



2023-2026 Capital Projects Budget
CONSOLIDATED 2023 RECOMMENDED, PRE-APPROVED,
CONTINGENT ON GRANT APPROVAL AND LIBRARY

As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	2,164,100	6,431,497	917,500	537,500	-	7,886,497
Facilities and Land	16,471,131	3,256,664	281,000	111,000	111,000	3,759,664
Vehicles and Equipment	2,562,789	10,013,773	1,094,800	1,194,800	1,044,800	13,348,173
Parks/Trails/Cemeteries	45,000	566,090	50,000	-	-	616,090
Fixtures and Furniture	535,000	886,000	170,000	170,000	170,000	1,396,000
Construction:						
Roads, Bridges and Culverts	595,750	17,321,811	5,453,312	1,700,000	450,000	24,925,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	27,500	2,202,496	335,800	303,800	-	2,842,096
Other	1,410,000	3,332,002	-	-	-	3,332,002
TOTAL EXPENDITURES	32,975,520	61,516,514	16,735,676	8,770,600	3,775,800	90,798,590

FUNDING SOURCES

Transfer from Operating	(832,800)	(3,459,244)	-	-	-	(3,459,244)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,605,000)	-	-	-	(12,605,000)
Capital SPRs/Reserve Funds	(2,813,500)	(7,062,752)	-	-	-	(7,062,752)
OLG Reserve Fund	(803,200)	(6,315,520)	-	-	-	(6,315,520)
Development Charges	(500,000)	(2,128,646)	-	-	-	(2,128,646)
Debentures	(12,200,000)	(14,726,617)	-	-	-	(14,726,617)
Canada Community Benefit Fund	(3,485,000)	(4,775,000)	-	-	-	(4,775,000)
Federal/Provincial Grants	(3,430,400)	(7,698,226)	-	-	-	(7,698,226)
External Contributions	(2,904,955)	(1,495,650)	-	-	-	(1,495,650)
Other	(600,000)	(500,000)	-	-	-	(500,000)
TOTAL FUNDING SOURCES	(32,975,520)	(61,516,514)	-	-	-	(61,516,514)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
CONSOLIDATED 2023 RECOMMENDED, PRE-APPROVED AND
CONTINGENT ON GRANT APPROVAL

As Approved November 22, 2022

<u>EXPENDITURES</u>	<u>Pre-2023</u>	<u>2023</u>	<u>FORECAST</u>			<u>Total</u>
			<u>2024</u>	<u>2025</u>	<u>2026</u>	
Consulting (Design, Admin, PM)	2,164,100	6,431,497	917,500	537,500	-	7,886,497
Facilities and Land	16,471,131	3,256,664	281,000	111,000	111,000	3,759,664
Vehicles and Equipment	2,562,789	9,922,740	1,094,800	1,194,800	1,044,800	13,257,140
Parks/Trails/Cemeteries	45,000	566,090	50,000	-	-	616,090
Fixtures and Furniture	535,000	886,000	170,000	170,000	170,000	1,396,000
Construction:						
Roads, Bridges and Culverts	595,750	17,321,811	5,453,312	1,700,000	450,000	24,925,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	27,500	2,202,496	335,800	303,800	-	2,842,096
Other	1,410,000	3,332,002	-	-	-	3,332,002
TOTAL EXPENDITURES	32,975,520	61,425,481	16,735,676	8,770,600	3,775,800	90,707,557

FUNDING SOURCES

Transfer from Operating	(832,800)	(3,450,141)	-	-	-	(3,450,141)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,605,000)	-	-	-	(12,605,000)
Capital SPRs/Reserve Funds	(2,813,500)	(7,062,752)	-	-	-	(7,062,752)
OLG Reserve Fund	(803,200)	(6,315,520)	-	-	-	(6,315,520)
Development Charges	(500,000)	(2,046,716)	-	-	-	(2,046,716)
Debentures	(12,200,000)	(14,726,617)	-	-	-	(14,726,617)
Canada Community Benefit Fund	(3,485,000)	(4,775,000)	-	-	-	(4,775,000)
Federal/Provincial Grants	(3,430,400)	(7,698,226)	-	-	-	(7,698,226)
External Contributions	(2,904,955)	(1,495,650)	-	-	-	(1,495,650)
Other	(600,000)	(500,000)	-	-	-	(500,000)
TOTAL FUNDING SOURCES	(32,975,520)	(61,425,481)	-	-	-	(61,425,481)

**A Portion of total Debentures to be recovered from Development Charges*



2023-2026 Capital Projects Budget
2023 PRE-APPROVED PROJECT
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	-	75,000	-	-	-	75,000
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	-	75,000	-	-	-	75,000

FUNDING SOURCES

Transfer from Operating	-	-	-	-	-	-
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(75,000)	-	-	-	(75,000)
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	-	(75,000)	-	-	-	(75,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
PROJECT CONTINGENT ON GRANT FUNDING APPROVAL
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	15,250,000	450,000	-	-	-	450,000
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	15,250,000	450,000	-	-	-	450,000

<u>FUNDING SOURCES</u>						
Transfer from Operating	(150,000)	-	-	-	-	-
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(400,000)	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-
Debentures	(11,700,000)	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	(3,000,000)	(450,000)	-	-	-	(450,000)
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(15,250,000)	(450,000)	-	-	-	(450,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
ALL SERVICES - 2023 RECOMMENDED
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	2,164,100	6,356,497	917,500	537,500	-	7,811,497
Facilities and Land	1,221,131	2,806,664	281,000	111,000	111,000	3,309,664
Vehicles and Equipment	2,562,789	9,922,740	1,094,800	1,194,800	1,044,800	13,257,140
Parks/Trails/Cemeteries	45,000	566,090	50,000	-	-	616,090
Fixtures and Furniture	535,000	886,000	170,000	170,000	170,000	1,396,000
<i>Construction:</i>						
Roads, Bridges and Culverts	595,750	17,321,811	5,453,312	1,700,000	450,000	24,925,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	27,500	2,202,496	335,800	303,800	-	2,842,096
Other	1,410,000	3,332,002	-	-	-	3,332,002
TOTAL EXPENDITURES	17,725,520	60,900,481	16,735,676	8,770,600	3,775,800	90,182,557

FUNDING SOURCES

Transfer from Operating	(682,800)	(3,450,141)	-	-	-	(3,450,141)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,605,000)	-	-	-	(12,605,000)
Capital SPRs/Reserve Funds	(2,413,500)	(6,987,752)	-	-	-	(6,987,752)
OLG Reserve Fund	(803,200)	(6,315,520)	-	-	-	(6,315,520)
Development Charges	(500,000)	(2,046,716)	-	-	-	(2,046,716)
Debentures	(500,000)	(14,726,617)	-	-	-	(14,726,617)
Canada Community Benefit Fund	(3,485,000)	(4,775,000)	-	-	-	(4,775,000)
Federal/Provincial Grants	(430,400)	(7,248,226)	-	-	-	(7,248,226)
External Contributions	(2,904,955)	(1,495,650)	-	-	-	(1,495,650)
Other	(600,000)	(500,000)	-	-	-	(500,000)
TOTAL FUNDING SOURCES	(17,725,520)	(60,900,481)	-	-	-	(60,900,481)

*A Portion of total Debentures to be recovered from Development Charges



**2023-2026 Capital Projects Budget
BUILDING AND PLANNING**
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	550,000	1,082,161	-	-	-	1,082,161
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	800,000	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	150,000	-	-	-	-	-
TOTAL EXPENDITURES	1,500,000	1,082,161	-	-	-	1,082,161

<u>FUNDING SOURCES</u>						
Transfer from Operating	-	(79,000)	-	-	-	(79,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(25,000)	-	-	-	(25,000)
OLG Reserve Fund	-	(167,161)	-	-	-	(167,161)
Development Charges	(500,000)	(811,000)	-	-	-	(811,000)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	(1,000,000)	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(1,500,000)	(1,082,161)	-	-	-	(1,082,161)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget FIRE

As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	160,000	1,516,800	319,800	319,800	319,800	2,476,200
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	160,000	1,516,800	319,800	319,800	319,800	2,476,200

FUNDING SOURCES

Transfer from Operating	-	(541,800)	-	-	-	(541,800)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-	-
OLG Reserve Fund	(160,000)	(75,000)	-	-	-	(75,000)
Development Charges	-	-	-	-	-	-
Debentures	-	(900,000)	-	-	-	(900,000)
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(160,000)	(1,516,800)	-	-	-	(1,516,800)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
GENERAL GOVERNMENT
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total
			2024	2025	2026	
Consulting (Design, Admin, PM)	-	175,000	-	-	-	175,000
Facilities and Land	-	500,000	-	-	-	500,000
Vehicles and Equipment	974,720	1,249,720	275,000	275,000	275,000	2,074,720
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	130,000	130,000	130,000	130,000	520,000
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	974,720	2,054,720	405,000	405,000	405,000	3,269,720

FUNDING SOURCES

Transfer from Operating	-	(392,100)	-	-	-	(392,100)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	(10,315)	-	-	-	(10,315)
Capital SPRs/Reserve Funds	-	(374,325)	-	-	-	(374,325)
OLG Reserve Fund	(200,000)	(500,000)	-	-	-	(500,000)
Development Charges	-	(3,260)	-	-	-	(3,260)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	(430,400)	(430,400)	-	-	-	(430,400)
External Contributions	(344,320)	(344,320)	-	-	-	(344,320)
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(974,720)	(2,054,720)	-	-	-	(2,054,720)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
INFORMATION SYSTEMS
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	-	105,000	-	-	-	105,000
Facilities and Land	-	381,000	11,000	11,000	11,000	414,000
Vehicles and Equipment	69,500	3,040,000	500,000	500,000	450,000	4,490,000
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	40,000	40,000	40,000	40,000	160,000
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	341,000	-	-	-	341,000
TOTAL EXPENDITURES	69,500	3,907,000	551,000	551,000	501,000	5,510,000

FUNDING SOURCES

Transfer from Operating	-	(695,441)	-	-	-	(695,441)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(163,200)	-	-	-	(163,200)
OLG Reserve Fund	(69,500)	(3,048,359)	-	-	-	(3,048,359)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(69,500)	(3,907,000)	-	-	-	(3,907,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
LIBRARY SERVICES
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	91,033	-	-	-	91,033
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	-	91,033	-	-	-	91,033

FUNDING SOURCES

Transfer from Operating	-	(9,103)	-	-	-	(9,103)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-	-
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	(81,930)	-	-	-	(81,930)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	-	(91,033)	-	-	-	(91,033)

**A Portion of total Debentures to be recovered from Development Charges*



2023-2026 Capital Projects Budget
MUNICIPAL WORKS - ENGINEERING
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	1,524,100	4,054,336	460,000	80,000	-	4,594,336
Facilities and Land	50,000	240,254	-	-	-	240,254
Vehicles and Equipment	-	50,000	-	-	-	50,000
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	595,750	16,571,811	5,003,312	1,250,000	-	22,825,123
Stormwater Management	-	3,334,571	1,213,605	650,000	-	5,198,176
Water and Wastewater Systems	9,164,250	14,171,610	7,219,659	4,103,500	2,000,000	27,494,769
Contingency	-	1,892,586	238,300	206,300	-	2,337,186
Other	1,260,000	2,850,002	-	-	-	2,850,002
TOTAL EXPENDITURES	12,594,100	43,165,170	14,134,876	6,289,800	2,000,000	65,589,846

FUNDING SOURCES

Transfer from Operating	(532,800)	(654,400)	-	-	-	(654,400)
Capital Levy (Asset Management)	-	(749,859)	-	-	-	(749,859)
Transfer from Water/Sewer	(5,405,665)	(12,539,685)	-	-	-	(12,539,685)
Capital SPRs/Reserve Funds	(1,950,000)	(1,714,997)	-	-	-	(1,714,997)
OLG Reserve Fund	(195,000)	(620,000)	-	-	-	(620,000)
Development Charges	-	(1,160,456)	-	-	-	(1,160,456)
Debentures	-	(13,626,617)	-	-	-	(13,626,617)
Canada Community Benefit Fund	(2,950,000)	(4,130,000)	-	-	-	(4,130,000)
Federal/Provincial Grants	-	(6,817,826)	-	-	-	(6,817,826)
External Contributions	(1,560,635)	(1,151,330)	-	-	-	(1,151,330)
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(12,594,100)	(43,165,170)	-	-	-	(43,165,170)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget MUNICIPAL WORKS - FLEET

As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	3,916,220	-	-	-	3,916,220
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	-	3,916,220	-	-	-	3,916,220

FUNDING SOURCES

Transfer from Operating	-	(15,400)	-	-	-	(15,400)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	(55,000)	-	-	-	(55,000)
Capital SPRs/Reserve Funds	-	(3,845,820)	-	-	-	(3,845,820)
OLG Reserve Fund	-	-	-	-	-	-
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	-	(3,916,220)	-	-	-	(3,916,220)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget MUNICIPAL WORKS - PARKING

As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	-	-	-	-	-	-
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	150,000	-	100,000	-	250,000
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	-	150,000	-	100,000	-	250,000

FUNDING SOURCES

Transfer from Operating	-	(100,000)	-	-	-	(100,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	-	-	-	-	-
OLG Reserve Fund	-	(50,000)	-	-	-	(50,000)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	-	(150,000)	-	-	-	(150,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget MUNICIPAL WORKS - PARKS

As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	50,000	255,000	-	-	-	255,000
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	45,000	510,000	50,000	-	-	560,000
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	95,000	765,000	50,000	-	-	815,000

FUNDING SOURCES

Transfer from Operating	(75,000)	(83,000)	-	-	-	(83,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(20,000)	(100,000)	-	-	-	(100,000)
OLG Reserve Fund	-	(510,000)	-	-	-	(510,000)
Development Charges	-	(72,000)	-	-	-	(72,000)
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(95,000)	(765,000)	-	-	-	(765,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
MUNICIPAL WORKS - TRANSPORTATION
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	-	220,000	-	-	-	220,000
Facilities and Land	-	-	-	-	-	-
Vehicles and Equipment	-	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	-	-	-	-	-	-
Construction:						
Roads, Bridges and Culverts	-	750,000	450,000	450,000	450,000	2,100,000
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	-	970,000	450,000	450,000	450,000	2,320,000

FUNDING SOURCES

Transfer from Operating	-	(120,000)	-	-	-	(120,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	-	(240,000)	-	-	-	(240,000)
OLG Reserve Fund	-	(610,000)	-	-	-	(610,000)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	-	(970,000)	-	-	-	(970,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget CEMETERIES

As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	2023	FORECAST			Total 2023-2026
			2024	2025	2026	
Consulting (Design, Admin, PM)	10,000	400,000	457,500	457,500	-	1,315,000
Facilities and Land	150,000	-	-	-	-	-
Vehicles and Equipment	250,000	-	-	-	-	-
Parks/Trails/Cemeteries	-	56,090	-	-	-	56,090
Fixtures and Furniture	-	4,000	-	-	-	4,000
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	27,500	124,910	97,500	97,500	-	319,910
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	437,500	585,000	555,000	555,000	-	1,695,000

FUNDING SOURCES

Transfer from Operating	-	-	-	-	-	-
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(422,500)	-	-	-	-	-
OLG Reserve Fund	(15,000)	(585,000)	-	-	-	(585,000)
Development Charges	-	-	-	-	-	-
Debentures	-	-	-	-	-	-
Canada Community Benefit Fund	-	-	-	-	-	-
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	-	-	-	-	-	-
TOTAL FUNDING SOURCES	(437,500)	(585,000)	-	-	-	(585,000)

*A Portion of total Debentures to be recovered from Development Charges



2023-2026 Capital Projects Budget
RECREATION, CULTURE AND FACILITIES
As Approved November 22, 2022

<u>EXPENDITURES</u>	Pre-2023	FORECAST				Total
		2023	2024	2025	2026	
Consulting (Design, Admin, PM)	30,000	65,000	-	-	-	65,000
Facilities and Land	1,021,131	1,685,410	270,000	100,000	100,000	2,155,410
Vehicles and Equipment	308,569	-	-	-	-	-
Parks/Trails/Cemeteries	-	-	-	-	-	-
Fixtures and Furniture	535,000	712,000	-	-	-	712,000
Construction:						
Roads, Bridges and Culverts	-	-	-	-	-	-
Stormwater Management	-	-	-	-	-	-
Water and Wastewater Systems	-	-	-	-	-	-
Contingency	-	185,000	-	-	-	185,000
Other	-	141,000	-	-	-	141,000
TOTAL EXPENDITURES	1,894,700	2,788,410	270,000	100,000	100,000	3,258,410

FUNDING SOURCES

Transfer from Operating	(75,000)	(769,000)	-	-	-	(769,000)
Capital Levy (Asset Management)	-	-	-	-	-	-
Transfer from Water/Sewer	-	-	-	-	-	-
Capital SPRs/Reserve Funds	(21,000)	(524,410)	-	-	-	(524,410)
OLG Reserve Fund	(163,700)	(150,000)	-	-	-	(150,000)
Development Charges	-	-	-	-	-	-
Debentures	(500,000)	(200,000)	-	-	-	(200,000)
Canada Community Benefit Fund	(535,000)	(645,000)	-	-	-	(645,000)
Federal/Provincial Grants	-	-	-	-	-	-
External Contributions	-	-	-	-	-	-
Other	(600,000)	(500,000)	-	-	-	(500,000)
TOTAL FUNDING SOURCES	(1,894,700)	(2,788,410)	-	-	-	(2,788,410)

*A Portion of total Debentures to be recovered from Development Charges



City of Niagara Falls
2023 Capital Budget
Summary of Approved Projects
As Approved November 22, 2022

Project Name	Project ID	Pre-2023 Budget (\$)	2023 Approved Budget (\$)	Total Project Budget To Date (\$)
Pre-Approved Projects				
1 Climate Change Study	G57-22	-	75,000	75,000
		-	75,000	75,000
Contingent on Grant Approvals				
1 NF Exchange & City Market (Formerly HUB)	RF-41	15,250,000	450,000	15,700,000
		15,250,000	450,000	15,700,000
Fire				
1 FLEET Replacement - Pumper 5	F88-23	-	900,000	900,000
2 Personal Protective Equipment	F89-23	-	244,800	244,800
3 Squad 1	F87-22	160,000	75,000	235,000
4 Auto Extrication Tools	F90-23	-	75,000	75,000
5 Thermal Imaging Camera - Pumper 4	F91-23	-	15,000	15,000
6 Decontamination Spray Packs	F92-23	-	12,000	12,000
7 Trench Training Prop	F93-23	-	40,000	40,000
8 Fire Ground Nozzles	F94-23	-	80,000	80,000
9 Emergency Power Generator - Station 5	F95-23	-	75,000	75,000
		160,000	1,516,800	1,676,800
General Government				
1 Small Equipment - Corporation	G31	-	275,000	275,000
2 Furniture Purchases - Corporation	G15	-	130,000	130,000
3 Fleet Optimization Study and Operational Review	G58-23	-	175,000	175,000
4 Smart City Initiative	G51-22	974,720	974,720	1,949,440
5 Space Renovation and Moves	G66-23	-	500,000	500,000
		974,720	2,054,720	3,029,440
Information Systems				
1 IS - Hardware Technology Purchases	G59-23	-	450,000	450,000
2 New Backup Solution	G60-23	-	350,000	350,000
3 Access Control Panel Replacements	G61-23	-	40,000	40,000
4 IS - New CRM Solution	G62-23	-	100,000	100,000
5 CS - New ERP Solution - Phase 1	G63-23	-	2,100,000	2,100,000
6 Website Upgrade	G64-23	-	20,000	20,000
7 Participatory Budgeting Pilot Project	G65-23	-	200,000	200,000
8 New Project Manager for IS/GEN	G67-23	-	141,000	141,000
9 Information Systems Master Plan	G68-23	-	75,000	75,000
10 Camera Upgrades at MacBain Community Centre	RF27	69,500	20,000	89,500
11 LGL - Legal Files	G69-23	-	30,000	30,000
12 VMWare Workstation	G70-23	-	11,000	11,000
13 Camera Upgrades at the Service Center	G71-23	-	70,000	70,000
14 Disaster Recovery Project	G72-23	-	300,000	300,000
		69,500	3,907,000	3,976,500
MW Engineering & Operations				
1 2023 Capital Labour	MS54-19	1,260,000	1,648,000	2,908,000
2 2023 Mill & Pave Program	R148-23	-	1,585,000	1,585,000
3 2023 Road Rehabilitation Program	R149-23	-	1,255,000	1,255,000
4 2023 Sidewalk Replacement	R150-23	-	505,000	505,000
5 2023 Asphalt Overlay Program - DC	R151-23	-	671,100	671,100
6 2023 Asphalt Overlay Program	R152-23	-	125,000	125,000
7 Victoria Avenue & Bridge Street Roundabout	MS62-22	1,200,000	325,000	1,525,000
8 Sanitary Network State of Good Repair	SS70	8,500,000	2,000,000	10,500,000
9 Montrose/Biggar/Reixinger Reconstruction (SNH)	MS64-23	-	13,626,617	13,626,617
10 Ferry Street Reconstruction - Phase 1	R119-19	145,000	3,550,000	3,695,000
11 Willoughby Dr Road Reconstruction	MS46-20	200,000	200,000	400,000
12 Willowdell Road Bridge (S100B) Rehabilitation	BC27-21	112,500	1,080,000	1,192,500
13 Major Donald Dell Bridge Rehabilitation	BC25-21	67,500	660,000	727,500
14 Royal Manor Drive Bridge Rehabilitation	BC15	175,000	150,000	325,000
15 Roadway Design and Soil Investigation Program	R153-23	-	100,000	100,000
16 Sanitary Sewer Capital Replacement Program	SS82-21	100,000	50,000	150,000



City of Niagara Falls
2023 Capital Budget
Summary of Approved Projects
As Approved November 22, 2022

Project Name	Project ID	Pre-2023 Budget (\$)	2023 Approved Budget (\$)	Total Project Budget To Date (\$)
MW Engineering & Operations (Continued)				
17 Watermain Capital Replacement Program	W63-21	100,000	100,000	200,000
18 Rural Roads Needs Study	R143-22	150,000	150,000	300,000
19 Urban Road Needs Study	R154-23	-	250,000	250,000
20 2023 Surface Treatment Program	R155-23	-	650,000	650,000
21 Fern, Marieclaude & Jordan Watermain Replacement	W57-20	15,000	1,830,000	1,845,000
22 Brown Road Watermain Replacement	W66-23	-	2,827,700	2,827,700
23 Hodgson Subdivision Sewer Separation Strategy PH1	STMS52-21	100,000	190,000	290,000
24 Beaverdams Road Reconstruction	MS65-23	-	110,000	110,000
25 Kalar Road & Beaverdams Road Intersection	R156-23	-	50,000	50,000
26 Main St Chippawa Rd Reconstruction and Sewer	R125-20	100,000	4,904,261	5,004,261
27 Mewburn Rd Reconstruction	MS61-22	225,000	135,000	360,000
28 Armoury Street Sewer Separation	MS50-20	100,000	2,253,792	2,353,792
29 Warden/Douglas/Ann Area Watermain Replacements	W63-21	44,100	1,003,700	1,047,800
30 Municipal Service Centre - Fence Replacement.	G73-23	-	70,000	70,000
31 Little Mississippi Drain Diversion Channel	STMS53-23	-	100,000	100,000
32 Municipal Service Centre - Asphalt Replacement	G74-23	-	65,000	65,000
33 Park St. Parking Lot	PRKG51-23		25,000	25,000
34 Environmental Studies at 4555 Erie Avenue (West)	MS66-23		620,000	620,000
35 South Tourist Core Servicing Strategy	SS86-23	-	50,000	50,000
36 Portage Rd to Orlando Dr Watermain Replacement	W67-23	-	250,000	250,000
		12,594,100	43,165,170	55,759,270
MW Fleet				
1 Annual Fleet Vehicle Replacement	FR12-23	-	2,610,000	2,610,000
2 Annual Plow Truck/Loader Replacement	FR13-23	-	498,820	498,820
3 Fleet Pool Vehicle	FR14-23	-	35,400	35,400
4 Roads Equipment and Other Flexible Attachments	FR15-23	-	352,000	352,000
5 Sidewalk Sweeper	FR16-23	-	220,000	220,000
6 Forestry Operations Equipment	FR17-23	-	200,000	200,000
		-	3,916,220	3,916,220
MW Parking				
1 Parking Enforcement Software Upgrade	PRKG48-23	-	30,000	30,000
2 Parking Machine (Pay & Display) Replacement	PRKG49-23	-	100,000	100,000
3 Electric Vehicle Charging stations at NF Exchange	PRKG50-23	-	20,000	20,000
		-	150,000	150,000
MW Parks				
1 Pickleball Facility Development	P135-23	-	350,000	350,000
2 Urban Forest Management Plan Development	P136-23	-	100,000	100,000
3 MacBain C.C. Skateboard Park Improvements	RF57-20	70,000	60,000	130,000
4 Parks and Trails Wayfinding Implementation	P119	25,000	75,000	100,000
5 Mewburn Park/Mountain Road Landfill Master Plan	P137-23	-	100,000	100,000
6 Willick Road Woodlot Management	P138-23	-	80,000	80,000
		95,000	765,000	860,000
MW Transportation				
1 Network Screening & Vision Zero Development	TSP56-23	-	100,000	100,000
2 Traffic Signal Rebuild	TSP57-23	-	450,000	450,000
3 Traffic Signal Component Replacement	TSP58-23	-	240,000	240,000
4 Residential Parking Rate Study	PRKG47-23	-	120,000	120,000
5 Traffic Calming Projects	TSP59-23	-	60,000	60,000
		-	970,000	970,000
Building and Planning				
1 Streamline Development Approvals	GG56-22	1,000,000	167,161	1,167,161
2 Official Plan Update	G50-22	500,000	125,000	625,000
3 MTO/Hospital Secondary Plan	BP52-23	-	90,000	90,000
4 Northwest Niagara Falls Secondary Plan Study Work	BP53-23	-	350,000	350,000
5 Garner West Secondary Plan	BP54-23	-	350,000	350,000
		1,500,000	1,082,161	2,582,161



City of Niagara Falls
2023 Capital Budget
Summary of Approved Projects
As Approved November 22, 2022

Project Name	Project ID	Pre-2023 Budget (\$)	2023 Approved Budget (\$)	Total Project Budget To Date (\$)
RCF Cemeteries				
1 Development of Lundy's Lane Cemetery Corner	C20-22	437,500	65,000	502,500
2 Detailed Design of Future Cemetery Site	C27-23	-	450,000	450,000
3 Landscaping Upgrades to Cenotaph	C28-23	-	35,000	35,000
4 Restoration of Historic Double Gate	C29-23	-	35,000	35,000
		437,500	585,000	1,022,500
Recreation, Culture and Facilities				
1 MacBain Community Centre Restart	RF-65-22	600,000	800,000	1,400,000
2 Gale Centre-Refrigeration Equipment Replacement	RF-63-21	535,000	645,000	1,180,000
3 NF History Museum-Humidifier Replacement	BP-48-22	75,000	50,000	125,000
4 Service Centre Wash Bay Repairs	G75-23	-	55,000	55,000
5 Gale Centre Epoxy Flooring	RF68-23	-	95,000	95,000
6 Gale Centre Rink#1 Seat Repairs	RF40	21,000	57,410	78,410
7 Fire Station #4 Improvements	F74-20	34,400	160,000	194,400
8 MacBain Pool Capital Repairs and Improvements	RF69-23	-	35,000	35,000
9 MacBain Capital Repairs and Improvements	RF70-23	-	120,000	120,000
10 Fire Station #3 - Provision for Urgent Repairs	F96-23	-	150,000	150,000
11 Lundy's Lane Cemetery Operations Building	C25-22	500,000	200,000	700,000
12 Fire Station #1 Improvements	F70-20	82,500	20,000	102,500
13 Niagara Falls Lions Club	RF71-23	-	30,000	30,000
14 Fire Station #2 Improvements	F71-20	30,000	70,000	100,000
15 Prince Charles Pool Improvements	RF-56-20	16,800	88,000	104,800
16 Archway and Beautification at City Hall	G76-23	-	72,000	72,000
17 Provision for New Project Manager - Facilities	G77-23	-	141,000	141,000
		1,894,700	2,788,410	4,683,110
2023 Capital Budget All Services Total				
		32,975,520	61,425,481	94,401,001
Library				
1 Collection Materials	L47-23	-	91,033	91,033
		-	91,033	91,033
2023 Capital Budget All Services Total (Including Library)				
		32,975,520	61,516,514	94,492,034