is 25 years old and has deteriorated to the point of presenting risks to safety.

The stairs would be replaced with an accessible cement ramp. There are no easement or anticipated stakeholder concerns with the replacement.

Costs include \$5,000 for design work to begin in February 2025 and \$20,000 for replacement work to be completed by December 2025.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Apr-25	30-Jun-25	30-Nov-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 25,000	\$ 25,000
Project Name: Dellpark Drive Stairway Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$25,000 in 2025 to replace a deteriorated public-use staircase connecting Dellpark Drive to the Haulage Road Trail.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	5,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries	20,000				
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	25,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(25,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(25,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 595,000
Department: Parks	Pre-2025 Approved: \$ -
Project Name: Emily Neighbourhood Park Development	Forecast 2026+: \$ -
Project Contact: Jeff Claydon	Total Project Cost: \$ 595,000
Project Type: Growth Related	Project Start Date: 30-Apr-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: NEW

Project Description: The Parks Department requires \$595,000 in 2025 to design and develop a new park in Forestview Subdivision, at Garner Road and Emily Drive.

Business Case: Forestview Subdivision is a recent development area with new residents already moved in. An undeveloped park block has already been determined and growth-related funding was included as growth-related in the Development Charges Report.

The design and development of this new neighbourhood park would include amenities such as a play space area, multi-purpose play court, paved accessible walking paths, signage, tree planting, and landscaping.

Costs include \$50,000 for design work to begin in early 2025 and \$545,000 for construction to be completed by April 2026.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	30-Apr-25	30-Jun-25	30-Jul-25	30-Aug-25	31-Dec-25

Growth Related: Yes No **In DC Background Study?** Yes No **Year** **% DC**

External Funding: No Yes **Is The Funding Confirmed?** Yes No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Addition of new park may require additional staff resources and equipment for maintenance operations. Staff will continue to monitor if additional operating support is required.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 595,000	\$ 595,000
Project Name: Emily Neighbourhood Park Development	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$595,000 in 2025 to design and develop a new park in Forestview Subdivision, at Garner Road and Emily Drive.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	50,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries	545,000				
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	595,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges	(595,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(595,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 385,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>Fern Park Multi-Purpose Court Improvements</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 385,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-May-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Nov-25</u>
	Project ID#: <u>NEW</u>

Project Description: The Parks Department requires \$385,000 in 2025 to convert existing tennis courts at Fern Park into a multi-purpose court facility.

Business Case: The 2017 City of Niagara Falls Tennis and Basketball Service Delivery Review (SDR) recommended the tennis courts at Fern Park (7516 Fern Avenue) be converted to one (1) premium tennis court with pickleball lines and one (1) multi-purpose basketball court with ball hockey goals.

Implementation of the Tennis and Basketball SDR is a priority of the Recreation, Culture and Parks Strategic Plan. The project would provide Fern Park users with multi-purpose court recreational amenities that better align with community needs. Fern Park serves a community that includes both established and new subdivision residents.

The project also includes the creation of accessible walkways and related site amenities. Due to the poor condition of the play surface and fencing, the Fern Park tennis courts are closed to the public. These closed courts are a current disruption in the parkland service level standards.

Costs include \$35,000 for design work to begin in May 2025 and \$350,000 for construction to be completed by November.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-May-25	1-Jun-25	1-Jul-25	1-Sep-25	1-Nov-25

Growth Related: Yes **In DC Background Study?** Yes **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 385,000	\$ 385,000
Project Name: Fern Park Multi-Purpose Court Improvements	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$385,000 in 2025 to convert existing tennis courts at Fern Park into a multi-purpose court facility.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	35,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries	350,000				
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	385,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(192,500)				
Development Charges	(192,500)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(385,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Budget Request: \$ 120,000
Department: Parks	Pre-2025 Approved: \$ 148,000
Project Name: MacBain Skateboard Park Improvements Phase 2	Forecast 2026+: \$ 600,000
Project Contact: David Antonsen	Total Project Cost: \$ 868,000
Project Type: Growth Related	Project Start Date: 1-Apr-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: -
	Project ID#: RF57-20

Project Description: The Parks Department requires \$120,000 in 2025 to design Phase 2 improvements to the skatepark at the MacBain Centre.

Business Case: The skateboard park at MacBain Park was constructed in 2005. The facility is the primary hub for skateboard, BMX and scooter activities within Niagara Falls parks. In 2023, the skateboard park received minor concrete repairs to extend the facility service. Further enhancements to the skateboard park were requested by users and funded through the 2022 and 2023 capital budgets.

Council approved an expenditure of \$95,578.80 in October 2024 to install a shade structure and expanded seating and is expected to occur between Fall 2024 and Winter 2025.

In a second phase of improvements, the Parks Department requires \$120,000 to further increase service delivery by installing park lighting and adding pump track feature to improve the park. The pump track feature caters specifically to lower-skilled riders (generally children). In combination with later hours of operation, there may be fewer instances of disagreement between users of different skill level.

The design work would be completed through 2025 and require a capital request for construction through the 2026 Budget. The Parks Department would seek to minimize operational impact throughout the design and construction phases.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Apr-25	-	-	-	-

Growth Related: Yes No **In DC Background Study?** Yes No **Year** **% DC**

External Funding: No Yes **Is The Funding Confirmed?** Yes No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) May require additional staff resources and equipment for maintenance operations. Staff will continue to monitor if additional operating support is required.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 120,000	\$ 868,000
Project Name: MacBain Skateboard Park Improvements Phase 2	Pre-2025	Forecast
	\$ 148,000	\$ 600,000

Project Description: The Parks Department requires \$120,000 in 2025 to design Phase 2 improvements to the skatepark at the MacBain Centre.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	600,000	600,000

EXPENDITURES

Consulting (Design, Admin, PM) Studies and Master Plans	50,000	120,000	50,000		
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries	98,000		550,000		
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	148,000	120,000	600,000	-	-

FUNDING SOURCES

Transfer from Operating	(50,000)	(60,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(38,000)				
OLG Reserve Fund	(60,000)				
Development Charges		(60,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(148,000)	(120,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	600,000	600,000	600,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 60,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>NS&T Trail Phase 2A and 2B Development</u>	Forecast 2026+: \$ 1,330,000
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 1,390,000
Project Type: <u>Growth Related</u>	Project Start Date: <u>1-Mar-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: -
	Project ID#: <u>NEW</u>

Project Description: Development of Phase 2A and 2B of the NS&T Trail.

Business Case:

This project implements Phases 2A and 2B of the NS&T Rail Trail Feasibility Master Plan. Phase 2A is a portion of the trail that extends from Portage Road to Stanley Avenue. Phase 2B is a portion of the trail from Stanley Avenue/Paisley January Poole Trail to the Phase 2 section of the Thorold Stone Road Extension/Gale Centre. Both of these sections utilize mostly road allowances for the recreational trail alignment. This is largely due to the historic corridor being mostly under private land ownership and the need to cross an active rail line.

Public engagement received through the NS&T Rail Trail Feasibility Study was supportive of the recreational trail being constructed within the historic NS&T corridor and avoiding on-road trail sections. As part of the 2025 design work for Phase 2A and 2B, further investigation will be conducted to determine if more of the historic trail corridor can be used. Detailed engineering design of the trail is expected for 2026 and construction in 2027.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Mar-25	-	-	-	-

Growth Related: Yes **In DC Background Study?** Yes **Year** 2024 **% DC** 90%

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Operating impacts will be experienced with future construction works. Staff will continue to monitor if additional operating support is required.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 60,000	\$ 1,390,000
Project Name: NS&T Trail Phase 2A and 2B Development	Pre-2025	Forecast
	\$ -	\$ 1,330,000

Project Description: Development of Phase 2A and 2B of the NS&T Trail.

		Forecasted Future Expenditures		
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	150,000	1,330,000
--	---	---	---	---------	-----------

EXPENDITURES

Consulting (Design, Admin, PM)	60,000	120,000	140,000		
Studies and Master Plans		30,000			
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries			1,040,000		
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	60,000	150,000	1,180,000	-

FUNDING SOURCES

Transfer from Operating	(6,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges	(54,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(60,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	150,000	1,330,000	1,330,000
--	---	---	---------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 80,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ 100,000
Project Name: <u>Urban Forest Management Plan Development</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 180,000
Project Type: <u>Strategic Investment</u>	Project Start Date: 1-Aug-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Mar-26
	Project ID#: P136-23

Project Description: Development of the Urban Forest Management Plan, Phase 2 works.

Business Case:

The development of an Urban Forest Management Plan (UFMP) will provide a guiding document for the long-term sustainability of the City of Niagara Falls urban forest to maximize environmental, social, economic and health benefits to the residents of Niagara Falls. Creating a UFMP is recommendation number RCP5-5 of the approved Niagara Falls Recreation, Culture and Parks Master Plan and supports the approved 2022 Niagara Falls Climate Adaptation Plan.

A 2-phase strategy is needed to establish an Urban Forest Management Plan. These project phases will include a Phase 1 Urban Forest Canopy Study and a Phase 2 Urban Forest Management Plan.

Funding for the Phase 1 UFMP- Urban Forest Canopy Study was approved in 2023 and is currently in progress. The work focuses on understanding the state of the current urban forest through a comprehensive review of currently available inventory documentation and targeted new fieldwork. A review of current forestry policies, practices, maintenance standards, staffing and equipment is being completed with an examination of current tree-planting efforts.

The proposed Phase 2 project will use data assembled in Phase 1 works and develop an UFMP. The UFMP will recommend improved urban forestry policies, and provide strategic direction on capital investment, initiatives and operational activities. These recommendations will be derived from scientifically sound industry best practices, and extensive stakeholder and public engagement.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Aug-25	1-Sep-25	1-Oct-25	-	1-Mar-26

Growth Related: Yes In DC Background Study? Yes Year 2024 % DC 10%

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 80,000	\$ 180,000
Project Name: Urban Forest Management Plan Development	Pre-2025	Forecast
	\$ 100,000	\$ -

Project Description: Development of the Urban Forest Management Plan, Phase 2 works.

		Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	80,000	80,000	80,000
--	---	---	--------	--------	--------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans	100,000	80,000			
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	100,000	80,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(100,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	80,000	80,000	80,000	80,000
--	---	--------	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 350,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ -
Project Name: <u>Mulhern Park Playground Improvements</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 350,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Oct-25</u>
	Project ID#: <u>NEW</u>

Project Description: Replacement of the existing playground at Mulhern Park.

Business Case:

Constructed in 2006, the existing playground equipment at Mulhern Park is at the end of its service and has been requiring additional effort by City maintenance staff to remain in a safe condition. Closure of the playground may be necessary in the future if the repairs become more extensive.

To avoid a future playground closure, the Mulhern Park Playground is recommended for replacement. The replacement work will include new playground equipment, new accessible artificial turf safety surface, improvements to accessible walkways, site furniture and new tree plantings.

If supported by the neighbourhood, the existing traditional playground may be replaced with a "natural playground." These natural playgrounds provide play opportunities modelled after children's experiences in nature. Natural playgrounds tend to be lower and more spread out with little or no elevated decks and slides of traditional playgrounds. Natural playgrounds provide the same service life, safety needs and accessibility compliance as traditional playgrounds. The development of a natural playground is part of the approved 2021 Recreation, Culture and Parks Plan: RCP4-9 "Construct at least one natural/adventure playground to test community interest and support for these types of structures."

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Apr-25	1-May-25	1-Aug-25	1-Oct-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: N/A
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 350,000	\$ 350,000
Project Name: Mulhern Park Playground Improvements	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Replacement of the existing playground at Mulhern Park.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	350,000	350,000	350,000
--	---	---	---------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)	30,000			
Studies and Master Plans	10,000			
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries	310,000			
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	350,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	350,000	350,000	350,000	350,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 40,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ 40,000
Project Name: <u>QEW City Gateway Welcome Sign Feature Improvements</u>	Forecast 2026+: \$ 560,000
Project Contact: <u>Jeff Claydon</u>	Total Project Cost: \$ 640,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>20-Mar-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>30-Nov-26</u>
	Project ID#: <u>P146-24</u>

Project Description: The Parks Department requires \$40,000 in 2025 to design two (2) new welcome signs at the north and south entrances to the City.

Business Case: The Welcome to Niagara Falls Sign Feature at the north Gateway location of QEW and Mountain Road is a landmark for residents and visitors entering Niagara Falls from the north end. It is the first impression of the City for many. There is no welcome sign in the south end which has been proposed at Sodom Road.

The current sign and feature elements were installed in 1999 and received aesthetic improvements in 2008. The sign is nearing the end of its lifecycle and both the sign, and the landscape elements require significant improvements. In addition, the slope where the sign rests has begun to show signs of instability.

The Parks Department have consulted with Communications to align new sign features with the City-wide rebrand strategy.

Design & planning commenced in 2024 and is projected to be completed in 2025 with implementation and construction to be initiated in 2026. Previously approved funding has already been committed.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	20-Mar-25	30-May-25	30-Jun-25	30-Sep-26	30-Nov-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: New proposed south Gateway Sign Feature location would require maintenance and annual plantings
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 40,000	\$ 640,000
Project Name: QEW City Gateway Welcome Sign Feature Improvements	Pre-2025	Forecast
	\$ 40,000	\$ 560,000

Project Description: The Parks Department requires \$40,000 in 2025 to design two (2) new welcome signs at the north and south entrances to the City.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	40,000	600,000	600,000

EXPENDITURES

Consulting (Design, Admin, PM)	40,000	40,000	30,000		
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries			530,000		
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	40,000	40,000	560,000	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(40,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(40,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	40,000	600,000	600,000	600,000
--	---	--------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Parks
Project Name: Splendour Neighbourhood Park Development
Project Contact: Jeff Claydon
Project Type: Growth Related
Project Priority/Need: Medium (Medium Risk/Planning Req'd)

2025 Budget Request:	\$ 635,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 635,000
Project Start Date:	30-Apr-25
Estimated End Date:	30-Dec-25
Project ID#:	NEW

Project Description: The Parks Department requires \$635,000 in 2025 to design and construct a new neighbourhood park in the northeast quadrant of Warren Woods Subdivision.

Business Case: Warren Woods Subdivision is a recent development area with new residents already moved in. An undeveloped park block has already been determined and funding was included as growth-related in the Development Charges Report.

The design and development of this new neighbourhood park would include amenities such as a play space area, multi-purpose play court, paved accessible walking paths, signage, tree planting, and landscaping.

Costs include \$50,000 for design work to begin in May 2025 and \$585,000 for construction to be completed by year end.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	30-Apr-25	-	-	-	30-Dec-25

Growth Related: Yes No
 In DC Background Study? Yes No
 Year
 % DC

External Funding: No Yes
 Is The Funding Confirmed? Yes No
 Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Addition of new park may require additional staff resources and equipment for maintenance operations. Staff will continue to monitor if additional operating support is required.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 635,000	\$ 635,000
Project Name: Splendour Neighbourhood Park Development	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Parks Department requires \$635,000 in 2025 to design and construct a new neighbourhood park in the northeast quadrant of Warren Woods Subdivision.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	635,000	635,000	635,000

EXPENDITURES

Consulting (Design, Admin, PM) Studies and Master Plans	50,000			
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries	585,000			
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	635,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	635,000	635,000	635,000	635,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 780,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ 60,000
Project Name: <u>Warren Woods Trail Parkette Development</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 840,000
Project Type: <u>Growth Related</u>	Project Start Date: 1-Feb-25
Project Priority/Need: <u>Medium (Medium Risk/Planning Req'd)</u>	Estimated End Date: 1-Oct-25
	Project ID#: P130-21

Project Description: The Parks Department requires \$780,000 in 2025 to design and construct a parkette along the Warren Woods Recreational Trail.

Business Case: The Warren Woods Parkette would provide the neighbourhood with a public space to become a destination and respite along the Warren Woods Trail. In addition, the parkette would provide a space for future neighbourhood events and foster as sense of community.

Also, part of the project will be to establish a bridge or culvert crossing of the Warren Creek Channel and a recreational trail extending to Kalar Road and two (2) minor recreational trail access blocks within previous development phases. This recreational trail would align with the future extension of the Warren Woods Trail to Pin Oak Drive.

The project was identified as a priority in the 2019 Warren Woods Parks and Trails Master Plan. Previously approved funding has already been committed to aligning the design with Niagara Peninsula Conservation Authority requirements.

Costs include \$80,000 for design work to begin in early 2025 and \$700,000 for construction to be completed by October 2025.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Apr-25	1-Aug-25	1-Oct-25

Growth Related: Yes **In DC Background Study?** Yes **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) This project will result in additional paving, trails and park amenities that Operations will need to maintain following park standards. Staff will continue to monitor if additional operating support is required.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 780,000	\$ 840,000
Project Name: Warren Woods Trail Parkette Development	Pre-2025	Forecast
	\$ 60,000	\$ -

Project Description: The Parks Department requires \$780,000 in 2025 to design and construct a parkette along the Warren Woods Recreational Trail.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	780,000	780,000	780,000
--	---	---	---------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)	60,000	50,000			
Studies and Master Plans		30,000			
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries		700,000			
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	60,000	780,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(6,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges	(54,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(60,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	780,000	780,000	780,000	780,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 605,000
Department: <u>Parks</u>	Pre-2025 Approved: \$ 100,000
Project Name: <u>Warren Woods Trail Development</u>	Forecast 2026+: \$ -
Project Contact: <u>David Antonsen</u>	Total Project Cost: \$ 705,000
Project Type: <u>Growth Related</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>Medium (Medium Risk/Planning Req'd)</u>	Estimated End Date: 1-Jun-26
	Project ID#: P129-21

Project Description: Construction of a recreational trail, and related amenities from Kalar Road to Pin Oak Drive.

Business Case: This project has been identified as a priority in the 2019 Warren Woods Parks and Trails Master Plan.

The Warren Woods Trail will be a 3m wide accessible asphalt paved surface that extends from Kalar Road to Pin Oak Drive. This trail will provide the neighbourhood with direct access for recreation and active transportation to the Niagara Square commercial area. The trail will provide opportunities for residents to experience and enjoy the neighbouring natural areas including provincially significant wetlands.

This proposed trail is being constructed mostly on Hydro One corridor lands. This recreational trail will align with the future extension of the trail constructed with the proposed Warren Woods Trail Parkette project.

Funding approved for the design of this trail was previously provided. This 2025 funding request is to secure a long-term trail licence with Hydro One and construct the trail.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Oct-25	1-Nov-25	1-Dec-25	1-Jun-26

Growth Related: Yes No **In DC Background Study?** Yes No **Year** **% DC**

External Funding: No Yes **Is The Funding Confirmed?** Yes No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) This project will result in additional recreational trails and park amenities that Operations will need to maintain following park standards. Staff will continue to monitor if additional operating support is required.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 605,000	\$ 705,000
Project Name: Warren Woods Trail Development	Pre-2025	Forecast
	\$ 100,000	\$ -

Project Description: Construction of a recreational trail, and related amenities from Kalar Road to Pin Oak Drive.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	605,000	605,000	605,000
--	---	---	---------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)	100,000	50,000			
Studies and Master Plans		30,000			
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries		525,000			
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	100,000	605,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(10,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges	(90,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	605,000	605,000	605,000	605,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Parks
Project Name: Charnwood Park Improvements

Project Contact: David Antonsen
Project Type: Growth Related
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request: **\$** 50,000
Pre-2025 Approved: \$ -
Forecast 2026+: \$ 345,000
Total Project Cost: \$ 395,000
Project Start Date: 1-Mar-25
Estimated End Date: 1-May-26
Project ID#: NEW

Project Description: Development of trails and related amenities within Charnwood Park and adjacent Hydro One corridor.

Business Case: Charnwood Park is an undeveloped park. A majority of the park was a landfill site with the balance of the park being woodland. The purpose of this project is to review the condition of Charnwood Park and the adjacent Hydro One corridor and determine necessary trail and park improvements to implement the recommendations of the City of Niagara Falls Woodland Management Plan and Off-Road Active Transportation Plan.

This work will coordinate with other efforts by private development at the East limit of Charnwood Park (Montrose Road) to make public improvements to the park.

Design works are proposed in 2025 with anticipated construction in 2026.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Mar-25	1-Sep-25	1-Oct-25	1-Nov-25	1-May-26

Growth Related: Yes No
 In DC Background Study? Yes No
 Year
 % DC

External Funding: No Yes
Is The Funding Confirmed? Yes No
Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: Park trails and amenities will require maintenance in accordance with parkland standards. Staff will continue to monitor if additional operating support is required.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Parks	\$ 50,000	\$ 395,000
Project Name: Charnwood Park Improvements	Pre-2025	Forecast
	\$ -	\$ 345,000

Project Description: Development of trails and related amenities within Charnwood Park and adjacent Hydro One corridor.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	50,000	395,000	395,000
--	---	---	--------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)	40,000			
Studies and Master Plans	10,000	25,000		
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries		320,000		
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	50,000	345,000	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	50,000	395,000	395,000	395,000
--	---	--------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



TRANSPORTATION

This page has been intentionally left blank.

Index

TRANSPORTATION

Transportation Financial Summary

Transportation - Priority List

Traffic Signal Rebuild Program

Traffic Signal Component Replacement Program

Road Safety Program

Clifton Hill Preliminary Design

Traffic Safety Equipment Program

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
TRANSPORTATION

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	435,000	-	-	-	435,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	265,000	400,000	-	-	665,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	700,000	400,000	-	-	1,100,000

<u>FUNDING SOURCES</u>					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(500,000)	-	-	-	(500,000)
OLG Reserve Fund	(200,000)	-	-	-	(200,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(700,000)	-	-	-	(700,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Transportation Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Traffic Signal Rebuild Program	HIGH	AM	NEW	\$ 50,000
2 Traffic Signal Component Replacement Program	HIGH	AM	NEW	\$ 200,000
3 Road Safety Program (ISSR Countermeasures Prioritization)	HIGH	SE	NEW	\$ 175,000
4 Clifton Hill Preliminary Design	MEDIUM	AM	NEW	\$ 200,000
5 Traffic Safety Equipment Program	MEDIUM	SE	TSP64-24	\$ 75,000
				\$ 700,000

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 50,000
Department: <u>Transportation</u>	Pre-2025 Approved: \$ -
Project Name: <u>Traffic Signal Rebuild Program</u>	Forecast 2026+: \$ 400,000
Project Contact: <u>Mathew Bilodeau</u>	Total Project Cost: \$ 450,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 31-Dec-25
	Project ID#: <u>NEW</u>

Project Description: Transportation Services requires \$50,000 in 2025 to fund an annual traffic signal rebuild program.

Business Case: The Traffic Signal Rebuild Program represents an annual spend to proactively replace identified traffic signal systems across the City.

Intersections are prioritized based on the risk to public safety, including traffic and pedestrians, if aging equipment were to fail. The program aims to improve the accessibility, functionality, and reliability of the City's traffic signal network through the strategic replacement of aging infrastructure. In addition to improving safety, prioritizing equipment replacements can reduce unplanned emergency repairs.

Eliminating funding for the program would result in purely reactive repairs once intersection systems have failed and safety has been jeopardized.

The Municipal Works Department has a shared service model with Niagara Region whereby the City funds traffic signal repairs and maintenance performed by regional crews. This is common among Niagara municipalities who benefit from economies of scale realized through a specialized crew available 24/7. Both the City and Region coordinate to identify key intersections and system improvements.

Unused program funds are carried over into future years, and unused amounts from 2024 have reduced the 2025 funding amount to \$50,000 for design costs.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-May-25	1-Jun-25	1-Aug-25	31-Dec-25

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) No net new impact on operating. Anticipated reduction in service/maintenance costs.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Transportation	\$ 50,000	\$ 450,000
Project Name: Traffic Signal Rebuild Program	Pre-2025	Forecast
	\$ -	\$ 400,000

Project Description: Transportation Services requires \$50,000 in 2025 to fund an annual traffic signal rebuild program.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	400,000	400,000

EXPENDITURES

Consulting (Design, Admin, PM)	50,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment		400,000		
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	50,000	400,000	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds	(50,000)			
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	(50,000)	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	400,000	400,000	400,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 200,000
Department: <u>Transportation</u>	Pre-2025 Approved: \$ -
Project Name: <u>Traffic Signal Component Replacement</u>	Forecast 2026+: \$ -
Project Contact: <u>Mathew Bilodeau</u>	Total Project Cost: \$ 200,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>21-Dec-25</u>
	Project ID#: <u>NEW</u>

Project Description: Transportation Services requires \$200,000 in 2025 to replace traffic signal system components at the end of their useful life and at risk of failure.

Business Case: The Traffic Signal Component Replacement Program represents an annual spend to replace failed or failing traffic signal components across the City.

Components are prioritized based on the risk to public safety, including traffic and pedestrians, if aging equipment were to fail. It also includes failed component repairs. The program aims to improve the accessibility, functionality, and reliability of the City's traffic signal network through the strategic replacement of aging infrastructure. In addition to improving safety, prioritizing equipment replacements can reduce unplanned emergency repairs.

Eliminating funding for the program would result in purely reactive repairs once intersection systems have failed and safety has been jeopardized.

The Municipal Works Department has a shared service model with Niagara Region whereby the City funds traffic signal repairs and maintenance performed by regional crews. This is common among Niagara municipalities who benefit from economies of scale realized through a specialized crew available 24/7. Both the City and Region coordinate to identify key intersections and system improvements.

Costs include \$10,000 for design work and \$190,000 for component repairs/replacements. Unused amounts would be carried forward into the next year.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-May-25	1-Jun-25	1-Aug-25	21-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) No net new impact on operating. Anticipated reduction in service/maintenance costs.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Transportation	\$ 200,000	\$ 200,000
Project Name: Traffic Signal Component Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Transportation Services requires \$200,000 in 2025 to replace traffic signal system components at the end of their useful life and at risk of failure.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	10,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	190,000				
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	200,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(200,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Municipal Works
Department: Transportation
Project Name: Road Safety Program

Project Contact: Mathew Bilodeau
Project Type: Service Level Enhancement
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 175,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 175,000
Project Start Date:	1-Jan-25
Estimated End Date:	31-Dec-25
Project ID#:	NEW

Project Description: Transportation Services requires \$175,000 in 2025 to design traffic and road safety improvements to the City road network.

Business Case:

Building upon the work completed in 2023 and 2024 with the development of the traffic safety module, the Road Safety Program is meant to identify systemic traffic safety concerns.

This phase of the program would task a consultant with identifying countermeasures to address traffic safety problems among the City's road network. The approach is a cost-effective means to identify areas of concern and proactively plan capital improvements and programs.

Work in this phase would also include In-Service Road Safety Reviews (ISSR's) of the City's top collision locations with the targeted goal of improving safety at these specific locations.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	1-Feb-25	1-Mar-25	N/A	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Transportation	\$ 175,000	\$ 175,000
Project Name: Road Safety Program	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Transportation Services requires \$175,000 in 2025 to design traffic and road safety improvements to the City road network.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		175,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	175,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(175,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(175,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 200,000
Department: <u>Transportation</u>	Pre-2025 Approved: \$ -
Project Name: <u>Clifton Hill Preliminary Design</u>	Forecast 2026+: \$ -
Project Contact: <u>Mathew Bilodeau</u>	Total Project Cost: \$ 200,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: 1-Feb-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: TBD
	Project ID#: NEW

Project Description: Transportation Services requires \$200,000 in 2025 to design traffic signal upgrades and sidewalk rehabilitation at two (2) high use intersections.

Business Case: Both intersection traffic signals at the Clifton Hill & Falls Avenue and Clifton Hill and Niagara River Parkway intersections require replacement and pedestrian movement configuration improvements. The road and sidewalk between the two intersections is deteriorating and requires resurfacing and sidewalk rehabilitation.

The City is responsible for only the intersection at Clifton Hill & Falls Avenue and the project would be a partnership between the Niagara Region and Niagara Parks Commission.

The Municipal Works Department has a shared service model with Niagara Region whereby the City funds traffic signal repairs and maintenance performed by regional crews.

The City is committing funding to this project to ensure that work can proceed once funding and resources from all parties have been confirmed.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	TBD	TBD	TBD	TBD

Growth Related: No ~~In-DC Background Study?~~ ~~Year~~ ~~% DC~~

External Funding: No ~~Is The Funding Confirmed?~~ ~~Funding Source~~

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Transportation	\$ 200,000	\$ 200,000
Project Name: Clifton Hill Preliminary Design	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Transportation Services requires \$200,000 in 2025 to design traffic signal upgrades and sidewalk rehabilitation at two (2) high use intersections.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	200,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	200,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(200,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(200,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Municipal Works</u>	2025 Budget Request: \$ 75,000
Department: <u>Transportation</u>	Pre-2025 Approved: \$ 75,000
Project Name: <u>Traffic Safety Equipment</u>	Forecast 2026+: \$ -
Project Contact: <u>Mathew Bilodeau</u>	Total Project Cost: \$ 150,000
Project Type: <u>Service Level Enhancement</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 31-Dec-25
	Project ID#: TSP64-24

Project Description: Transportation Services requires \$75,000 in 2025 to install traffic and pedestrian safety equipment.

Business Case: The annual program aims to address traffic safety concerns on the City's road network through targeted equipment installation.

Equipment includes enhanced warning flashers at intersections and school crossing locations, driver feedback signs, and beacons at pedestrian crossovers.

Installations would be identified, reviewed and prioritized throughout the year, based on staff and consultant traffic safety reviews.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-May-25	1-Jun-25	1-Aug-25	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Additional operating (electricity) and maintenance costs associated with new installation.



Capital Budget Worksheet 2025

Requesting Division: Municipal Works	2025 Request	Total Cost
Department: Transportation	\$ 75,000	\$ 150,000
Project Name: Traffic Safety Equipment	Pre-2025	Forecast
	\$ 75,000	\$ -

Project Description: Transportation Services requires \$75,000 in 2025 to install traffic and pedestrian safety equipment.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	75,000	75,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	75,000	75,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(75,000)	(75,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(75,000)	(75,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



PARKING

This page has been intentionally left blank.

Index

PARKING

Parking Financial Summary

Parking - Priority List

Parking Machine Replacement

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
PARKING

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	-	-	-	-	-
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	100,000	-	100,000	-	200,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	100,000	-	100,000	-	200,000

FUNDING SOURCES					
Transfer from Operating	-	-	-	-	-
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	(100,000)	-	-	-	(100,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(100,000)	-	-	-	(100,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Parking Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Parking Machine Replacement	HIGH	AM	NEW	\$ 100,000
				\$ 100,000

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 100,000
Department: <u>Parking</u>	Pre-2025 Approved: \$ -
Project Name: <u>Parking Machine Replacement</u>	Forecast 2026+: \$ 100,000
Project Contact: <u>Paul Brown</u>	Total Project Cost: \$ 200,000
Project Type: <u>State of Good Repair (Asset Management)</u>	Project Start Date: <u>1-Feb-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-May-25</u>
	Project ID#: <u>NEW</u>

Project Description: Parking Services requires \$100,000 in 2025 to replace ten (10) outdated parking machines with modern pay and display machines.

Business Case:

Parking Services has identified ten (10) parking payment machines requiring immediate replacement.

They are over 20 years old (15-year average lifespan) and can no longer be effectively serviced. Repairs are estimated to cost approximately \$25,000. Failed machines eliminate parking options to the public, result in revenue loss, increase demands on staff resources, and can impact the City's reputation.

To address these problems, ten (10) modern pay and display machines would offer more payment options, provide more reliable service, and allow staff to remotely monitor the machines. The new machines would offer credit card and coin payment options and a user-friendly colour touch screen.

Backend costs are \$65 per machine, per month (already included in Parking Operating budget), and would allow staff to remotely monitor the equipment, determine coin collection needs, paper and battery levels and validate user payments. Machine revenues are expected to offset these costs.

Council approved a 3-year single source agreement in 2024 (MW-2024-06) with the option of the City to extend for an addition (2) year periods for Precise Parklink for parking machine purchases. The machines would be installed in Spring 2026.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Mar-25	N/A	1-May-25

Growth Related: No In-DC Background Study? Year %-DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Parking	\$ 100,000	\$ 200,000
Project Name: Parking Machine Replacement	Pre-2025	Forecast
	\$ -	\$ 100,000

Project Description: Parking Services requires \$100,000 in 2025 to replace ten (10) outdated parking machines with modern pay and display machines.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	100,000

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment		100,000		100,000	
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	100,000	-

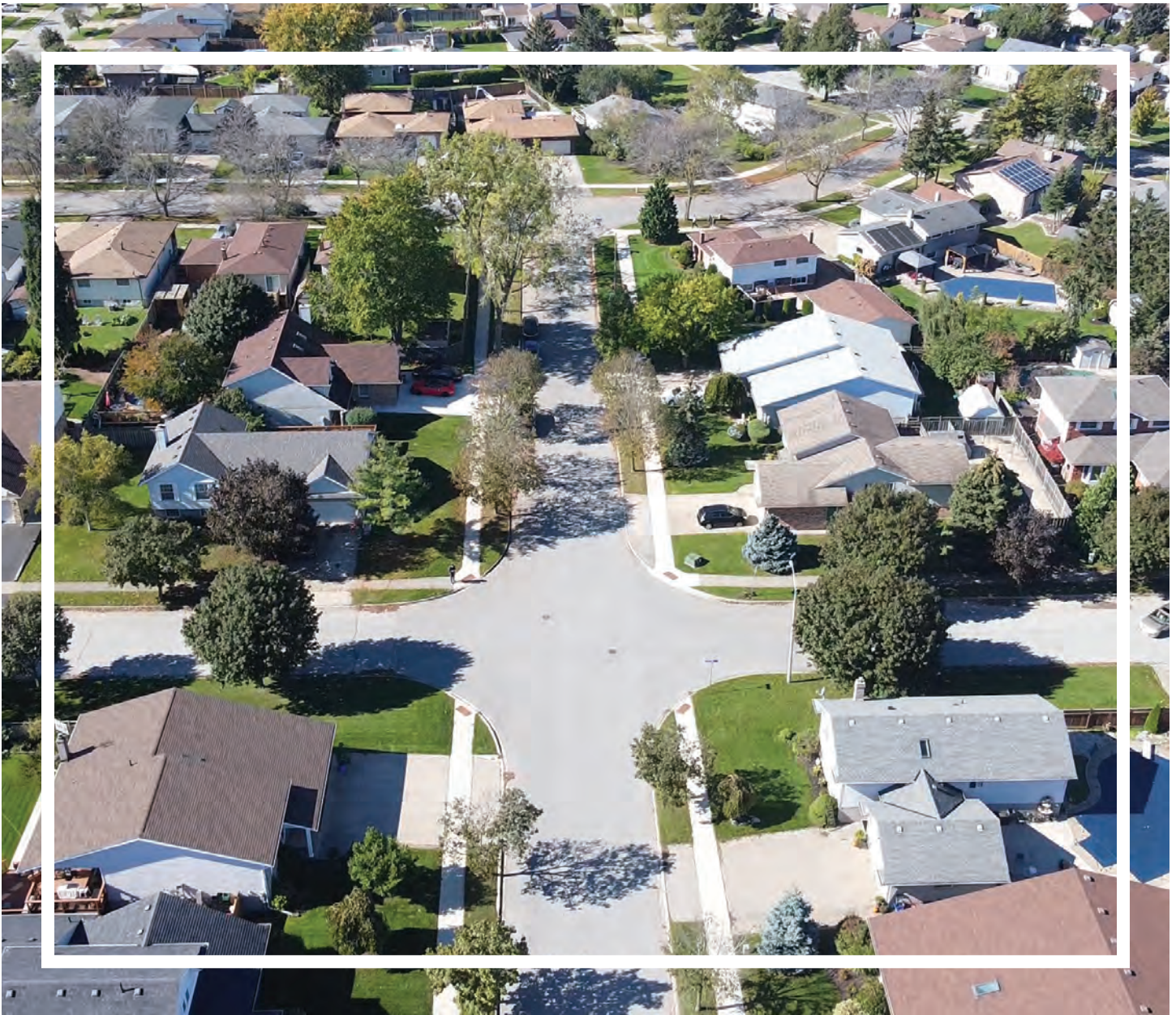
FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(100,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	100,000	100,000
--	---	---	---	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



PLANNING, BUILDING & DEVELOPMENT

This page has been intentionally left blank.

Index

PLANNING, BUILDING AND DEVELOPMENT

Planning, Building and Development Financial Summary

Planning, Building and Development - Priority List

Official Plan Project Manager Contract Extension

New Zoning Bylaw

MTO/GNGH Secondary Plan Top Up

Cityview Phase 2 Top-up

Affordable Housing CIP

Deferred Projects

[Artificial Intelligence Software](#)

[Mid to High Rise Urban Design Guidelines](#)

[South Hospital Secondary Plan](#)

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
PLANNING BUILDING AND DEVELOPMENT

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	1,250,000	-	-	-	1,250,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	1,250,000	-	-	-	1,250,000

FUNDING SOURCES					
Transfer from Operating	(490,000)	-	-	-	(490,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-
OLG Reserve Fund	(300,000)	-	-	-	(300,000)
Development Charges*	(460,000)	-	-	-	(460,000)
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,250,000)	-	-	-	(1,250,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Building and Planning Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Official Plan Project Manager Contract Extension	HIGH	GR	NEW	\$ 50,000
2 New Zoning Bylaw	HIGH	GR	NEW	\$ 700,000
3 MTO/GNGH Secondary Plan Top Up	HIGH	GR	BP52-23	\$ 100,000
4 Cityview Phase 2 Top-up	HIGH	SE	G56-22	\$ 300,000
5 Affordable Housing CIP	HIGH	GR	NEW	\$ 100,000
				\$ 1,250,000

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Artificial Intelligence Software	HIGH	SI	NEW	\$ 1,130,000
2 Mid to High Rise Urban Design Guidelines	HIGH	GR	NEW	\$ 100,000
3 South Hospital Secondary Plan	HIGH	GR	NEW	\$ 900,000
				\$ 2,130,000

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 50,000
Department: <u>Planning</u>	Pre-2025 Approved: \$ 675,000
Project Name: <u>Official Plan Project Manager Contract Extension</u>	Forecast 2026+: \$ -
Project Contact: <u>Signe Hansen</u>	Total Project Cost: \$ 725,000
Project Type: <u>Growth Related</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Jun-25
	Project ID#: G50-22

Project Description: Planning Services requires \$50,000 in 2025 to extend the employment contract of the Official Plan Project Manager by approximately five (5) months.

Business Case: The Official Plan Project Manager is a retired staff member, who agreed to return on contract to manage the Official Plan project, due to her extensive planning policy experience and expertise. The current contract ends on December 31, 2024.

Preparation of the new Niagara Falls Official Plan commenced in March of 2024. While the original intent was to fast track the process to prepare the new Official Plan, the complexity of the project and extent of the public consultation process has delayed the work. The current project schedule will see the draft Official Plan presented to Council in the spring of 2025, with the final plan presented for approval by June 2025.

Should the employment contract not be extended, the department does not have an alternate staff resource to manage the project, meaning additional staff or a consultant would need to be retained or alternatively the project would slow down to reflect the capacity of existing staff resources.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Jan-25	1-Jan-25	N/A	1-Jun-25

Growth Related: No ~~In-DC Background Study?~~ ~~Year~~ ~~% DC~~

External Funding: No ~~Is The Funding Confirmed?~~ ~~Funding Source~~

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Extension of the existing Official Plan Project Managers contract will have not impact on the operating budget
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 50,000	\$ 725,000
Project Name: Official Plan Project Manager Contract Extension	Pre-2025	Forecast
	\$ 675,000	\$ -

Project Description: Planning Services requires \$50,000 in 2025 to extend the employment contract of the Official Plan Project Manager by approximately five (5) months.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	675,000	50,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	675,000	50,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(50,000)	(50,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(165,000)				
OLG Reserve Fund					
Development Charges	(460,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(675,000)	(50,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Planning and Building
Department: Planning
Project Name: New Zoning Bylaw
Project Contact: Signe Hansen
Project Type: Growth Related
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 700,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ -
Total Project Cost:	\$ 700,000
Project Start Date:	1-Feb-25
Estimated End Date:	1-Jul-26
Project ID#:	NEW

Project Description: Planning Services requires \$700,000 in 2025 to retain an external consulting team to draft a new Zoning Bylaw aligned with the new Official Plan.

Business Case:

A Zoning By-law, as legislated by the Planning Act, is the primary tool that the City uses to regulate land use and implement the vision and policies of an Official Plan. The Zoning By-law establishes different categories of land use, each having its own set of permitted uses and regulations that apply to the zone (setbacks, maximum area of a property that can be built on, amount of required parking, etc.). With the anticipated approval of a new Official Plan (and hence new land use policy) in 2025, a new Zoning Bylaw is required.

Similar to the new Official Plan, the new Zoning Bylaw will modernize land use regulations in the City, reduce the number of variance applications, help the City meet its provincial housing and growth targets by reducing red tape, and encourage healthy and sustainable growth.

A delay in the preparation of a new Zoning Bylaw will result in an inconsistency in the City's land use policies and an increase in zoning bylaw amendments, as development meeting the requirements of the Official Plan will most likely be out of conformance with the old zoning bylaw. This will increase the demand on staff and Council's time.

As in-house staff resources are not available to perform this work, a consultant team will be retained. It is estimated this work will commence in mid-2025 when the new Official Plan is approved, and take approximately one year to complete.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Apr-25	1-Jun-25	N/A	1-Jul-26

Growth Related: Yes **In DC Background Study?** Yes **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
 A Policy Planner will be required to manage the project, the consultant team and the public consultation process. This work can be accommodated in the existing Planning work program, with no new staff required.



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 700,000	\$ 700,000
Project Name: New Zoning Bylaw	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Planning Services requires \$700,000 in 2025 to retain an external consulting team to draft a new Zoning Bylaw aligned with the new Official Plan.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		700,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	700,000	-	-	-

FUNDING SOURCES					
Transfer from Operating		(350,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges		(350,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(700,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 100,000
Department: <u>Planning</u>	Pre-2025 Approved: \$ 90,000
Project Name: <u>MTO/GNGH Secondary Plan</u>	Forecast 2026+: \$ -
Project Contact: <u>Signe Hansen</u>	Total Project Cost: \$ 190,000
Project Type: <u>Growth Related</u>	Project Start Date: 1-Nov-24
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Apr-26
	Project ID#: BP52-23

Project Description: Planning Services requires \$100,000 to complete Ministry of Transportation (MTO) & Greater Niagara General Hospital (GNGH) Secondary Plan Studies

Business Case:

A \$100,000 top-up is requested to the previously approved MTO/GNGH Secondary Plan project for 2 background studies required to I) determine the feasibility for the adaptive re-use of existing structures and II) determine where new residential housing can be built.

The City has identified future growth potential for the MTO/GNGH Secondary Plan Area at the southwest corner of Stanley Ave and Highway 420, with an approved budget allocation of \$90,000 (2023) for anticipated background studies. Pursuant to Regional study requirements and an understanding of current consultant costs, the allocated budget will only cover the cost of 3 required studies (Transportation Impact, Functional Servicing, Land Use Compatibility). Insufficient funding is available for the required Adaptive Re-use Study and a Phase 2 Environmental Site Assessment. All studies are required by the Region and the City to inform future infrastructure planning and other study related to site conditions.

This area is uniquely positioned to redevelop following the re-location of GNGH operations. A completed Secondary Plan and background studies will afford expeditious re-development with a focus on housing diversity and affordability.

City staff are prepared to advance the procurement process in Q1/Q2 of 2025. Securing the additional funding will be paramount to reducing delays in having a Secondary Plan in place to guide future residential development on what can be described as shovel ready lands in the heart of the City, supported by transit and other pertinent community services.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Nov-24	1-Feb-25	1-Apr-25	N/A	1-Apr-26

Growth Related: Yes **In DC Background Study?** Yes **Year** 2024 **% DC** 100%

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: The Secondary Plan will be prepared in-house by PBD policy staff to save on costs, however such staff do not have the expertise to perform the background studies. No additional staff resources are required.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 100,000	\$ 190,000
Project Name: MTO/GNGH Secondary Plan	Pre-2025	Forecast
	\$ 90,000	\$ -

Project Description: Planning Services requires \$100,000 to complete Ministry of Transportation (MTO) & Greater Niagara General Hospital (GNGH) Secondary Plan Studies

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM) Studies and Master Plans	90,000	100,000			
Information Technology Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	90,000	100,000	-	-	-

FUNDING SOURCES					
Transfer from Operating	(9,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges	(81,000)	(100,000)			
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(90,000)	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 300,000
Department: <u>Budget Amendment</u>	Pre-2025 Approved: \$ 1,320,000
Project Name: <u>Cityview Phase 2</u>	Forecast 2026+: \$ -
Project Contact: <u>Paul Brown</u>	Total Project Cost: \$ 1,620,000
Project Type: <u>Service Level Enhancement</u>	Project Start Date: 25-Oct-22
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 15-Jan-26
	Project ID#: G56-22

Project Description: The Planning, Building and Development division requires \$300,000 in 2025 to hire three (3) new staff to implement CityView software application.

Business Case: The City's new public-facing planning and building application portal (CityView) is being rolled out in two (2) phases. The first phase saw the completion of the building and planning modules. Phase 1 received one (1) million dollars in funding from the Provincial Government to "implement initiatives to streamline the development approval process".

A strict deadline was put in place to receive the funding. Staffing changes caused delays in Phase 1; however, the funding deadline had to be met. As a result, testing of the software was not as robust as it should have been at implementation stage.

Phase 2 of the program was funded by Council in 2023 and has started to be undertaken with completion in 2025. It will include both by-law and licensing modules and will assist with the City's modernization efforts.

A successful software roll out will require three (3) contract positions for one (1) year: By-law Enforcement position, Information Systems Specialist and a Licensing Assistant. Key tasks include pilot testing, developing training videos and resources, preparing frequently asked questions, and providing support during rollout. An Integrated Technology (IT) expert would handle system integration with finance and Geographic information system (GIS), manage version updates, create custom reports, and maintain software until year-end handoff. After handoff, the IT expert would ensure the system is fully configured and ready for use.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning Phase	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	Phase	15-Jan-26	25-Oct-22	15-Jan-25	15-Jan-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Budget Amendment	\$ 300,000	\$ 1,620,000
Project Name: Cityview Phase 2	Pre-2025	Forecast
	\$ 1,320,000	\$ -

Project Description: The Planning, Building and Development division requires \$300,000 in 2025 to hire three (3) new staff to implement CityView software application.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	370,000	300,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment	800,000				
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other	150,000				
TOTAL EXPENDITURES	1,320,000	300,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(100,000)				
OLG Reserve Fund	(220,000)	(300,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions	(1,000,000)				
Other Revenue					
TOTAL FUNDING SOURCES	(1,320,000)	(300,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 100,000
Department: <u>Planning</u>	Pre-2025 Approved: \$ -
Project Name: <u>Affordable Housing CIP</u>	Forecast 2026+: \$ -
Project Contact: <u>Signe Hansen</u>	Total Project Cost: \$ 100,000
Project Type: <u>Growth Related</u>	Project Start Date: 1-Jan-25
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: 1-Feb-26
	Project ID#: <u>NEW</u>

Project Description: Planning Services requires \$100,000 to prepare an Affordable Housing Community Improvement Plan (CIP).

Business Case: Action 17 of the City's Housing Strategy directs staff to develop a City-wide Community Improvement Plan (CIP) for Affordable Housing. This initiative aims to assist the City in increasing housing supply by introducing a suite of incentives to support, encourage and enhance the development of affordable housing. The CIP will incentivize a broad range of affordable units across the housing spectrum, ranging from rental apartments, to missing middle ground-oriented units, to accessory dwelling units now permitted by way of Bill 23 as a means of gentle intensification.

This project will benefit the municipality by encouraging the direct increase of affordable housing, reducing an applicant's financial burden associated with the development approvals process, and provide the community with a more diverse range and choice in where they can live. The City estimates that 500 CIP incentivized units will be permitted in 10 years.

Such CIPs are becoming a common and expected tool to attract the provision of affordable housing. The lack of such incentives may be a deterrent to build in Niagara Falls, as developers can attain such incentives elsewhere in the Region.

As in-house staff resources are not available to perform this work, a consultant team will be retained. It is estimated this work will commence in early-2025 and take approximately 8 months to complete.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Apr-25	1-May-25	1-Feb-26

Growth Related: Yes No **In DC Background Study?** Yes No **Year** **% DC**

External Funding: No Yes **Is The Funding Confirmed?** Yes No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) This work can be accommodated in the existing Planning work program, with no new staff required. Project has the potential to increase CIP incentive payments, which would need to be addressed in the operating budget.



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 100,000	\$ 100,000
Project Name: Affordable Housing CIP	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Planning Services requires \$100,000 to prepare an Affordable Housing Community Improvement Plan (CIP).

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	100,000				
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(90,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges	(10,000)				
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 1,130,000
Department: <u>Planning</u>	Pre-2025 Approved: \$ -
Project Name: <u>Artificial Intelligence Permit Software</u>	Forecast 2026+: \$ -
Project Contact: <u>Signe Hansen</u>	Total Project Cost: \$ 1,130,000
Project Type: <u>Strategic Investment</u>	Project Start Date: <u>1-Jan-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>31-Dec-25</u>
	Project ID#: <u>NEW</u>

Project Description: Planning and Building Services requires \$1,130,000 to implement Artificial Intelligence software to improve the permit application process.

Business Case: An artificial intelligence (AI) software solution would fast track the assessment of planning and building permits by reducing approval timelines by up to 50%. The City estimates this initiative could expedite the approval of 535 new units in three (3) years and over 5,000 new units in ten (10) years.

It would achieve efficiencies through a pre-submission evaluation that confirms compliance to relevant regulations (e.g., zoning and building code). It would also allow an applicant to check their design before submitting to the City, to rectify any non-compliance issues and increase the quality of the overall submission.

A PDF report to the applicant would include property information, submission details, a summary and detailed outline of every code condition that has been checked and a pass/fail status, measurements and commentary. The AI technology is currently being piloted or already in use by several local municipalities.

With an expected 38,500 new housing units by 2051, the rising number of planning and building applications necessitates efficient and timely processing. This efficiency will help manage application volumes, reduce development costs, expedite housing availability, and give the City a competitive edge, attracting developers and builders who value these efficiencies.

Costs include implementation and licensing fees and allows for two submission attempts per application, after which the applicant would be charged. Estimate is based on building permit data from the last three (3) years.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Feb-25	1-Mar-25	1-Mar-25	31-Dec-25

Growth Related: Yes **In DC Background Study?** No **Year** 2025 **% DC** 100%

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Annual licensing fees of \$1,000,000 per year.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 1,130,000	\$ 1,130,000
Project Name: Artificial Intelligence Permit Software	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Planning and Building Services requires \$1,130,000 to implement Artificial Intelligence software to improve the permit application process.

		Forecasted Future Expenditures			
	Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	1,130,000	1,130,000	1,130,000
--	---	---	-----------	-----------	-----------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology		1,130,000			
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	1,130,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	1,130,000	1,130,000	1,130,000	1,130,000
--	---	-----------	-----------	-----------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs			1,000,000	1,000,000	1,000,000
TOTAL OPERATING IMPACTS	-	-	1,000,000	1,000,000	1,000,000



Capital Budget Worksheet 2025

Requesting Division: Planning and Building
Department: Planning
Project Name: Mid to High Rise Urban Design Guidelines
Project Contact: Signe Hansen
Project Type: Growth Related
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request: **\$ 100,000**
Pre-2025 Approved: \$ -
Forecast 2026+: \$ -
Total Project Cost: \$ 100,000
Project Start Date: 1-Jan-25
Estimated End Date: 1-Dec-25
Project ID#: NEW

Project Description: Planning Services requires \$100,000 to hire a consultant to prepare urban design guidelines for mid-to high developments.

Business Case: Governments are promoting higher density development to tackle housing affordability, meet residential intensification goals, diversify housing options, and make use of existing infrastructure. As a result, the City is seeing more applications for mid to high-rise buildings (4 stories and above) and is evolving into a vertical city, particularly in downtown areas.

The Official Plan emphasizes the importance of high-quality urban design to create an attractive, well-planned City that appeals to both residents and tourists. It highlights the need for new buildings, streetscapes, and landscapes to enhance the built and social environment, thereby improving quality of life. Urban design is crucial for maintaining the City's civic image, economic potential, and overall quality of life for its citizens. To this end, the City has developed urban design guidelines for Lundy's Lane, Historic Drummonville, and two (2) secondary plan areas.

The City does not currently have urban design guidelines for mid to high rise development throughout the City. Such guidelines would provide direction for the development of high-quality architectural design, that considers the relationship between public and private lands and ensures a safe and inviting public realm.

The Planning Department is unable to perform the work internally as a result of capacity concerns.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	1-May-25	1-Dec-25

Growth Related: Yes **In DC Background Study?** Yes **Year** **% DC**

External Funding: **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget (Financials on Page 2) An existing Planner will manage the project, the consultant team and the public consultation process. This work can be accommodated in the existing Planning work program, with no new staff required.



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 100,000	\$ 100,000
Project Name: Mid to High Rise Urban Design Guidelines	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Planning Services requires \$100,000 to hire a consultant to prepare urban design guidelines for mid-to high developments.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	100,000	100,000	100,000
--	---	---	---------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)	100,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	100,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	100,000	100,000	100,000	100,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Planning and Building</u>	2025 Budget Request: \$ 900,000
Department: <u>Planning</u>	Pre-2025 Approved: \$ -
Project Name: <u>South Hospital Secondary Plan</u>	Forecast 2026+: \$ -
Project Contact: <u>Signe Hansen</u>	Total Project Cost: \$ 900,000
Project Type: <u>Growth Related</u>	Project Start Date: <u>1-Apr-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>1-Apr-27</u>
	Project ID#: <u>NEW</u>

Project Description: Planning Services requires \$900,000 in 2025 to retain external consultants to perform key background studies for the South Hospital Secondary Plan.

Business Case: The new Regional Official Plan identified 3 urban area expansions in Niagara Falls for future residential development, including 160 hectares located south of Biggar Road and the South Niagara Hospital. Regional policy requires the City undertake the preparation of Secondary Plans, including a variety of background studies (Subwatershed, Transportation Impact, Functional Servicing, Land Use Compatibility and Fiscal Impact), to guide future development of such lands.

It is in the City's best interest to avoid delay in refining a gross developable land area to inform on community structure, developable lands and population/unit yields to more accurately inform on infrastructure need and timing for construction responsibilities of the City.

Based on staff's experience with similar studies and considering the Plan Area context, study costs are anticipated to be approximately \$900,000 – the majority of which will be for the subwatershed study. Once allocated, dedicated planning department resources will formally initiate the study process with Council and complete the procurement process for consultant retention. It is anticipated staff resources will be available in Q2 2025 to commence the procurement process. The study work will take approximately 18 months to complete and should be completed well in advance of the hospital opening, in order to guide various forms of development in the area.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Apr-25	1-Jun-25	1-Aug-25	N/A	1-Apr-27

Growth Related: Yes No **In DC Background Study?** Yes No **Year** **% DC**

External Funding: No Yes **Is The Funding Confirmed?** Yes No **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: The Secondary Plan will be prepared in-house by PBD policy staff to save on costs, however such staff do not have the expertise to perform the background studies. No additional staff resources are required.



Capital Budget Worksheet 2025

Requesting Division: Planning and Building	2025 Request	Total Cost
Department: Planning	\$ 900,000	\$ 900,000
Project Name: South Hospital Secondary Plan	Pre-2025	Forecast
	\$ -	\$ -

Project Description: Planning Services requires \$900,000 in 2025 to retain external consultants to perform key background studies for the South Hospital Secondary Plan.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	900,000	900,000	900,000
--	---	---	---------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)	900,000			
Studies and Master Plans				
Information Technology				
Facilities and Land				
Vehicles and Equipment				
Parks/Trails/Cemeteries				
Fixtures and Furniture				
Roads, Bridges and Culverts				
Stormwater Management				
Water and Wastewater Systems				
Contingency				
Other				
TOTAL EXPENDITURES	-	900,000	-	-

FUNDING SOURCES

Transfer from Operating				
Capital Levy (Asset Management)				
Transfer from Water/Sewer				
Capital SPRs/Reserve Funds				
OLG Reserve Fund				
Development Charges				
Debentures				
Canada Community-Building Fund				
Federal/Provincial Grants				
External Contributions				
Other Revenue				
TOTAL FUNDING SOURCES	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	900,000	900,000	900,000	900,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs				
Estimated Debt Servicing Costs				
Operating Costs				
TOTAL OPERATING IMPACTS	-	-	-	-



CORPORATE FACILITIES

This page has been intentionally left blank.

Index

CORPORATE FACILITIES

Corporate Facilities Financial Summary

Corporate Facilities - Priority List

Fire Administration Priority Repairs

Bulk Water Building Replacement - Stanley Ave.

City Hall Customer Service Improvements

Fire Station 1 Priority Repairs

Fairview Cemetery Priority Repairs

City Hall Capital Improvements

Fire Station 7 Priority Repairs

Fire Station 3 Priority Repairs

Fire Station 6 Priority Repairs

Fire Station 2 Priority Repairs

AODA Capital Improvements

Workplace Fitness Centre

Building Energy Audits

Civic Square Enhancements

Deferred Projects

[Fire Department Boathouse \(Chippawa\)](#)

[Fairview Cemetery Administration Office Addition](#)

[Fairview Cemetery Soil Bunker](#)

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
CORPORATE FACILITIES

<u>EXPENDITURES</u>	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	61,000	-	-	-	61,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	1,530,000	654,500	406,100	234,800	2,825,400
Vehicles and Equipment	50,000	-	-	-	50,000
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	7,000	-	-	-	7,000
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	-	-	-	-	-
Other	-	-	-	-	-
TOTAL EXPENDITURES	1,648,000	654,500	406,100	234,800	2,943,400

<u>FUNDING SOURCES</u>					
Transfer from Operating	(511,000)	-	-	-	(511,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	(47,000)	-	-	-	(47,000)
Capital SPRs/Reserve Funds	(596,000)	-	-	-	(596,000)
OLG Reserve Fund	(494,000)	-	-	-	(494,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,648,000)	-	-	-	(1,648,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Facilities Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Fire Administration Priority Repairs	HIGH	AM	F97-24	\$ 239,000
2 Bulk Water Building Replacement - Stanley Ave.	HIGH	AM	NEW	\$ 47,000
3 City Hall Customer Service Improvements	HIGH	SE	NEW	\$ 135,000
4 Fire Station 1 Priority Repairs	HIGH	AM	F98-24	\$ 115,000
5 Fairview Cemetery Priority Repairs	HIGH	AM	NEW	\$ 28,000
6 City Hall Capital Improvements	HIGH	AM	BP60-24	\$ 219,000
7 Fire Station 7 Priority Repairs	HIGH	AM	NEW	\$ 14,000
8 Fire Station 3 Priority Repairs	HIGH	AM	NEW	\$ 89,000
9 Fire Station 6 Priority Repairs	HIGH	AM	NEW	\$ 280,000
10 Fire Station 2 Priority Repairs	HIGH	AM	F99-24	\$ 60,000
11 AODA Capital Improvements	HIGH	SE	BP63-24	\$ 100,000
12 Workplace Fitness Centre	HIGH	SE	NEW	\$ 57,000
13 Building Energy Audits	MEDIUM	AM	NEW	\$ 90,000
14 Civic Square Enhancements	MEDIUM	SE	G76-23	\$ 175,000
				<u>\$ 1,648,000</u>

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Fire Department Boathouse (Chippawa)	HIGH	SE	F68	\$ 445,000
2 Fairview Cemetery Administration Office Addition	MEDIUM	SE	NEW	\$ 100,000
3 Fairview Cemetery Soil Bunker	MEDIUM	SE	NEW	\$ 95,000
				<u>\$ 640,000</u>

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 239,000
Department: Facilities	Pre-2025 Approved: \$ 89,500
Project Name: Fire Administration Priority Repairs	Forecast 2026+: \$ 98,600
Project Contact: Manager of Facilities	Total Project Cost: \$ 427,100
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Sep-25
	Project ID#: F97-24

Project Description: The Facilities & Operations department requires \$239,000 in 2025 to perform five (5) capital repairs/upgrades to the Fire Administration building.

Business Case: The Fire Administration building is located at 5809 Morrison St. and was built in the late 1990's. Five (5) repairs/upgrades have been identified in the 2023 Condition Assessment:

- 1) Diesel generator replacement - The generator provides emergency backup power to Fire Administration, Fire Station 1, Helipad and training facilities. The diesel-powered generator is currently located in the basement of the Fire Administration building and would be replaced with a model powered by natural gas and located outdoors on a cement pad.
- 2) External door replacement - Current external door operator for ground floor Fire Prevention Office to improve accessibility for public and staff access.
- 3) Refurbishment of existing kitchenette in Fire Prevention including replacement of existing cabinets, counter, sinks and finishes.
- 4) Restoration of wall finishes in deputy chiefs office. Existing paint finish has failed and is flaking and peeling requiring refinishing.
- 5) Installation of new backflow preventer on incoming water service. Currently no device installed to prevent potential contamination of water distribution system.

Construction would begin in February 2025 and last approximately seven (7) months. Request includes \$18,000 in design costs.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-May-25	30-Sep-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 239,000	\$ 427,100
Project Name: Fire Administration Priority Repairs	Pre-2025	Forecast
	\$ 89,500	\$ 98,600

Project Description: The Facilities & Operations department requires \$239,000 in 2025 to perform five (5) capital repairs/upgrades to the Fire Administration building.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	98,600	98,600
--	---	---	---	--------	--------

EXPENDITURES

Consulting (Design, Admin, PM)		18,000			
Studies and Master Plans					
Information Technology					
Facilities and Land	89,500	221,000	98,600		
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	89,500	239,000	98,600	-	-

FUNDING SOURCES

Transfer from Operating	(89,500)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(239,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(89,500)	(239,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	98,600	98,600	98,600
--	---	---	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 47,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Bulk Water Building Replacement - Stanley Ave.	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 47,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 30-Apr-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Sep-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$47,000 in 2025 to replace a bulk water station with a version designed for cold weather.

Business Case: The bulk water station at 3265 Stanley Avenue is used by tanker trucks to acquire water for delivery to rural residential and commercial customers.

The existing structure consists of a small wood framed shed. Insulation and temporary heaters were added to prevent freezing of water service during the winter. The structure was not purpose built for the current usage and sections of the wood framing are significantly water damaged.

Replacement of the shed with a purpose-built structure appropriate for all seasons would ensure reliable water access for rural consumers.

The project would begin in April 2025 and take approximately five (5) months to complete.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	30-Apr-25	30-Jun-25	30-Aug-25	15-Aug-25	30-Sep-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 47,000	\$ 47,000
Project Name: Bulk Water Building Replacement - Stanley Ave.	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$47,000 in 2025 to replace a bulk water station with a version designed for cold weather.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		47,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	47,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer		(47,000)			
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(47,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 135,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: City Hall Customer Service Improvements	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 135,000
Project Type: Service Level Enhancement	Project Start Date: 15-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Apr-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$135,000 in 2025 to construct a customer service desk and universal washroom at City Hall.

Business Case: 'At Your Service, Niagara Falls,' is a new customer service initiative designed to enhance and streamline service delivery in alignment with the priorities identified in the 2023-2027 Strategic Plan and the Niagara Falls Customer Service Strategy.

Serving customers will require a front-line customer service desk in the lobby of City Hall. Project includes the installation of a new customer service desk in the Lobby, installation of new ground floor universal washroom and modifications to existing Finance, Clerks and Engineering service desks.

The project would begin in early 2025 and take approximately four (4) months to complete.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	15-Jan-25	31-Jan-25	15-Feb-25	1-Mar-25	30-Apr-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 135,000	\$ 135,000
Project Name: City Hall Customer Service Improvements	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$135,000 in 2025 to construct a customer service desk and universal washroom at City Hall.

		Forecasted Future Expenditures		
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM) Studies and Master Plans	18,000				
Information Technology					
Facilities and Land	117,000				
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	135,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(135,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(135,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 115,000
Department: Facilities	Pre-2025 Approved: \$ 211,800
Project Name: Fire Station 1 Priority Capital Repairs	Forecast 2026+: \$ 432,900
Project Contact: Manager of Facilities	Total Project Cost: \$ 759,700
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Oct-25
	Project ID#: F98-24

Project Description: The Facilities & Operations department requires \$115,000 in 2025 to perform five (5) capital repairs/upgrades to Fire Station one (1).

Business Case: Fire Station 1 is located at 5815 Morrison Street. Five (5) repairs/upgrades have been identified to address findings from the 2023 Condition Assessment and site conditions:

- 1) Refurbish washrooms in Emergency Operations Centre
The existing washrooms are circa 1969 with aged finishes and fixtures. Fixtures to be replaced with low-flow option to reduce water consumption.
- 2) Addition funding to complete kitchen refurbishment.
Funding was included in the 2024 budget to renovate the kitchen and the additional funding request would accomodate commercial grade appliances and finishes as they are heavily used.
- 3) Phased life cycle painting of building walls, doors and frames.
- 4) Installation of backflow preventer on incoming water service.
Currently no device installed to prevent potential contamination of water distribution system.
- 5) Replacement of alarm room air handling unit.
The existing air handler serving the alarm room 24/7 is at end of life and requires replacement.

The project would last approximately nine (9) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-Jun-25	31-Oct-25

Growth Related: No **In DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Reduction in water and hydro consumption.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 115,000	\$ 759,700
Project Name: Fire Station 1 Priority Capital Repairs	Pre-2025	Forecast
	\$ 211,800	\$ 432,900

Project Description: The Facilities & Operations department requires \$115,000 in 2025 to perform five (5) capital repairs/upgrades to Fire Station one (1).

		Forecasted Future Expenditures		
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	326,400	405,100
--	---	---	---	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	211,800	115,000	326,400	78,700	27,800
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	211,800	115,000	326,400	78,700	27,800

FUNDING SOURCES

Transfer from Operating	(211,800)	(115,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(211,800)	(115,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	326,400	405,100	432,900
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 28,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Fairview Cemetery Priority Repairs	Forecast 2026+: \$ 140,800
Project Contact: Manager of Facilities	Total Project Cost: \$ 168,800
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Dec-24
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 15-Apr-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$28,000 in 2025 to install exhaust fans in the Fairview Cemetery utility garage.

Business Case: The 2023 Building Condition Assessment identified a lack of mechanical ventilation to exhaust vehicle fumes in the utility garage of Fairview Cemetery at 4501 Stanley Avenue.

Project includes the installation of exhaust fans, mechanical louvers, gas detection system and controls to limit carbon monoxide and nitrogen dioxide within acceptable range and in accordance with section 47 of Ontario Regulation 213/91 under the Occupational Health and Safety Act.

Construction would begin in early 2025 and the total project timeline, including design and construction would take approximately five (5) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Dec-24	15-Jan-25	1-Feb-25	15-Feb-25	15-Apr-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 28,000	\$ 168,800
Project Name: Fairview Cemetery Priority Repairs	Pre-2025	Forecast
	\$ -	\$ 140,800

Project Description: The Facilities & Operations department requires \$28,000 in 2025 to install exhaust fans in the Fairview Cemetery utility garage.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	9,700	115,300
--	---	---	---	-------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	28,000	9,700	105,600	25,500	
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	28,000	9,700	105,600	25,500

FUNDING SOURCES

Transfer from Operating	(28,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(28,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	9,700	115,300	140,800
--	---	---	-------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 219,000
Department: Facilities	Pre-2025 Approved: \$ 82,200
Project Name: City Hall Capital Improvements	Forecast 2026+: \$ 337,500
Project Contact: Manager of Facilities	Total Project Cost: \$ 638,700
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Sep-25
	Project ID#: BP60-24

Project Description: The Facilities & Operations department requires \$219,000 in 2025 to continue a City Hall repair/refurbishment project.

Business Case: City Hall, located at 4310 Queen Street was completed in 1969 and still has many original features which have reached the end of their useful life. Council previously approved funding a project to refurbish parts of City Hall and require an additional \$219,000 to complete the following repairs/upgrades in 2025:

- 1) Masonry repairs in Human Resources stairwell due to water infiltration and spalling. Replacement of compromised brick and mortar joints.
- 2) Existing washroom fixtures are inefficient and consume high volume of water. Replace toilets, urinals and lavatories with low-flow fixtures and replace washroom partitions.
- 3) Life-cycle replacement of two existing split unit air conditioning units (Engineering boardroom, Mayor's office) and one (1) heat-pump (Legal). Replacing three (3) units with heat-pumps would reduce energy consumption and improve space temperature control.
- 4) Existing ceiling tiles are discontinued, and replacement tiles are no longer available. Phased replacement of ceiling tiles by floor level over three (3) years.
- 5) Localized replacement of exterior concrete walkways where potential trip hazards are present due to significant cracking and loss of material.

Phased construction planned to limit operational impacts would begin in February 2025 and take approximately seven (7) months to complete.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-May-25	30-Sep-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reduction in water and hydro consumption.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 219,000	\$ 638,700
Project Name: City Hall Capital Improvements	Pre-2025	Forecast
	\$ 82,200	\$ 337,500

Project Description: The Facilities & Operations department requires \$219,000 in 2025 to continue a City Hall repair/refurbishment project.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	99,000	254,000
--	---	---	---	--------	---------

EXPENDITURES

Consulting (Design, Admin, PM)		10,000			
Studies and Master Plans					
Information Technology					
Facilities and Land	82,200	209,000	99,000	155,000	83,500
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	82,200	219,000	99,000	155,000	83,500

FUNDING SOURCES

Transfer from Operating	(82,200)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(219,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(82,200)	(219,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	99,000	254,000	337,500
--	---	---	--------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 14,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Fire Station 7 Priority Repairs	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 14,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Jun-25
	Project ID#: New

Project Description: The Facilities & Operations department requires \$14,000 in 2025 to perform capital repairs/upgrades to Fire Station 7.

Business Case: Fire Station 7 is located at 8530 Lundy's Lane. Two (2) repairs/upgrades have been identified to address health and safety concerns based on existing site conditions:

1) Overhead door sensor replacement
The existing door sensors do not provide adequate sensor range for use with remote operation. Sensor replacement would allow for remote operation from the control centre to ensure doors are not left open after trucks leave the station during an emergency. New light curtains, which are standard among the City's other fire stations, would provide extended vertical range of coverage to ensure no obstructions existing when door is being operated.

2) Installation of additional fall protection device on interior roof access ladder.
Existing open ladder design does not include a cage or facilitate continuous tie-off.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-May-25	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 14,000	\$ 14,000
Project Name: Fire Station 7 Priority Repairs	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$14,000 in 2025 to perform capital repairs/upgrades to Fire Station 7.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		14,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	14,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(14,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(14,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Fire Station 3 Priority Repairs

Project Contact: Manager of Facilities
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 89,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 20,000
Total Project Cost:	\$ 109,000
Project Start Date:	28-Feb-25
Estimated End Date:	31-Aug-25
Project ID#:	NEW

Project Description: The Facilities & Operations department requires \$89,000 in 2025 to perform two (2) capital repairs/upgrades to Fire Station 3.

Business Case: Fire Station 3 is located at 3401 Dorchester Road. Two (2) repairs/upgrades have been identified to address findings from the 2023 Building Condition Assessment:

- 1) Replacement of overhead garage doors
Existing doors are at end of life and require replacement to limit potential failure during use and improve thermal efficiency.
- 2) Replacement of apparatus bay windows.
Existing apparatus bay windows above overhead doors on east side of building and high-level windows on west side of bay are at end of life. Replacing with modern windows would improve thermal efficiency.

Replacement would begin in February and last approximately six (6) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-May-25	31-Aug-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 89,000	\$ 109,000
Project Name: Fire Station 3 Priority Repairs	Pre-2025	Forecast
	\$ -	\$ 20,000

Project Description: The Facilities & Operations department requires \$89,000 in 2025 to perform two (2) capital repairs/upgrades to Fire Station 3.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	11,500	11,500

EXPENDITURES					
	Pre-2025	2025	2026	2027	2028
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		89,000	11,500		8,500
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	89,000	11,500	-	8,500

FUNDING SOURCES					
	Pre-2025	2025	2026	2027	2028
Transfer from Operating		(89,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(89,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	11,500	11,500	20,000
--	---	---	--------	--------	--------

ANNUAL OPERATING IMPACTS					
	Pre-2025	2025	2026	2027	2028
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Fire Station 6 Priority Repairs

Project Contact: Manager of Facilities
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 280,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 71,200
Total Project Cost:	\$ 351,200
Project Start Date:	28-Feb-25
Estimated End Date:	31-Aug-25
Project ID#:	NEW

Project Description: The Facilities & Operations department requires \$280,000 in 2025 to perform two (2) capital repairs/upgrades to Fire Station 6.

Business Case: Fire Station 6 is located at 8037 Schisler Road. Two (2) repairs/upgrades have been identified to address health and safety concerns based on existing site conditions:

1) Replacement and extension of existing asphalt paving.
 The existing paved parking lot has begun to crack, along with the gravel lot requiring regular maintenance to avoid health & safety concerns due to pothole development. There have been several incidents of trips and falls.

While repaving the existing asphalt there would be a marginal additional cost to pave the current gravel lot. A paved surface would also support snow removal efforts.

2) Life cycle replacement of emergency light packs.

Construction/light replacement would begin in February and last approximately six (6) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-May-25	31-Aug-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 280,000	\$ 351,200
Project Name: Fire Station 6 Priority Repairs	Pre-2025	Forecast
	\$ -	\$ 71,200

Project Description: The Facilities & Operations department requires \$280,000 in 2025 to perform two (2) capital repairs/upgrades to Fire Station 6.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	32,300

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		280,000		32,300	38,900
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	280,000	-	32,300	38,900

FUNDING SOURCES					
Transfer from Operating		(130,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(150,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(280,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	32,300	71,200
--	---	---	---	--------	--------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 60,000
Department: Facilities	Pre-2025 Approved: \$ 65,300
Project Name: Fire Station 2 Priority Repairs	Forecast 2026+: \$ 91,900
Project Contact: Manager of Facilities	Total Project Cost: \$ 217,200
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Oct-25
	Project ID#: F99-24

Project Description: The Facilities & Operations department requires \$60,000 in 2025 to perform four (4) capital repairs/upgrades to Fire Station 2.

Business Case: Fire Station 2 is located at 7036 McLeod Road. Four (4) repairs/upgrades have been identified to address findings from the 2023 Building Condition Assessment and based on site conditions:

- 1) Replacement of exterior windows and frames
Existing 30-year-old exterior aluminum framed windows would be replaced with double-glazed insulated windows to improve building thermal efficiency. Would include replacing exterior caulking joints.
- 2) Cycle painting in apparatus bay and common areas
Existing paint is flaking and peeling and requires restoration and recoating.
- 3) Kitchen renovation
Refurbish existing kitchen to replace millwork and fixtures. Existing cabinets are well used at this full-time station and worn.
- 4) Replacement of vinyl flooring including remediation of existing asbestos composite tiles.

Construction/replacement would begin in February and last approximately nine (9) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-Jun-25	31-Oct-25

Growth Related: No In DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reduced energy consumption.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 60,000	\$ 217,200
Project Name: Fire Station 2 Priority Repairs	Pre-2025	Forecast
	\$ 65,300	\$ 91,900

Project Description: The Facilities & Operations department requires \$60,000 in 2025 to perform four (4) capital repairs/upgrades to Fire Station 2.

		Forecasted Future Expenditures		
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	64,300	71,300
--	---	---	---	--------	--------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	65,300	60,000	64,300	7,000	20,600
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	65,300	60,000	64,300	7,000	20,600

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(60,000)			
OLG Reserve Fund	(65,300)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(65,300)	(60,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	64,300	71,300	91,900
--	---	---	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 100,000
Department: Facilities	Pre-2025 Approved: \$ 25,000
Project Name: AODA Capital Improvements and Audit	Forecast 2026+: \$ 102,500
	Total Project Cost: \$ 227,500
Project Contact: Manager of Facilities	Project Start Date: 28-Feb-25
Project Type: Service Level Enhancement	Estimated End Date: 31-Dec-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Project ID#: BP63-24

Project Description: The Facilities & Operations department requires \$100,000 in 2025 to improve accessibility for public and staff at City facilities.

Business Case: City facilities must abide by standards set in the Ontarians with Disabilities Act, 2005 (AODA). Requested amount is to improve accessibility within city facilities for public and staff by reducing and removing barriers for people with disabilities and furthering inclusivity.

\$25,000 for Annual allocation to complete AODA related projects including, door operators, grab bars, door widening, ramps, signage, railings, walkways, washroom accessories, etc.

\$75,000 for Accessibility audit of facilities to identify compliance gaps and prioritize improvements.

The City intends to utilize a joint procurement with the Region for the accessibility audit in order to leverage cost savings attributable to a larger procurement.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	N/A	28-Feb-25	N/A	N/A	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 100,000	\$ 227,500
Project Name: AODA Capital Improvements and Audit	Pre-2025	Forecast
	\$ 25,000	\$ 102,500

Project Description: The Facilities & Operations department requires \$100,000 in 2025 to improve accessibility for public and staff at City facilities.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	45,000	72,500

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	25,000	100,000	45,000	27,500	30,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	25,000	100,000	45,000	27,500	30,000

FUNDING SOURCES

Transfer from Operating	(25,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(100,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(25,000)	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	45,000	72,500	102,500
--	---	---	--------	--------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: <u>Mayor/CAO's Office</u>	2025 Budget Request: \$ 57,000
Department: <u>HR</u>	Pre-2025 Approved: \$ 1,835,514
Project Name: <u>Workplace Fitness Centre</u>	Forecast 2026+: \$ -
Project Contact: <u>Jason MacLean</u>	Total Project Cost: \$ 1,892,514
Project Type: <u>Service Level Enhancement</u>	Project Start Date: <u>1-Mar-25</u>
Project Priority/Need: <u>High (Urgent/High Risk/Shovel Ready)</u>	Estimated End Date: <u>30-Oct-25</u>
	Project ID#: <u>NEW</u>

Project Description: The Facilities & Operations department requires \$57,000 in 2025 to construct an Employee Health and Wellness Centre at City Hall.

Business Case: With the creation of a workplace fitness center at City Hall, the City aims to foster a culture of health, enhance productivity, and improve employee satisfaction.

Benefits of an on-site fitness centre include reduced healthcare expenditures, enhanced mental health, reduced absenteeism, improved energy levels which lead to an increase in productivity, improved employee engagement and team collaboration, improved work life balance, as well as a decrease in employee turnover. Investing in an onsite workplace fitness centre aligns with the Corporation's commitment to employee health and well-being.

Funding of \$50,000 is necessary to purchase all equipment and \$7,000 to complete the renovation of the fitness space, including new lighting, ceiling tiles, mirrors and specialized flooring.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Mar-25	1-Jun-25	1-Jul-25	1-Aug-25	30-Oct-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: No significant impact on operating costs as a result of project
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Mayor/CAO's Office	2025 Request	Total Cost
Department: HR	\$ 57,000	\$ 1,892,514
Project Name: Workplace Fitness Centre	Pre-2025	Forecast
	\$ 1,835,514	\$ -

Project Description: The Facilities & Operations department requires \$57,000 in 2025 to construct an Employee Health and Wellness Centre at City Hall.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	1,835,514				
Vehicles and Equipment		50,000			
Parks/Trails/Cemeteries					
Fixtures and Furniture		7,000			
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	1,835,514	57,000	-	-	-

FUNDING SOURCES

Transfer from Operating	(361,750)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(1,050,444)	(57,000)			
OLG Reserve Fund	(423,320)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(1,835,514)	(57,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 90,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Building Energy Audits	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 90,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 31-Jan-25
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 31-Aug-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$90,000 in 2025 to perform energy audits of consumption and carbon emissions in high-use facilities.

Business Case: Conducting energy audits on City facilities could identify energy saving opportunities resulting in reduced operating expenses and carbon emissions. Facilities would be prioritized based on current energy consumption.

The five (5) City facilities with the highest energy usage are projected to incur approximately \$1.5M in utility (electricity and natural gas) costs in 2024. A 5% reduction realized through efficiencies would result in roughly \$70,000 in annual savings.

The project aligns with the City's Strategic Priority of environmental sustainability.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	31-Jan-25	28-Feb-25	1-Apr-25	15-Apr-25	31-Aug-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reduced energy consumption and operating expense. Assuming a 5% reduction to the City's core facilities (Gale Centre, Macbain Centre, Wayne Thomson Building, Museums, and the Service Centre) yeilds an estimated annualized savings in hydro and natural gas of approximately \$70,000 to \$80,000.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 90,000	\$ 90,000
Project Name: Building Energy Audits	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$90,000 in 2025 to perform energy audits of consumption and carbon emissions in high-use facilities.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	90,000				
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	90,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(90,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(90,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs		(70,000)	(72,100)	(74,263)	
TOTAL OPERATING IMPACTS	-	-	(70,000)	(72,100)	(74,263)



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 175,000
Department: Facilities	Pre-2025 Approved: \$ 72,000
Project Name: Civic Square Enhancements	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 247,000
Project Type: Service Level Enhancement	Project Start Date: 11-Sep-24
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 15-May-25
	Project ID#: G76-23

Project Description: The Facilities & Operations department requires \$175,000 in 2025 to construct an archway for wedding nuptials and beautification of City Hall grounds.

Business Case: Clerical staff performed 433 wedding ceremonies in 2023, generating approximately \$130,000 in revenue (plus licensing fees). There number of ceremonies projected through 2024 is slightly higher which would generate more revenue as fees increased in January 2024 (from \$300 to \$350).

In September 2024, Council approved a plan to increase ceremony fees further, and install features at City Hall to create a more attractive outdoor wedding venue.

There is space near the Falls/Fountain to have an archway/trellis structure placed for the ceremony to be performed. In addition, beautifying the surrounding area would provide a more desirable backdrop for photos. These improvements, along with enhancements to site furniture and landscaping supports the proposed increase in licensing fees and provides an enhanced space for the community including neighbouring businesses and university.

2024 Budget request included provisions for a mobile archway. After further review of mobile systems, staff resources and design considerations, a permanent structure is recommended.

The project would begin in early 2025 and last approximately four (4) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	11-Sep-24	15-Feb-25	1-Mar-25	15-Mar-25	15-May-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 175,000	\$ 247,000
Project Name: Civic Square Enhancements	Pre-2025	Forecast
	\$ 72,000	\$ -

Project Description: The Facilities & Operations department requires \$175,000 in 2025 to construct an archway for wedding nuptials and beautification of City Hall grounds.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)		15,000			
Studies and Master Plans					
Information Technology					
Facilities and Land	72,000	160,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	72,000	175,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(72,000)				
OLG Reserve Fund		(175,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(72,000)	(175,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 445,000
Department: Facilities	Pre-2025 Approved: \$ 450,000
Project Name: Fire Department Boathouse (Chippawa)	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 895,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 30-Nov-26
	Project ID#: F68

Project Description: The Facilities & Operations department requires \$445,000 in 2025 to build a boathouse on the Welland River for Station 4 Marine Units.

Business Case: In 2018, the City acquired property from Ontario Power Generation along the Welland River to build a boathouse for the Marine Units at Station 4. The project was supported by Council to mitigate the risk of delayed emergency river access due to congestion at public launches along Sodom Road.

Council originally approved \$100,000, with an additional \$350,000 approved in 2021 due to new building standards, project delays due to covid and staff changes, and the review of regulatory requirements for waterway construction.

As a result of inflation and higher-than-expected construction costs, an additional \$445,000 is required to complete the project. With Council approval, the revised project budget would become \$895,000.

Construction would begin in January 2025 and would take approximately two (2) years.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	31-Mar-25	30-Apr-25	15-Jun-25	30-Nov-26

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 445,000	\$ 895,000
Project Name: Fire Department Boathouse (Chippawa)	Pre-2025	Forecast
	\$ 450,000	\$ -

Project Description: The Facilities & Operations department requires \$445,000 in 2025 to build a boathouse on the Welland River for Station 4 Marine Units.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	445,000	445,000	445,000

EXPENDITURES

Consulting (Design, Admin, PM)		20,000			
Studies and Master Plans					
Information Technology					
Facilities and Land	450,000	425,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	450,000	445,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(100,000)				
Development Charges					
Debentures	(350,000)				
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(450,000)	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	445,000	445,000	445,000	445,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 100,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Fairview Cemetery Administration Office Renovation	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 100,000
Project Type: Service Level Enhancement	Project Start Date: 15-Feb-25
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 1-Sep-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$100,000 in 2025 to renovate the Fairview Cemetery administration building.

Business Case: Fairview Cemetery, located at 4501 Stanley Avenue is one of the busiest cemetery operations in the Niagara Region. In 2016, a significant front office renovation led to increased sales and expanded services, including the addition of memorialization options to the fee schedule.

The existing reception space could be further modified to provide an expanded waiting area for families to discuss their emotional decisions and explore new memorialization options, such as plate engraving and memorial plaque design. By creating a safe and comfortable area, the facility would enhance the welcoming environment established by previous renovations, improve the service experience, and allow for more efficient operations.

Staff area within the existing reception space would be modified to improve circulation between front line and support staff offices while maximizing the use of existing space.

The project would begin in February and last approximately six (6) months.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	15-Feb-25	1-May-25	15-Jun-25	15-Jul-25	1-Sep-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) This renovated space will enhance the level of service provided to residents and has the potential to generate increased revenue. However, Staff are unable to precisely quantify the impact.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 100,000	\$ 100,000
Project Name: Fairview Cemetery Administration Office Renovation	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$100,000 in 2025 to renovate the Fairview Cemetery administration building.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	100,000	100,000	100,000
--	---	---	---------	---------	---------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		100,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	100,000	100,000	100,000	100,000
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 95,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Fairview Cemetery Soil Bunker	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 95,000
Project Type: Service Level Enhancement	Project Start Date: 1-Dec-24
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 15-Apr-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$95,000 in 2025 to construct a new soil bunker at Fairview Cemetery.

Business Case: Fairview Cemetery was established in 1883 and covers 78 acres, located at 4501 Stanley Avenue. The Cemetery will soon reach capacity and will need to expand burial areas into adjacent land.

The current Earth Compound area is unsightly for visitors, particularly families with adjacent plots. Previous efforts to mask the area (e.g., planting cedars) have not fully resolved complaints. In addition, the openness of the compound invites illegal dumping, leading to additional maintenance and cleanup costs.

The proposed solution involves the development of an enclosed compound by relocating earth compound to the southwestern corner of the cemetery. The area is already partially enclosed by the Fairview Mausoleum and a pad, reducing the fencing required. New fencing (security and privacy) would be required to enclose the compound, preventing unauthorized use and improving the visual appeal.

The new enclosed compound is a necessary investment for the long-term operation and beautification of the cemetery. The project balances the need for functional space with community concerns, while maintaining high standards for Fairview Cemetery.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Dec-24	15-Jan-25	1-Feb-25	15-Feb-25	15-Apr-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 95,000	\$ 95,000
Project Name: Fairview Cemetery Soil Bunker	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$95,000 in 2025 to construct a new soil bunker at Fairview Cemetery.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	95,000	95,000	95,000
--	---	---	--------	--------	--------

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		95,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	95,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	95,000	95,000	95,000	95,000
--	---	--------	--------	--------	--------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



RECREATION, CULTURE & OTHER PROGRAMS

This page has been intentionally left blank.

Index

RECREATION, CULTURE AND OTHER PROGRAMS

Recreation, Culture and Other Programs Financial Summary

Recreation, Culture and Other Programs - Priority List

MacBain Community Centre Refresh

Gale Centre Priority Repairs

Chippawa Arena Design

Kalar Sports Park Priority Capital Repairs

History Museum Priority Capital Repairs

Outdoor Pool Priority Capital Repairs

Oakes Park Priority Repairs

Mitchelson Pool Demolition

MF Ker Park Concrete Replacement

Niagara Falls Exchange Lighting Upgrade

Prince Charles Pool Enhancements

Deferred Projects

[Armoury Priority Capital Repairs](#)

This page has been intentionally left blank.



2025-2028 Capital Projects Budget
2025 MAYOR'S PROPOSED CAPITAL BUDGET
RECREATION, CULTURE AND OTHER PROGRAMS

EXPENDITURES	FORECAST				Total
	2025	2026	2027	2028	2025-2028
Consulting (Design, Admin, PM)	845,000	-	-	-	845,000
Studies and Master Plans	-	-	-	-	-
Information Technology	-	-	-	-	-
Facilities and Land	4,799,000	983,000	1,292,000	738,000	7,812,000
Vehicles and Equipment	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-
Fixtures and Furniture	51,492	-	-	-	51,492
Construction:					
Roads, Bridges and Culverts	-	-	-	-	-
Stormwater Management	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-
Contingency	10,508	-	-	-	10,508
Other	-	-	-	-	-
TOTAL EXPENDITURES	5,706,000	983,000	1,292,000	738,000	8,719,000

FUNDING SOURCES					
Transfer from Operating	(166,000)	-	-	-	(166,000)
Capital Levy	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-
Capital SPRs/Reserve Funds	(590,000)	-	-	-	(590,000)
OLG Reserve Fund	(4,237,000)	-	-	-	(4,237,000)
Development Charges*	-	-	-	-	-
Debentures	-	-	-	-	-
Canada Community Building Fund	(713,000)	-	-	-	(713,000)
Federal/Provincial Grants	-	-	-	-	-
External Contributions	-	-	-	-	-
Other	-	-	-	-	-
TOTAL FUNDING SOURCES	(5,706,000)	-	-	-	(5,706,000)

*Development Charges includes DC Debt

This page has been intentionally left blank.



Recreation and Culture Projects

2025 Capital Budget

Summary of Budget Requests Submitted

(in priority order)

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 MacBain 3 Year Refresh	HIGH	AM	RF72-24	\$ 3,475,000
2 Gale Priority Repairs	HIGH	AM	RF73-24	\$ 300,000
3 Chippawa Arena Design	HIGH	AM	NEW	\$ 825,000
4 Kalar Sports Park Priority Capital Repairs	HIGH	AM	NEW	\$ 17,000
5 History Museum Priority Capital Repairs	HIGH	AM	RF74-24	\$ 173,000
6 Outdoor Pool Priority Capital Repairs	HIGH	AM	RF76-24	\$ 300,000
7 Oakes Park Priority Repairs	HIGH	AM	NEW	\$ 70,000
8 Mitchelson Pool Demolition	HIGH	AM	NEW	\$ 100,000
9 M.F. Ker Park Concrete Replacement	HIGH	AM	NEW	\$ 34,000
10 Niagara Falls Exchange Lighting Upgrade	MEDIUM	SE	NEW	\$ 62,000
11 Prince Charles Pool Enhancements	MEDIUM	SE	NEW	\$ 350,000
				\$ 5,706,000

Deferred Projects

Project Name	Priority	Type	Project ID or "NEW"	2025 Budget Request (\$)
1 Armoury Priority Capital Repairs	MEDIUM	AM	NEW	\$ 198,000
				\$ 198,000

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 3,475,000
Department: Facilities	Pre-2025 Approved: \$ 208,000
Project Name: MacBain Community Centre Refresh	Forecast 2026+: \$ 290,000
Project Contact: Manager of Facilities	Total Project Cost: \$ 3,973,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-27
	Project ID#: RF72-24

Project Description: The Facilities & Operations department requires \$3,475,000 in 2025 to make repairs and replacements at MacBain Community Centre.

Business Case: The MacBain Community Centre, located at 7150 Montrose Road, is 20 years old and requires lifecycle replacement of major components including heating, ventilation and air condition systems, asphalt paving, pool systems, elevator components, and more.

The proposed refresh project includes Capital repairs and replacements identified in the 2023 Building Condition Assessment. By consolidating these projects, it would promote increased economies of scale by grouping the procurement of similar systems (i.e., multiple air handlers purchased together, completing asphalt paving over one (1) season rather than phasing over multiple years). Construction would begin in January 2025 and take approximately three (3) years to complete.

Necessary life-cycle replacements include:

- Parking lot resurfacing
- HVAC
- Aquatic air exchange
- Pool components
- Lobby Modifications
- Exterior Soffit
- Locker Replacement
- Exterior Light Standards
- Elevator Safety Code Upgrades
- Exterior Caulking
- LED Lighting

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	15-Feb-25	1-Mar-25	15-Mar-25	31-Dec-27

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 3,475,000	\$ 3,973,000
Project Name: MacBain Community Centre Refresh	Pre-2025	Forecast
	\$ 208,000	\$ 290,000

Project Description: The Facilities & Operations department requires \$3,475,000 in 2025 to make repairs and replacements at MacBain Community Centre.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	208,000	3,475,000			290,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	208,000	3,475,000	-	-	290,000

FUNDING SOURCES

Transfer from Operating	(208,000)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(2,762,000)			
Development Charges					
Debentures					
Canada Community-Building Fund		(713,000)			
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(208,000)	(3,475,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	290,000
--	---	---	---	---	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 300,000
Department: Facilities	Pre-2025 Approved: \$ 206,000
Project Name: Gale Centre Priority Capital Repairs	Forecast 2026+: \$ 1,261,200
Project Contact: Manager of Facilities	Total Project Cost: \$ 1,767,200
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Oct-25
	Project ID#: RF73-24

Project Description: The Facilities & Operations department requires \$300,000 in 2025 to perform capital repairs/upgrades to Gale Centre Arena.

Business Case: The Gale Centre arena is located at 5152 Thorold Stone Road and is nearly 15 years old. There are two (2) aged components requiring repair/replacement based on the 2023 Building Condition Assessment and current site conditions, including:

1) Flooring replacement
The Gale Centre Memorial Room is heavily utilized for public events, staff meetings and many other events. The floor panel joints are worn to the point of becoming loose, posing a tripping hazard.

2) Modify existing boiler manifold and replace two (2) hot water boilers.
The existing piping configuration has led to inefficient boiler operation, causing heat exchanger failure. The piping configuration could be re-worked to prevent this condition. In addition, the two (2) existing boilers would need to be replaced. Replacing the aging boilers with high-efficient models would achieve cost savings through lower energy usage.

There are limited operational impacts expected during construction which would be managed by staff. The project would begin in February 2025 and take approximately seven (7) months to complete.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	28-Feb-25	31-Mar-25	30-Apr-25	15-Jun-25	31-Oct-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Reduced gas consumption.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 300,000	\$ 1,767,200
Project Name: Gale Centre Priority Capital Repairs	Pre-2025	Forecast
	\$ 206,000	\$ 1,261,200

Project Description: The Facilities & Operations department requires \$300,000 in 2025 to perform capital repairs/upgrades to Gale Centre Arena.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	172,500	913,200

EXPENDITURES

Consulting (Design, Admin, PM) Studies and Master Plans	7,500				
Information Technology					
Facilities and Land	198,500	300,000	172,500	740,700	348,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	206,000	300,000	172,500	740,700	348,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(300,000)			
OLG Reserve Fund	(206,000)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(206,000)	(300,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	172,500	913,200	1,261,200
--	---	---	---------	---------	-----------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 825,000
Department: Facilities	Pre-2025 Approved: \$ 120,000
Project Name: Chippawa/Willoughby Community Centre Design	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 945,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Mar-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: RF59-20

Project Description: The Facilities & Operations department requires \$825,000 in 2025 to complete detailed design work for the renewal of the Chippawa/Willoughby Arena.

Business Case: The Chippawa/Willoughby Arena is located at 9000 Sodom Road and is over 50 years old. Many building components, including the arena pad, underfloor refrigeration and boards are end of life and there is a need to revitalize the aging infrastructure and establish a long-term strategy for this facility.

A feasibility and needs assessment study is currently underway to determine current and future community needs and recommend solutions for the Chippawa/Willoughby Arena site. Through community engagement, existing condition assessments, master plans, and site assessments, the consultant will evaluate needs related to community, recreation and library programming, accessibility and facility infrastructure.

This project includes provisions for geotechnical services, architectural, civil, structural, mechanical and electrical design for the proposed facility based on the recommendations of the study and Council's direction.

The City intends to apply for grant funding under the Community Sport and Recreation Infrastructure Fund (CS&RIF), which, if successful, could fund up to 50% of the capital budget request to a maximum of \$10M. In addition, the City intends to partner with the City of Niagara Falls Library on the construction of the new facility. Future construction costs will be budgeted in a subsequent year and the City intends to cost share some of this project with the Library.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Mar-25	31-Mar-25	15-May-25	31-May-25	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 825,000	\$ 945,000
Project Name: Chippawa/Willoughby Community Centre Design	Pre-2025	Forecast
	\$ 120,000	\$ -

Project Description: The Facilities & Operations department requires \$825,000 in 2025 to complete detailed design work for the renewal of the Chippawa/Willoughby Arena.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)	120,000	825,000			
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	120,000	825,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(120,000)	(825,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(120,000)	(825,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 17,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Kalar Sports Park Priority Capital Repairs	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 17,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-May-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$17,000 in 2025 to replace a damaged HVAC system at the Kalar Sports Park building.

Business Case: Kalar Sports Park, located at 6775 Kalar Road, has a mix-use building with washroom and public meeting facilities. The ductless split air conditioning system has reached the end of its useful life. It also sustained physical damage during tornado/extreme wind event on September 9, 2024 and requires replacement.

The replacement would begin in early 2025 and be completed by June.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	1-Mar-25	1-Apr-25	15-Apr-25	1-May-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 17,000	\$ 17,000
Project Name: Kalar Sports Park Priority Capital Repairs	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$17,000 in 2025 to replace a damaged HVAC system at the Kalar Sports Park building.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		17,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	17,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(17,000)			
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(17,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 173,000
Department: Facilities	Pre-2025 Approved: \$ 61,500
Project Name: History Museum Priority Capital Repairs	Forecast 2026+: \$ 687,800
Project Contact: Manager of Facilities	Total Project Cost: \$ 922,300
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Dec-24
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 31-Dec-25
	Project ID#: RF74-24

Project Description: The Facilities & Operations department requires \$173,000 in 2025 to refinish the floor and rebuild the chimney at the Niagara Falls History Museum.

Business Case: The Niagara Falls History Museum building, located at 5810 Ferry Street, was built in the late 1800's with an addition made in 2011. The existing masonry chimney's require rebuilding due to deteriorated mortar and masonry. Netting has been installed to prevent spalled material from falling. Access constraints and heritage restoration techniques contribute to increased repair costs. Phased masonry restoration of original building would commence in early 2025 and last one (1) year.

In addition, refinishing the wood theatre floor and polished concrete floor in exhibit hall is necessary due to their deteriorating state and eventual risk to safety. Operational impacts are expected to be minimal and managed by staff.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Dec-24	15-Jan-25	1-Feb-25	15-Feb-25	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 173,000	\$ 922,300
Project Name: History Museum Priority Capital Repairs	Pre-2025	Forecast
	\$ 61,500	\$ 687,800

Project Description: The Facilities & Operations department requires \$173,000 in 2025 to refinish the floor and rebuild the chimney at the Niagara Falls History Museum.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	210,500	587,800

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	61,500	173,000	210,500	377,300	100,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	61,500	173,000	210,500	377,300	100,000

FUNDING SOURCES					
Transfer from Operating	(27,750)				
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds		(173,000)			
OLG Reserve Fund	(33,750)				
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(61,500)	(173,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	210,500	587,800	687,800
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Outdoor Pool Priority Capital Repairs

Project Contact: Manager of Facilities
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 300,000
Pre-2025 Approved:	\$ 100,000
Forecast 2026+:	\$ 716,000
Total Project Cost:	\$ 1,116,000
Project Start Date:	1-Feb-25
Estimated End Date:	30-Jun-25
Project ID#:	RF76-24

Project Description: The Facilities & Operations department requires \$300,000 in 2025 to repair parts of two (2) City pools posing immediate health and safety risks.

Business Case: The 2023 Building Condition Assessment identified priority capital repairs necessary to maintain the City's aging outdoor pools. In 2025, necessary repairs include:

- 1) FH Leslie Roof Replacement.
Existing flat roof system on the pool building is at end of its useful life. Multiple roof repairs have been made to limit water intrusion; however, the current built-up roof membrane has failed in several locations and localized repairs are no longer effective.
- 2) Asphalt paving at Prince Charles and Niagara Falls Lions Pool.
Significant cracking and potholes pose a trip hazard and risk the safety of pool users.
- 3) Metal door replacement at NF Lions Pool.
The lower portion of hollow metal doors have extensive corrosion and require replacement to address health and safety concerns.

The repairs would begin in February 2025 and be completed before the pools open in June.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Feb-25	1-Mar-25	1-Apr-25	15-Apr-25	30-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) N/A



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 300,000	\$ 1,116,000
Project Name: Outdoor Pool Priority Capital Repairs	Pre-2025	Forecast
	\$ 100,000	\$ 716,000

Project Description: The Facilities & Operations department requires \$300,000 in 2025 to repair parts of two (2) City pools posing immediate health and safety risks.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	580,000	716,000

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	100,000	300,000	580,000	136,000	
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	100,000	300,000	580,000	136,000	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund	(100,000)	(300,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	(100,000)	(300,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	580,000	716,000	716,000
--	---	---	---------	---------	---------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities
Department: Facilities
Project Name: Oakes Park Priority Capital Repairs

Project Contact: Manager of Facilities
Project Type: State of Good Repair (Asset Management)
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)

2025 Budget Request:	\$ 70,000
Pre-2025 Approved:	\$ -
Forecast 2026+:	\$ 58,000
Total Project Cost:	\$ 128,000
Project Start Date:	1-Jan-25
Estimated End Date:	1-May-25
Project ID#:	NEW

Project Description: The Facilities & Operations department requires \$70,000 in 2025 to replace waterproofing sealant on the grandstands at Oakes Park.

Business Case: Oakes Park, located at 5700 Morrison Street, features a formal baseball diamond and grandstands with changerooms and washroom facilities below the structure. The existing expansion joints are constructed with caulking and have failed in several locations, resulting in water leaking into the rooms below the grandstands causing damage and promoting mold growth.

Existing caulking joints will be replaced with a replacement with a commercial expansion joint system for extended life span and watertight seal. The replacement would begin in early 2025 and be completed by June.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	1-Mar-25	1-Apr-25	15-Apr-25	1-May-25

Growth Related: No **In-DC Background Study?** **Year** **% DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 70,000	\$ 128,000
Project Name: Oakes Park Priority Capital Repairs	Pre-2025	Forecast
	\$ -	\$ 58,000

Project Description: The Facilities & Operations department requires \$70,000 in 2025 to replace waterproofing sealant on the grandstands at Oakes Park.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	20,000	58,000

EXPENDITURES					
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		70,000	20,000	38,000	
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	70,000	20,000	38,000	-

FUNDING SOURCES					
Transfer from Operating		(70,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(70,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	20,000	58,000	58,000
--	---	---	--------	--------	--------

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 100,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Mitchelson Pool Demolition	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 100,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-May-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$100,000 in 2025 to demolish the outdoor pool and building at EE Mitchelson Park.

Business Case: The Mitchelson pool and building are beyond their useful life and would require significant capital replacement to restore to a safe and functional state. In October 2024, Council supported the official pool closure and community engagement to determine future park facilities/amenities at EE Mitchelson Park.

Project scope includes demolition of pool structure, concrete deck, fencing, building, foundations, re-work of existing water and hydro services which supply adjacent splash pad amenities, backfill and sod restoration.

Demolition would begin in January 2025 and be completed in the Spring.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	1-Jan-25	1-Mar-25	1-Apr-25	1-Apr-25	1-May-25

Growth Related: No **In-DC Background Study?** **Year** **%-DC**

External Funding: No **Is The Funding Confirmed?** **Funding Source**

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: Minimal Operating Cost savings in Water utilities.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 100,000	\$ 100,000
Project Name: Mitchelson Pool Demolition	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$100,000 in 2025 to demolish the outdoor pool and building at EE Mitchelson Park.

	Forecasted Future Expenditures				
Pre-2025	2025	2026	2027	2028	

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land	100,000				
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	100,000	-	-	-

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds	(100,000)				
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(100,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs	1,600				
TOTAL OPERATING IMPACTS	-	1,600	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 34,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: M. F. Ker Park Concrete Replacement	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 34,000
Project Type: State of Good Repair (Asset Management)	Project Start Date: 1-Jan-25
Project Priority/Need: High (Urgent/High Risk/Shovel Ready)	Estimated End Date: 1-May-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$34,000 in 2025 to replace the concrete walkway around the park building at M.F. Ker Park.

Business Case: The park building at M.F. Ker Park, located at 3420 Sinnicks Avenue, features an existing concrete walkway which has deteriorated and rests too low compared to the building entrances. In addition, water has begun to pool in the concrete resulting in accessibility and safety risks.

Previous attempts to raise existing concrete panels have resulted in limited improvement. Construction costs include new concrete elevation to match elevation of floor slab to eliminate step into washrooms and improve accessibility with positive drainage away from building.

The 1,400 square foot concrete replacement project would begin in January 2025 and be completed by June. This improvement is necessary as pickleball facilities are scheduled to open in 2025 and users would require accessible washroom access.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	1-Mar-25	1-Apr-25	15-Apr-25	1-May-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 34,000	\$ 34,000
Project Name: M. F. Ker Park Concrete Replacement	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$34,000 in 2025 to replace the concrete walkway around the park building at M.F. Ker Park.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
	Pre-2025	2025	2026	2027	2028
Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		34,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	34,000	-	-	-

FUNDING SOURCES					
	Pre-2025	2025	2026	2027	2028
Transfer from Operating		(34,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(34,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
	Pre-2025	2025	2026	2027	2028
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 62,000
Department: Culture	Pre-2025 Approved: \$ -
Project Name: Niagara Falls Exchange Lighting Upgrade	Forecast 2026+: \$ -
Project Contact: Clark Bernat	Total Project Cost: \$ 62,000
Project Type: Service Level Enhancement	Project Start Date: 3-Mar-25
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 30-Jun-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$62,000 in 2025 to install upgraded lighting at the Niagara Falls Exchange.

Business Case: The current lighting setup at the Niagara Falls Exchange (5810 Ferry Street) often does not meet the needs of staged and musical events. Staffing resources are required to set up and manage rental lighting equipment to accommodate musical performances and other events. The City spent approximately \$8,000 on lighting related equipment in 2024.

Installing upgraded lighting would result in staffing cost and time savings while increasing service levels (improving both the quality of performances and attractiveness of the space).

Furthermore, improved lighting could better position The Exchange to take on a larger role within the City's Music Strategy. The facility has capacity to take on more events and permanent light improvements could result in more bookings at a lower cost to user groups. As a result, rental revenues would increase relatively quickly for this type of rental usage as it would also mean longer rentals (weeklong theatre productions for example) and more consistent offerings for the community.

Design work would begin in March 2025 and have lighting in place for events beginning in July.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	3-Mar-25	1-Apr-25	1-May-25	1-Jun-25	30-Jun-25

Growth Related: Yes In DC Background Study? No Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Please attach supporting documentation

Explanation of Impact on Operating Budget: Staff expects to see a reduction the cost of rental equipment with the implementation of this upgrade.
(Financials on Page 2)



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Culture	\$ 62,000	\$ 62,000
Project Name: Niagara Falls Exchange Lighting Upgrade	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$62,000 in 2025 to install upgraded lighting at the Niagara Falls Exchange.

	Forecasted Future Expenditures			
Pre-2025	2025	2026	2027	2028

OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land					
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture		51,492			
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency		10,508			
Other					
TOTAL EXPENDITURES	-	62,000	-	-	-

FUNDING SOURCES

Transfer from Operating		(62,000)			
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(62,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs		(8,000)	(8,000)	(8,000)	(8,000)
TOTAL OPERATING IMPACTS	-	(8,000)	(8,000)	(8,000)	(8,000)



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 350,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Prince Charles Pool Enhancements	Forecast 2026+: \$ -
Project Contact: Manager of Facilities	Total Project Cost: \$ 350,000
Project Type: Service Level Enhancement	Project Start Date: 1-Jan-25
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 1-Jun-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$350,000 in 2025 to make enhancements surrounding Prince Charles Park Pool to improve user experience.

Business Case: Prince Charles Park Pool is located at 6360 Arad Street. Facility enhancements surrounding the pool include expanded landscaped area within new fenced pool enclosure with concrete deck replacement, astroturf, seating areas, and shade provisions for users.

Constructions would begin in January 2025 and be completed before the pool opens for operation in June. Requested amount includes \$20,000 in design costs.

	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
Estimated Project Timeline (DD-MMM-YY):	1-Jan-25	15-Feb-25	15-Mar-25	1-Apr-25	1-Jun-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2) Not applicable



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 350,000	\$ 350,000
Project Name: Prince Charles Pool Enhancements	Pre-2025	Forecast
	\$ -	\$ -

Project Description: The Facilities & Operations department requires \$350,000 in 2025 to make enhancements surrounding Prince Charles Park Pool to improve user experience.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	-	-	-

EXPENDITURES					
Consulting (Design, Admin, PM)		20,000			
Studies and Master Plans					
Information Technology					
Facilities and Land		330,000			
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	350,000	-	-	-

FUNDING SOURCES					
Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund		(350,000)			
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	(350,000)	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	-	-	-	-
--	---	---	---	---	---

ANNUAL OPERATING IMPACTS					
Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-



DEFERRED PROJECTS

This page has been intentionally left blank.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Budget Request: \$ 198,000
Department: Facilities	Pre-2025 Approved: \$ -
Project Name: Armoury Priority Capital Repairs	Forecast 2026+: \$ 298,800
Project Contact: Manager of Facilities	Total Project Cost: \$ 496,800
Project Type: State of Good Repair (Asset Management)	Project Start Date: 28-Feb-25
Project Priority/Need: Medium (Medium Risk/Planning Req'd)	Estimated End Date: 31-Dec-25
	Project ID#: NEW

Project Description: The Facilities & Operations department requires \$198,000 in 2025 to make necessary repairs to the Niagara Falls Armoury Heritage Building.

Business Case: The Niagara Falls Armoury Building, located at 5049 Victoria Avenue, is a City-owned Federal Heritage Building leased to the Niagara Military Museum. Necessary repairs were identified in 2023 Building Condition Assessment and were deferred during the 2024 Capital Budget process.

Identified repairs/upgrades include asphalt paving, Concrete curbs, exterior concrete stairs & railing, localized concrete repairs, wood framed windows & security bars, electrical vault.

The project would begin in early 2025 and anticipate lasting one (1) year.

Estimated Project Timeline (DD-MMM-YY):	Design/Planning	Planned Procurement Date	Contract Award or Order	Construction Start	Construction End or Delivery
	28-Feb-25	31-Mar-25	30-Apr-25	15-May-25	31-Dec-25

Growth Related: No In-DC Background Study? Year % DC

External Funding: No Is The Funding Confirmed? Funding Source

Support For Request: Budgetary Estimate Please attach supporting documentation

Explanation of Impact on Operating Budget: (Financials on Page 2)
Not applicable.



Capital Budget Worksheet 2025

Requesting Division: Recreation, Culture and Facilities	2025 Request	Total Cost
Department: Facilities	\$ 198,000	\$ 496,800
Project Name: Armoury Priority Capital Repairs	Pre-2025	Forecast
	\$ -	\$ 298,800

Project Description: The Facilities & Operations department requires \$198,000 in 2025 to make necessary repairs to the Niagara Falls Armoury Heritage Building.

	Forecasted Future Expenditures				
	Pre-2025	2025	2026	2027	2028
OPENING BALANCE (Surplus)/Deficit	-	-	198,000	427,000	456,800

EXPENDITURES

Consulting (Design, Admin, PM)					
Studies and Master Plans					
Information Technology					
Facilities and Land		198,000	229,000	29,800	40,000
Vehicles and Equipment					
Parks/Trails/Cemeteries					
Fixtures and Furniture					
Roads, Bridges and Culverts					
Stormwater Management					
Water and Wastewater Systems					
Contingency					
Other					
TOTAL EXPENDITURES	-	198,000	229,000	29,800	40,000

FUNDING SOURCES

Transfer from Operating					
Capital Levy (Asset Management)					
Transfer from Water/Sewer					
Capital SPRs/Reserve Funds					
OLG Reserve Fund					
Development Charges					
Debentures					
Canada Community-Building Fund					
Federal/Provincial Grants					
External Contributions					
Other Revenue					
TOTAL FUNDING SOURCES	-	-	-	-	-

CLOSING BALANCE (Surplus)/Deficit	-	198,000	427,000	456,800	496,800
--	---	---------	---------	---------	---------

ANNUAL OPERATING IMPACTS

Estimated Labour Costs					
Estimated Debt Servicing Costs					
Operating Costs					
TOTAL OPERATING IMPACTS	-	-	-	-	-